



Naracoorte Lucindale Council

Annual Report 2019-2020

CONTENTS

MESSAGE FROM THE MAYOR.....	4
COUNCIL PROFILE	6
ECONOMIC PROFILE	8
STRATEGIC MANAGEMENT PLAN	10
VISION	10
THEMES.....	10
FINANCIAL PERFORMANCE	11
PERFORMANCE MEASURES.....	12
PROJECT PRIORITIES FOR 2019-2020	16
THEME 1 - Prosperous Community	16
THEME 2 - Healthy Landscapes.....	18
THEME 3 - Harmony and Culture.....	19
THEME 5 - Progressive leadership	23
TRIPLE J ONE NIGHT STAND	25
PROJECT PRIORITIES FOR 2020-2021	26
THEME 1 - Prosperous Community	26
THEME 2 - Healthy Landscapes.....	26
THEME 3 - Harmony and Culture.....	27
THEME 4 - Liveable neighbourhoods.....	28
THEME 5 - Progressive leadership	28
ELECTED MEMBERS	29
DECISION MAKING STRUCTURE OF COUNCIL.....	30
MEETINGS HELD.....	33
ELECTED MEMBER MEETING ATTENDANCE.....	33
PUBLIC PARTICIPATION IN THE DECISION-MAKING PROCESS.....	34
REVIEW OF DECISIONS.....	34
REPRESENTATION QUOTA	34
REPRESENTATION REVIEW	35
CONFIDENTIAL ITEMS	37
REGISTERS.....	39
CODES	39
COMMUNITY LAND.....	39
DELEGATIONS.....	39

FREEDOM OF INFORMATION	39
LOCAL NUISANCE AND LITTER CONTROL.....	40
ACCOUNTABILITY	40
CORPORATE STRUCTURE.....	42
AUDITOR.....	44
LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION	44

MESSAGE FROM THE MAYOR

As I reflect back over the past year it is a pleasure to present the Naracoorte Lucindale Council Annual Report.

We have had a very productive year despite the challenges that have been faced by the whole community from March 2020 onwards due to the COVID-19 pandemic and ensuing restrictions. Council adopted a variety of measures for COVID-19 financial relief at its April 2020 meeting.

The Council has continued to implement its Strategic Plan which focusses on five themes: Prosperous Community, Healthy Landscapes, Liveable Neighbourhoods, Harmony and Culture and Progressive Leadership.

The themes relate to achieving the Community Vision to be the best place in regional South Australia to live, work, do business, raise a family and retire.

In supporting economic prosperity in our district, Council has:

- Increased the promotion of our Council area with the distribution of updated visitor guides, the installation of new boundary signs and the introduction of public Wi-Fi;
- Continued support of the Naracoorte Caves Connection Project with the development of the Caves Trail to the Naracoorte Caves and continuation of the ARC Linkage project;

- Continued support of local businesses, including through the Bowls SA Seniors Supa Series and the Entrepreneurs/Innovation Fund.

Council recognises that agriculture continues to be an important contributor to economic prosperity and has continued to operate the Naracoorte Regional Livestock Exchange and improve its usage with the ongoing upgrade of the cattle selling pens.

The restoration of Gares Swamp, adoption of the Naracoorte Creek and Creekwalk Masterplan, working with the LCLGA for research into waste management and holding free hard waste collection days are examples of projects that ensure our Healthy Landscapes theme.

Council has provided sponsorship and support for many community events to bring our community together and celebrate our similarities and differences. These have included the Tour of the Great South Coast Bike Race, MegaFest - Naracoorte World Heritage Trail Run and Limestone Coast Multicultural Soccer Carnival. The annual events such as the Taste Festival, Lucindale SE Field Days and Harmony Day did not proceed due to COVID-19 restrictions.

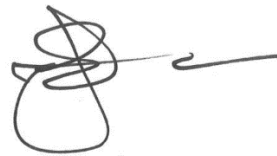
To facilitate well-planned neighbourhoods and public places, the Council, with the input of its communities, has developed and adopted the Frances and Lucindale Masterplans. The plans will assist with

the implementation of projects that enhance these towns into the future. Signage has been installed at Lucindale and Hynam featuring district historical information.

Road infrastructure that meets the needs of business is a key driver of economic development. Council continues to strategically examine and plan for future road infrastructure that focusses on improving heavy vehicle access, linking the heavy vehicle network that serves the agricultural sector and supporting industries and provides access to industrial land developments. Management of our rural road infrastructure has included trimming of roadside vegetation, the culvert replacement on Grubbed Road and the Cadgee Road Bridge and Naracoorte Creek stabilisation, as well as the planned program of reseals, resheeting and patrol grading.

An absolutely wonderful highlight was the “triple j One Night Stand” concert at Lucindale in September 2019. This was a perfect example of Council working in partnership with the community and was a great success in many ways.

I would like to thank the Elected Members, Council staff, volunteers, ratepayers and residents for your ongoing support to make Naracoorte Lucindale the best place in regional South Australia to live, work, do business, raise a family and retire.



Mayor Erika Vickery OAM



COUNCIL PROFILE

The Naracoorte Lucindale Council is located at the heart of the Limestone Coast region, approximately 330 kilometres from Adelaide and 450 kilometres from Melbourne and encompasses an area of approximately 451,844 hectares.

Naracoorte is the main service centre for the Council district, which also contains the smaller communities of Lucindale, Hynam, Kybybolite and Frances.

The Council area contains prime agriculture land characterised by reliable rainfall and accessible underground water. The Council area is home to a thriving and vibrant rural economy and is central to some of Australia's most famous wine producing areas.

There is a strong tourism industry supported by the Naracoorte Visitor Information Centre. We are home to the World Heritage listed Naracoorte Caves, located 10 minutes drive south of the Naracoorte Township.

Other attractions in the area include the Sheep's Back Museum, Mini Jumbuk, Bool Lagoon, Limestone Coast Cheese Company, Lucindale Country Club, Naracoorte Swimming Lake, Naracoorte Regional Art Gallery and the SA Volunteer Fire Fighting Museum.

The estimated resident population is 8,555 people (2019 ABS ERP). This is a growth of 22 from the previous year.

Of additional interest between 2011 and 2016, the number of people born overseas increased by 257 or 29.5%, an indication of changing demographics and the increasing





POPULATION
8,555

MEDIAN
AGE **41**



BORN
OVERSEAS

14%

LANGUAGE AT HOME
OTHER THAN ENGLISH

9%

AVERAGE PEOPLE
PER HOUSEHOLD

2.38

MEDIAN MORTGAGE
REPAYMENT (\$/MONTH)

248



3,846

NUMBER OF
PRIVATE DWELLINGS

MEDIAN
RENT
(\$/WEEK)

185



POPULATION BY AGE



- 0-9 YEARS 13.2%
- 10-19 YEARS 11.7%
- 20-29 YEARS 10.5%
- 30-39 YEARS 12.7%
- 40-49 YEARS 13.2%
- 50-59 YEARS 13.9%
- 60-69 YEARS 11.8%
- 70-79 YEARS 7.8%
- 80+ YEARS 5%



INTERNET
CONNECTION

74.6%



MEDIAN
HOUSEHOLD
INCOME (\$/WEEK)

1,201

ECONOMIC PROFILE

Our Council has a diverse economic profile and this predisposes us towards ongoing growth and development. Key Industries include:

Primary Production industries of: beef and dairy cattle; sheep for both wool and meat; and cropping.

Two large enterprises: Teys Australia beef processor and Mini Jumbuk wool manufacturing.

Grain storage facilities support the cereal growing industry, including T&E Logistics.

Viticulture - Naracoorte Lucindale Council is central to some of Australia's best wine producing areas with all of the Wrattenbully and parts of both the Padthaway and Coonawarra wine regions within the district.

There are several seed processors and distributors, as well as some horticultural production.

Naracoorte Regional Livestock Exchange - has generated \$1.412B over past 10 years in sales. Improvements in services and competitive prices has made the Naracoorte Regional Livestock Exchange (NRLE) attractive to sellers and buyers, as one of the State's best facilities. The ten-year average is approximately 94,000 cattle, and 429,000 sheep and lambs per year.

Retail - Naracoorte is an attractive shopping destination with a range of supermarkets, specialty food shops, cafes and restaurants, and other retail shops. A range of agri-businesses and support services are also available, assisting the town's agricultural based customers.

Government Services - The district hosts depots/offices for the Departments for Environment and Water, Infrastructure and Transport and Primary Industries and Regions.

Financial, Legal, and Banking Sector - an extensive range of financial and legal service providers are located in Naracoorte. Naracoorte is serviced by the major banks of ANZ, Commonwealth, NAB, Bank SA, Westpac Agri-Business and People's Choice Credit Union. Collectively, this sector is a significant employer.

Health Care - Naracoorte is a regional health service centre and provides an extensive range of public and private health services and allied health services.

Aged Care - this is a growing industry, there are excellent facilities (supported by good health services), as well as home care service providers.

Education Sector - High School, Area School, four Primary Schools and four kindergartens.

\$590M
GROSS
REGIONAL PRODUCT

TOTAL OUTPUT
\$1.016M

 REGISTERED
BUSINESSES
1,372

TOTAL VALUE ADDED
ALL INDUSTRIES
\$494M


ESTIMATED NUMBER OF
LOCAL JOBS
4,898

 TOTAL
EXPORTS
\$460M

TOP 3: INDUSTRIES BY OUTPUT

- | | |
|----|--|
| 01 | AGRICULTURE, FORESTRY
AND FISHING \$399M |
| 02 | MANUFACTURING \$136M |
| 03 | CONSTRUCTION \$79M |

TOP 3: VALUE ADDED BY INDUSTRY

- | | |
|----|--|
| 01 | AGRICULTURE, FORESTRY
AND FISHING \$214M |
| 02 | MANUFACTURING \$41M |
| 03 | HEALTH CARE AND SOCIAL
ASSISTANCE \$32M |

TOP 3: LARGEST FULLTIME EQUIVALENT EMPLOYMENT BY INDUSTRY

- | | |
|----|---|
| 01 | AGRICULTURE, FORESTRY
AND FISHING 1,430 |
| 02 | MANUFACTURING 522 |
| 03 | RETAIL TRADE 372 |

AGRICULTURE, FORESTRY AND FISHING **64.4%** MANUFACTURING **15.8%**



STRATEGIC MANAGEMENT PLAN

The Strategic Management Plans and Annual Business Plan and Budget is the framework against which Council sets its goals and monitors its performance.

The Strategic Management Plan vision and themes are:

VISION

By 2026 Naracoorte Lucindale Council will be:

The best place in regional South Australia to live, work, do business, raise a family and retire.

Created by having a Prosperous Community with Healthy Landscapes, Liveable Neighbourhoods and a focus on Harmony and Culture.

An organisation known for:

Progressive Leadership with strong community connections, efficiently managing our shared assets, services and natural resources.

THEMES

THEME 1 - Prosperous community

Facilitating and supporting sustainable growth to achieve economic prosperity.

THEME 2 - Healthy Landscapes

Working together to protect and enhance our natural environment for the future.

THEME 3 - Harmony and Culture

A safe, healthy and diverse community celebrating our similarities and differences.

THEME 4 - Liveable neighbourhoods

A range of well-planned neighbourhoods and public space, designed with a strong sense of identity and place.

THEME 5 - Progressive leadership

A well led and managed district supported by a professional approach to managing infrastructure, and the delivery of projects and services to the community.

The following pages document Council's progress in achieving its strategic objectives for 2019-2020.

Performance can be measured in many ways and in many fields of Council's operations. The measurement of Council's actual performance is critical to the successful implementation of the Plans. Performance Indicators can be used to highlight a number of key issues that are fundamental to the long-term sustainability of Council and the wellbeing of the community.

Performance Indicators can include measurements of the effectiveness and efficiency of internal systems and processes as well as the more traditional financial outcomes.

FINANCIAL PERFORMANCE

The targets identified below have been adopted by Council following recommendation by Council’s Audit Committee.

Indicator 1: Operating Surplus Ratio

This ratio expresses the operating surplus as a percentage of total operating income.

Target

To achieve an operating surplus ratio of between 0% and 15% over any five-year period.

Target	2017-18 Actual	2018-19 Actual	2019-20 Actual
0-15%	3.50%	19.20%	13.5%

Indicator 2: Net Financial Liabilities Ratio

Net Financial Liabilities are defined as total liabilities less financial assets. These are expressed as a percentage of total operating revenue.

Target

Net financial liabilities ratio is greater than zero but less than 100% of total operating revenue.

Target	2017-18 Actual	2018-19 Actual	2019-20 Actual
>0 < 100%	-23%	-28%	-19%

This result indicates that Council has more assets than liabilities. Council is in a position where it could increase its borrowings to ensure assets are renewed at a sustainable level.

Indicator 3: Asset Renewal Funding Ratio

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

For 2017-2018 and 2018-19 the asset renewal funding ratio is calculated on the sum of the proposed expenditure as indicated in the Infrastructure and Asset Management Plan plus annual depreciation for those classes currently excluded from the Plan. Excluded classes: furniture & fittings; site improvements, plant & equipment and library books.

Target

Capital outlays on renewing/replacing assets net of proceeds from sale of replaced assets is greater than 90% but less than 110% of depreciation over a rolling three-year period.

Target	2017-18 Actual	2018-19 Actual	2019-20 Actual
>90 < 110%	67%	81%	96%

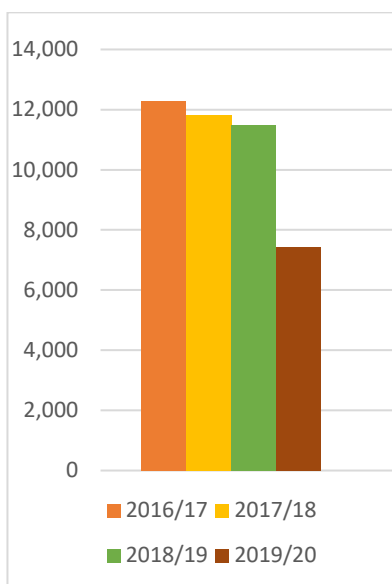
Council is currently not meeting its target in renewing/replacing assets, with an average ratio over three (3) years of 81%.

PERFORMANCE MEASURES

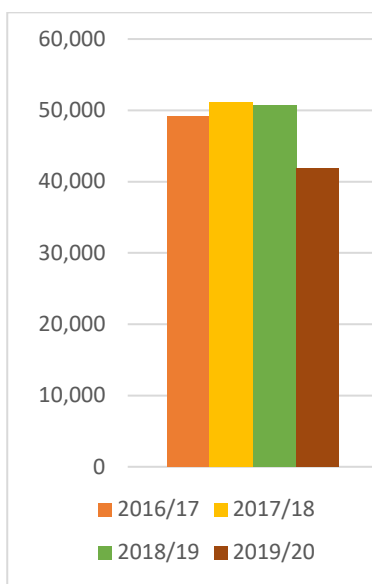
Below are tables documenting use of Council’s services over a four-year period which clearly show the impact of COVID-19 restrictions on the

Naracoorte Town Hall, Naracoorte Visitor Information Centre and Naracoorte Library. Visitor numbers to the Lucindale Community Library were 2,187 - slightly below the four-year average of 2,425.

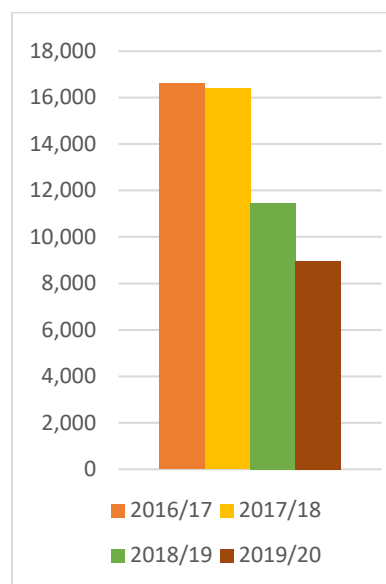
Number of inquiries to Naracoorte-Visitor Information Centre



Number of visitors to the Naracoorte Library



Number of visitors to the Naracoorte Town Hall





**VALUE OF CONTRACTS
TO LOCAL SUPPLIERS
(GOODS AND SERVICES)
(\$) - EXCLUDING GST**

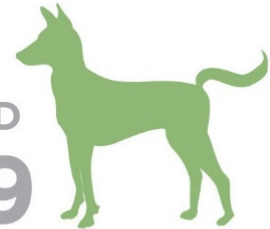
\$6.183M



**RATEABLE
PROPERTIES
6,193**

**NUMBER
OF DOGS
REGISTERED**

2,069



**MEDIA
RELEASES
DISTRIBUTED**

33

**NUMBER OF
FOLLOWERS:
NARACOORTE
LUCINDALE COUNCIL
FACEBOOK PAGE**

2,490



1



**NUMBER OF
FOLLOWERS:
NARACOORTE
LUCINDALE
FACEBOOK PAGE**

540



**COUNCIL
FACEBOOK
REACH**

676,209

10

**COMMUNITY
CONSULTATIONS
UNDERTAKEN**



**GOOGLE ANALYTICS
WEBSITE PAGEVIEWS**

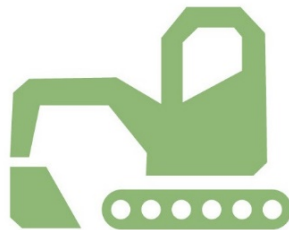
99,680



**42,830
VISITOR
FACEBOOK
REACH**

\$1,141,623

**TOTAL TRANSPORT
INFRASTRUCTURE
PROJECT GRANTS (\$)**



**TOTAL TRANSPORT INFRASTRUCTURE
PROJECT GRANTS
AS % OF TOTAL
PROJECT BUDGET**

46%



3,150M

**LENGTH OF
WALKING AND/
OR CYCLING
TRAIL PROJECTS
COMPLETED (KMS)**



VOLUME OF WASTE TO LANDFILL PER CAPITA (TONNE)

VOLUME OF RECYCLING PER CAPITA (TONNE)

538



2HA

NUMBER OF HECTARES OF BIODIVERSITY RESTORATION
TARGET: 5HA PER YEAR

NUMBER OF GARAGE SALE TRAIL REGISTRATIONS 17



COST TO DISPOSE OF PUTRESCIBLE WASTE (\$/TONNE)

237



COST TO DISPOSE OF RECYCLING (\$/TONNE)

262

191



NUMBER OF DEVELOPMENT APPLICATIONS

TOTAL VALUE OF LIVESTOCK AT THE NARACOORTE REGIONAL LIVESTOCK EXCHANGE 2019/2020

\$193,015,731

38,145 METRES



DISTANCE OF ROAD RE-SHEETS AS IDENTIFIED IN NLC ROAD HIERARCHY



\$29,885,575

TOTAL VALUE OF DEVELOPMENT APPROVALS



NUMBER OF CATTLE SOLD AT THE NARACOORTE REGIONAL LIVESTOCK EXCHANGE



19,684 METRES

DISTANCE OF ROAD RESEALS AS IDENTIFIED IN NLC ROAD HIERARCHY



25

NUMBER OF DWELLINGS APPROVED



NUMBER OF SHEEP AND LAMBS SOLD AT THE NARACOORTE REGIONAL LIVESTOCK EXCHANGE

GRANTS RECEIVED

Each year Council receives an annual general purpose grant from the State Government Grants Commission.

In 2019-2020, \$3.06 million was received in general purpose grants which is expended at Council's discretion.

Council also applies to the State and Federal Government for additional funding to support its planned projects.

These are competitive grant rounds and are tied to particular projects.

Successful grant applications allow Council to maintain a high level of services, facilities and amenity across our district while ensuring sustainable finances.

Additional specific purpose grant money expended during 2019-2020 is listed below.

• Volunteer Management Program	\$61,920
• Library - Grant - Maintenance (Lucindale) .	\$551
• Library - Grant - Maintenance (Naracoorte) .	\$23,780
• Library - Grant - Materials .	\$27,130
• Library - Grant Income .	\$6,696
• Country Arts SA Creative Communities Partnership Program	\$14,632
• Naracoorte Creek Restoration	\$20,000
• Roads to Recovery - McCoy Street	\$491,623
• MegaFest - Naracoorte World Heritage Festival and Run	\$18,182
• Limestone Coast Multicultural Soccer Carnival	\$26,378
• Limestone Coast Red Meat Cluster	\$13,500
• Security Upgrade Naracoorte Swimming Lake	\$47,000
• Naracoorte Aerodrome Lighting Upgrade	\$63,900
• Old Caves Road (SLRP)	\$650,000
Total	\$1,465,292



PROJECT PRIORITIES FOR 2019-2020

The following tables indicate the planned projects and achievements for 2019-2020 by each Strategic Plan theme.

THEME 1 - Prosperous Community

Facilitating and supporting sustainable growth to achieve economic prosperity.

Outcomes

- A sought after visitor destination
- A vibrant and progressive business centre and townships
- Diverse range of thriving primary industries

Planned Projects	Comment	Completed
<ul style="list-style-type: none"> • Review Strategic Management Plans and Economic Development Strategy 	Commenced	
<ul style="list-style-type: none"> • NLBTA - contribution to TV Commercial promoting the district 	Postponed due to COVID-19 travel restrictions	
<ul style="list-style-type: none"> • Contribution to district tourism brochures 	20,000 visitor guides printed and available online www.online.pubhtml5.com/xmqw/gnvs/	✓
<ul style="list-style-type: none"> • Continue upgrade of the NRLE cattle selling pens (Stage 1) 	Stage 1 project completed	✓
<ul style="list-style-type: none"> • Partner with Adelaide University to commence the ARC Linkage Project (3rd year) 	Ongoing research project <i>"Naracoorte Caves: a critical window on faunal extinctions and past climates"</i> (2018-2022)	✓
<ul style="list-style-type: none"> • Caves Connection Project 	Commenced	
<ul style="list-style-type: none"> • Continue to facilitate the Red Meat Cluster Project (includes in-kind) 	Facilitation transferred to the LCLGA - draft Strategic Plan prepared	✓
<ul style="list-style-type: none"> • Encourage new ideas & ways of doing business by continuing the Innovation Fund 	Stringybach Music - received \$7,500 for improvements to its workshop and display room. Megan Heffernan Occupational Therapy for Children - received \$4,376 to purchase therapy equipment.	✓
<ul style="list-style-type: none"> • Naracoorte Aerodrome - upgrade lighting 	Lights and other equipment have been purchased and will be installed in 2020/21.	
<ul style="list-style-type: none"> • Improved town entrances - removal of poplar trees & some pines on southern entrance to Naracoorte and replacement planting 	Additional oak trees have been planted creating a significant sense of arrival to Naracoorte.	✓

<ul style="list-style-type: none"> • Boundary Signs 	<p>New boundary signs installed at:</p> <ul style="list-style-type: none"> • Naracoorte Road (NLC Tatiara boundary) • Frances Road (NLC Tatiara boundary) • Natimuk Frances Road (NLC Victorian border) • Callendale Road (NLC Wattle Range border) 	<p>✓</p>
<ul style="list-style-type: none"> • Vibrant town entrances - promotional banners on Riddoch Highway (northern entrance) 	<p>Commenced</p>	
<ul style="list-style-type: none"> • Introduction of public wi-fi in the Naracoorte CBD 	<p>Encourages visitors to spend longer in the CBD, potentially leading to increased expenditure at local businesses</p>	<p>✓</p>



THEME 2 - Healthy Landscapes

Working together to protect and enhance our natural environment for the future.

Outcomes

- Contribute to sustainable land management practices
- Water resources and ecosystems are protected and Restored



Photo - Gares Swamp

Planned Projects	Comment	Completed
<ul style="list-style-type: none"> • Investigate options for improved and innovative waste management 	Council successfully obtained a grant for the LCLGA to undertake research, therefore there have been no direct costs to Council. A second stage of the project is underway through the regional waste group of LCLGA.	✓
<ul style="list-style-type: none"> • Hard waste disposal (two free disposal days to be held) 	Hard Waste Day held in Naracoorte on 27 October. Lucindale's day was postponed due to COVID-19 risks and restrictions.	✓
<ul style="list-style-type: none"> • Bushfire Mitigation & Corella Management 	Approval received for reduction burn in Naracoorte's North Parklands for Autumn 2021. Fire tracks maintained.	✓
<ul style="list-style-type: none"> • Gares Swamp Restoration 	Weeds cleared as part of restoration works.	✓
<ul style="list-style-type: none"> • Effective management and protection of the Naracoorte Creek 	Naracoorte Creek and Creek Walk Masterplan 2020 adopted. Weeds and rubbish cleared and native species replanted. Stabilisation of the creek bank at Cadgee Road.	✓
<ul style="list-style-type: none"> • Improved stormwater management for Illawarra, Guernsey and Jersey Streets (design only) 	The anticipated land division did not proceed therefore the stormwater design was not required at this stage.	

THEME 3 - Harmony and Culture

A safe, healthy and diverse community celebrating our similarities and differences.

Outcomes

- An inclusive community
- A creative and artistic community
- Learning community
- A healthy and resilient community

Planned Projects	Comment	Completed
<ul style="list-style-type: none"> • Sponsorship and support provided to annual programs, community events, festivals and Community Facilities: - <ul style="list-style-type: none"> ○ Harmony Day ○ South East Field Days ○ Frances Folk Gathering ○ TASTE the Limestone Coast ○ Christmas in the Square, Lucindale Christmas Party & Special Kids Christmas Party (Adelaide) ○ Continued support of Naracoorte Art Gallery (including provision for maintenance) ○ Senior Super Bowls Series (year 2 of a 3-year commitment) ○ New Event - Great South Coast Bike Ride ○ New Event - World Heritage Festival & Fun Run (part grant funded) ○ New Event - Multicultural Soccer Carnival (grant funded) 	<p>Great South Coast Bike Ride - held on 29 August, the race bought 70 riders, 70 officials and 50 support crew to Naracoorte and was live streamed across the world on Kayo / Fox Sports.</p> <p>MegaFest - World Heritage Festival & Run (part grant funded)- held on 24 November at the Naracoorte Caves National Park. Around 1200 people attended the inaugural event, celebrating 50 years since the discovery of the fossils and 25 years since the Caves were inscribed on the World Heritage list.</p> <p>Multicultural Soccer Carnival (grant funded) - held on 9 November with 8 teams participating.</p> <p>Senior Supa Bowls Series - held on 25 and 26 November, attended by just under 180.</p> <p>TASTE the Limestone Coast was held on 8 February. Harmony Day and the South East Field Days did not proceed due to COVID-19 restrictions and the Frances Folk Gathering Committee decided not to proceed due to insufficient funds.</p>	<p>✓</p>
<ul style="list-style-type: none"> • Develop a cycling & walking trail from Naracoorte to the Caves (subject to grant funding) 	<p>The project did not attract grant funding however Council progressed the project using its own funds for the construction of stage 1, from Haynes Edwards Road to Michaels Road.</p>	<p>✓</p>

- Community Art Program - Grant Program

The following artists received \$5000 each:



- Rod Bax will produce an interactive “snakes and ladders” floor mural depicting local species and links to the local community on the verandah of the Children’s Museum at The Sheep’s Back Museum in Naracoorte.
- Wayan Dudug will create a significant hand-carved sculpture depicting marine fossils of the Limestone Coast using stone from a local quarry.



THEME 4 - Liveable neighbourhoods

A range of well-planned neighbourhoods and public space, designed with a strong sense of identity and place.

Outcomes

- A well planned district that meets the current and future needs of the community
- A safe and integrated transport network
- Preserve the built heritage and character of the district

Planned Projects	Comment	Completed
<ul style="list-style-type: none"> • Continued maintenance at Cockatoo Lake Recreation Area 	New sign installed promoting the lake and good behaviour. Toilet facilities improved.	✓
<ul style="list-style-type: none"> • Continuation of the Heritage Assistance Fund to assist with maintenance of sites listed on the 'Local Heritage Register' 	<p>\$5,000 to the property owners of 23-25 MacDonnell Street, Naracoorte - the former Limbert's store and residence.</p> <p>\$5,827.22 to assist in the preservation of the Hynam Cemetery plots.</p>	✓
<ul style="list-style-type: none"> • Develop a master plan for the Naracoorte CBD 	On hold due to the difficulty of conducting community consultation due to COVID-19 risks and restrictions.	
<ul style="list-style-type: none"> • Implementation of the Frances Masterplan 	Consultant engaged to develop Concept plans to deliver the Masterplan.	✓
<ul style="list-style-type: none"> • Continuation of Storyboard Project, introducing the heritage of the town, for Lucindale and Hynam 	Signs installed at Lucindale and Hynam featuring historical information about the district and local attractions.	✓
<ul style="list-style-type: none"> • Trails Project - completion of Stage 1 of the project 	Stage 1 completed to the Sheep's Back Museum.	✓
<ul style="list-style-type: none"> • Memorial Parklands - replace pines & weed species with avenue planting 	Pine trees that were unsafe due to decay were removed. The Botanic Working Group have been evaluating suitable trees to replant.	✓

<ul style="list-style-type: none"> • Lucindale Rose Bed - replacement of 40 roses 		✓
<ul style="list-style-type: none"> • Smith Street - replant tired planter beds 		✓
<ul style="list-style-type: none"> • Naracoorte Town Squares - lawn renovation 	The lawn was given some TLC, including levelling parts which have gradually subsided.	✓
<ul style="list-style-type: none"> • Market Square Playground - replace playground surface 	Market Square playground received a facelift with replacement of half the astro turf and rubber. The rest will be replaced in 2020-21.	✓
<ul style="list-style-type: none"> • Musgrave Avenue Playground - additional shade sail and establish paths 	Will be undertaken as part of the Lucindale Masterplan.	



THEME 5 - Progressive leadership

A well led and managed district supported by a professional approach to managing infrastructure, and the delivery of projects and services to the community.

Outcomes

- Progressive and representative Elected Member leadership

- Organisational excellence
- Sustainable community finances and assets
- Effective delivery of projects and services
- Effective community communication and engagement
- Engage external stakeholders to leverage local opportunities
- Council is a preferred employer

Planned Projects	Comment	Completed
<ul style="list-style-type: none"> • Continued renewal & replacement of infrastructure 		
<ul style="list-style-type: none"> ○ Naracoorte Cemetery - extend burial area 	<ul style="list-style-type: none"> • over 500 new plots added, providing space for approximately 18-20 years. 	✓
<ul style="list-style-type: none"> ○ Bridges & Culverts 	<ul style="list-style-type: none"> • Rural Culvert Replacement • Cadgee Road Bridge & Naracoorte Creek Bank Stabilisation • Grubbed Road - Construction • Jessie Road, Kybybolite • Walkington Hills 	✓
<ul style="list-style-type: none"> ○ Sealed road construction 	<ul style="list-style-type: none"> • High Street, Frances Border Road - correction layer • McCoy Street / Livingston Street - Stage 2 Road • Old Caves Road • Robertson Street, Naracoorte • Ormerod Street 	✓
<ul style="list-style-type: none"> ○ Footpath construction 	<ul style="list-style-type: none"> • Butler Terrace - from Jenkins Terrace to Gordon Street • Jenkins Terrace - 170m south of Butler Terrace • Smith Street - from 162 Smith Street to Jones Street 	✓
<ul style="list-style-type: none"> ○ Intersections 	<ul style="list-style-type: none"> • Bournes Road and Bool Lagoon Road completed 	✓
<ul style="list-style-type: none"> ○ Kerb & Water Table 	<ul style="list-style-type: none"> • Kerbing replaced at Laurie Crescent 	✓
<ul style="list-style-type: none"> ○ Unsealed road reconstruction 	<ul style="list-style-type: none"> • Fern Street • Repeater Station Road - DESIGN • Wrights Road 	✓
<ul style="list-style-type: none"> ○ Reseals 	<ul style="list-style-type: none"> • 89% of the planned program completed 	✓
<ul style="list-style-type: none"> ○ Resheeting 	<ul style="list-style-type: none"> • 89% of the planned program completed 	✓

<ul style="list-style-type: none"> Continued renewal & replacement of buildings & structure including: <ul style="list-style-type: none"> Naracoorte CBD Toilets Naracoorte Works Depot - rebuild termite damage and fire safety improvements Lucindale Town Hall - fire safety improvements Naracoorte Town Hall - replace blinds/curtains & stage curtains Naracoorte Town Hall - replace retractable seating Naracoorte Art Gallery - fire safety improvements Continuation of “Bang the Table”, as an effective on-line consultation & engagement tool Participation in the Australasian LG Performance Excellence Program, which will allow Council to benchmark its performance over a number of years and potentially against other similar Councils. 	<p>CBD toilets refurbished including a new urinal, painting of internal and external walls and new flooring.</p> <p>New meeting room, office and locker rooms for staff. Installation of new bore pump and exit doors to improve fire safety.</p> <p>Replaced exit doors to all exits.</p> <p>Replaced stage curtain and blinds on western wall of auditorium.</p> <p>New retractable seating installed.</p> <p>New emergency lighting installed, exit signage upgraded and compliant exit doors fitted.</p> <p>Ten consultations completed, 296 new registrations, 2,269 visitors and 8,647 pageviews.</p> <p>Final year of Council’s participation in benchmarking exercise, allowing comparison of data over a 3-year period.</p>	<p>✓</p> <p>✓</p> <p>✓</p> <p>✓</p> <p>✓</p> <p>✓</p> <p>✓</p> <p>✓</p> <p>✓</p>
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TRIPLE J ONE NIGHT STAND



triple j's One Night Stand, held in Lucindale on Saturday, 14 September, 2019 was a wonderful success and was a showcase of everyone working together to realise the vision of Lucindale's One Night Stand bid group.

The event was the culmination of a very long campaign run by Lucindale to host the One Night Stand which commenced in 2012.

Council supported Lucindale's 2018 expression of interest. Lucindale missed out in 2018, but was selected for the 2019 event, with Council and the Lucindale Lions Club entering into an agreement with triple j to host the event.

From May 2019 a working group consisting of Council, Lucindale Lions Club, Lucindale Football Club, Lucindale Netball Club and community members met weekly to ensure a successful event. There were also other community sub groups involved in organising specialised areas of the event.

On the night Australia's top musicians - G Flip, Ocean Alley, Meg Mac and the Hilltop Hoods joined a huge crowd. Crowd numbers were reported as 15,000 by triple j but local estimates were 20,000 - 15,000 Limestone Coast wrist bands were given out, with many attendees

entering after this. Mount Gambier's Chelsea Manor performed as triple j's Unearthed Winner.

Compared to an average weekend in September coffee and food shops reported an increase in sales and accommodation providers reported an increase in occupancy.

Accommodation in Kingston and Robe was mostly booked for the weekend and restaurants and cafes in Robe were busy (in terms of trading it was described as similar to the day after Christmas).

Community groups which catered inside the concert thanked Council for the opportunity and noted that this event provided the opportunity to raise large amounts in a short amount of time.

There was an overwhelming feeling of euphoria from everyone who attended the event. The feeling of wellbeing and happiness of the concert goers was reflected in the generosity of the donations given which raised \$22,558 for the Stand Like Stone Foundation. This was split between the Lucindale Community Pool and the Limestone Coast Leadership Program.

Relive the fun of the Lucindale One Night Stand on www.iview.abc.net.au

PROJECT PRIORITIES FOR 2020-2021

THEME 1 - Prosperous Community

Facilitating and supporting sustainable growth to achieve economic prosperity.

Outcomes

- A sought after visitor destination
- A vibrant and progressive business centre and townships
- Diverse range of thriving primary industries

- NLBTA - contribution to TV Commercial promoting the district
- Continue upgrade of the NRLE cattle selling pens (Stage 3)
- Partner with University of Adelaide in the ARC Linkage Project (final year)
- Caves Connection Project
- Encourage new ideas & ways of doing business by continuing the Innovation Fund
- Naracoorte Aerodrome - complete the upgrading of lighting
- Improved town entrances - continued improvements to the southern entrance to Naracoorte, including replacement planting, and sculpture at the intersection of Pinkerton Road and Wimmera Highway
- Continue implementation of Wayfinding Project - directional signage (includes signage for the Old Caves Road route to the Naracoorte Caves)
- Continue implementation of Wayfinding Project - Promotional banners on Riddoch Highway (southern entrance). The plan may accessed on Council's webpage - Naracoorte Caves Connection Wayfinding Plan.

THEME 2 - Healthy Landscapes

Working together to protect and enhance our natural environment for the future.

Outcomes

- Contribute to sustainable land management practices
- Water resources and ecosystems are protected and restored

- Investigate options for improved and innovative waste management
- Cold burn of Naracoorte's north and south parklands
- Gares Swamp Restoration
- Implementation of the Naracoorte Creek & Creek Walk Plan - includes a hydrological assessment and construction of a weir at the Park Terrace bridge, interpretive signage at 55 Ormerod Street and along the creek walk, resealing of the north parklands path from the cemetery to the swimming lake, heritage signage in the rail lands and permanent signage for the Parkrun. The plan may accessed on Council's webpage - Naracoorte Creek & Creek Walk Plan.
- Improved stormwater management for Cedar Avenue & Jenkins Terrace (design only)

THEME 3 - Harmony and Culture

A safe, healthy and diverse community celebrating our similarities and differences.

Outcomes

- An inclusive community
- A creative and artistic community
- Learning community
- A healthy and resilient community

- Community Art Program - Grant Program
- Sponsorship and support provided to annual programs, community events, festivals and Community Facilities: -
 - Harmony Day
 - South East Field Days
 - TASTE the Limestone Coast
 - Christmas in the Square, Lucindale Christmas Party & Special Kids Christmas Party (Adelaide)
 - Continued support of Naracoorte Art Gallery (including provision for maintenance)
 - Senior Super Bowls Series (year 3 of a 3-year commitment)
 - Tour of the Great South Coast Bike Race
 - World Heritage Festival & Run
 - Multicultural Soccer Carnival
 - Naracoorte Library development at new location 93 Smith Street, Naracoorte
 - Development of a natural burial ground at the Naracoorte cemetery and improvements to the historic section



THEME 4 - Liveable neighbourhoods

A range of well-planned neighbourhoods and public space, designed with a strong sense of identity and place.

Outcomes

- A well planned district that meets the current and future needs of the community
 - A safe and integrated transport network
 - Preserve the built heritage and character of the district
- Frances Masterplan Implementation - includes linear trail from the town centre to the primary school, signage & marketing, identification as an RV friendly location (may include infrastructure), identification of a community space and establishment of recreation areas.
 - Lucindale Masterplan Implementation - includes signage, detailed design for the footpaths / shared paths, vegetation guidelines and the CBD precinct and vegetation plant.
 - Naracoorte Town Centre Rejuvenation project
 - Continuation of the Heritage Assistance Fund to assist with maintenance of sites listed on the 'Local Heritage Register'
 - Cockatoo Lake
 - Market Square Playground - replacement of softfall (stage 2)
 - Rotary Park (Swimming Lake) - upgrade of BBQs
 - Caves Trail Plan Implementation - includes signage, protection of Beekeeper Cave and establishment of the caves linear trail from Michaels Road to Pitts Lane shelter.
 - Naracoorte Swimming Lake - shade structure for the northern end
 - Disability Inclusion Plan Implementation - concept for walkways at the Naracoorte Swimming Lake.

THEME 5 - Progressive leadership

A well led and managed district supported by a professional approach to managing infrastructure, and the delivery of projects and services to the community.

Outcomes

- Progressive and representative Elected Member leadership
 - Organisational excellence
 - Sustainable community finances and assets
 - Effective delivery of projects and services
 - Effective community communication and engagement
 - Engage external stakeholders to leverage local opportunities
 - Council is a preferred employer
- Continued renewal & replacement of infrastructure (refer budget and major projects for full details) including:
 - Lucindale Cemetery - extend burial area
 - Bridges & Culverts
 - Sealed road construction
 - Footpath construction
 - Unsealed road reconstruction
 - Reseals
 - Resheeting
 - Continued renewal & replacement of buildings & structures including:
 - Lucindale Works Depot - fire safety improvements
 - Naracoorte Works Depot - fire safety improvements
 - Naracoorte Town Hall - improvement to ensure safe access to the roof

ELECTED MEMBERS



Mayor Erika Vickery OAM



Councillor Craig McGuire,
Deputy Mayor



Councillor Monique Crossling



Councillor Tom Dennis



Councillor Julie Earl



Councillor Cameron Grundy



Councillor Derek James



Councillor Scott McLachlan



Councillor Trevor Rayner

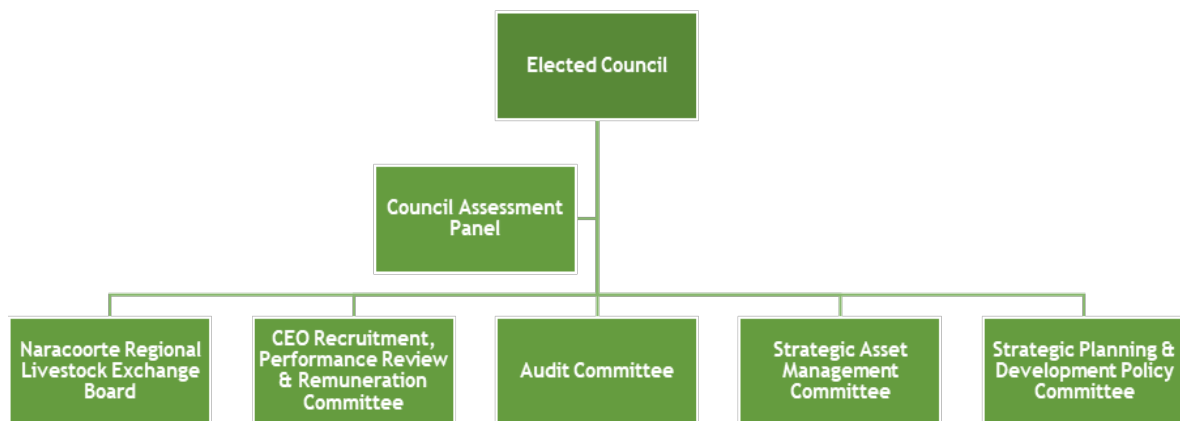


Councillor Damien Ross



Councillor Ken Schultz

DECISION MAKING STRUCTURE OF COUNCIL



Decisions of Council are made through Council meetings, Committee meetings or by staff through delegated authority. Informed decision making is critical to ensuring that decisions are made in the best interests of the wider community.

Council Committees are formed under section 41 of the Local Government Act 1999. Committees can be created to assist in the performance of Council’s functions, to inquire into and report to Council on matters within the ambit of Council’s responsibilities, to provide advice to the Council, or to exercise delegated powers, functions or duties. Committees created under section 41 of the Act are:

- CEO Recruitment, Performance Review & Remuneration
- Naracoorte Regional Livestock Exchange
- Strategic Asset Management

The Audit Committee is established in accordance with section 126 of the Act.

Each committee has its own terms of reference and meet as required.

The membership of the committee is determined by Council and may consist of Elected Members and people from the broader community with special interests or skills. Council appoints a presiding member for each committee.

Council has not delegated the power to make decisions or to undertake actions to these Committees. The Committees advise and make recommendations to Council.

Council also has a Council Assessment Panel established in accordance with sections 82 and 83 of the Planning, Development and Infrastructure Act 2016 and a Strategic Planning and Development Policy Committee established in accordance with section 101A of the Development Act 1993.

All Council and Committee meetings are generally open to the public and Council encourages the public to attend meetings . Notice of meetings, agendas and minutes are available from Council’s offices and on council’s website. More information on each committee is listed below.

Council Meetings

During 2019-2020, Council held 12 General Council meetings and 2 Special Council meetings, totalling 14 meetings for the financial year. Throughout the year 270 resolutions were carried.

All Elected Members were eligible to attend all meetings.

Audit Committee

The Audit Committee operates as an independent and objective advisory committee to Council. It assists Council to accomplish its objectives by contributing to a systematic and disciplined approach to evaluating and improving the effectiveness of financial reporting, internal controls and risk management systems, whistle-blowing, internal and external audits.

Council's Audit Committee comprises Cr Julie Earl, Cr Cameron Grundy, Cr Damien Ross and independent representatives Mr Jim Ker (Presiding Member), Ms Robyn Mencil and Ms Sonia Winter (Ms Winter was eligible to attend one meeting and Ms Mencil was eligible to attend 4 meetings).

The independent representatives are selected based on their experience in financial, audit, legal and business related disciplines. The appointment of independent members to the Audit Committee provides additional assurance to Council and the community that risks are being appropriately managed.

During 2019-2020, the Audit Committee met 5 times.

Strategic Asset Management

The Strategic Asset Management Committee provides advice and recommendations to Council that align to outcomes listed under themes 4 and 5 of Council's Strategic Plan as follows:

- Theme 4 - Liveable Neighbourhoods, a range of well-planned neighbourhoods and public space, designed with a strong sense of identity and place.
 - Outcome - A safe and integrated transport network
- Theme 5 - Progressive Leadership, a well led and managed district supported by a professional approach to managing infrastructure, and the delivery of projects and services to the community.
 - Outcome - Effective delivery of projects and services

All Elected Members are members of the Committee. The Committee met six times during the financial year.

Strategic Planning and Development Policy

The Strategic Planning and Development Policy committee is established in accordance with Section 101A of the Development Act 1993.

The Committee provides advice to Council in relation to the extent to which Council's strategic planning and development policies are in accordance with the Planning Strategy.

All Elected Members are members of the Committee. The Committee held one meeting during 2019-2020.

CEO Recruitment, performance review & remuneration

The purpose of the CEO Committee is to ensure that sound principles of human resource management are applied to the employment of the Chief Executive Officer. The Committee consists of **Mayor Erika Vickery OAM, Cr Tom Dennis (Presiding Member) and Cr Damien Ross**. An independent member with relevant experience may be appointed by Council.

During 2019-2020 the CEO Committee met once.

Naracoorte Regional Livestock Exchange Board

The Naracoorte Regional Livestock Exchange Board's purpose is to implement the Naracoorte Regional Livestock Exchange Strategic Management Plan 2017-2028.

The Board oversees the development, construction and general operations, monitors financial performance, makes recommendations to Council regarding the implementation and any recommended revisions to the Naracoorte Regional Livestock Exchange Strategic Plan and develops an annual business plan.

The Board membership consists of **Cr Cameron Grundy, Cr Scott McLachlan (Presiding Member) and Cr Ken Schultz** and Community Representatives Mr Ian O'Loan and Mr Jonathan England, selected for their business acumen and working knowledge of the livestock industry.

The Council CEO and Director Operations are non-voting members of the Board. The NRLE Board met 6 times during the financial year.

Council Assessment Panel

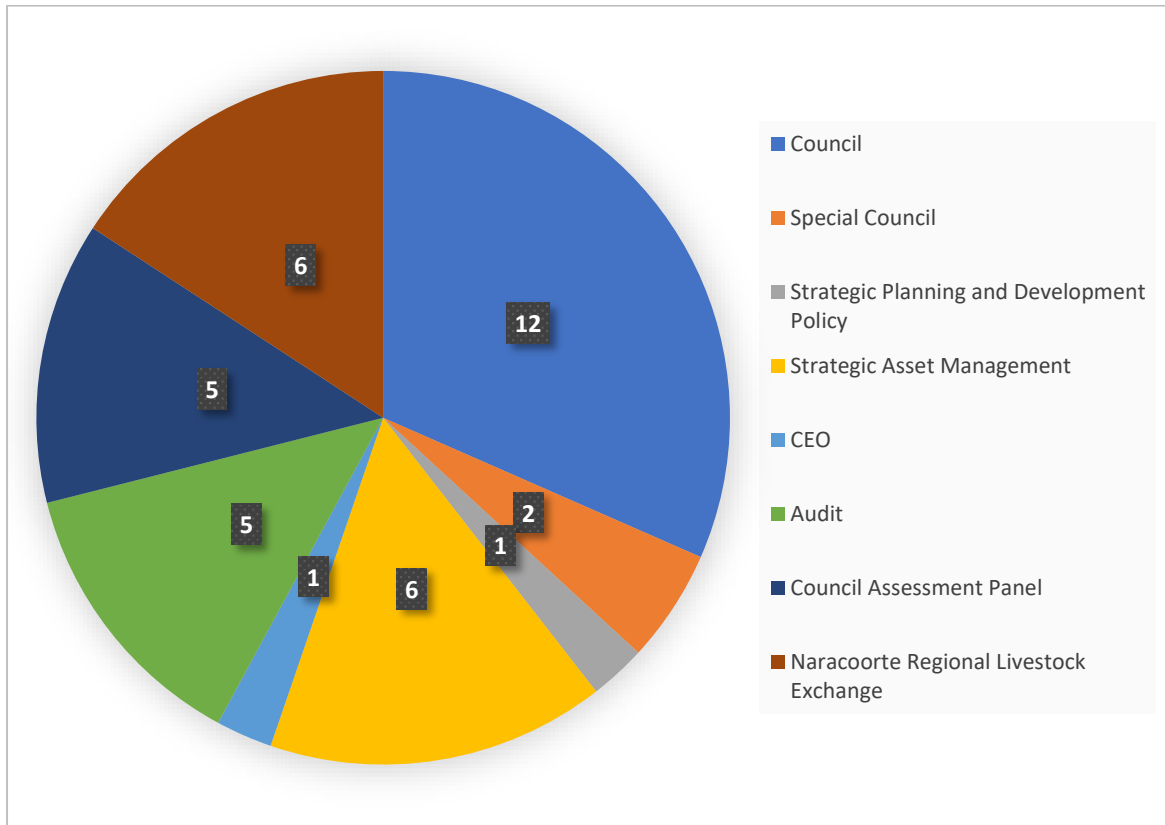
Council has a Council Assessment Panel established in accordance with sections 82 and 83 of the Planning, Development and Infrastructure Act 2016. The Panel's purpose is:

- To make decisions on more complex developments (as defined in the Planning, Development and Infrastructure Act 2016) and on those matters which may be prescribed by regulations.

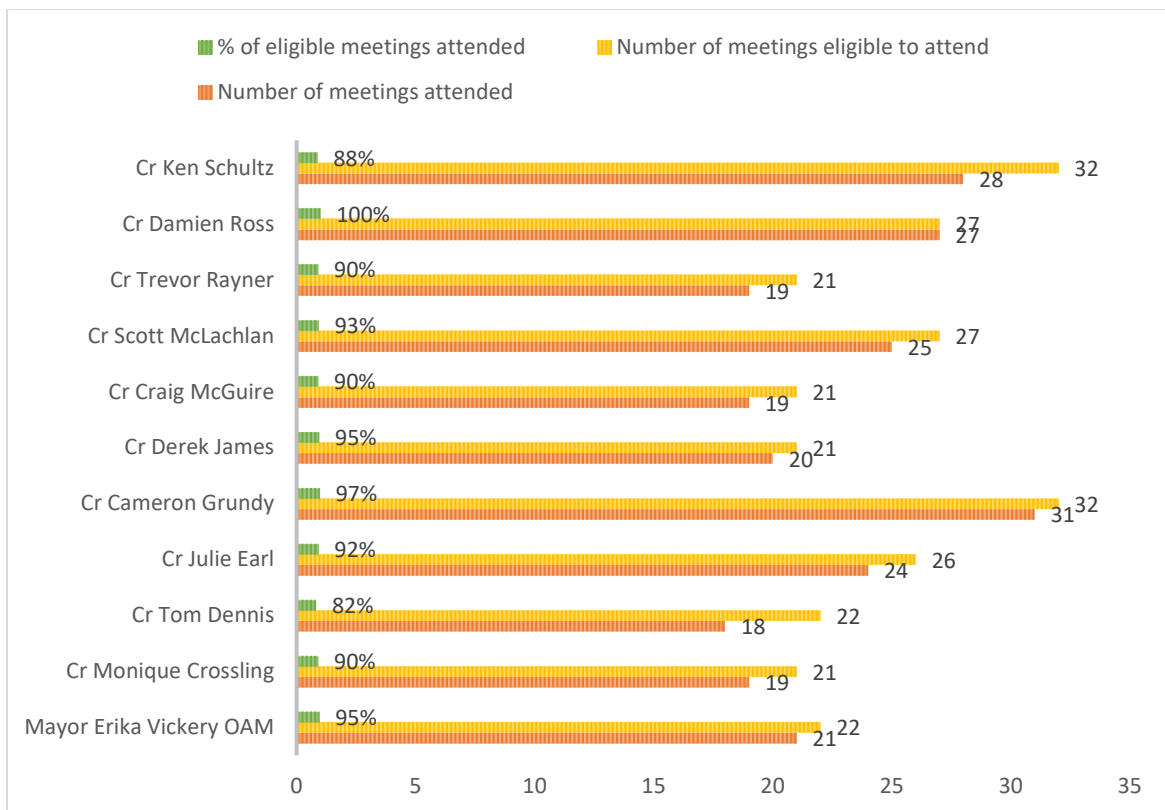
The Council Assessment Panel comprises **Cr Ken Schultz** and Independent Members Mr Frank Brennan (Presiding Member), Ms Liz Travers and Ms Colleen Woodgate. Mr Brennan was eligible to attend one meeting). During 2019-2020, the Council Assessment Panel met five times.



MEETINGS HELD



ELECTED MEMBER MEETING ATTENDANCE



PUBLIC PARTICIPATION IN THE DECISION-MAKING PROCESS

There are three ways community members can express their views at a Council or Committee meeting -

1. Question / presentation during the Public Forum section of the agenda
2. Petitions (prescribed by Regulation 10)
3. Deputation (prescribed by Regulation 11)

For more information refer to Council's "Code of Practice for Council and Committees Meeting Procedures" on Council's website or at Council's offices.

Members of the public can contact elected members and Council Officers to discuss issues relevant to Council. Contact details for Elected Members are listed on Council's website. A member of the public can write to / email Council on any Council plan, policy, action or service.

Community Consultation

Council's Public Consultation and Community Engagement policy sets out how Council will engage with the community in its decision making processes. During 2019-2020 Council sought comment from the community on the following:

- 10 Price Avenue, Naracoorte lease
- Crown Land Joanna
- Disability Access and Inclusion Implementation Plan
- Naracoorte Regional Sports Centre Masterplan
- Arts and Culture Poll

REVIEW OF DECISIONS

As required by the Local Government Act 1999, Council has a Grievance / Review of Decisions procedure, outlining how decisions of Council or other people acting on behalf of Council are reviewed. There were no applications for reviews of decisions during 2019- 2020.



REPRESENTATION QUOTA

The elected Council is the decision-making body on all matters of policy and strategic direction, and consists of the Mayor and 10 Councillors, who are all elected from the whole

	Electors	Total Members	Representation Quota
Clare and Gilbert Valleys	6,799	10	679
Coorong	3,784	9	420
Grant	5,475	10	547
Adelaide Plains	6,187	10	618
Mid Murray	6,527	10	652
Naracoorte Lucindale	5,851	11	531
Northern Areas	2,299	9	377
Renmark Paringa	6,498	9	722
Tatiara	4,478	10	447
Wakefield Regional	4,782	10	478

community. The Council also appoints a Deputy Mayor. Naracoorte Lucindale's total number of electors is 5,851. The quota for Naracoorte Lucindale Council is one member to 531 electors. Councils of a similar size and type are outlined in the table above.

REPRESENTATION REVIEW

Every 8 years, in accordance with Section 12 of the Local Government Act 1999, Council is required to review the composition of the Council.

A review was commenced in October 2016 and completed in September 2017. There were no changes to Council's representation structure. The next representation review will commence during 2023/2024.

When Council conducts a representation review community consultation is undertaken. Under section 28 of the Act, electors may also submit a proposal to the SA Local Government Grants Commission to alter Council boundaries or the

composition of Council or its representative structure.

ALLOWANCES

Under section 76 of the Local Government Act an Elected Member is entitled to an Annual Allowance which is set by the Remuneration Tribunal. The allowance effective from November 2019 was:

Mayor	\$57,668
Deputy Mayor	\$18,021
Standing (Key) Committee Presiding Member	\$18,021
Elected Member	\$14,417

Elected Members are also entitled to receive reimbursement for travel within the area of Council, and dependent care expenses associated with attendance at Council and Committee meetings.

Travel time allowances per annum were:

30 kms to 50kms from Council's principal office	\$426
50 kms to 100kms from Council's principal office	\$726
75 kms from Council's principal office	\$1,089
100 kms from Council's principal office	\$1,546

The following support is also provided to Elected Members to assist them in the performance of their official duties:

Mayor

- Fully maintained Council passenger sedan for travel related to official duties
- Council owned and maintained computer
- Council owned mobile phone
- Reimbursement of expenses relating to functions attended
- Reimbursement of telephone, facsimile or other communication
- Device expenses (up to \$150 per quarter for internet access)

Elected Members

- Council owned and maintained Surface Pro
- Reimbursement of expenses relating to functions attended
- Reimbursement of approved childcare expenses while representing Council
- Reimbursement of travel expenses
- Reimbursement of telephone, facsimile or other communication device expenses (up to \$150 per quarter for internet access)

Committee Members

Independent members of the Audit Committee, Council Assessment Panel and Naracoorte Regional Livestock Exchange Board receive an allowance determined by Council for attendance at approved meetings, training and events per meeting as follows:

Presiding Member	\$290
Independent Members	\$230



CONFIDENTIAL ITEMS

Council and Council committees may from time to time discuss an item of business in confidence and as a result exclude the public from attending the meeting for the period taken to discuss the relevant item.

The Local Government Act 1999, Section 90(3) (a) to (n) sets out the criteria for when this may occur.

Following is a summary of the number of occasions the provisions listed in Section 90 (excluding the public during debate) or Section 91 (documents to be kept

confidential for a period of time) were used during 2019-2020 and orders from previous years that remain operative at the end of 2019-2020.

- 25 orders to move into confidence were made in 2019-2020, of these 23 orders were made to retain reports, minutes and other documents in confidence
- 6 orders from 2018-2019 and 2017-2018 were released
- 14 of orders remained operative at the end of the financial year (not including orders made before 15 November 2010)

Date	Topic 2019-2020	Grounds for Confidential Order	Order expired, ceased or revoked
23-Jul-19	Robertson Street, Naracoorte - Upgrade	k	30-Jan-20
27-Aug-19	Tender 201920-05 - Fern Street Naracoorte	b	30-Jan-20
27-Aug-19	Naracoorte Cemetery - Extension	k	30-Jan-20
27-Aug-19	Sale of Council Land - 22 McBain Avenue, Naracoorte	b	30-Jan-20
22-Oct-19	Naracoorte Library Project	b	18-Jun-20
22-Oct-19	Contract 201819-06 Road construction: McCoy Street	k	30-Jan-20
22-Oct-19	Robertson Street, Naracoorte - Upgrade	k	30-Jan-20
22-Oct-19	Contract 201920-12 Sealing and Asphalt works	b	30-Jan-20
22-Oct-19	Tender 201920-07 - Wild Dog Valley Creek Stabilisation, Naracoorte	k	30-Jan-20
22-Oct-19	Tree Trimming Contract	b	19-Feb-20
22-Oct-19	Naracoorte Cemetery - Extension	b	30-Jan-20
26-Nov-19	Naracoorte Library Project	b	18-Jun-20
26-Nov-19	Sale of Land - Unmade Road Reserve	b	
26-Nov-19	Contract 201920-08 Pavement Line Marking Works	k	19-Feb-20
26-Nov-19	NRLE Board Appointments	a	30-Jan-20
17-Dec-19	Naracoorte Library Project	b	18-Jun-20
17-Dec-19	Contract 201920-17 Road construction: Old Caves Road	k	19-Feb-20
17-Dec-19	Contract 201920-16 Road construction: Bordertown Hynam Road, Kybybolite	k	no order made
28-Jan-20	Sale of Land - Unmade Road Reserve	b	
25-Feb-20	Naracoorte Library Design Brief	k	18-Jun-20
25-Feb-20	Tender 201920-21 Grubbed Road Bridge Construction	k	18-Jun-20
24-Mar-20	Audit Committee Nominations	a	18-Jun-20
28-Apr-20	Naracoorte Aerodrome Lighting	k	18-Jun-20
28-Apr-20	Plant Replacement - Volvo Truck	k	18-Jun-20
23-Jun-20	Tree Trimming	k	

Date	Topic 2018-2019	Grounds for Confidential Order	Order expired, ceased or revoked
22-Jan-19	Road Closure and Sale - Unmade Road Reserve	b	
05-Feb-19	Energy Audit	b	
26-Feb-19	Naracoorte Regional Livestock Exchange Management Board - Confidential Item	b	
26-Feb-19	Sale of Land for Non-Payment of Rates	a	
26-Mar-19	Road Closure and Sale - Unmade Road Reserve	b	
09-Apr-19	Waste Management	b	Report released 9/4/2019 attachment retained in confidence
2014-2015			
09-Feb-15	Waste Transfer Station Operations	e	part of attachment retained in confidence
24-Feb-15	Strategic Asset Management Committee 9 February 2015 - Item 9.1, Waste Transfer Station Operations	e	part of attachment retained in confidence
2013-2014			
16-Apr-14	Waste Transfer Station Operations	e	attachment retained in confidence
22-Apr-14	Waste Transfer Station Operations	e	attachment retained in confidence
24-Jun-14	Review of Council's operations	a and d	Agenda and minutes released October 2014



REGISTERS

Following is a list of registers required to be kept by Council:

- Section 68 - Members Register of Interests
- Section 79- Members Register of Allowances and Benefits
- Section 105 - Officers Register of Salaries
- Section 116 - Officers Register of Interests
- Section 188 - Fees and Charges
- Section 207 - Community Land
- Section 231- Public Roads
- Section 252 - By-Laws

The following registers are also kept by Council:

- Register of Interests (Council Assessment Panel Members)
- Register of Elected Members Disclosure of Conflict of Interests
- Election Campaign Donation Returns
- Register of Land management agreements
- Confidential Items
- Gifts and Benefits
- Resolutions

CODES

Following is a list of Codes of Conduct or Practice, required under the Local Government Act 1999 or the Local Government (Elections) Act 1999:

- Section 63 - Members Code of Conduct
- Section 92 - Code of Practice for Access to Council and Committee Meetings and Associated Documents
- Section 110 - Employees Code of Conduct
- Reg 6 - Code of Practice Meetings of Council and Council Committees

COMMUNITY LAND

Council has 46 Community Land Management Plans relating to community land such as sporting and recreation areas, parklands, cemeteries, reserves and forestry plantations.

DELEGATIONS

Council has provided the Chief Executive Officer with the delegated authority to make decisions on a number of specified administrative and policy matters. A copy of the Delegations Policy is available on Council's website. Council reviews these delegations within 12 months after the conclusion of each periodic election. In keeping with legislative requirements Council:

- Determines the policies to be applied by the Council in exercising its discretionary powers.
- Determines the type, range and scope of projects to be undertaken by the Council.
- Determines the resources, which are to be made available to undertake such works and services.

FREEDOM OF INFORMATION

A Freedom of Information Statement is published annually in accordance with the requirements of the Freedom of Information Act 1991. Seven Freedom of Information applications were received during 2019- 2020.

There were no applications brought forward from the previous year and there were no unfinished applications at 30 June 2020. Inquiries or requests for information under the Act should be forwarded to:

Freedom of Information Officer
Naracoorte Lucindale Council
PO Box 555, NARACOORTE SA 5271

The Freedom of Information Statement is available on Council's website.

LOCAL NUISANCE AND LITTER CONTROL

Council performed the following functions under the Local Nuisance and Litter Control Act:

- Council received 10 complaints of local nuisance or littering
- There were no offences under the Act that were expiated
- There were no offences under the Act that were prosecuted
- There was 1 nuisance abatement notice or litter abatement notice issued
- There were no civil penalties negotiated under Section 34 of the Act
- There were no applications by the Council to the Court for orders for civil penalties under Section 34 of the Act and therefore there were no orders made by the Court on those applications
- No other functions were performed by the Council under the Act

ACCOUNTABILITY

Provision of Services and the Purchase of Goods

Council is committed to ensuring a fair, transparent and accountable process in the provision of services and the purchase of goods and services to enable it to meet its operational and community obligations.

Council aims to ensure that its methods of service provision, including the carrying out of works and purchasing goods are transparent, cost-effective, and represent best value for money while meeting the needs of Council and the community. At the same time, Council is committed to pursuing a convention of purchasing locally whenever possible and practical. More detailed information is available in the Procurement Policy.

National Competition Policy - Clause 7 Statement Reporting

Local Government is required to comply with the Competition Policy Reform (South Australia) Act, 1996 to ensure the application of competitive neutrality principles and practices when significant "business activities" are being carried out by Councils.

Significant Business Activities

Category 1 - Council has no significant business activities with an annual revenue in excess of \$2 million, or employing assets in excess of \$20 million

Category 2 - the Naracoorte Regional Livestock Exchange is a business activity falling within Category 2. Council has adopted the Cost Reflective Pricing principle to counter any unfair competitive advantage that might exist. This includes the recovery by Council of administration, loan servicing charges, and other similar business costs associated with the management and operation of the Livestock Exchange.

Commencement or Cessation of Significant Business Activities

Council has neither commenced nor ceased a significant business activity during the course of the reporting period.

By-Laws

Council did not review or reform any by-laws during the financial year.

Complaints Concerning the Application of Competitive Neutrality

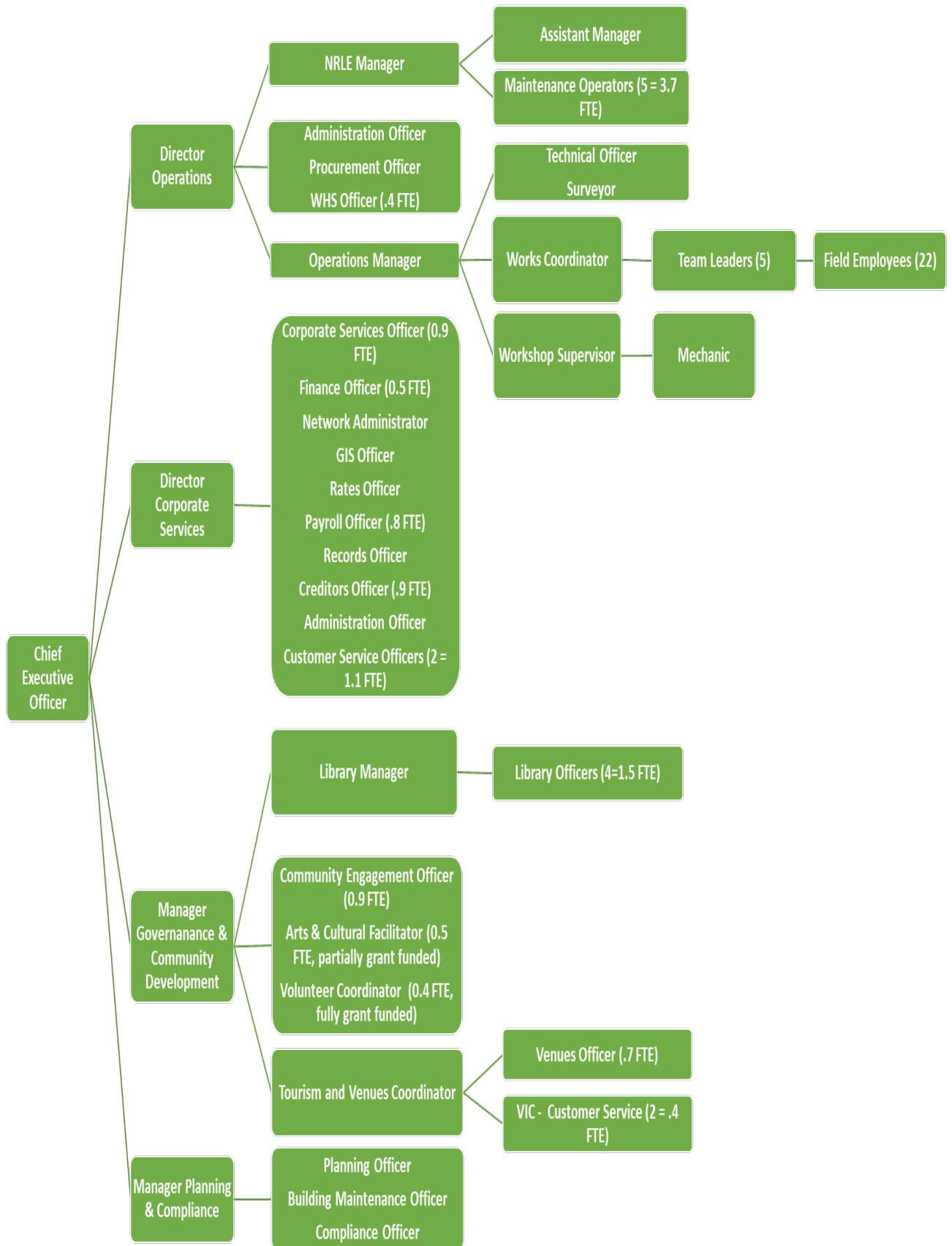
No complaints were received concerning the application of competitive neutrality principles during the financial year.

Structural Reform of Public Monopolies

These provisions do not apply to any Council activity.



CORPORATE STRUCTURE

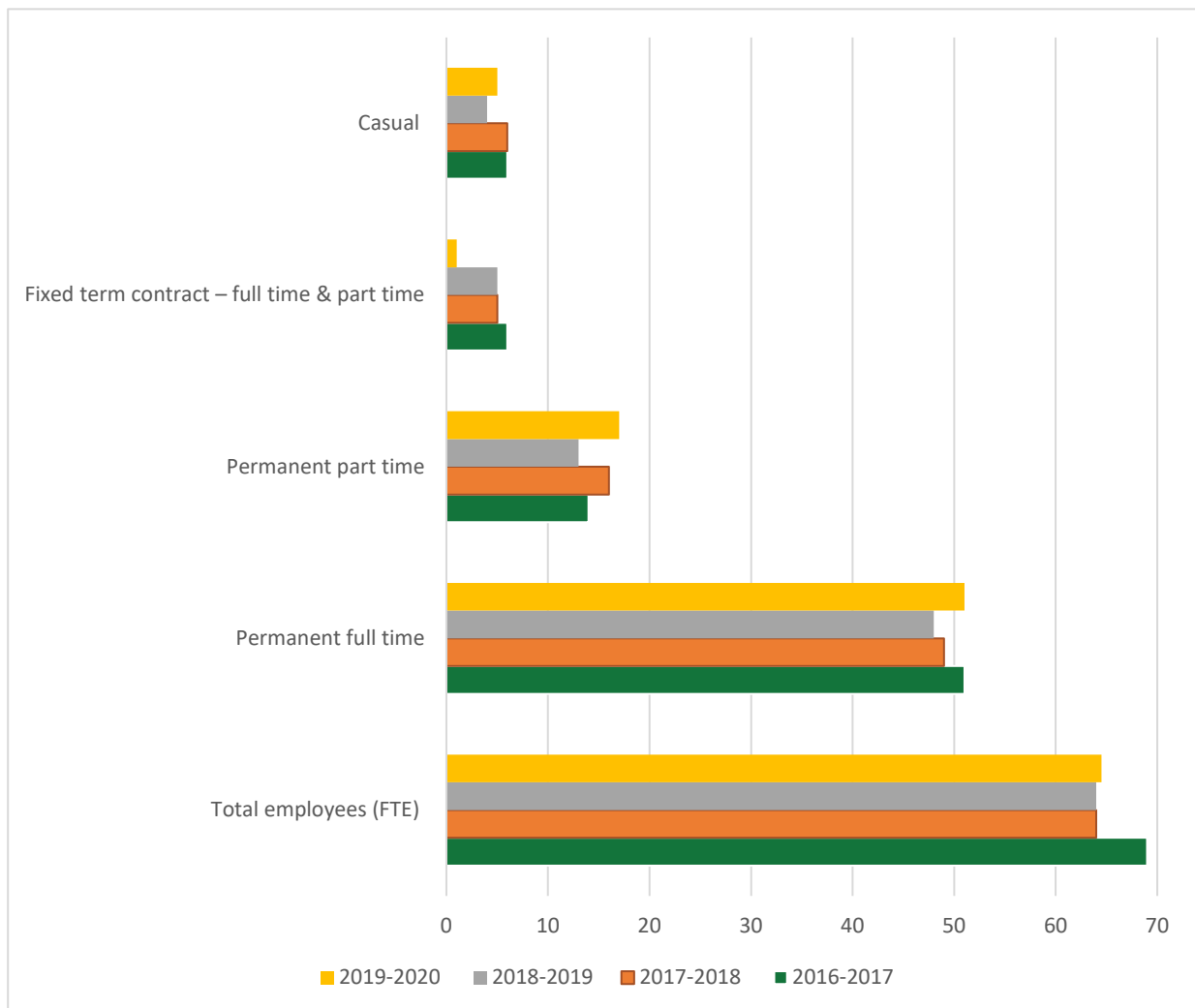
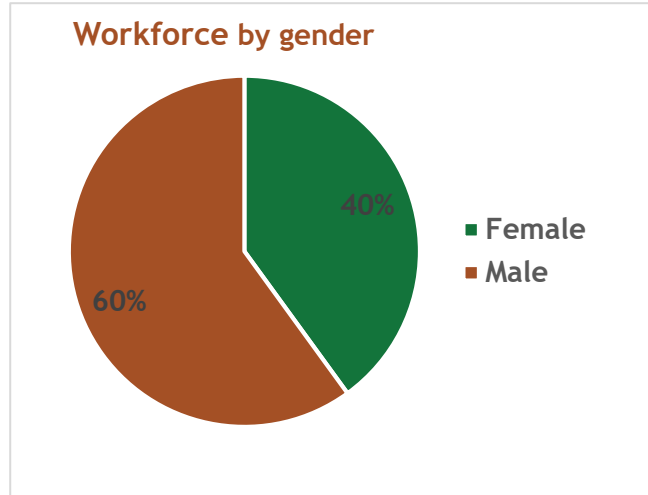


Salary packages for senior executive officers include over Award salary in a band of \$102,009 - \$182,880, and may also include private use of a motor vehicle, packaged overtime allowance, superannuation, home phone, internet data transfer reimbursement and mobile phone or mobile phone reimbursement.

No specific equal employment opportunity programs or human resource management programs were introduced in 2019-20.

Employee Numbers

Appropriate work skills are vital to the effective and efficient delivery of services to the community. Employees are encouraged to undertake relevant training to develop and enhance those skills.



AUDITOR

Dean Newbery & Partners Chartered Accountants has been engaged to undertake statutory audit duties in relation to Council's financial and operational activities since the year ending 30 June 2011.

Remuneration paid to Newbery's for work performed during the 2019-2020 financial year for the annual audit of the council's financial statements was \$24,000 (GST exclusive). No payments were made for any other services.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Section 43 of the Local Government Act allows two or more councils to establish a Regional Subsidiary to provide specified services or to carry out a specified activity or activities.

The City of Mount Gambier, District Councils of Grant, Robe, Tatiara and Kingston and Naracoorte Lucindale and Wattle Range Councils joined together to form the regional subsidiary the Limestone Coast Local Government Association (LCLGA).

The LCLGA's overall goal is to represent and serve its Constituent Councils and to advance the Limestone Coast communities through effective advocacy, facilitation and innovation. LCLGA's Annual Report and audited financial statements for the 2019-2020 financial year have been prepared in accordance with Schedule 2 (28) of the Local Government Act 1999 and are attached to this report.





Naracoorte Lucindale Council

Better by Nature



Financial Statements

for Year Ending

30 June 2020

Naracoorte Lucindale Council
General Purpose Financial Reports
for the year ended 30 June 2020

Table of Contents

	Page #
Council Certificate	1
Principal Financial Statements	
Statement of Comprehensive Income	2
Statement of Financial Position	3
Statement of Changes in Equity	4
Statement of Cash Flows	5
Notes to, and forming part of, the Principal Financial Statements	
Note 1 - Significant Accounting Policies	N1
Note 2 - Income	N8
Note 3 - Expenses	N11
Note 4 - Asset Disposal & Fair Value Adjustments	N13
Note 5 - Current Assets	N14
Note 6 - Non-Current Assets	N15
Note 7 - Infrastructure, Property, Plant & Equipment & Investment Property	N16
Note 8 - Liabilities	N23
Note 9 - Reserves	N24
Note 10 - Assets Subject to Restrictions	N26
Note 11 - Reconciliation of Cash Flow Statement	N27
Note 12 - Functions	N28
Note 13 - Financial Instruments	N30
Note 14 - Expenditure Commitments	N34
Note 15 - Financial Indicators	N35
Note 16 - Uniform Presentation of Finances	N36
Note 17 - Operating Leases	N37
Note 18 - Superannuation	N38
Note 19 - Contingent Assets & Contingent Liabilities	N39
Note 20 - Related Party Transactions	N40
Audit Report - Financial Statements	
Audit Report - Internal Controls	
Council Certificate of Audit Independence	
Audit Certificate of Audit Independence	


Naracoorte Lucindale Council
Annual Financial Statements
for the year ended 30 June 2020

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Council to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Council's financial position at 30 June 2020 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Council's accounting and other records.


.....
Trevor Smart
CHIEF EXECUTIVE OFFICER


.....
Erika Vickery, OAM
MAYOR/COUNCILLOR

Date: 22/9/20

Naracoorte Lucindale Council
Statement of Comprehensive Income
for the year ended 30 June 2020

	Notes	2020 \$'000	2019 \$'000
INCOME			
Rates	2	12,450	12,255
Statutory charges	2	243	200
User charges	2	2,067	1,976
Grants, subsidies and contributions	2	3,768	4,651
Investment income	2	129	201
Reimbursements	2	112	207
Other income	2	331	365
Total Income		19,100	19,855
EXPENSES			
Employee costs	3	4,905	5,189
Materials, contracts & other expenses	3	5,952	5,467
Depreciation, amortisation & impairment	3	5,543	5,243
Finance costs	3	124	146
Total Expenses		16,524	16,045
OPERATING SURPLUS / (DEFICIT)		2,576	3,810
Asset disposal & fair value adjustments	4	(1,834)	(2,454)
Amounts received specifically for new or upgraded assets	2	808	717
NET SURPLUS / (DEFICIT) (transferred to Equity Statement)		1,550	2,073
Other Comprehensive Income			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in revaluation surplus - infrastructure, property, plant & equipment	9	5,590	300
Total Other Comprehensive Income		5,590	300
TOTAL COMPREHENSIVE INCOME		7,140	2,373

This Statement is to be read in conjunction with the attached Notes.

Naracoorte Lucindale Council
Statement of Financial Position
as at 30 June 2020

ASSETS	Notes	2020 \$'000	2019 \$'000
Current Assets			
Cash and cash equivalents	5	7,269	9,748
Trade & other receivables	5	1,025	1,246
Inventories	5	600	660
Total Current Assets		8,894	11,654
Non-current Assets			
Financial assets	6	342	396
Infrastructure, property, plant & equipment	7	185,308	175,834
Other non-current assets	6	511	916
Total Non-current Assets		186,161	177,146
Total Assets		195,055	188,800
LIABILITIES			
Current Liabilities			
Trade & other payables	8	1,747	2,276
Borrowings	8	509	422
Provisions	8	1,186	1,185
Total Current Liabilities		3,442	3,883
Non-current Liabilities			
Borrowings	8	1,416	1,818
Provisions	8	171	213
Total Non-current Liabilities		1,587	2,031
Total Liabilities		5,029	5,914
NET ASSETS		190,026	182,886
EQUITY			
Accumulated Surplus		49,680	47,864
Asset Revaluation Reserves	9	137,855	132,265
Other Reserves	9	2,491	2,757
TOTAL EQUITY		190,026	182,886

This Statement is to be read in conjunction with the attached Notes.

Naracoorte Lucindale Council
Statement of Changes in Equity
for the year ended 30 June 2020

2020	Notes	Acc'd Surplus \$'000	Asset Rev'n Reserve \$'000	Other Reserves \$'000	TOTAL EQUITY \$'000
Balance at end of previous reporting period		47,864	132,265	2,757	182,886
Restated opening balance		47,864	132,265	2,757	182,886
Net Surplus / (Deficit) for Year		1,550	-	-	1,550
Other Comprehensive Income					
Gain on revaluation of infrastructure, property, plant & equipment		-	5,590	-	5,590
Transfers between reserves		266	-	(266)	-
Balance at end of period	9	49,680	137,855	2,491	190,026

2019		Acc'd Surplus \$'000	Asset Rev'n Reserve \$'000	Other Reserves \$'000	TOTAL EQUITY \$'000
Balance at end of previous reporting period		45,879	131,965	2,669	180,513
Net Surplus / (Deficit) for Year		2,073	-	-	2,073
Other Comprehensive Income					
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	300	-	300
Transfers between reserves		(88)	-	88	-
Balance at end of period	9	47,864	132,265	2,757	182,886

This Statement is to be read in conjunction with the attached Notes

Naracoorte Lucindale Council
Statement of Cash Flows
for the year ended 30 June 2020

	Notes	2020 \$'000	2019 \$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
<i>Receipts:</i>			
Rates - general & other		12,468	12,382
Fees & other charges		259	212
User charges		2,235	2,273
Investment receipts		143	211
Grants utilised for operating purposes		4,051	4,985
Reimbursements		237	116
Other revenues		1,528	1,790
<i>Payments:</i>			
Employee costs		(4,909)	(5,124)
Materials, contracts & other expenses		(7,892)	(7,354)
Finance payments		(131)	(177)
Net Cash provided by (or used in) Operating Activities	11	7,989	9,314
 CASH FLOWS FROM INVESTING ACTIVITIES			
<i>Receipts:</i>			
Amounts specifically for new or upgraded assets		808	717
Sale of replaced assets		180	79
Repayments of loans by community groups		53	46
<i>Payments:</i>			
Expenditure on renewal/replacement of assets		(8,623)	(6,459)
Expenditure on new/upgraded assets		(2,418)	(2,135)
Loans made to community groups		-	(100)
Net Cash provided by (or used in) Investing Activities		(10,000)	(7,852)
 CASH FLOWS FROM FINANCING ACTIVITIES			
<i>Receipts:</i>			
Proceeds from Leasing		107	-
<i>Payments:</i>			
Repayments of borrowings		(422)	(396)
Repayment of aged care facility deposits		(153)	-
Net Cash provided by (or used in) Financing Activities		(468)	(396)
Net Increase (Decrease) in cash held		(2,479)	1,066
Cash & cash equivalents at beginning of period	11	9,748	8,682
Cash & cash equivalents at end of period	11	7,269	9,748

This Statement is to be read in conjunction with the attached Notes

Naracoorte Lucindale Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2020

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the Local Government (Financial Management) Regulations 2011 dated 22 September 2020.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

2 The Local Government Reporting Entity

Naracoorte Lucindale Council is incorporated under the SA Local Government Act 1999 and has its principal place of business at DeGaris Place, Naracoorte. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

3 Income recognition

The Council recognises revenue under AASB 1058 Income of Not-for-Profit Entities (AASB 1058) or AASB 15 Revenue from Contracts with Customers (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Council expects to be entitled in a contract with a customer.

In other cases, AASB 1058 applies when a not-for-profit (NFP) entity enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the council to acquire or construct a recognisable non-financial asset that is to be controlled by the council. In this case, the council recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

Naracoorte Lucindale Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2020

Note 1 - SIGNIFICANT ACCOUNTING POLICIES (con't)

In recent years the payment of untied grants (financial assistance grants/ local roads/ supplementary grants) has varied from the annual allocation as shown in the table below:

	Cash Payment Received	Annual Allocation	Difference	
2017-18	\$3,376,716	\$3,226,527	+	\$150,189
2018-19	\$4,093,343	\$3,436,848	+	\$656,495
2019-20	\$3,063,349	\$3,438,421	-	\$375,072

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 15 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

3.1 Construction Contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

For works undertaken on a fixed price contract basis, revenues are recognised over time using the input method, with costs incurred compared to total expected costs used as a measure of progress. . . When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

AASB 7 Financial Instruments - Disclosures and AASB 9 Financial Instruments commenced from 1 July 2018 and have the effect that non-contractual receivables (e.g. rates & charges) are now treated as financial instruments. Although the disclosures made in Note 13 Financial Instruments have changed, there are no changes to the amounts disclosed.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments also form part of Note 13.

Naracoorte Lucindale Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2020

Note 1 - SIGNIFICANT ACCOUNTING POLICIES (con't)

5 Inventories

Inventories held in respect of stores have been valued on a cost basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

6 Infrastructure, Property, Plant & Equipment

6.1 Land under roads

Council has elected not to recognise land under roads acquired prior to 1 July 2008 as an asset in accordance with AASB 1051 Land under Roads. Land under roads acquired after 30 June 2008 has not been recognised as in the opinion of Council it is not possible to reliably attribute a fair value, and further that such value if determined would be immaterial.

6.2 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to infrastructure, property, plant & equipment when completed ready for use.

6.3 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given in Note 7. No capitalisation threshold is applied to the acquisition of land or interests in land.

6.4 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Further detail of existing valuations, methods and valuers are provided at Note 7.

6.5 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are shown in Note 7. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

Naracoorte Lucindale Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2020

Note 1 - SIGNIFICANT ACCOUNTING POLICIES (con't)

6.6 Impairment

Assets that have an indefinite useful life are not subject to depreciation and are reviewed annually for impairment. Assets carried at fair value whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not assessed for impairment.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash outflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

7 Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

8 Borrowings

Loans are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

9 Employee Benefits

9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based on costs) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based on costs) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted average discount rate

0.25% (2019, 1.03%)

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods.

Naracoorte Lucindale Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2020

Note 1 - SIGNIFICANT ACCOUNTING POLICIES (con't)

Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

10 Leases

Accounting Policy applicable for the year ending 30 June 2019 (comparatives):

Lease arrangements have been accounted for in accordance with Australian Accounting Standard AASB 117.

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

Accounting policy applicable from 01 July 2019:

The Council assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Council as a lessee

The Council recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

i) Right-of-use assets

The Council recognises right-of-use assets at the commencement date of the lease. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, lease payments made at or before the commencement date less any lease incentives received and the estimate of costs to be incurred to restore the leased asset. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, as follows:

- IT Equipment 3 years

The right-of-use assets are also subject to impairment. Refer to the accounting policies in section 6.

ii) Lease liabilities

At the commencement date of the lease, the Council recognises lease liabilities measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, the Council uses its incremental borrowing rate or the interest rate implicit in the lease.

iii) Short-term leases and leases of low-value assets

The Council applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date).

It also applies the low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

Naracoorte Lucindale Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2020

Note 1 - SIGNIFICANT ACCOUNTING POLICIES (con't)

11 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- *Receivables and Creditors include GST receivable and payable.*
- *Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.*
- *Non-current assets and capital expenditures include GST net of any recoupment.*
- *Amounts included in the Statement of Cash Flows are disclosed on a gross basis.*

12 New and amended standards and interpretations

Adoption of AASB 15 Revenue from Contracts with Customers and AASB 1058 Income of Not-for-Profit Entities:

The Council applied AASB 15 and AASB 1058, for the first time from 1 July 2019. AASB 1058 clarifies and simplifies the income recognition requirements that apply to not-for-profit (NFP) entities, in conjunction with AASB 15. These Standards supersede the NFP income recognition requirements previously in AASB 1004 Contributions (with the exception of certain matters relating to public sector NFP entities) as well as current revenue recognition guidance including AASB 118 Revenue, AASB 111 Construction Contracts and the related Interpretations. The timing of income recognition depends on whether such a transaction gives rise to a liability or other performance obligation (a promise to transfer a good or service). Details of the accounting policy adopted for these standards can be found in section 10 of this note. The Council has elected to adopt the modified retrospective method on transition to the new standards with an initial application date of 1 July 2019. The cumulative effect of initially applying AASB 15 and AASB 1058 is recognised at the date of initial application as an adjustment to the opening balance of Accumulated Surplus. Therefore, the comparative information was not restated and continues to be reported under AASB 111, AASB 118, AASB 1004 and related Interpretations.

The Council has determined the impact of the new standards will mainly impact the timing of revenue recognition in relation to special purpose grants. These grants are provided to the Council to construct or acquire an asset to be controlled by the Council. They are accounted for under AASB 1058 and as such, amounts received in relation to these grants are recorded as a liability "Amounts in Advance" and recorded in revenue as the asset is constructed.

The impact of adopting the new standards as at 1 July 2019 was an increase in liabilities of \$139,633 at 30 June 2020.

Set out below are the amounts by which each financial statement line item is affected as at and for the year ended 30 June 2020 as a result of the adoption of AASB 15 and AASB 1058.

The first column shows amounts prepared under AASB 15 and AASB 1058 and the second column shows what the amounts would have been had AASB 15 and AASB 1058 not been adopted:

	<i>Amounts prepared under AASB 15/1058 Previous AAS:</i>	
	<i>\$'000</i>	<i>\$'000</i>
<i>Grants, subsidies and contributions</i>	<i>\$4,576</i>	<i>\$4,705</i>
<i>Trade & Other Receivables</i>	<i>\$1,025</i>	<i>\$1,014</i>
<i>Trade & Other Payables</i>	<i>\$1,747</i>	<i>\$1,607</i>

Naracoorte Lucindale Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2020

Note 1 - SIGNIFICANT ACCOUNTING POLICIES (con't)

Adoption of AASB 16 Leases (AASB 16)

The Council applied AASB 16 for the first time from 1 July 2019. AASB 16 supersedes AASB 117 Leases, Interpretation 4 Determining whether an Arrangement contains a Lease and other related Interpretations. The standard sets out the principles for the recognition, measurement, presentation and disclosure of leases and requires lessees to recognise most leases on the balance sheet under a single on-balance sheet model. The Council has lease contracts for various items of plant, equipment, and computers. Before the adoption of AASB 16, the Council classified each of its leases (as lessee) at the inception date as either a finance lease or an operating lease.

The Council adopted AASB 16 using the modified retrospective method of adoption. Under this method, the standard has been applied retrospectively with the cumulative effect of initially applying the standard recognised as an adjustment to the opening balance of Accumulated Surplus as at 1 July 2019 and comparatives have not been restated.

The Council recognised right-of-use assets and lease liabilities for those leases previously classified as operating leases, except for short-term leases with lease terms that end within 12 months of the date of initial application and leases of low-value assets. The right-of-use assets for all leases were recognised based on the amount equal to the lease liabilities. No adjustments were needed for any previously recognised prepaid or accrued lease expenses as there were none. Lease liabilities were recognised based on the present value of the remaining lease payments, discounted using the incremental borrowing rate at the date of initial application.

The effect of adoption of AASB 16 as at 1 July 2019 (increase/(decrease)) is, as follows:

Assets

IPP&E (right of use asset)	\$160
----------------------------	-------

Liabilities

Borrowings – Leases Liability	\$160
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Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 2 - INCOME

	Notes	2020	2019
		\$'000	\$'000
RATES REVENUES			
<u>General Rates</u>		10,806	10,646
Less: Mandatory rebates		(157)	(163)
Less: Discretionary rebates, remissions & write offs		(35)	(37)
		10,614	10,446
<u>Other Rates</u> (including service charges)			
Natural Resource Management levy		655	631
Waste collection		1,016	1,017
Community wastewater management systems		97	96
		1,768	1,744
<u>Other Charges</u>			
Penalties for late payment		53	62
Legal & other costs recovered		32	4
		85	66
Less: Discretionary rebates, remissions & write offs		(17)	(1)
		12,450	12,255
STATUTORY CHARGES			
Development Fees (Building)		58	34
Development Fees (Planning)		75	83
Health & Septic Tank Inspection fees		25	6
Animal registration fees & fines		61	59
Parking fines / expiation fees		5	1
Other licences, fees, & fines		19	17
		243	200
USER CHARGES			
Cemetery/crematoria fees		106	101
Livestock Exchange Fees and Charges		1,737	1,634
Lease, Permits and Rental Income		118	124
Hall & equipment hire		31	36
Sales - general		55	69
Sundry		20	12
		2,067	1,976
INVESTMENT INCOME			
Interest on investments:			
Local Government Finance Authority		95	158
Banks & other		20	29
Loans to community groups		14	14
		129	201

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 2 - INCOME (con't)

	Notes	2020 \$'000	2019 \$'000
REIMBURSEMENTS			
- for private works		28	149
- other		84	58
		112	207
OTHER INCOME			
Insurance & other recoupments - infrastructure, property, plant & equipment		89	158
Rebates received		58	62
Sundry		184	145
		331	365
GRANTS, SUBSIDIES, CONTRIBUTIONS			
Amounts received specifically for new or upgraded assets		808	717
Other grants, subsidies and contributions			
Untied - Financial Assistance Grant		3,063	4,093
Roads to Recovery		492	344
Home and Community Care Grant		-	-
Library		58	50
Sundry		155	164
		3,768	4,651
		4,576	5,368
<i>The functions to which these grants relate are shown in Note 12.</i>			
Sources of grants			
<i>Commonwealth government</i>		554	398
<i>State government</i>		3,975	4,944
<i>Other</i>		47	26
		4,576	5,368

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 2 - INCOME (con't)

	2020	2019
Conditions over grants & contributions		
<i>Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:</i>		
<i>Unexpended at the close of the previous reporting period</i>	141	375
<i>Less: expended during the current period from revenues recognised in previous reporting periods:</i>		
<i>Roads Infrastructure</i>	(50)	(375)
<i>Heritage & Cultural Services</i>	(91)	-
<i>Subtotal</i>	(141)	(375)
<i>Plus: amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions</i>		
<i>Roads Infrastructure</i>	-	50
<i>Heritage & Cultural Services</i>	-	91
<i>Subtotal</i>	-	141
<i>Unexpended at the close of this reporting period</i>	-	141
 <i>Net increase / (decrease) in assets subject to conditions in the current reporting period</i>	(141)	(234)

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 3 - EXPENSE

	Notes	2020 \$'000	2019 \$'000
EMPLOYEE COSTS			
Salaries and Wages		3,914	4,109
Employee leave expense		927	950
Superannuation - defined contribution plan contributions	18	342	332
Superannuation - defined benefit plan contributions	18	99	104
Workers' Compensation Insurance		168	159
Other		84	81
Less: Capitalised and distributed costs		(629)	(546)
Total Operating Employee Costs		4,905	5,189
Total Number of Employees		65	65
<i>(Full time equivalent at end of reporting period)</i>			
MATERIALS, CONTRACTS & OTHER EXPENSES			
<u>Prescribed Expenses</u>			
Auditor's Remuneration			
- Auditing the financial reports		24	25
Elected members' expenses		192	225
Election expenses		2	41
Operating Lease Rentals - cancellable leases		-	30
Lease Expenses - short term leases	17	3	-
Lease Expenses - low value assets	17	12	-
Subtotal - Prescribed Expenses		233	321
<u>Other Materials, Contracts & Expenses</u>			
Contractors		915	940
Energy		626	679
Waste Management		1,115	1,102
Street Cleaning		144	140
Insurance		263	250
Quarry - rubble raising & associated costs		601	327
Subscriptions & Licences		312	310
Maintenance		915	939
Legal Expenses		14	9
Levies paid to government - NRM levy		658	671
- Other Levies		161	177
Parts, accessories & consumables		611	550
Professional services		205	73
Sundry		558	395
Less: Capitalised and distributed costs		(1,379)	(1,416)
Subtotal - Other Materials, Contracts & Expenses		5,719	5,146
		5,952	5,467

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 3 - EXPENSE con't

	2020	2019
Notes	\$'000	\$'000
DEPRECIATION, AMORTISATION & IMPAIRMENT		
Buildings & Other Structures (L2)	65	11
Buildings & Other Structures (L3)	350	452
Transfer Station	30	37
Furniture and Fittings	64	61
Site Improvements	118	111
Minor Plant	13	14
Plant & Equipment	387	356
Library Books	31	30
CWMS		
- Infrastructure	49	49
- Plant & Equipment	6	4
Regional Livestock Exchange		
- Building Structures	303	372
- Plant, Equipment & Furniture	41	35
Swimming Lake		
- Building Structures	60	55
- Plant, Equipment & Furniture	5	4
Aerodrome		
- Building Structures	96	117
- Site Improvements	3	2
Infrastructure		
- Bridges & Drainage	54	82
- Roads	3,336	2,996
- Walkways	121	117
- Kerb & Watertable	199	190
- Stormwater & Culverts	157	148
Right of Use Assets	17 55	-
	5,543	5,243
FINANCE COSTS		
Interest on Loans	120	146
Interest on Leases	4	-
	124	146

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 4 - ASSET DISPOSALS AND FAIR VALUE ADJUSTMENTS

	Notes	2020 \$'000	2019 \$'000
INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT			
<i>Assets renewed or directly replaced</i>			
Proceeds from disposal		180	79
Less: Carrying amount of assets sold		<u>2,014</u>	<u>2,533</u>
NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS		<u>(1,834)</u>	<u>(2,454)</u>

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 5 - CURRENT ASSETS

	Notes	2020 \$'000	2019 \$'000
CASH & EQUIVALENT ASSETS			
Cash on Hand and at Bank		556	292
Deposits at Call		3,900	4,000
Short Term Deposits & Bills, etc		2,813	5,456
		<u>7,269</u>	<u>9,748</u>
TRADE & OTHER RECEIVABLES			
Rates - General & Other		534	602
Accrued Revenues		73	75
Debtors - general		142	314
GST Recoupment		235	170
Prepayments		1	46
Loans to community organisations		40	39
		<u>1,025</u>	<u>1,246</u>
INVENTORIES			
Quarry Materials		534	571
Trading Stock - VIC		5	6
Fuel & Lubricants		35	40
General Stores		19	29
Other		7	14
		<u>600</u>	<u>660</u>

Aggregate write-downs and other losses recognised as an expense, and reversals of these, were not material in amount in either year. All such reversals occurred principally as a result of clerical inaccuracies during stores operations.

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 6 - NON-CURRENT ASSETS

	Notes	2020 \$'000	2019 \$'000
FINANCIAL ASSETS			
Receivables			
Loans to community organisations		<u>342</u>	<u>396</u>
TOTAL FINANCIAL ASSETS		<u>342</u>	<u>396</u>
 OTHER NON-CURRENT ASSETS			
Capital Works-in-Progress		<u>511</u>	<u>916</u>
		<u>511</u>	<u>916</u>

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (IPP&E)

		2019 \$'000				2020 \$'000			
	Fair Value Level	Fair Value	Cost	Acc' Dep'n	Carrying Amount	Fair Value	Cost	Acc' Dep'n	Carrying Amount
Land (L2)	2	3,254	-	-	3,254	3,499	160	-	3,659
Land (L3)	3	8,971	-	-	8,971	9,337	-	-	9,337
Buildings & Other Structures (L2)	2	285	-	(44)	241	1,720	-	(65)	1,655
Buildings & Other Structures (L3)	3	24,264	252	(13,561)	10,955	20,942	809	(11,690)	10,061
Transfer Station	3	1,468	-	(336)	1,132	1,446	-	(346)	1,100
Furniture and Fittings		-	824	(562)	262	-	952	(611)	341
Site Improvements		-	3,333	(980)	2,353	-	3,922	(1,089)	2,833
Minor Plant		-	372	(315)	57	-	367	(293)	74
Plant & Equipment		-	7,664	(4,154)	3,510	-	7,847	(4,206)	3,641
Library Books		-	715	(543)	172	-	715	(548)	167
CWMS									
- Infrastructure	3	3,678	-	(1,682)	1,996	3,678	-	(1,731)	1,947
- Plant & Equipment		-	89	(64)	25	-	89	(70)	19
Regional Livestock Exchange									
- Building Structures	3	248	12,563	(5,659)	7,152	9,261	1,583	(4,112)	6,732
- Plant, Equipment & Furniture		-	342	(206)	136	-	371	(229)	142
Swimming Lake									
- Building Structures	3	3,112	299	(1,835)	1,576	3,837	89	(2,434)	1,492
- Plant, Equipment & Furniture		-	45	(33)	12	-	57	(13)	44
Aerodrome									
- Building Structures	3	2,438	886	(1,047)	2,277	3,660	-	(1,746)	1,914
- Site Improvements		-	70	(27)	43	-	91	(29)	62

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (IPP&E)

		2019 \$'000				2020 \$'000			
Fair Value Level		Fair Value	Cost	Acc' Dep'n	Carrying Amount	Fair Value	Cost	Acc' Dep'n	Carrying Amount
Infrastructure									
- Bridges & Drainage	3	7,697	472	(4,576)	3,593	5,917	623	(3,011)	3,529
- Roads	3	155,601	5,443	(55,189)	105,855	166,057	4,350	(57,514)	112,893
- Walkways	3	2,839	1,511	(1,296)	3,054	2,665	2,143	(1,337)	3,471
- Kerb & Watertable	3	10,265	1,601	(3,816)	8,050	10,011	2,522	(3,938)	8,595
- Stormwater & Culverts	3	12,987	3,684	(5,513)	11,158	12,968	4,187	(5,660)	11,495
Right of Use Assets		-	-	-	-	-	160	(55)	105
Total IPP&E		237,107	40,165	(101,438)	175,834	254,998	31,037	(100,727)	185,308
Comparatives		283,793	27,835	(137,188)	174,440	237,107	40,165	(101,438)	175,834

This Note continues on the following pages.

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

	2019	CARRYING AMOUNT MOVEMENTS DURING YEAR								2020
	\$'000	\$'000								\$'000
	Carrying Amount	Net Adjust AASB 16	Additions		Disposals	Dep'n	Impair't	Transfers		Net Reval'n
New / Upgrade			Renewals	In				Out		
Land (L2)	3,254		160	-	-	-	-	-	245	3,659
Land (L3)	8,971		-	-	-	-	-	-	366	9,337
Buildings & Other Structures (L2)	241		-	-	-	(65)	-	1,180	299	1,655
Buildings & Other Structures (L3)	10,955		515	294	(40)	(350)	-	(1,180)	(133)	10,061
Transfer Station	1,132		-	-	-	(30)	-	116	(118)	1,100
Furniture and Fittings	262		98	45	-	(64)	-	-	-	341
Site Improvements	2,353		398	210	(4)	(118)	-	(6)	-	2,833
Minor Plant	57		27	4	(1)	(13)	-	-	-	74
Plant & Equipment	3,510		-	720	(92)	(387)	-	(110)	-	3,641
Library Books	172		-	26	-	(31)	-	-	-	167
CWMS										
- Infrastructure	1,996		-	-	-	(49)	-	-	-	1,947
- Plant & Equipment	25		-	-	-	(6)	-	-	-	19
Regional Livestock Exchange										
- Building Structures	7,152		-	1,583	-	(303)	-	-	(1,700)	6,732
- Plant, Equipment & Furniture	136		30	15	2	(41)	-	-	-	142
Swimming Lake										
- Building Structures	1,576		-	89	(2)	(60)	-	-	(111)	1,492
- Plant, Equipment & Furniture	12		-	39	(2)	(5)	-	-	-	44

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

	2019	CARRYING AMOUNT MOVEMENTS DURING YEAR								2020	
	\$'000	\$'000								\$'000	
	Carrying Amount	Net Adjust AASB 16	Additions		Disposals	Dep'n	Impair't	Transfers		Net Reval'n	Carrying Amount
		New / Upgrade	Renewals	In				Out			
Aerodrome											
- Building Structures	2,277		-	-	-	(96)	-	-	(22)	(245)	1,914
- Site Improvements	43		-	-	-	(3)	-	22	-	-	62
Infrastructure											
- Bridges & Drainage	3,593		-	623	(74)	(54)	-	-	-	(559)	3,529
- Roads	105,855		151	4,199	(1,522)	(3,336)	-	-	-	7,546	112,893
- Walkways	3,054		285	347	(94)	(121)	-	-	-	-	3,471
- Kerb & Watertable	8,050		286	634	(176)	(199)	-	-	-	-	8,595
- Stormwater & Culverts	11,158		468	35	(9)	(157)	-	-	-	-	11,495
Right of Use Assets	-	160	-	-	-	(55)	-	-	-	-	105
Total IPP&E	175,834	160	2,418	8,863	(2,014)	(5,543)	-	1,318	(1,318)	5,590	185,308
<i>Comparatives</i>	174,440		2,135	6,735	(2,533)	(5,243)	-	10,607	(10,607)	300	175,834

This note continues on the following pages.

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 7 (con't) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

Valuation of Assets

General Valuation Principles

Accounting procedure: Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 *Fair Value Measurement*: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, fair value is taken to be the current replacement cost.

Highest and best use: For land which Council has an unfettered right to sell, the "highest and best use" recognises the possibility of the demolition or substantial modification of some or all of the existing buildings and structures affixed to the land.

Much of the land under Council's care and control is Crown land or has been declared as community land under the provisions of the Local Government Act 1999. Other types of restrictions also exist.

For land subject to these restrictions, the highest and best use is taken to be the "highest and best use" available to Council, with a rebuttable presumption that the current use is the "highest and best use". The reason for the current use of a large proportion of Council's assets being other than the "highest and best use" relates to Council's principal role as the provider of services to the community, rather than the use of those assets for the generation of revenue.

For buildings and other structures on and in the land, including infrastructure, "highest and best use" is determined in accordance with the land on and in which they are situated.

Fair value hierarchy level 2 valuations: Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Fair value hierarchy level 3 valuations of land: Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

Fair value hierarchy level 3 valuations of buildings, infrastructure and other assets: There is no known market for these assets and they are valued at depreciated current replacement cost. This method involves:

The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.

The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

Naracoorte Lucindale Council

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2020

Note 7 (con't) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

Capitalisation thresholds used by Council for a representative range of assets are shown below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	\$ 1,000
Information Technology	\$ 500
Other Plant and Equipment	\$ 1,000
Buildings New Construction / Extensions	\$10,000
Buildings – fit-out or services	\$ 1,000
Park & Playground Equipment	\$ 2,500
Road Construction and Reconstruction	\$10,000
Paving & Footpaths, Kerb & Gutter	\$10,000
Kerb & Watertable	\$ 5,000
Bridges & Culverts	\$ 5,000
Spoon Drains	\$ 2,500
Stormwater	\$10,000
Artworks	\$ 1,000

Estimated Useful Lives: Useful lives are estimated for each individual asset. In estimating useful lives, regard is had to technical and commercial obsolescence, as well as legal and other limitations on continued use. The range of useful lives for a representative range of assets is shown below, although individual assets may have an estimated total useful life of greater or lesser amount:

Plant, Furniture & Equipment	
Office Equipment - Computerised	2 to 10 years
Office Furniture & Equipment	5 to 15 years
Vehicles and Road-making Equip	5 to 15 years
Minor Plant & Equipment	3 to 15 years
Building & Other Structures	
Buildings – masonry	50 to 100 years
Buildings – other construction	20 to 80 years
Memorials	40 to 100 years
Park Structures – other construction	30 years
Playground equipment	5 to 25 years
Benches, seats, etc	5 to 15 years
Infrastructure	
Seals - Upper	20 years
Seals - Lower	80 years
Asphalt	20 to 40 years
Pavement – Sealed Road	80 to 160 years
Pavement – Rubble Road	20 to 50 years
Sub Pavement – Rubble Road	200 to 500 years
Bridges	60 to 100 years
Paving & Footpaths	30 to 80 years
Kerb & Watertable	60 to 80 years
Stormwater Drainage	60 to 100 years
Other Assets	
Library Books	3 to 20 years
Artworks	indefinite

Naracoorte Lucindale Council

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2020

Note 7 (con't) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

Land & Land Improvements

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Earthworks is assessed as a component of land under roads and as such it has been assessed that no reliable value can be attached to earthworks.

No capitalisation threshold is applied to the acquisition of land or interests in land.

Freehold land and land over which Council has control, but does not have title, is recognised on a fair value basis.

Where land is classified as *Hierarchy Level 3*, site value as provided by the Valuer-General has been determined as the most suitable basis of valuation. *Level 3* land was revalued at 1 July 2019.

Land classified as *Hierarchy Level 2* was revalued at market value by Aaron Armistead, AAPI CPV #18353 of Preston Rowe Paterson as at 1 July 2019.

Additions are recognised at cost.

Buildings & Other Structures

Buildings and Other Structures include *Buildings & Other Structures, Transfer Station, Regional Livestock Exchange, Swimming Lake and Aerodrome*.

The Regional Livestock Exchange, Swimming Lake & Aerodrome include assets which are valued at Fair Value and on a cost basis.

Buildings and other structures which are valued at Fair Value were revalued by Aaron Armistead, AAPI CPV #18353 of Preston Rowe Paterson as at 1 July 2019.

Additions are recognised at cost.

Bridges (including major culverts)

Bridges (including major culverts) were revalued at Fair Value by Aaron Armistead, AAPI CPV #18353 of Preston Rowe Paterson as at 1 July 2019.

Additions are recognised at cost.

Infrastructure

Road seals and pavements were valued at depreciated current replacement cost as at 1 July 2018, based on local knowledge of road building techniques and useful lives. Council's methodology was reviewed and deemed as appropriate by Ashay Prabhu, Director, Assetic Pty Ltd. The on-ground assets were inspected, dimensions validated and upper component condition rated by Council staff and Greenhill Engineers Pty Ltd as at 1 July 2018.

Using prior year projects as the reference point, unit rates for road seals and pavements were recalculated by Council Officers as at 1 July 2019.

All other infrastructure assets, including drainage, stormwater, kerbs & watertable and walkways were valued at depreciated current replacement cost as at 1 July 2016, based on unit rates calculated on the value of work undertaken during the previous reporting period.

Additions are recognised at cost.

All other assets

These assets are recognised on the cost basis. Library books and other lending materials are capitalised in bulk, and written out when fully depreciated.

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 8 - LIABILITIES

	Notes	2020		2019	
		Current	Non-current	Current	Non-current
		\$'000	\$'000	\$'000	\$'000
TRADE & OTHER PAYABLES					
Goods & Services		830		1,110	
Payments received in advance		353	-	399	-
Accrued expenses - employee entitlements		85	-	95	-
Accrued expenses - other		74	-	103	-
Aged Care Facility Deposits		279	-	438	-
Deposits, Retentions & Bonds		125	-	126	-
Other Payables		1	-	5	-
		1,747	-	2,276	-
<i>Amounts included in trade & other payables that are not expected to be settled within 12 months of reporting date.</i>		213		438	
BORROWINGS					
Loans		450	1,368	422	1,818
Leases Liabilities	17	59	48	-	-
		509	1,416	422	1,818
<i>All interest bearing liabilities are secured over the future revenues of the Council.</i>					
PROVISIONS					
Employee entitlements (including oncosts)		1,185	169	1,183	210
Other Provisions		1	2	2	3
		1,186	171	1,185	213
<i>Amounts included in provisions that are not expected to be settled within 12 months of reporting date.</i>		711		710	

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 9 - RESERVES

ASSET REVALUATION RESERVE	1/7/2019	Net Increments/ (Decrements)	Transfers, Impairments	30/6/2020
Notes	\$'000	\$'000	\$'000	\$'000
Land	7,491	611	-	8,102
Buildings & Other Structures	9,181	166	-	9,347
Infrastructure	113,941	4,924	-	118,865
Other Community Assets	1,652	(111)	-	1,541
TOTAL	132,265	5,590	-	137,855
Comparatives	131,965	300	-	132,265

OTHER RESERVES	1/7/2019	Transfers to Reserve	Transfers from Reserve	30/6/2020
Community & Heritage Chest	31	3	-	34
IT Upgrade	80	-	(80)	-
Lake Ormerod	1	-	-	1
Lucindale Aged Care Facility	5	-	(5)	-
Lucindale Health Centre	13	4	-	17
Lucindale Library	6	-	-	6
Open Space	25	-	-	25
Plant & Machinery	1,607	-	(44)	1,563
Harry Tregoweth Retirement Village	-	-	-	-
Livestock Exchange (NRLE)	228	-	(228)	-
CWMS	437	84	-	521
TOTAL OTHER RESERVES	2,433	91	(357)	2,167
Comparatives	2,669	475	(387)	2,757

PURPOSES OF RESERVES

Asset Revaluation Reserve

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non-current assets (less any subsequent impairment losses, where applicable).

Community & Heritage Chest Reserve

The Community & Heritage Chest Reserve acknowledges community grants given by Council but not claimed by Community Groups as at 30 June 2019.

Development Reserve

Reserve to allow for future development in the Council district. May be used to assist community groups and sporting bodies with expansion that has a proven community benefit.

IT Upgrade Reserve

Provision for the upgrade of IT requirements.

Lake Ormerod Reserve

Account for funds held on behalf of Lake Ormerod Community Group.

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 9 - RESERVES

Lucindale Aged Care Facility Reserve

Donation May 2005 from National Rally of Caravan Clubs for Aged Care Accommodation to be established in Lucindale

Lucindale Health Centre Reserve

Funds set aside for future maintenance of the Lucindale Health Centre.

Lucindale Library Reserve

Lucindale Community Library. Commitment at amalgamation.

Open Space Reserve

Developers Contribution towards open space reserves.

Plant & Machinery Reserve

Provision for future plant replacement

Harry Tregoweth Retirement Village (Lucindale) Reserve

Balance of monthly rent, retained capital and expenditure held for future maintenance.

Livestock Exchange Reserve (NRLE)

Provision for future capital requirements of the Naracoorte Regional Livestock Exchange.

CWMS Reserve

Balance of fees collected from Lucindale CWMS Scheme held for future renewals & maintenance.

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 10 - ASSETS SUBJECT TO RESTRICTIONS

The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.

CASH & FINANCIAL ASSETS	Notes	2020 \$'000	2019 \$'000
Open Space Reserve		25	25
Community Waste Management Scheme (CWMS) Reserve		521	437
Committed & Tied Grants		132	141
		678	603
TOTAL ASSETS SUBJECT TO EXTERNALLY IMPOSED RESTRICTIONS		678	603

Open Space Reserve

Cash contributions received from developers in lieu of the provision of open space as part of a land division proposal. It is a condition of the contribution that the funds are spent either directly on the provision of open space or recreation (eg. playground) or the planning for such infrastructure.

Community Waste Management Scheme (CWMS) Reserve

Balance of expenditure and income in relation to Council's CWMS Scheme. Required by legislation to be preserved for expenditure in relation to future upgrades and/or maintenance of the Scheme.

Committed & Tied Grants

Unexpended grant income received that must be expended on a specific project. These grants have been recognised as Amounts Received in Advance.

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 11 - RECONCILIATION TO CASH FLOW STATEMENT

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2020 \$'000	2019 \$'000
Total cash & equivalent assets	5	<u>7,269</u>	<u>9,748</u>
Balances per Cash Flow Statement		<u>7,269</u>	<u>9,748</u>

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)		1,550	2,073
Non-cash items in Income Statement			
Depreciation, amortisation & impairment		5,543	5,243
Net increase (decrease) in unpaid employee benefits		(49)	110
Grants for capital acquisitions treated as Investing Activity		(808)	(717)
Net (Gain) Loss on Disposals		<u>1,834</u>	<u>2,454</u>
		8,070	9,163
Add (Less): Changes in Net Current Assets			
Net (increase) decrease in receivables		222	(190)
Net (increase) decrease in inventories		60	(77)
Net increase (decrease) in trade & other payables		(361)	422
Net increase (decrease) in other provisions		<u>(2)</u>	<u>(4)</u>
Net Cash provided by (or used in) operations		<u>7,989</u>	<u>9,314</u>

(c) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards	19	14
LGFA Cash Advance Debenture facility	4,000	4,000

The LGFA Cash Advance Debenture Facility may be drawn at any time.

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 12 - FUNCTIONS

INCOMES, EXPENSES AND ASSETS HAVE BEEN DIRECTLY ATTRIBUTED TO THE FOLLOWING FUNCTIONS & ACTIVITIES

	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL				
	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000
Administration	14,117	13,951	3,687	3,928	10,430	10,023	2,550	2,652	10,531	12,416
Community Services	256	258	900	965	(644)	(707)	62	54	7,192	6,901
Environment	1,056	1,052	1,679	1,629	(623)	(577)	-	-	13,630	13,320
Culture	79	61	496	475	(417)	(414)	73	51	2,695	1,755
Recreation	25	32	1,002	953	(977)	(921)	67	24	9,062	9,100
Regulatory Services	231	190	346	292	(115)	(102)	-	-	12	-
Transport & Communication	1,039	1,828	6,319	5,790	(5,280)	(3,962)	1,766	2,499	133,234	125,954
Economic Development	133	182	599	447	(466)	(265)	58	88	492	478
Business Undertakings	1,859	1,878	1,398	1,401	461	477	-	-	10,987	12,254
Plant Machinery & Depot	63	64	-	-	63	64	-	-	4,902	4,960
Unclassified	242	359	98	165	144	194	-	-	2,318	1,662
TOTALS	19,100	19,855	16,524	16,045	2,576	3,810	4,576	5,368	195,055	188,800

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 12 (con't) - COMPONENTS OF FUNCTIONS

The activities relating to Council functions are as follows:

Administration

Administration, Governance, Elected Members, Accounting/Finance, Payroll, Human Resources, Information Technology, Communication, Rates, Records, Contract Management, Customer Service, Other Support Services, Revenues, LGGC – General Purpose, General Rates and NRM Levy.

Community Services

Fire Prevention, Immunisation & Other Preventative Health, Community Support, Volunteer Management, Halls, Harry Tregoweth Retirement Village, Seniors and Youth Support, Cemeteries, Effluent (not CWMS) and Public Conveniences.

Environment

Waste Management, Stormwater, Street Cleaning and Street Lighting.

Culture

Library, Heritage, Art Gallery and Lucindale Historical Museum

Recreation

Parks & Gardens, Sporting Grounds & Facilities, Playgrounds, Swimming Lake

Regulatory

Urban and rural development, including building and planning. Dog Control, Livestock Control, Parking Control, Health Inspections, Septic Tank Approvals and General Inspectorial Responsibilities.

Transport

Aerodrome, Bridges, Footpaths, Bike Paths and Kerbing, Roads – sealed, Roads – formed, Roads – natural formed, Roads – unformed, Traffic Management, Drainage, LGGC – roads (formula funded), and Other Transport.

Economic Affairs

Land Development, Plantations, Visitor Information Centre and Events.

Business Undertakings

Naracoorte Regional Livestock Exchange, Community Waste Management Scheme (CWMS), Rental Property, Private Works and Quarries.

Plant, Machinery & Depots

Depot, fleet and plant operations

Unclassified

Debt, Other Property & Services, Other and Vandalism.

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 13 - FINANCIAL INSTRUMENTS

All financial instruments are categorised as *loans and receivables*.

Accounting Policies - Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost, interest is recognised when earned</p> <p>Terms & conditions: Deposits are returning fixed interest rates between 0.25% and 1.25% (2019: 1% and 2.55%). Short term deposits have an average maturity of 90 days and an average interest rates of 1.35% (2019: 90 days, 1.48%).</p> <p>Carrying amount: approximates fair value due to the short term to maturity.</p>
Receivables - Rates & Associated Charges	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method</p> <p>Terms & conditions: Secured over the subject land, arrears attract interest of 0.43% (2019: 0.53%) Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p>
Receivables - Fees & other charges	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method</p> <p>Terms & conditions: Unsecured, and do not bear interest. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p>
Receivables - Retirement Home	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.</p> <p>Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective legislation.</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p>

Naracoorte Lucindale Council

Notes to and forming part of the Financial Statements

Note 13 - FINANCIAL INSTRUMENTS (con't)

<p>Liabilities - Creditors and Accruals</p>	<p>Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.</p> <p>Terms & conditions: Liabilities are normally settled on 30 day terms.</p> <p>Carrying amount: approximates fair value.</p>
<p>Liabilities - Retirement Home Contributions</p>	<p>Accounting Policy: To avoid inconvenience when complying with the separate audit requirements imposed by the relevant legislation, amounts are carried at nominal values.</p> <p>Terms & conditions: Pursuant to Commonwealth legislation certain intending residents are required to contribute amounts on an interest free basis. The amounts are subject to certain deductions as prescribed by the legislation, the balance being repaid on termination of tenancy.</p> <p>Carrying amount: approximates fair value for short tenancies; may be non-materially over-stated for longer tenancies.</p>
<p>Liabilities - Interest Bearing Borrowings</p>	<p>Accounting Policy: initially recognised at fair value and subsequently at amortised cost, interest is charged as an expense using the effective interest rate</p> <p>Terms & conditions: secured over future revenues, borrowings are repayable biannually; interest is charged at fixed rates between 5.3% and 7.95% (2019: 5.3% and 7.95%)</p> <p>Carrying amount: approximates fair value.</p>
<p>Liabilities - Finance Leases</p>	<p>Accounting Policy: accounted for in accordance with AASB 16 as stated in note 17</p>

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 13 - FINANCIAL INSTRUMENTS (con't)

Liquidity Analysis

2020	Due < 1 year	Due > 1 year ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
	\$'000	\$'000	\$'000	\$'000	\$'000
<u>Financial Assets</u>					
Cash & Equivalents	7,269			7,269	7,269
Receivables	1,002	-	-	1,002	984
Community Loans	46	162	224	432	382
Total	8,317	162	224	8,703	8,635
<u>Financial Liabilities</u>					
Payables	1,611	-	-	1,611	1,588
Current Borrowings	549	-	-	549	450
Lease Liabilities	62	50	-	112	107
Non-Current Borrowings	-	1,104	487	1,591	1,368
Total	2,222	1,154	487	3,863	3,513

2019	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
	\$'000	\$'000	\$'000	\$'000	\$'000
<u>Financial Assets</u>					
Cash & Equivalents	9,748			9,748	9,748
Receivables	1,207	-	-	1,207	1,207
Community Loans	46	170	261	477	435
Total	11,001	170	261	11,432	11,390
<u>Financial Liabilities</u>					
Payables	1,640	438	-	2,078	2,078
Current Borrowings	549	-	-	549	422
Non-Current Borrowings	-	1,458	682	2,140	1,818
Total	2,189	1,896	682	4,767	4,318

The following interest rates were applicable to Council's borrowings at balance date:

	30 June 2020		30 June 2019	
	Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate	Carrying Value
	%	\$'000	%	\$'000
Cash Advance Facility	2.63	-	3.58	-
Fixed Interest Rates	5.19	1,818	5.58	2,240
		1,818		2,240

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 13 - FINANCIAL INSTRUMENTS (con't)

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

Risk Exposures:

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any impairment. Council investments are made with the SA Local Government Finance Authority, which are guaranteed by the SA Government and BankSA. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of cash advance facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 14 - COMMITMENTS FOR EXPENDITURE

	2020	2019
	Notes	\$'000
	\$'000	\$'000
Capital Commitments		
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Buildings	542	325
Plant & Equipment	395	-
	937	325
These expenditures are payable:		
Not later than one year	937	325
	937	325

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 15 - FINANCIAL INDICATORS

	2020	2019	2018
Operating Surplus Ratio			
<u>Operating Surplus</u>	13.5%	19.2%	3.5%
Total Operating Income			

This ratio expresses the operating surplus as a percentage of total operating revenue.

Net Financial Liabilities Ratio

<u>Net Financial Liabilities</u>	(18.9%)	(28.0%)	(23.0%)
Total Operating Income			

Net Financial Liabilities are defined as total liabilities less financial assets. These are expressed as a percentage of total operating revenue.

Adjustments to Ratios

In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. These **Adjusted Ratios** correct for the resulting distortion in key ratios for each year and provide a more accurate basis for comparison between years.

Adjusted Operating Surplus Ratio	16.2%	16.4%	2.8%
Adjusted Net Financial Liabilities Ratio	(10.1%)	(40.0%)	(32.0%)

Asset Renewal Funding Ratio

<u>Net Outlays on Existing Assets</u>	95.6%	81.0%	67.0%
Net Asset Renewals - IAMP			

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

The asset renewal funding ratio is calculated on the sum of the proposed expenditure as indicated in the Infrastructure & Asset Management Plan plus annual depreciation for those classes currently excluded from the Plan. Excluded classes: furniture & fittings; site improvements, plant & equipment and library books.

Ratio Analysis:

Naracoorte Lucindale Council is in a strong financial position with a positive *operating surplus ratio* and a *net financial liabilities ratio* that indicates that Council is in a good position to increase its level of debt if needed for new or upgraded assets.

The *asset renewal funding ratio* has improved significantly since June 2018, indicating that assets are generally being renewed at an appropriate level, however, if the ratio continues to sit under 100% a backlog of renewal works will develop over time.

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 16 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances

	2020		2019
	\$'000		\$'000
Income	19,100		19,855
Expenses	(16,524)		(16,045)
Operating Surplus / (Deficit)	2,576		3,810
 Net Outlays on Existing Assets			
Capital Expenditure on renewal and replacement of Existing Assets	(8,623)		(6,459)
Add back Depreciation, Amortisation and Impairment	5,543		5,243
Proceeds from Sale of Replaced Assets	180		79
	(2,900)		(1,137)
 Net Outlays on New and Upgraded Assets			
Capital Expenditure on New and Upgraded Assets <i>(including investment property & real estate developments)</i>	(2,418)		(2,135)
Amounts received specifically for New and Upgraded Assets	808		717
Proceeds from Sale of Surplus Assets <i>(including investment property and real estate developments)</i>	-		-
	(1,610)		(1,418)
Net Lending / (Borrowing) for Financial Year	(1,934)		1,255

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 17 - OPERATING LEASES

Council as a Lessee

Right of Use Assets

Naracoorte Lucindale Council leases a building, which is occupied by the Naracoorte Public Library and server infrastructure.

Set out below are the carrying amounts (written down value) of right of use assets recognised within Infrastructure, Property, Plant & Equipment

Carrying Value	Building & Structures	Plant & Equipment	Office Equipment	Total
At 1 July 2019	123	-	37	160
Depreciation Charge	(37)	-	(18)	(55)
At 30 June 2020	86	-	19	105

Set out below are the carrying amounts of lease liabilities (including under interest bearing loans and borrowings) and the movements during the period:

	2020
At 1 July 2019	160
Accretion of Interest	4
Payments	(57)
At 30 June 2020	107
Current	59
Non Current	48

The maturity analysis of lease liabilities is included in note 13

Council had total cash outflows for leases of **\$72,000**.

The following are amounts recognised on profit or loss:

Depreciation expense right of use asset	55
Interest expense on lease liabilities	4
Expenses relating to short term leases	3
Expenses relating to leases of low value assets	12
Total amount recognised in profit and loss	74

Council as a Lessor

Council owns various buildings, plant and other facilities that are available for hire or lease in accordance with the published fees & charges guide. Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 18 – SUPERANNUATION

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.50% in 2018-19; 9.50% in 2019-20). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2018-19) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willie Towers Watson as at 30 June 2020. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 19 - CONTINGENT ASSETS AND CONTINGENT LIABILITIES

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position but knowledge of those items is considered relevant to user of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. LAND UNDER ROADS

As reported elsewhere in these Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

2. POTENTIAL INSURANCE LOSSES

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to a deductible "insurance excess", the amount of which varies according to the class of insurance.

Other potential claims not reported to Council may have existed at reporting date.

3. LEGAL EXPENSES

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had notice of 1 appeal against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.

4. RATEPAYER & COMMUNITY ORGANISATION LOANS

Council has extended loans to individual ratepayers relating to the installation of sewer extension schemes and community groups for upgrade to facilities. The amount outstanding at reporting date is \$381,557 (2019: \$435,258).

Council does not expect to incur any loss arising from these loans.

Naracoorte Lucindale Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2020

Note 20 - RELATED PARTY DISCLOSURES

KEY MANAGEMENT PERSONNEL

The Key Management Personnel of the Council include the Mayor, Councillors, CEO and certain prescribed officers under section 112 of the Local Government Act 1999. In all, 18 persons were paid the following total compensation:

	2020	2019
	\$'000	\$'000
Salaries, allowances & other short term benefits	1,404	1,368
Post-employment benefits	-	-
Long term benefits	14	27
Termination benefits	-	-
TOTAL	1,418	1,395

Other than amounts paid as ratepayers or residents (e.g. rates, swimming pool entry fees, etc.), Council received the following amounts in total:

	2020	2019
	\$'000	\$'000
Contributions for fringe benefits tax purposes	-	-
Planning and building applications fees	1	1
Rentals for Council property	-	-
TOTAL	1	1

PARTIES RELATED TO KEY MANAGEMENT PERSONNEL (KMP)

KMP and relatives of KMPs own retail businesses from which various supplies were purchased as required on account. Purchases from none of these individual businesses exceeded \$2,000 during the year and were of a minor nature.

KMP and relatives of KMPs own businesses from which Council has expended approximately \$130,903. This expenditure is under an on-going contract as awarded by Council in compliance with its Procurement Policy.

One close family member of KMP is employed by Council in accordance with the terms of the Award, and as recorded in the public Register of Salaries maintained in accordance with section 105 of the *Local Government Act 1999*.

KMP or close family members (including related parties) lodged a total of five planning and building applications during the year. The KMP took no part in the assessment or approval processes for these applications.

Five planning and building approvals, with and without conditions, were granted during the year. Total fees for these applications amounted to \$1,309.

INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL REPORT

To the members of the Naracoorte Lucindale Council

Opinion

We have audited the accompanying financial report of the Naracoorte Lucindale Council (the Council), which comprises the Statement of Financial Position as at 30 June 2020, Statement of Comprehensive Income, the Statements of Changes in Equity, the Statement of Cash Flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the Council Certificate of Naracoorte Lucindale Council.

In our opinion, the accompanying financial report presents fairly, in all material aspects, the financial position of the Council as at 30 June 2020, and its financial performance and its cash flows for the year then ended in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulation 2011* and the Australian Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described as in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Council in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Council's Responsibility for the Financial Report

The Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*. This responsibility includes determining that the basis of preparation described in Note 1 is appropriate to meet the need of the members. The Council's responsibility also includes designing, implementing and maintaining internal controls relevant to enable the preparation of the financial report to be free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Council is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless Council either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Council's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that the audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Council.
- Conclude on the appropriateness of the Council's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS**



**SAMANTHA CRETEN
PARTNER**

Signed on the 29th day of September 2020,
at 214 Melbourne Street, North Adelaide

INDEPENDENT ASSURANCE REPORT ON THE INTERNAL CONTROLS OF THE NARACOORTE LUCINDALE COUNCIL

Opinion

In our opinion, the Council has complied, in all material respects, with Section 129(1)(b) of the *Local Government Act 1999* in relation to the Internal Controls established by the Council relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law for the period 1 July 2019 to 30 June 2020.

Basis for opinion

We have audited the Internal Controls of the Naracoorte Lucindale Council (the Council) under the requirements of *Section 129(1)(b) of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2019 to 30 June 2020 have been conducted properly and in accordance with law.

We conducted our engagement in accordance with Standard on Assurance Engagements *ASAE 3150 Assurance Engagements on Controls* issued by the Auditing and Assurance Standards Board.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

The Council's Responsibility for the Internal Controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with *Section 125 of the Local Government Act 1999* to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

Our Independence and Quality Control

We have complied with the independence and other relevant ethical requirements relating to assurance engagements, and applying Auditing Standard *ASQC 1 Quality Control for Firms that Perform Audits and Review of Financial Reports and Other Financial Information, and Other Assurance Engagements* in undertaking the assurance engagement.

Assurance Practitioner's Responsibilities

Our responsibility is to express an opinion on the Council's compliance with *Section 129(1)(b) of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures have been conducted properly and in accordance with law.

ASAE 3150 requires that we plan and performed our procedure to obtain reasonable assurance about whether, in all material respects, the controls are suitably designed to achieve the control objectives and the controls operating effectively through the period.

An assurance engagement to report on the designed and operating effectiveness of controls involves performing procedures to obtain evidence about the suitability of the design of the controls to achieve the control objectives and the operating effectiveness of the controls throughout the period. The procedures selected depend on our judgement, including the assessment of the risks that the controls are not suitably designed or the controls did not operate effectively. Our procedures included testing the operating effectiveness to the controls that we consider necessary to achieve the control objectives identified. An Assurance engagement of this type also includes evaluating the suitability of the control objectives.

Limitation on Use

This report has been prepared for the members of the Council in accordance with *Section 129(1)(b) of the Local Government Act 1999* in relation to the Internal Controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

Limitations of Controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on operating effectiveness of controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

**DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS**

A handwritten signature in black ink, appearing to read 'S. Creten', with a large, stylized initial 'S'.

**SAMANTHA CRETEN
PARTNER**

Signed on the 29th day of September 2020
at 214 Melbourne Street, North Adelaide, South Australia, 5006

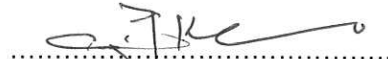
Naracoorte Lucindale Council
Annual Financial Statements
for the year ended 30 June 2020

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Naracoorte Lucindale Council for the year ended 30 June 2020, the Council's Auditor, Dean Newbery & Partners, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.


.....
Trevor Smart
CHIEF EXECUTIVE OFFICER


.....
Jim Ker
PRESIDING MEMBER
AUDIT COMMITTEE

Date: 22/9/20

Certification of Auditor's Independence

I confirm that, for the audit of the financial statements of the Naracoorte Lucindale Council for the year ended 30 June 2020, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



SAMANTHA CRETEN

Partner

DEAN NEWBERY & PARTNERS

CHARTERED ACCOUNTANTS

Dated this 29 September 2020

29 September 2020

ABN: 30 164 612 890

Mayor Erika Vickery
Naracoorte Lucindale Council
DeGaris Place:
PO Box 555
NARACOORTE SA 5271

Dear Mayor Vickery

RE: Completion of Balance Date Audit – Financial Year Ended 30 June 2020

As a result of the work recently completed in connection with our final Balance Date audit of your Council for the financial year ended 30 June 2020, we provide a summary of the audit matters we wish to bring to your attention.

We have issued an unqualified Auditor's Report on the annual Financial Statements and Council's Internal Controls per Section 129 of the *Local Government Act 1999* (the Act) for the financial year ended 30 June 2020.

We wish to highlight to the following matters to you as a result of work recently completed:

1. We have received appropriate explanations for all material variations as between 2018/19 actual and 2019/20 actual (operating and capital).
2. We are confident that all audit matters raised in our Management Letters issued during the 2019/20 financial year audit have, or are in the process of being attended to by the Administration.
3. There remain no misstatements that have not been adjusted by the Administration that have been identified during the course of our audit or that in our assessment, require to be reported to the Council or Audit Committee.
4. Upon reviewing controls around the end of year stock take of rubble, in our assessment there can be some improvements made to the procedures surrounding quantifying the rubble amounts held.
5. During the balance date audit testing of retention of monies held from contractors, it revealed that there are some amounts still held from projects completed a number of years ago. Although it is the responsibility of the contractor to initiate the retention refund, due to the age of these, the Contractors should be contacted to expedite the return of funds.
6. As discussed with the Audit Committee, it is recommended that Council perform an internal control review surrounding the Naracoorte Regional Livestock Exchange.

As a result of Covid-19 travel restrictions this year it placed additional resources on Council staff to complete the interim component of the audit electronically. I would like to thank the Council and the Administration for the assistance they provided to my audit staff during the course of our audit.

The current five year audit contract with council will now be completed with the issue of this year's audit reports and I wish the Council all the best for the future.

If any additional information is required on any of the audit matters raised above, please feel free to contact me on the details provided below.

Yours sincerely

DEAN NEWBERY & PARTNERS

A handwritten signature in black ink, appearing to read 'Samantha Creten', with a large, stylized initial 'S'.

Samantha Creten

Partner

E: sam@deannewbery.com.au

- C. Council's Audit Committee
- C. Council's Chief Executive Officer

29 September 2020

Mayor Erika Vickery
Naracoorte Lucindale Council
DeGaris Place:
PO Box 555
NARACOORTE SA 5271

Dear Mayor Vickery

RE: EXTERNAL AUDIT: PROVISION OF 2020 AUDIT OPINIONS TO COUNCIL

Please be advised that in accordance with the *Local Government Act 1999* (the Act), we have now completed the statutory audit of the Naracoorte Lucindale (Council) for the financial year ended 30 June 2020.

We have enclosed the 2020 Audit Opinions in relation to the audit of Council's Financial Statements and Internal Controls which has been signed without reference to any qualification in relation to audit opinions issued under Section 129(1)(a) and 129(1)(b) of the Act.

Under Section 129(4) of the Act "The auditor must also provide to the council a report on particular matters arising from the audit".

Our report under Section 129(4) to the Council is as follows:-

1. Audit Correspondence issued during the 2020 Financial Year

Various audit matters have been formally communicated through our issued Management Letters to you from time to time during the year. We are satisfied that action has, or is being taken to address all matters raised.

2. Accounting Practices and Management of the Council's Financial Affairs

In reaching our audit opinion, we are satisfied as to the overall standard of Council's accounting practices and management of Council's financial affairs.

3. Council's Audit Committee

We are satisfied that Council's Audit Committee has addressed all of its prescribed functions as outlined in Section 126 (4) of the Act.

4. Auditor's Independence Declaration

Please note that our signed Auditor Independence Declaration will be issued to the Chief Executive Officer, as required by Section 16A of the *Local Government (Financial Management) Regulations 2011*.

5. 2020 Balance Date Management Letter

Our 2020 Balance Date Management Letter will be separately issued to you shortly, with a copy forwarded to Council's Audit Committee.

Please contact me on 8267 4777 or sam@deannewbery.com.au if additional information is required.

Yours sincerely

DEAN NEWBERY & PARTNERS

A handwritten signature in black ink, appearing to read 'S. Creten', with a stylized flourish at the end.

Samantha Creten

Partner

C. Audit Committee

Enc:

2020 Independent Auditor's Report on the Financial Statements – Section 129(1)(a)

2020 Independent Assurance Report on the Internal Controls – Section 129(1)(b)

29 September 2020

Mr Trevor Smart
Chief Executive Officer
Naracoorte Lucindale Council
DeGaris Place:
PO Box 555
NARACOORTE SA 5271

Dear Trevor

We are pleased to advise that we have completed our audit for the financial year ended 30 June 2020. We have issued an unqualified audit opinion on the Financial Report and on Council's Internal Controls in relation to Section 129 of the *Local Government Act 1999* (the Act) for the year ended 30 June 2020.

In accordance with Section 129 of the *Local Government Act 1999*, our audit opinions have been separately issued to the Principal Member of the Council, with a copy also sent to Council's Audit Committee.

Our 2020 Balance Date Management Letter has been prepared in accordance with Sections 129 (4) and (5) of the Act and will shortly be issued to both the Principal Member of the Council and to the Audit Committee.

Please contact me on 8267 4777 or sam@deannewbery.com.au if any additional information is required.

Yours Sincerely
DEAN NEWBERY & PARTNERS



Samantha Creten
Partner

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION



ANNUAL REPORT 2019-20



WELCOME

As the President of the Limestone Coast Local Government Association (LCLGA) it has been a privilege to work with the LCLGA Board and our constituent members in 2019 – 2020.

Notably, the LCLGA Board developed and approved a new strategic plan for the next five years. With our members, we agreed that the reason the LCLGA exist is to “collectively build stronger communities”.

Collaboration to achieve regional outcomes is in our DNA. It continues to be our purpose since our formation by our members in 1885.

During 2019/20 the Covid-19 pandemic was a significant disruptor to every aspect of our operations. This disruption was heightened in the Limestone Coast due to our proximity to the Victorian Border. Life in the Limestone Coast does not stop at the Victorian Border, and indeed our communities, economies, recreational, social and health systems cross the border with many of our friends, employees, business partners, customers, stakeholders and families living in Western Victoria. We are very much looking forward to the reopening of the SA/Vic Border.

We take great pride in how our members and the LCLGA have worked together with our community throughout 2019/20 to sustain services, deliver recovery programs, provide information, connect our community, deliver projects; and provide a voice to state and federal government.

A special thank you to those agencies that partnered with us over the past twelve months. Without your valuable contribution, time and effort, many of our projects would not go ahead. They are the South Australian Tourism Commission, Office for Recreation Sport and Racing, Regional Development Australia Limestone Coast, Local Government Association of South Australia, SA Government Departments and Agencies, the University of South Australia, the Australian Federal Government and our member Councils. Your continued support is very much appreciated.

We acknowledge the tremendous efforts of Federal Member of Parliament Mr Tony Pasin MP and State Members Mr Troy Bell MP and Mr Nick McBride MP. Your assistance and support are valued and greatly appreciated.

On behalf of the Board, I would like to acknowledge the efforts of our dedicated staff over the past 12 months: Tony Wright, Michaela Bell, Tony Elletson, Biddie Shearing, June Saruwaka, Prae Wongthong, Ali Auld, Sophie Bouchier, Mae Steele & Nicole Moran.

The Annual Report includes a detailed overview of the LCLGA operations and the value we have delivered to our members. I commend this years' report to you and would like to acknowledge the continued support of the constituent council Mayors, elected members and Chief Executive Officers.

Mayor Erika Vickery (OAM)

President LCLGA



INTRODUCTION

This document is the Annual Report of the Limestone Coast Local Government Association (LCLGA) Inc. for the period 1st July 2019 to 30th June 2020. This document is prepared pursuant to the Local Government Act 1999 to report to our Constituent Councils on the work and operation of the Association for the preceding financial year.

This report details the activities of the Association to represent and serve the seven Constituent Councils and to advance the Limestone Coast communities through effective advocacy, facilitation and innovation.

OUR ASSOCIATION

LCLGA was established as a regional body on 6th October 1885. LCLGA is a regional subsidiary representing its Constituent Councils and is established pursuant to Section 43 of the Local Government Act 1999 by the Constituent Councils.

The Association is comprised of the following Constituent Councils:

- > District Council of Grant
- > Kingston District Council
- > City of Mount Gambier
- > Naracoorte Lucindale Council
- > District Council of Robe
- > Tatiara District Council
- > Wattle Range Council

Under its Charter, LCLGA's objectives are to:

- > Work in Association with both the Local Government Association of South Australia (LGASA) and the Australian Local Government Association.
- > Undertake co-coordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level.
- > Facilitate and coordinate activities of local government at a regional level related to social, environmental and community development with the object of achieving improvement for the benefit of the communities of its Constituent Councils.
- > Develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community.
- > Develop further co-operation between its Constituent Councils for the benefit of the communities of its region.
- > Develop and manage policies which guide the conduct of programs and projects in its region with the objective of securing the best outcomes for the communities of the region.
- > Undertake projects and activities that benefit its region and its communities.
- > Associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest.
- > Implement programs that seek to deliver local government services on a regional basis; and
- > To effectively liaise and work with the State and Commonwealth Government and instrumentalities on a regional basis for the general enhancement of the region.

THE LCLGA BOARD

The LCLGA Board comprises nominated representatives from each of the Constituent Councils and is chaired by the LCLGA President. Each Constituent Council can nominate up to two Deputy Board Members.

LCLGA BOARD MEMBERS 2019-20

COUNCIL	DELEGATE	DEPUTY BOARD MEMBER/S
City of Mount Gambier	Mayor Lynette Martin (OAM)	Deputy Mayor Sonia Meziniec
District Council of Grant	Mayor Richard Sage	Cr Gillian Clayfield
Wattle Range Council	Mayor Des Noll	Deputy Mayor Moira Neagle Cr Dale Price
District Council of Robe	Mayor Alison Nunan	Cr David Laurie
Kingston District Council	Mayor Kay Rasheed	Cr Jodie Gluyas Cr Chris England
Naracoorte Lucindale Council	Mayor Erika Vickery (OAM)	Cr Scott McLachlan Cr Craig McGuire
Tatiara District Council	Mayor Graham Excell	Cr Robert Mock

The Board held six ordinary bi-monthly General Meetings, and The Annual General Meeting during 2019-2020. Meetings are hosted by Constituent Councils on a rotational basis.

OFFICE BEARERS 2019-2020

In accordance with the LCLGA Charter, the positions of LCLGA President and Vice President are appointed at the Annual General Meeting, held in February.

At the Annual General Meeting in February 2019, Mayor Erika Vickery was again elected as LCLGA President, to serve in the position for a period of 12 months. Mayor Richard Sage was elected as LCLGA Vice President.

During 2019-2020, the Executive Officer role was filled by Tony Wright

Dean Newbery and Partners are the appointed Auditor.

During 2019-2020, LCLGA engaged the following staff to deliver regional programs:

STAFF MEMBER	ROLE
Tony Wright	Executive Officer
Michaela Bell	Project Manager
Tony Elletson	STARCLUB Field Officer - Limestone Coast Regional Sporting Academy Coordinator
Biddie Shearing	Tourism Development Manager
Ali Auld (until June 2020)	Regional Community Road Safety Officer
Ali Auld	Leadership Program
June Saruwaka (until July 2019)	Regional Waste Management Coordinator
Prae Wongthong (until Jan 2020)	Climate Adaptation Project Officer
Mae Steele	Executive Support Officer
Nicole Moran	Trainee

LCLGA WORKING PARTIES & COMMITTEES

DELEGATES TO THE LOCAL GOVERNMENT ASSOCIATION OF SOUTH AUSTRALIA

Under the Constitution of the LGASA, regions are represented via appointed members to serve on the LGA Board and the South Australian Regional Organisation of Councils (SAROC).

	LC LGA REPRESENTATIVE
LGA Board	Mayor Erika Vickery (SAROC Chair)
SAROC	Mayor Erika Vickery (Chair) Mayor Richard Sage (Delegate) LCLGA EO

SAROC is an important LGA committee for non-metropolitan Councils. Membership is drawn from each of the six non-metropolitan Regional Local Government Associations with members meeting bi-monthly to discuss the key issues affecting non-metropolitan Councils.

ASSOCIATION COMMITTEES AND WORKING PARTIES

To undertake specific projects or fulfil areas of operational responsibility, LCLGA convenes a number of committees and working parties. LCLGA acknowledges the work of all who have contributed to the following committees and working parties throughout 2019-2020. *(The current appointments are listed, as of 8th February 2019)*

COMMITTEE / WORKING PARTY	REPRESENTATIVE	COUNCIL	
LC LGA Roads and Transport Management Group	Cr Jamie Jackson (Presiding Member) Mr Aaron Hillier	Tatiara District Council	
	Cr Paul Jenner CEO or delegated staff member	City of Mount Gambier	
	Mr Steve Bourne	Naracoorte Lucindale Council	
	Mr Dave Worthley	Kingston District Council	
	Mr Peter Halton Ms Kerry Baker (Proxy)	Wattle Range Council	
	Mr Adrian Schutz	District Council of Grant	
	Mr Trevor Hondow Cr Bob Bates (Proxy)	Robe District Council	
	LCLGA EO LCLGA Project Manager	LCLGA	
	Limestone Coast Economic Development Reference Group	Mr Trevor Smart Mayor Erika Vickery	Naracoorte Lucindale Council
		Mayor Richard Sage CEO or delegated staff member (Proxy)	District Council of Grant
Mr Roger Balbolka Mr Steve Chapple		Wattle Range Council	
Cr Frank Morello CEO or delegated staff member		City of Mount Gambier	
Mr James Holyman		District Council of Robe	
Ms Nat Traeger		Kingston District Council	
Mayor Graham Excell Ms Anne Champness		Tatiara District Council	
LCLGA EO LCLGA Project Manager LCLGA Tourism Development Manager		LCLGA	

LCLGA WORKING PARTIES & COMMITTEES

COMMITTEE / WORKING PARTY	REPRESENTATIVE	COUNCIL
LCLGA Regional Waste Management Steering Committee	Mr Steve Bourne	Naracoorte Lucindale Council
	Mr Dave Worthley	Kingston District Council
	Cr Paul Jenner CEO or delegated staff member	City of Mount Gambier
	Mr Leith McEvoy Mr Aaron Price	District Council of Grant
	Mr James Holyman	Robe District Council
	Mr Andrew Pollock Mr Aaron Hillier (Proxy)	Tatiara District Council
	Mr Peter Halton Ms Lauren Oxlade (Proxy)	Wattle Range Council
	LCLGA Project Manager LCLGA EO	LCLGA
Tourism Management Group	Ms Jane Fetherstonhaugh Mr Mike Ryan (Proxy)	District Council of Grant
	Mr James Holyman	District Council of Robe
	Ms Sally Klose	Naracoorte Lucindale Council
	Ms Nat Traeger	Kingston District Council
	Mr Steve Chapple Mr Roger Balbolka	Wattle Range Council
	CEO or delegate	City of Mount Gambier
	Mr Kingsley Green Ms Anne Champness	Tatiara District Council
	Mrs Biddie Shearing LCLGA EO	LCLGA
Regional Sport and Rec Advisory Group	Ms Jane Fetherstonhaugh Ms Jayne Miller (Proxy)	District Council of Grant
	Ms Heather Schinkel	Kingston District Council
	Mrs Sally Klose	Naracoorte Lucindale Council
	Cr David Laurie Mayor Alison Nunan (Proxy)	District Council of Robe
	Ms Naomi Fallon	Tatiara District Council
	Ms Sarah Mrzec Mr Steve Chapple	Wattle Range Council
	Cr Kate Amoroso	City Mount Gambier
	Mr Tony Elletson LCLGA EO	LCLGA
LCLGA Audit & Risk Committee	Mayor Richard Sage	District Council of Grant
	Mayor Erika Vickery	Naracoorte Lucindale Council
	Mr James Holyman	District Council of Robe
	Mr Paul Duka	Wattle Range Council
	LCLGA EO	LCLGA

LCLGA WORKING PARTIES & COMMITTEES

ASSOCIATION REPRESENTATION - OUTSIDE ORGANISATIONS

LCLGA has numerous representatives on working parties, boards and committees including State Government boards, cross border bodies and regional boards and committees. This representation allows LC LGA to keep in touch with communities and have input to new and existing initiatives.

During 2019-2020, LCLGA made or continued the following appointments to other organisations.

(The current appointments are listed, as of 8th February 2020)

LCLGA APPOINTMENTS TO OUTSIDE ORGANISATIONS	CURRENT APPOINTMENTS	COUNCIL
South East Zone Emergency Management Committee (ZEMC)	Mr Andrew Meddle	City of Mount Gambier
	Mr Daryl Whicker	District Council of Grant
Limestone Coast Zone Emergency Centre Committee (ZEST)	LCLGA EO (Local Government Controller)	LCLGA
	Mr Ben Hood (Local Government Deputy Controller)	City of Mount Gambier
Green Triangle Freight Action Plan – Implementation Management Group	Mr Andrew Meddle	City of Mount Gambier
	Mr Tony Wright	LCLGA
Limestone Coast Community Services Roundtable	Mayor Erika Vickery	Naracoorte Lucindale Council
	Cr Moira Neagle	Wattle Range Council
Regional Development Australia Limestone Coast	Mayor Erika Vickery	Naracoorte Lucindale Council
Limestone Coast Bush Fire Management Committee	Mr David Hood	Naracoorte Lucindale Council
	Mr Roger Balbolka (Deputy)	Wattle Range Council
Southern Border Fire Coordination Association	Mr Roger Balbolka	Wattle Range Council
Local Government Association of SA – LGA Board	Mayor Erika Vickery (SAROC Chair)	Naracoorte Lucindale Council
	Mayor Richard Sage (Delegate)	
South Australian Regional Organisation of Councils (SAROC)	Mayor Erika Vickery (SAROC Chair)	Naracoorte Lucindale Council
	Mayor Richard Sage	District Council of Grant
	LCLGA EO (Observer)	LCLGA
Ac.care Board	Mr Tony Wright	LCLGA

1. INFRASTRUCTURE

	DESIRED REGIONAL OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2018-2019	KEY OUTCOMES
1.1	Existing and future regional infrastructure is fit for purpose and has the capacity to meet the region's needs.	Regional Leadership	Lead the implementation of the LCLGA 2030 Regional Transport Plan	LCLGA have engaged HDS Australia to undertake an update to the 2030 Regional Transport Plan, Road Action Plans & Roads Database
		Advocacy	Submissions and engagement with local members, and State and Federal government.	Coastal challenges, Supporting the Green Triangle Freight Action Plan, Waste levy and strategy, roads, signage and regional housing.
		Council Coordination	Effectively coordinate regional submissions for the Special Local Roads Program to maximise investment in regional road infrastructure.	LCLGA submitted nine prioritised applications for funding under the Special Local Roads Program (SLRP) for 2018-2019 requesting a total \$1,810,500 (refer to table on page 9)
1.2	Councils to protect built heritage, heritage spaces and the region's cultural heritage.	Council Coordination	Effectively coordinate and manage a regional Heritage Advisory Service for the benefit of Constituent Councils and private owners.	LCLGA currently engages Habitable Places Architects to deliver the Limestone Coast Heritage Advisory Services to Constituent Councils on a fee-for-service, under an Agreement for 2016-2021. The Heritage Adviser works closely with and under the direction of Councils' planning and development assessment staff to provide timely and considered professional advice that includes: <ul style="list-style-type: none"> > Heritage conservation advice > Statutory DA assessment and advice > Policy advice to Council > Local Heritage Development Plan Amendments > CDAP/Heritage Committee > State Heritage Unit
1.3	Development of a regional approach to the maintenance and provision of improved and new infrastructure and utility services.	Advocacy	Advocate for the region for improved and sustainable services from State and Australian Governments in meeting our regional needs for: <ul style="list-style-type: none"> > Roads > National Broadband Network > Mobile phone coverage 	LCLGA has continued to advocate on Roads, data services and the need to address blackspots.

1. INFRASTRUCTURE

SPECIAL LOCAL ROADS

	COUNCIL	ROAD	ROAD TYPE	ESTIMATED PROJECT COST \$	\$ SLRP SOUGHT
1	Tatiara District Council	Brown Terrace	Freight	145,000.00	72,500.00
2	District Council of Grant	Ramsay Terrace	Freight	400,000.00	200,000.00
3	Wattle Range Council	Railway Terrace South	Freight	300,000.00	150,000.00
4	Tatiara District Council	Mingbool Road	Freight	260,000.00	130,000.00
5	Wattle Range Council	Wandilo Forest Road	Freight	550,000.00	275,000.00
6	Wattle Range Council	Kennedy Road (Glencoe)	Freight	102,000.00	51,000.00
7	Naracoorte Lucindale	Old Caves Road	Tourism	1,235,000.00	617,500.00
8	District Council of Robe	Bagdad Road / Dairy Range Road	Freight	262,000.00	131,000.00
9	Tatiara District Council	Railway Terrace South	Freight	367,000.00	183,500.00
				\$ 3,621,000.00	\$ 1,810,500.00

2. SUSTAINABLE ECONOMY

	DESIRED REGIONAL OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2019-20	KEY OUTCOMES
2.1	A growing and diverse economy, based on the region's natural assets and innovative community, under the priorities of: Premium Food and Wine from our Clean Environment; and Growing Advanced Manufacturing.	Regional Leadership	Convene the Limestone Coast Economic Development Group (LCEDG) and maintain the Limestone Coast Economic Development Group Work Plan.	<p>The LCEDG continues to be an important forum to further regional priorities. The LCEDG consists of LCLGA members, RDA Limestone Coast and State Government representatives through Primary Industries and Regions SA (PIRSA) and the Department of State Development.</p> <p>The LCEDG completed a review of their Terms of Reference and developed a Work Plan to guide the implementation and prioritisation of critical projects to assist in achieving the outcomes detailed in the Limestone Coast Regional Growth Strategy & Action Plan</p> <p>Some of the major projects discussed includes:</p> <ul style="list-style-type: none"> > Limestone Coast Migration Project – workforce attraction & retention strategy > Workforce Assessment needs in the disability sector in the Limestone Coast > Development of a Strategic Plan for the Limestone Coast Red Meat Cluster > Limestone Coast Leadership Program
		Advocacy	Strongly advocate for investment, projects, legislation/policy review or development to promote economic growth in the region.	Engagement, presentations and submissions on projects and policy settings on the Growth Strategy pillars for growth.
		Partnership	Partner with RDA Limestone Coast to drive economic development projects for the Region.	This is an ongoing project where the LCLGA and Councils provide funding to enable the delivery of regional projects and supporting services for small businesses.

2. SUSTAINABLE ECONOMY

	DESIRED REGIONAL OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2019-20	KEY OUTCOMES
2.2	A thriving and well-supported tourism industry, growing the region's status as a visitor destination.	Advocacy	Advocate for and support industry leadership within regional tourism, including the rollout of the regional Limestone Coast brand	<p>The region has been represented at domestic and global tourism activities, underpinned by the Limestone Coast regional brand; and has contributed regularly at the SA Regional Chairs forums, including meetings with SATC, the Minister for Tourism and the Premier.</p> <p>The development of a Limestone Coast Industry Reference Group to test collaboration and the creation of an independent industry voice for the region.</p> <p>LCLGA supported the Mixed Dozen project which entailed significant business building capacity activities and a consumer-facing digital tool, which has leveraged the Limestone Coast Regional Brand.</p>
		Council Coordination	Coordinate council investment to implement the Regional Tourism Plan	<p>Due to Covid-19, some scheduled activities in regional tourism plan were re-directed to support and recovery work.</p> <p>The LCLGA Tourism Management Group developed a Recovery & Rebuilding Action Plan to provide support to the tourism sector and our members during the emergence of Covid-19.</p> <p>In parallel a new Destination Tourism & Marketing Plan was underdeveloped which was delayed due to Covid-19.</p>
2.3	A sustainable population base with the skills and capability to grow regional economic development.	Advocacy	Assist key regional bodies and the South Australian Government with the objective to grow our population, develop our regional workforce, and to build skills and capability in our communities, through implementation of the outcomes developed in the Limestone Coast Regional Growth Plan.	<p>The Limestone Coast Regional Growth Strategy identified 'Invigorating the working age population, by attracting and retaining more people across the region to fill key skills gaps and support vibrant and sustainable regional communities' as a priority area for growing the population in the Limestone Coast.</p>

3. ENVIRONMENTAL SUSTAINABILITY

	DESIRED OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2019-2020	KEY OUTCOMES
3.1	Local Government is a key partner in the sustainable management of the environment and natural resources in the region.	Advocacy and Partnership	Engagement with members and stakeholders on local environmental and sustainability issues.	LCLGA represents the region, as required, with regard to coastal, 4wd access and impacts from climat variability.
		Partnership	In partnership with Natural Resources South East and RDA Limestone Coast deliver the outcomes identified in the Climate Adaptation Plan	<p>Since 2018, the LCLGA have worked on the 'Coastal Flood Mapping Viewer application project' in collaboration with the Eyre Peninsula NRM Board, Eyre Peninsula Local Government Association, the Coast Protection Board and the Department for Environment and Water Department. This was funded by the Natural Disaster Resilience Program to improve access to Coastal flood mapping information.</p> <p>The Interactive Flood Mapping Tool is aimed at providing improved information about coastal flood hazard from sea level rise and flood events. The tool was launched in June 2020.</p>
3.2	A regional approach to landfill minimisation and innovative waste management.	Delivery	Coordinate shared resources for the Regional Waste Management Coordinator to deliver a regional approach to waste management.	<p>The LCLGA engaged the University of South Australia and BDO EconSearch to develop a model to test the viability and risks for a regional Material Recovery Facility (MRF). This involved an assessment of the costs in material recovery, processing and reuse of recyclable materials within the Limestone Coast context.</p> <p>A objective of this study was to create an assessment framework to determine the economic benefit from a range of options for the management of recyclable waste in the region.</p>
		Delivery	In partnership with Constituent Councils, develop an Implementation Plan for the Regional Waste Infrastructure Plan.	The Limestone Coast Region Waste and Resource Recovery Implementation Plan provides a list of priority actions for the region. The Committee has representatives from of our members who facilitate and coordinate the implementation plan.

3. ENVIRONMENTAL SUSTAINABILITY

	DESIRED OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2019-2020	KEY OUTCOMES
3.3	Well-managed and protected terrestrial, wetland, coastal and marine environments, with active partnership from all responsible organisations.	Partnership	Investigate further opportunities for funding of critical environmental outcomes and identified regional projects.	<p>The LCLGA was successful in obtaining funding from the LGR&DS to bring together Councils, State Government, Local Government Risk Management and independent researchers to develop a new, more equitable and sustainable funding model to manage coastal issues.</p> <p>This project aims to produce a new, collaborative and evidence-based coastal protection and management funding model for South Australian Coastal Councils, that take into account:</p> <ul style="list-style-type: none"> > The roles and most appropriate cost-sharing arrangements for coastal management across all levels of Government; > Establish a long-term program of works, rather than the current year-to-year arrangements; > A more streamline funding mechanisms to achieve multiple outcomes for our coast, including protection, tourism, health, recreational and environmental benefits; > Appropriate cost-sharing on public vs private benefits from the investment of public funding into coastal management and protection; > The Principles and thresholds for triggering Government financial intervention/support vs default market/insurance-driven response.

4. COMMUNITY AND SOCIAL WELLBEING

	DESIRED OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2019-2020	KEY OUTCOMES
4.1	Regional communities have access to appropriate health and education services and facilities.	Advocacy	<p>Advocate for expanded mental health and drug treatment services and support in the Limestone Coast.</p> <p>Encourage and support the initiatives of Constituent Councils to be expanded regionally, particularly regarding suicide prevention and other priority issues with significant impacts on regional areas.</p>	<p>The LC LGA continues to support the Substance Misuse Limestone Coast (SMLC) project and has engaged a Project Officer to deliver the Program in the region.</p> <p>With 3-years funding from the Federal Department of Health, SMLC has successfully delivered educational programs targeting schools and the community that can be adapted to the needs of each locations in the Limestone Coast.</p>
4.2	Regional communities have access to programs and facilities promoting a healthy lifestyle.	Partnership and Delivery	Partner with Constituent Councils to deliver the Regional Public Health and Wellbeing Plan	Under the South Australian Public Health Act, 2011 (The Act) South Australian Councils are required to maintain and review their Regional Public Health Plan (RPHP). The majority of Councils within the LCLGA agreed that a joint Public Health & Wellbeing Plan be reviewed and updated. A draft copy has been prepared for consultation.
			Partner with the Office of Recreation and Sport to deliver the STARCLUB Program for the Limestone Coast.	Local Government recognises the importance of sporting and recreation clubs to regional communities and is pleased to partner with the Office for Recreation, Sport and Racing to deliver the Star Club Program in the Limestone Coast. The Star Club Program has supported over 100 sporting and recreation clubs in the Limestone Coast in the areas of leadership, financial sustainability, compliance, planning and volunteer management
4.3	Local Government is a key regional partner in emergency management, road safety and other community safety programs.	Council Coordination	Assist to coordinate Constituent Councils' role in Zone Emergency Management to ensure appropriate role for Local Government in emergency response and recovery.	The LCLGA is a member of the Zone Emergency Management Committee (ZEMC), the Bushfire Management Committee (BMC) and the Zone Emergency Support Team (ZEST) with responsibility for regional emergency preparedness, response, planning and implementation.
		Partnership and Delivery	Partner with the DPTI, and work with relevant State agencies and community road safety groups to implement the South East Road Safety Strategy, including the engagement of a Regional Community Road Safety Officer to coordinate regional efforts to reduce road crashes and trauma.	<p>Sponsored by DPTI and supported by regional stakeholders the roads safety program was established to provide a regionally based road safety advocate to lead regional road safety activities including campaigning, initiating and promoting road safety messages and actions across the Limestone Coast.</p> <p>This is the final year of this project with the shift in responsibilities and resources to DPTI and SAPOL.</p>

5. LCLGA GOVERNANCE, LEADERSHIP & FINANCIAL SUSTAINABILITY

	DESIRED OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2019-2020	KEY OUTCOMES
5.1	LCLGA is recognised as the regional leadership body which provides a framework and coordination for other regional groups.	Regional Leadership	<p>Lead regional advocacy and action on priority issues, and actively engage and coordinate partner organisations' action on common regional issues.</p> <p>Facilitate active engagement and participation of Constituent Councils on issues and decisions that impact their communities.</p>	<p>As the peak Local Government body in the region, LCLGA continues to work with our local Members of Parliament, Federal Member for Barker Mr Tony Pasin, Member for Mount Gambier Mr Troy Bell, and Member for Mackillop Mr Nick McBride, and commends the work they do on behalf of our region.</p> <p>Additional to maintaining these working relationships, we also maintain close contact with both the State and Federal Government and regularly meet with Ministers and senior agency staff on issues relevant to the Region.</p>
5.2	Regional Local Government is effective and cost efficient.	Council Coordination	<p>Work with the State Government to implement the new Planning Act</p> <p>Identify and coordinate practical opportunities for joint investment, shared services and resources between Constituent Councils and the LGA that improve service delivery and provide cost savings.</p> <p>Coordinate and convene specialist Working Groups to address and act on regional issues of common interest to Constituent Councils:</p>	<p>The Board approved the formation of a Joint Planning Board for the Limestone Coast which will facilitate the delivery of a new Regional (Land Use) Plan by 2024.</p> <p>Many of our existing projects and programs provide shared service outcomes. Agreement was reached with our members to assess the market for shared outcomes in Roads, Waste and Materials Recycling. Additional activities in shared advertising were completed.</p> <p>The LCLGA continues to coordinate and convene the following;</p> <ul style="list-style-type: none"> > Roads and Transport Working Group > Limestone Coast Economic Development Reference Group > Regional Waste Management Steering Committee > Regional Sport and Recreation Advisory Group > Tourism Management Group
5.3	A well-governed regional organisation.	Delivery	Ensures the Association operates and carries out its operations in alignment with the adopted LCLGA Charter and relevant legislation	<p>The LCLGA has developed a new strategic plan to guide the Association over the next five years.</p> <p>In developing this plan, we engaged extensively with our members and stakeholders to understand what they value about the LCLGA, where we can improve and most importantly, what we should do into the future.</p> <p>We also explored the externalities that are likely to impact our members and the LCLGA in delivering this strategic plan. In a workshop with our Board (Mayors of the Limestone Coast constituent Councils) and Council CEO's we developed clarity on our "why"</p> <p>The "why" for the Limestone Coast Local Government</p> <p>is working with our members "collectively building stronger communities".</p>

5. LCLGA GOVERNANCE, LEADERSHIP & FINANCIAL SUSTAINABILITY

	DESIRED OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2017-18	KEY OUTCOMES
5.4	LCLGA maintains its reputation with State and Australian Governments as a leading Local Government body and effective advocate for the Limestone Coast.	Advocacy	Lead effective and targeted advocacy campaigns, on priority regional issues, in partnership with Constituent Councils, the LGA and regional organisations as appropriate.	<p>Each year at both a state and federal level the LCLGA are requested to provide feedback and submission on behalf Limestone Coast region and our Constituent Councils.</p> <p>Some of our major submissions include:</p> <ul style="list-style-type: none"> > Joint Standing Committee on 'Migration in regional Australia' > Regions SA 'Regional Development Strategy Discussion Paper' > Select Committee 'Matters relating to the timber industry in the Limestone Coast' > South Australian Productivity Commission 'Inquiry into Local Government costs and efficiency.' > Efficient rating of renewable energy assets.
			Continue to be active members of SAROC and the LGA Board to support LCLGA's advocacy on regional issues and issues affecting Local Government.	President of the LCLGA Mayor Erika Vickery, Vice President Richard Sage and the LCLGA Executive Officer continue to attend SAROC meetings and have input into the many regional issues that are elevated to the LGASA Board for consideration.
			Lead the regions response and input to the State and Australian Governments on key issues and opportunities, acting as a single point of contact for regional visits and requests.	We engaged with Local Members, State and Federal Government including attending meetings with the Premier, State Ministers and Federal MP's and the opposition.
5.5	Effective communications with Constituent Councils, partner organisations and the community.	Delivery	Develop a modern communication plan that provides up to date information	The LCLGA EO and Project staff continue to meet regularly with Constituent Councils
			Continue LCLGA representation on key outside organisations	LCLGA Project staff provide bi-monthly reports to LCLGA Constituent Councils
				Continued LCLGA representation on key outside organisations.
5.6	LCLGA financial processes are transparent and efficient, ensuring a sustainable financial position.	Delivery	Implement an annual program of budget development, consultation, adoption and review.	We continue to hold our bi-monthly Board meetings across the Limestone Coast with reports being tabled for consideration, the majority of which are available to the public.
			Ensure that the LCLGA Board and Constituent Councils are provided with bimonthly financial and performance reports, and an Annual Report.	Budgets are prepared and sent out for Council feedback throughout April and May each year with final adoption of the Annual Budget taking place at the August Board meeting.
			Explore approaches to attract funding for LCLGA to deliver or partner on priority regional projects.	Throughout the year our staff continually monitor the grants environment to assess opportunities as they arrive. In this past year we have been able to attract additional funding through grant programs in Tourism, Waste and Leadership.

The South Australian Tourism Commission has a strategic partnership with each region in South Australia (there are 11 regions including Limestone Coast).

The Limestone Coast Local Government Association (LCLGA) is the preferred partner and we have a strong working relationship which supports this strategic alliance. The SATC provides \$47,000 pa (+CPI) to LCLGA, plus access to a further \$20,000 pa (matched 1:1) for consumer-facing activity. This financial agreement outlines agreed KPI's to be achieved such as being an in-region liaison for industry, political and local intelligence.

In addition, through the Tourism Industry Development Manager, we provide advice on funding applications that have a tourism outcome, for example, Events Funding.

The Limestone Coast Visitor economy was valued at \$375 million, year ending March 2020 (Tourism Research Australia) with 667,000 overnight visitors and 765,000 day trips.

The LCLGA Tourism Management Group monitor and oversee the implementation of the regional Priorities to Grow the Visitor Economy by 2020 (which expired in June 2020) within our Regional Tourism Framework (pictured below).

INDUSTRY

The Limestone Coast Collaborative
 Custodians of the Limestone Coast Regional Brand

24 x Tourism & Business Interest Groups
 875 tourism business across the region

South Australian Tourism Industry Council
 The peak body of the SA Tourism Industry

Delivering on the promise
Consumer Facing Activities

REGIONAL LEADERSHIP

Limestone Coast Local Government Association
 Consisting of 7 local councils

Limestone Coast Economic Development Group
 A group of high level leaders and economic practitioners focused on driving the region forward with their LCED Group Work Plan.

Regional Development Australia Limestone Coast

Capacity Building + Facilitation
Advocacy + Support
Leadership

GOVERNMENT

South Australian Tourism Commission

Regions SA / PIRSA

Dept. Environment, Water, Natural Resources

Austrade

AusIndustry

Leadership
Capacity Building + Support
Funding

PRIORITY 1: GROW OUR SHARE IN INTERNATIONAL VISITOR EXPENDITURE

The Limestone Coast was represented at the following Trade Events, specifically targeting our key international markets of United Kingdom, Europe/Germany, United State of America, India, South East Asia, SE Asia and China.

- › India Travel Mission – Kochi, August 2019. Secured 90 business to business face appointments with leading travel wholesalers and travel planners from across India. With the World Cup 2020 scheduled for late 2020 in Australia, we launched touring packages between Melbourne and Adelaide that coincided with the cricket schedule.
 - › To support this emerging market and to assist in developing compelling itineraries, the tourism industry development manager participated in an on-line webinar series called India Host which was adapted to focus on the domestic market, given Covid-19 and has provided a more in-depth understanding of how to attract, engage and service the local Indian community based traveller for domestic travel opportunities.
 - › Tourism Australia invited the Limestone Coast to present live to high volumes of agents in India, this resulted in many what's app messages seeking further information.
- › SATC Roadshow – United State of America. This was a sponsored trade event by SATC which included training sessions and presenting the Limestone Coast as a destination to 124 agents, itinerary planners/buyers in business to business meetings. In addition to pitching the region and its natural wonders to 30 media companies including the New York Times, Conde Nast Traveller, Travel & Leisure, Style & Society, Bella Mag, Travel Pulse and various family-oriented publications or websites.
- › Australia Marketplace – South East Asia. Secured 125 itinerary planners from Malaysia, Singapore & Indonesia and through the support of SATC provided interactive training sessions with agents.
- › Corroboree West in Perth provided an opportunity to meet and train 300 frontline travel agents from our key western markets.
- › The Limestone Coast was accepted to attend Australian Tourism Exchange in Melbourne 1 April 2019, however this event was cancelled due to Covid-19.

The Limestone Coast is a member of the Australian Tourism Export Council (ATEC) which enables our region to be viewed credibly when represented internationally and domestically in the trade distribution system. Our region also has a position on the South Australian Branch Committee of ATEC, the Tourism Industry Development Manager, Biddie Shearing, is the Chairperson which enables a national voice on inbound business and market development.

The Limestone Coast participated in exclusive ATEC trade events that bring together Inbound Tour Operators (ITO's) who are arguably the heart of the tourism supply chain, destinations and tourism operators. The events attended included;

- › South Australia ATEC B2B Exchange, Adelaide. Secured 16 x 10 minutes appointments.

- › ATEC Meeting Place, Brisbane. Secured 25 x 9-minute appointments.
- › SATC & ATEC SA Showcase, Sydney. Secured 27 x 10-minute appointments

Our region also hosted several familiarisations with wholesalers, travel influencers and media from various countries, some as a result of meetings held previously at Trade Events. These familiarisations were hosted in partnership with the South Australian Tourism Commission and Tourism Australia.

The Limestone Coast international visitation is 44,000 with 273,000 nights valued at \$19 million. (Tourism Research Australia International Visitor Survey, year ending March 2020).

REGIONAL TOURISM

PRIORITY 2: BUILD ADVOCACY AND FORMALISE ACTIVITIES FOR THE 'VISITING FRIENDS & RELATIVES' SECTOR

Together with the South Australian Tourism Commission and Tourism Australia, the Limestone Coast assisted in hosting trade and media familiarisations to increase reach through traditional and social media, including WeChat.

- Limestone Coast partnered with Amaze Tour, for a promotion that targeted 600,000 Chinese speaking Australians, who are active users of WeChat to drive bookings to the Limestone Coast. This campaign was postponed due to Covid-19.
- In August, the region hosted a film crew and two celebrities as they filmed throughout the region as part of a southern Australia itinerary. This was broadcast in Hong Kong on Channel TVB later in the year to an average audience of 77 million with an estimated media value of \$7 million.

PRIORITY 3: USE EVENTS TO GROW VISITATION

As part of our strategic partnership with the South Australian Tourism Commission we supported nine applications in the Regional Events and Festivals funding programme. Five events were successful in receiving money for marketing to support an increase in visitation and expenditure for our region. This was the highest number of events that have been funded through this program since its inception.



Our region supported Naracoorte Lucindale Council in delivering a highly successful triple j event called One Night Stand in 14th September, in Lucindale. Each of the 15,000+ attendees received a glow in the dark wrist band with the hashtag #LimestoneCoast. It is estimated the event generated \$20 million in economic activity in the region and increased awareness of the region.

PRIORITY 4: BUILD A REGIONAL PROPOSITION TO ATTRACT CORPORATE AND BUSINESS TRAVELLERS

The Limestone Coast are a regional member of the Adelaide Convention Bureau (ACB) and which includes an on-line pitch portal and our regional profile.

- The Limestone Coast accepted to attend the Destination SA in Adelaide, March 2020, event, however due to Covid-19 this was postponed. We also participated in on-line webinars to improve our regional profile and plan for the future.

The LCLGA was successful in a bid to host Sustainable Economic Development Regional Australia (SEGRA) National Conference in September 2020. This included significant work to develop a program and to access a grant through the ACB. Due to Covid-19, the 2020 conference was cancelled.

PRIORITY 5: WORK TOGETHER TO RAISE THE PROFILE OF THE LIMESTONE COAST

As part of our strategic partnership with the (SATC) the Limestone Coast was featured in the Intrastate Campaign themed "Things have Changed around here" encouraging visitation from those who may have visited the region previously years ago and enticing them to return. This campaign generated high volumes of interest with the biggest month ever for domestic traffic to sa.com, and the campaign has generated the most ATDW leads out to operators in a month as well as travel partner leads.

The tourism industry development manager continued to play an integral role in the Mixed Dozen Project as part of a large consortia, with 12 stakeholders with a total of \$362,000. In conjunction with Wine Australia and Primary Industries, Regions SA (PIRSA) the project brings together wine associations and other symbiotic organisations to build capabilities and confidence to better target, attract and host international wine visitors. A digital itinerary planner www.limestonecoast.org.au was launched in January 2020 aimed to inform, entice and disperse travellers across the region, ultimately increasing length of stay and depth of meaningful experience.

The project included capacity building and mentoring activities including workshops aimed to increase digital listings with the Australian Tourism Data Warehouse (ATDW). The region listings grew from 326 to 462 (40% increase). IN addition to this there were an additional 15 bookable online experiences established. This activity contributes to lifting the overall digital footprint of the region and raises the profile of the Limestone Coast.

Through several meetings and building on years of enthusiasm, the Tatiara District Council led an initiative to establish a Memorandum of Understanding between LCLGA and the Wimmera Mallee Tourism Association. The aim of the cross-border alliance was to bring together regional councils in a unique geographical location that have a high level of commonality with potential to grow our local economies while increasing the awareness of the region and its collective opportunities, initially underpinned by tourism activities.

In line with the Limestone Coast Regional Growth Strategy, which outlined the need for a holistic tourism and marketing plan to guide the growth and development of the visitor economy, the LCLGA has partnered with SATC to develop a Destination Tourism & Marketing Plan for the region. The first of its kind since 2010. Delivery of this plan has been delayed due to Covid-19 and is now due December 2020.

SUBSTANCE MISUSE LIMESTONE COAST

With three years of funding from the Federal Department of Health, and auspiced by the LCLGA, the SMLC is progressing the following objectives.

Objective: Scaffold an educative program targeting schools and the community that can be adapted to the needs of each location in the region.

CLIMATE SCHOOLS

All Limestone Coast secondary schools are being encouraged to use evidence informed Alcohol and Drug (AOD) education at www.climateschools.com.au. The full program is freely available for schools to use during the pandemic and is an innovative and engaging way to empower students to gain knowledge about their health and wellbeing. The modules are accessed on-line, making them perfect to use during home schooling periods and can be distantly managed by teaching staff.

Secondary schools currently registered to use Climate School modules include the Millicent Community Learning Centre, Bordertown High School, Penola High School, Mount Gambier High School, Kangaroo Inn Area School and Grant High School.

Substance use and mental health issues are the leading cause of burden of disease for young people, causing morbidity, behavioural problems, mental illness, loss of income to self and global economy. Mental illness and substance use disorders often begin in adolescence & early adulthood (15-24 years) and the delays to seek treatment is very long.

For example, the median delay to seek treatment for alcohol related abuse is 18 years (Gore et.al. 2011).

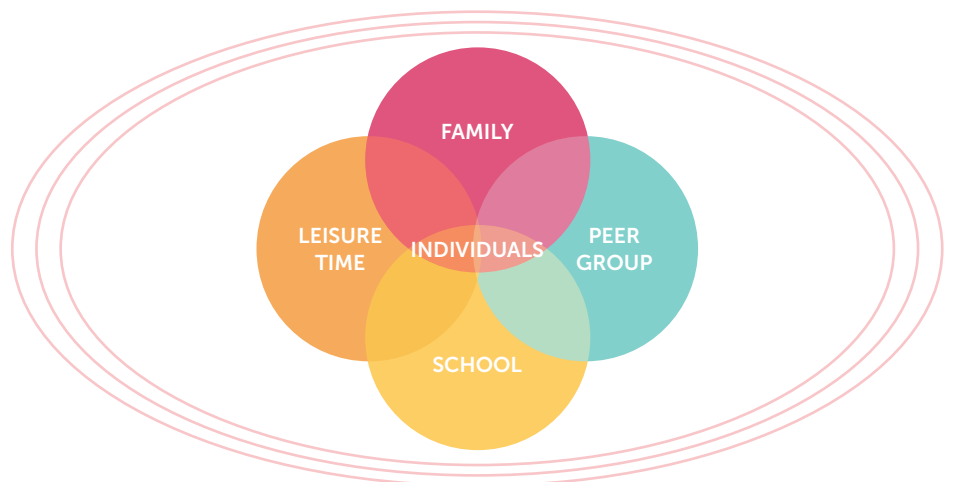
Climate Schools aims to change and strengthen the school climate around AOD education, and the modules provide curriculum-consistent health education courses proved to reduce harm and improve student well-being.

PLANET YOUTH DOMAINS IN AUSTRALIA

In 2019, The Limestone Coast was one of five Australian sites selected to participate in the Planet Youth trial by the Alcohol and Drug Foundation (ADF), with the program to be coordinated by SMLC.

South Australia has two trial sites, Mount Gambier and Murray Bridge.

The model shows that long term investment in community-led prevention leads to significant reductions in AOD use among young people with significant reduction in the need and costs for tertiary AOD treatment.



THE FOUR STEPS OF THE PLANET YOUTH MODEL ARE:

1. Conduct a Youth Survey in the school environment
2. Share the results to stakeholders in the community
3. Stakeholder workshops - drawing on survey data to inform the development of a community action plan and delivery of activities to address identified priority issues and identified gaps.
4. Evaluate the process and impact of the community action plan, report to the ADF and prepare for the next round of youth surveys in 2021.



The survey results were presented by the Planet Youth team from Iceland's Reykjavik University at a community information session at Mount Gambier City Hall on Wednesday 26th February 2020.

Those who attended shared a common interest in developing a community action plan promoting the increase of protective factors for young people in the region.

PROJECT OFFICERS ANNUAL REPORTS

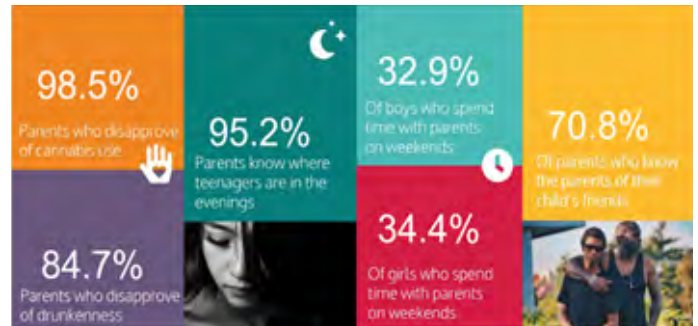
SUBSTANCE MISUSE LIMESTONE COAST

LIMESTONE COAST KEY FINDINGS

Substance Use - Key Findings



Family - Key Findings



Leisure activities - Key Findings



School - Key Findings



Objective: To collect and consolidate data about existing support services in the community and coordinate workforce training for agencies.

SMLC with the Limestone Coast Drug Action Team is exploring the short and long-term impacts of COVID-19 on Limestone Coast Agencies, their current and future resources, their clients who regularly use licit and illicit substances and the wider community.

We are asking our local experts their knowledge and opinions to gain an understanding of the current AOD issues and the future needs for our community. This information will allow drug-related issues in the Limestone Coast during COVID-19 to be accurately represented and used to inform planning for education, prevention and harm reduction strategies in the SMLC program, our networks, service providers and health departments.



SUBSTANCE MISUSE LIMESTONE COAST

Objective: To establish Community Partnerships

Loneliness and isolation contribute to vulnerability and increases the risk of problematic AOD use. The SMLC is engaging with small community groups to give vulnerable people in their community the opportunity to re-connect and contribute to their communities and reduce the uptake of alcohol and other drugs.

Tarpeena Progress Association (TPA) was granted \$1,000 seed funding through SMLC’s Community Partnership Program. The TPA is using the grant money to purchase meat for their free monthly BBQ and equipment for

residents to use during social gatherings, bringing Tarpeena residents together. Members of the TPA have been inviting vulnerable people to their monthly gatherings and asking their opinions, via a survey SMLC prepared, about activities they would like to participate in during TPA monthly get-togethers. The data collected from the survey has been shared with the District Council of Grant. These activities have been put on hold during the COVID-19 pandemic.

Objective: To establish a Board representing diverse community interests to build and champion the development of substance misuse infrastructure and a community-based collaborative model.

Knowledge gained from the Western Region Alcohol and Drug Centre suggests that Board members need to be proactively selected for their networks and an ability to garner broad based support of development strategies. <https://wrad.org.au/>

With WRAD’s precedent in mind, SMLC’s Working Party members, Sergeant Andrew Stott, Dr Judy Nagy, Dr Sue Mutton and SMLC’s project officer Sophie Bouchier invited selected community members to join SMLC’s Advisory Board.

SMLC’s Advisory Board members are John Williamson (Lawyer, Mt Gambier), Sue Thomson (Registered Nurse, Mt Gambier), Sandi Seymor (Social Worker, Penola), Michael Schultz (Accountant, Millicent) and Prof (Adj.) Ian Darnton-Hill AO (Adjunct Professor, University of Sydney). Our new Membership represents the diverse skills required to contribute to the progression of SMLC’s objectives.

The COVID-19 pandemic meeting restrictions has delayed the Advisory Board induction process. On Monday 6th July, Michael White, Executive Director, from the Adelaide based South Australian Network of Drug and Alcohol Services (SANDAS), attended Mt Gambier to provide background information to Advisory Board members relating to AOD issues as part of Induction Part 1. Further Induction activities are being planned around COVID-19 restrictions, and on completion of the induction process, SMLC’s website will be launched which is currently being designed by local web designer Leigh Howlett.



Induction part 1 with Michael White, Executive Director, SANDAS.

LIMESTONE COAST LEADERSHIP PROGRAM



In its second year, the project aims to develop, stimulate and foster a diverse range of leaders in our region to support boards, council, community leadership, project development, governance, industry, business associations, sport, recreation and service clubs.



The program is delivered by the Leaders Institute of SA and includes the following topics:

- > Adaptive Leadership
- > Leadership Frameworks and Tools
- > Leading Change
- > Governance and Finance
- > Presentations and Public Speaking
- > Developing Teams and Motivating Others
- > Reactive v Creative Leadership



**LEADERS
INSTITUTE**
OF SOUTH AUSTRALIA

LIMESTONE COAST LEADERSHIP PROGRAM

Through the program participants were placed into working groups to undertake Community Action Projects. These projects address real regional issues.

Participants benefit through the journey learning deeply about collaborative working and gaining valuable hands-on experience in complex fields and issues, while exploring social and economic dynamics and issues across our region.

Leadership launch

Limestone Coast program kicks off with two-day retreat

THE second year of the Limestone Coast Leadership Program launched recently with a two-day retreat in Robe.

The community capacity-building program - backed by the Limestone Coast Local Government Association - has attracted 17 participants this year, with Robe District Council hosting the first session of the eight-month course.

Designed specifically for the Limestone Coast, the program focuses on leadership capacity and developing networks of skilled and motivated people who support each other to take on roles and projects to benefit the region's community and economy.

"Regional delivery of this high-quality program by The Leaders Institute of SA, overcomes barriers that similar city-based programs present in terms of costs for

travel and accommodation and time away from work," program coordinator Ali Auld said.

"We are fortunate to have the chief executives from each of the seven council areas provide participants regional

Without the support of organisations and businesses within the Limestone Coast, a program like this could not be offered

ALI AULD
LIMESTONE COAST LEADERSHIP PROGRAM COORDINATOR

context, with an insight into the unique (and common) issues, opportunities and challenges occurring across the Limestone Coast."

Participants will work together on several community action projects that

address real issues in the region.

"Sustainable, ongoing leadership programs in other states, have been shown to produce wide ranging social benefits including active citizenship, increased capacity, shared purpose and supporting participants to be catalysis for community action," Ms Auld said.

"Without the support of organisations and businesses within the Limestone Coast, a program like this could not be offered.

"We are very lucky and grateful to have such community minded regional businesses, industries, organisations and council leaders who recognise the value in a program such as this and provide scholarships to ensure that financial barriers do not impact on emerging leaders being able to undertake the program."

The projects being undertaken in 2020 include:

- > Attracting and Retaining a Skilled Workforce
- > Engaging Youth In Work Opportunities in the Region
- > Community Supporting Persons with Disability Independence
- > Moving people around the Limestone Coast

In addition to the scheduled program, participants are invited to attend events and functions as opportunities arise.

This year's participants had the opportunity to join an informal dinner with the Hon Clare Scrivens in Port MacDonnell in August 2020.

Sponsors SE NRM Board and Beach Energy took the opportunity to present to the group on the Induction Day in Feb 2020.

As the program is delivered in each council area, CEO's or their representatives are invited to present to the participants to share their regions issues, opportunities and challenges and their own leadership journey if desired.



LIMESTONE COAST LEADERSHIP PROGRAM 2020 PARTNERS



Limestone Coast Council areas also provide in-kind venue and catering support to the program.

PARTICIPANTS FOR 2020

- > 17 (12 Female and 5 Male)
- > Inclusion Migrant, Disability and Disadvantaged
- > Inclusion representatives from five of the Limestone Coast Council Areas
- > 1 participant withdrawal in 2020 due to Fires (Forestry Recovery work relocation to NSW)

Participants attend induction sessions, overnight workshops, monthly full day workshops and a graduation event. They also undertake out of session community action project work, substantial pre reading, research and written reflections.



COVID-19 IMPACTS

- > Restrictions required cancellation of the delivery of face to face sessions
- > Program moved to online zoom platform for one session
- > Following stakeholder feedback, program was hibernated for 2 months
- > Face to face delivery to be resumed 7th July (restrictions dependent)



OBJECTIVES

The overarching responsibility of the Regional Community Road Safety officer is to advance road safety in the Limestone Coast region whilst promoting and raising awareness of Government of SA road safety programs.

The priority work areas identified for 2019/2020:

- > Government of SA Campaign Support and Digital Engagement
- > Community and Industry Engagement



GOVERNMENT OF SA CAMPAIGN SUPPORT

Our strong relationship with regional print and electronic media enabled the promotion of the Government of SA campaign messages throughout the year.



Social media is an important part of our communications package. Facebook posts highlighting campaigns, issues and events are also used to educate all road users.

Regular social media posts promote and share current Government of SA road safety campaigns. The use of our social media has been instrumental in pushing the messages to and for the media, local members and community road safety groups.

Campaigns such as ‘Think who you’ll leave behind’ ‘No ones driving if your distracted’ ‘The 10 year hangover’ ‘Be Safe Be Seen’ and ‘Our town could save your life – rest every two hours’ are good examples of supporting the Government of SA state-wide campaigns. The ‘No Winners Here’ regular road safety message continued to be circulated to all community road safety groups, Councils, regional media and interested stakeholders.

Driver commitment to road safety campaign sought

LIMESTONE Coast motorists are urged to take the Fatality Free Friday pledge ahead of tomorrow's national campaign to reduce road trauma across Australia.

The community-based road safety campaign, which is headlined annually by tomorrow's Fatality Free Friday, will unveil a tribute to the 1195 lives tragically lost on the nation's roads last year.

A collection of stories and safety messages from everyday people, frontline workers and those touched by road trauma will be released to the broader public as part of the Australian Road Safety Foundation (ARSF) initiative.

Supporting the Fatality Free Friday campaign, Limestone Coast Local Government Association regional community road safety officer Ali Auld urged motorists not to take additional risks behind the wheel despite a decline in traffic volume due to COVID-19 travel restrictions.

"It is very frustrating to see people on our roads

engaging in risky behaviour without caring about the rights of others to be safe on our roads," Ms Auld said.

"This careless decision making is continually putting the safety of the community at risk and we should not accept any excuses for these poor behaviours that endanger us all."

ARSF research has found one in four drivers admitted to taking road risks since the implementation of COVID-19 restrictions, a statistic it believes is being driven by the fact two thirds of Australians believe the roads are safer under current conditions.

Speeding is the most common risk drivers admitted to taking, followed by mobile phone use and running a red light or stop sign.

"As a community, we need to strongly heed the Australasian Road Safety Foundation who implore people to drive to the conditions and be courteous to each other to prevent further unnecessary trauma and injuries," Ms Auld said.

ARSF founder and chief executive Russell White warned there was never an excuse to be taking risks on or around the roads.

"For every road death, another 35 Australians are hospitalised," Mr White said.

While it was expected the road toll would reflect the reduction in traffic on the road, the national year-to-date toll has only declined by 12.5pc compared to the same period last year.

"Sadly, with fewer cars on the roads during coronavirus, we're seeing an increase in bad driver behaviour, which is unacceptable," Mr White said.

"Road trauma at any time is tragic, but it's also largely preventable.

"While our incredible frontline medical and emergency services are already working harder than ever, is that text message or few extra minutes worth adding extra pressure on these resources?"

Visit arsf.com.au/take-the-pledge to take the Fatality Free Friday pledge.

Campaign drives home road safety message

TODD LEWIS
@toddlewis1980

THE Mount Gambier community has responded to the call for safety on the roads by signing a pledge during yesterday's National Day of Action.

Mount Gambier Police joined police organisations from across the country to actively participate in the event.

As part of their commitment, members from the local force joined the Limestone Coast Local Government Association (LCLGA) at a Mount Gambier shopping centre to engage the community about road safety.

An inflatable car caught the eye of dozens of residents who took a break from their mid-week shopping to take the pledge to be safe on the road.

Mount Gambier Police community engagement officer Sergeant Andy Stott said it was evident there was concern about the issue within the community.

"People are genuinely concerned about the road toll and the number of injury collisions that we have," he said.

"It was pleasing to have people come forward and appreciate what we're doing but also make the pledge to say they believe in what we are trying to achieve."

Sgt Stott said more than 100 members of the community signed the inflatable car across a four hour period.



DRIVING COMMITMENT: LCLGA road safety officer Ali Auld pledges to be road safe alongside Mount Gambier Police Cadet Cooper, Jazouard, Brown and Sergeant Andy Stott.

a good driver, then when I asked them if they ever check their mobile phone while driving, they had to think twice about it," she said.

"Thinking we are good drivers and actually being good drivers is quite possibly two different things. We need to remember the little things, such as a small distraction, can cause a collision."

The road safety National Day of Action was a direct response to the increase in the number of road fatalities this year compared to last year.

Road safety statistics were updated each week and placed on the pages of 7 country football associations in South Australia during the football and netball season highlighting the unnecessary level of road trauma on regional and rural roads.

Country Footy SA was able to post the weekly update on the pages of the majority of SA country football leagues on the weekend of the SA Country Football Championships. The weekly emails usually carry a themed Government of SA road safety message.

Opportunities were also seized to promote timely road safety messages that relate to regional issues for example, fatigue, drink/drug driving, distraction and speed. TV and Radio campaigns through winter promoting 'Drive to the Conditions' 'See and Be Seen' 'Headlights On'

Partnering with The Little Blue Dinosaur Foundation through the Christmas holiday time promotes road safety awareness with key messages of 'Hold my Hand' and 'Slow Down – Kids Around' building awareness for both locals and tourists



Regional media has continued to demonstrate their commitment to regional road safety with their willingness to distribute key road safety messages. We acknowledge and thank ABC SE Local Radio, Southern Cross Austereo, WIN Television, The Border Watch and Fairfax regional media for their support.

INDUSTRY AND COMMUNITY ENGAGEMENT

In step with the South Australian Road Safety Strategy – Towards Zero Together workplace activities aligning with the region's key industries and major employers. In Association with the Safe Freight Network (Forestry/manufacturing SA and Vic) and The Green Triangle Freight Action Plan Group progress is being made on improving workplace driving, road safety culture and the interaction of the Heavy Vehicle industry with other road users. These networks include sectors that comprise the regional freight task, forestry, livestock, fluids, bulk and general freight and contractors.

Opportunities through industry and community engagement have included:

- › Supporting and providing funding assistance and collaboration for promotion of the Annual Regional "Lights and Car Safety Check" championed by Rotary in the Limestone Coast. Evening sessions were held at Bordertown, Naracoorte, Millicent and Mount Gambier
- › Sharing training resources from the ARRB, NRSPP and LGA SA on informative and business improvement opportunities.
- › Membership with the Australian Road Safety Foundation (ARSF) has assisted regional stakeholders in raising the 'Road Safety Message'. Resources used at Family Truck Show, Fatality Free Friday and RYDA.
- › Raising opportunities through the media for the community to engage in community consultation and "Have their Say" on road safety issues,
- › Promoting the availability of partner programs and current road safety programs delivered by RYDA, RAA – Street Smart and Street-Smart Primary, The Little Blue Dinosaur Foundation, MFS- RAP



PROJECT OFFICERS ANNUAL REPORTS

REGIONAL ROAD SAFETY

Promoting and increasing road safety awareness through National Events such as 'National Ride to School Day' 'Walk Safely to School Day' 'National Ride to Work Day' 'National Police Remembrance Day' 'Fatality Free Friday' together with international 'World Day of Remembrance for Road Traffic Victims' and 'Global Road Safety Week'

Collaboration workshops with regional support services Standby, Substance Misuse, Road Trauma Support Team SA and The Limestone Coast Grief and Trauma Support Team were developed to increase awareness of how to access the regional support for trauma victims and their families.

Covid-19 restrictions 2 sessions to be delivered.

This Regional Community Road Safety Officer was externally funded through a partnership funding agreement with responsibilities transferred to DPTI 1st July 2019. (previously held with the Motor Accident Commission)

The partnership arrangement was guaranteed to continue for one year following the cessation of MAC and funding concluded 30th June 2020.



THE ROAD TO RECOVERY

THE BATTLE IS NOT YOURS ALONE!

IF YOU ARE OR SOMEONE YOU ARE SUPPORTING IS AFFECTED BY ROAD TRAUMA, SUICIDE OR SUBSTANCE MISUSE.

Please join us for morning tea and an informal information sharing event

Many in our communities suffer alone, it is our experience that for some people, meeting with others who have been through a similar experience can be very helpful

- Know what is available for the community, for yourself or how you can support others
- Understand how others have managed through hearing about their journeys
- Opportunities to share some of your own journey if desired

Proudly supported by the Limestone Coast Councils

TIME: 10AM to 12.30PM

FRIDAY FEB 21	City Hall Mt Gambier
FRIDAY MAR 13	Supper Room, Naracoorte Town Hall Naracoorte
FRIDAY APR 3	Supper Room, Kingston District Hall
FRIDAY APR 24	Port MacDonnell Community Complex, Port MacDonnell
FRIDAY MAY 15	Bordertown — Conference Room Tatiara District Council 10 to 12pm Keith - Ruth Wheel Room at Keith Institute 1.30 to 3.30pm
FRIDAY JUN 5	Civic and Arts Centre, Millicent
FRIDAY JUN 19	John Shaw Neilson Gallery, Visitors Information Centre Penola

Register your interest on Eventbrite:
The road to recovery—the battle is not yours alone (Location)

AGENDA
10am: Meet/Greet
10.30 to 11.30am: Dawns Story 'A Parents grief' and Standby
11.30am: Break
11.45am: Substance Misuse and Road Safety



Local Government recognises the importance of sporting and recreation clubs to regional communities, and is pleased to partner with the Office of Recreation, Sport and Racing (ORSR) to deliver the STARCLUB Program in the Limestone Coast.

The STARCLUB Program promotes involvement in recreation and sport by supporting all sporting and recreation clubs in the Limestone Coast in the areas of leadership, financial sustainability, compliance, planning and volunteer management. LCLGA employs the STARCLUB Field Officer, who serves as an on-ground resource and a conduit between clubs, councils, associations and the ORSR.

The long-term goals of this program are:

- > to ensure clubs in the region are compliant with State and Federal Legislation,
- > clubs are financially stable through prudent self-management and have access to appropriate funding
- > maintain and build on membership, players and volunteers within the club.

The STARCLUB Field Officer provides support to clubs and associations in a number of areas:

Funding and Financial Stability

Awareness of grant availability and application support, increased eligibility through STARCLUB membership, and education and training regarding financial stability.

Volunteer Management

Sourcing and retaining volunteer support, running nationally-accredited training and education locally, information on education and training courses, providing templates for job descriptions for volunteers, volunteer management policy assistance, ideas to involve, recognise and reward volunteers, and providing information on succession plans and complaints / conflict procedure.

Compliance

Occupational work, health and safety for club staff and volunteers, child protection, constitutions - update, review or start from scratch, incorporation, affiliation with State or national bodies, compliance with the Discrimination Act, risk management and information on licensing requirements for clubs selling alcohol.

Planning

Long-term maintenance of facilities, strategic planning, job descriptions, codes of conduct, good sports program and play by the rules program.

The STARCLUB Field Officer is guided by the Regional Sport and Recreation Advisory Group, established with membership from all constituent councils. This group provides direction and feedback for the STARCLUB Field Officer.

PROJECT OFFICERS ANNUAL REPORTS

STARCLUB PROGRAM

The STARCLUB Field Officer program delivered the following outcomes in 2019-20:

- > Had over 100 face to face meetings with clubs/associations providing support in the STARCLUB Program, as well as Funding, Strategic Planning, Facility Planning, Sports Tourism Opportunities, Conflict Resolution, Volunteer Support, Financial guidance and various other sports related issues. Also support for Clubs during the COVID-19 situation. Plus provided support to clubs with hundreds of phone calls and emails received.
- > The STARCLUB Field Officer also provided the following training and education for clubs in the region.
 - Strategic planning workshop
 - Child Safe Officer Course.
 - RSA Courses across the region Naracoorte
 - Level 1 Sports Trainers Course
- > Below is a table comparing the regions STARCLUB numbers from 2018-19 to 2019-20. In all areas we have seen an increase in clubs registering and progressing through the program. This is due to the support councils have shown to the program.

STARCLUB STATUS	2018-2019	2019-2020
LEVEL 1 REGISTERED Club has registered in the STARCLUB program but not 'submitted' their responses.	241	257
LEVEL 2 SUBMITTED All questions have been answered online as either; Yes, No or In Progress, and responses have been 'submitted'.	60	62
LEVEL 3 PROVISIONAL ONLINE STATUS ACHIEVED At least 3 questions in each of Parts 1-5 must be answered YES including all mandatory questions	49	54
LEVEL 4 FULL STARCLUB RECOGNITION ACHIEVED A consultant has met with the club and determined if the club has appropriately met criteria for 'Recognition'	43	45

LIMESTONE COAST REGIONAL SPORTING ACADEMY



In partnership with the Office for Recreation, Sport and Racing and the LCLGA, the Limestone Coast Regional Sporting Academy (LCRSA) inducted its first Inductees in October 2017 and commenced working with these Athletes in November, as part of a Pilot Program.

In June 2019 the LCLGA were successful in meeting certain requirements from the ORSR and obtained another \$50,000 to run the program for another 12 months. Once again, the LCLGA partnered with the ORSR and the third year of the LCRSA was launched in October 2019. We were pleased to welcome back Limestone Coast Regional Sporting Academy.

Hockey SA and Athletics SA as official partners of the Academy, and were able to offer skill-based sessions for athletes and local coaches. We were also excited to welcome two new sports to the program, Tennis and Cycling thanks to new partnerships formed with the South Australian Sports Institute and Tennis SA.

We inducted 72 athletes into the Academy for the 2019/20 iteration. There are 15 athletes in the hockey program, 5 in the athletics program, 20 in the tennis program, 12 in the cycling program and 20 in the lonestar program

These athletes are provided with a 12-month Gym membership, a 12-month elite athlete strength and conditioning program (2 sessions a week at the gym and an at home program), coaching, education sessions (sports psychology, media training, coping with pressure, sporting routines and sports nutrition), and high level testing at the University of SA's High Performance Centre in Adelaide. We are also able to live stream our education sessions to athletes across the region who are unable to attend.



The program has given the athletes the chance to understand the training and preparation requirements to become an elite athlete, as well as, improve their performances at school and on the field or track.

We continued our partnership with the University of SA, who provide us with a venue for our education sessions and testing. The LCRSA is extremely pleased to also be supported by the M & G Hotel Group, who have provided us with 30 nights of free accommodation for athletes and families, as well as, a reduced rate for athletes and families on an ongoing basis.

We also welcomed the Commodore on the Park as a partner this year. The Commodore on the Park provide our visiting coaches and educators with accommodation when they visit the region.

LIMESTONE COAST REGIONAL SPORTING ACADEMY

The LCRSA has four main objectives:

- > To identify regional sporting talent
- > To educate and develop youth in the region
- > To provide pathways to State and national representation
- > To develop the skills of regional coaches

The LCRSA athletes have done the Academy and our region extremely proud, competing at State and National levels in the past year. We have had two past Academy Alumni move to Adelaide and gain selection for Glenelg in the SANFLW League side and one of our current cycling program athletes has been offered a full time SASI Scholarship to train with the elite cyclists in the country. This has put her on the path to Olympic and World Championship selection.

We also had an athlete win the 2019-20 U/16 Athletics SA Athlete of the Year.

All of our athletes have been great ambassadors for the program and we look forward to continue supporting our current and future LCRSA athletes in the coming years.



ACKNOWLEDGEMENTS

LCLGA acknowledges the Constituent Council Mayors, Elected Members, Chief Executive Officers and staff for their support of the regional role of the Association.

During 2019-2020, the LCLGA Board engaged a small team to implement a diverse and comprehensive regional work plan: Tony Wright (Executive Officer), Michaela Bell (Projects Manager), Tony Elletson (LCLGA Star Club Field Officer & Limestone Coast Regional Sporting Academy), Ali Auld (Leadership Program), Biddie Shearing (LCLGA Tourism Industry Development Manager), Sophie Bouchier (Substance Misuse Program) and Mae Steele (Executive Support Officer). The Team farewelled June Saruwaka (Regional Waste Management Coordinator, Prae Wongthong (Climate Adaptation Project Officer) & Ali Auld (Community Road Safety Officer)

The Local Government Association SA has continued to provide strong support to LCLGA and its members throughout the year. LCLGA acknowledges the contributions of SAROC members, Chief Executive Officer Matt Pinnegar and the many LGA staff that have supported LCLGA throughout the year.

The Local Government Research and Development Scheme funding has enabled LCLGA to undertake a range of additional projects throughout the year, both through additional Research and Development Fund projects and via the Regional Capacity Building Grants.

LCLGA enjoys a close working relationship with RDALC Board members and staff.

Tony Wright
Executive Officer



LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

FINANCIAL REPORTS

30 JUNE 2020





**Limestone Coast Local Government
Association**

**FINANCIAL STATEMENTS
FOR THE YEAR ENDED
30 June 2020**

Limestone Coast Local Government Association

TABLE OF CONTENTS

Statement of Comprehensive Income	1
Statement of Financial Position	2
Statement of Changes in Equity	3
Statement of Cash Flows	4
Notes to the Financial Statements	5
Statements by Members of the Committee	17

Limestone Coast Local Government Association

**STATEMENT OF COMPREHENSIVE INCOME
AS AT 30 JUNE 2020**

	Note	2020 \$	2019 \$
Income			
Local Government Council Contributions	2	721,402	642,404
Other Contributions	2	314,020	498,859
Other Income	2	158,096	119,141
Project Income	2	295,088	130,069
Unbudgeted Project Income	2	1,761	7,063
Total Income		1,490,367	1,397,536
Expenses			
Operating Expenses	3	(229,201)	(284,088)
Employee Costs	3	(768,221)	(578,040)
Project Expenditure	3	(632,151)	(510,764)
Unbudgeted Project Expenditure	3	(1,761)	(54,459)
Total Expenses		(1,631,334)	(1,427,351)
NET SURPLUS / (DEFICIT)		(140,967)	(29,815)
Other Comprehensive Income			
Transfer to accumulated surplus of prior year unspent project funds	2	-	460,021
Total Other Comprehensive Income		-	460,021
TOTAL COMPREHENSIVE INCOME		(140,967)	430,206

This Statement is to be read in conjunction with the attached Notes.

Limestone Coast Local Government Association

**STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2020**

	Note	2020 \$	2019 \$
Assets			
Current Assets			
Cash and Cash Equivalents	4	938,643	869,155
Trade and Other Receivables	4	64,550	109,323
Total Current Assets		<u>1,003,193</u>	<u>978,478</u>
Total Assets		<u>1,003,193</u>	<u>978,478</u>
Liabilities			
Current Liabilities			
Trade and Other Payables	5	58,448	65,047
Provisions	5	48,883	41,632
Other Liabilities	5	244,694	97,455
Total Current Liabilities		<u>352,025</u>	<u>204,134</u>
Non Current Liabilities			
Provisions	5	32,647	14,856
Total Current Liabilities		<u>32,647</u>	<u>14,856</u>
Total Liabilities		<u>384,672</u>	<u>218,990</u>
Net Assets		<u>618,521</u>	<u>759,488</u>
Equity			
Accumulated Surplus		618,521	759,488
Total Equity		<u>618,521</u>	<u>759,488</u>

This Statement is to be read in conjunction with the attached Notes.

Limestone Coast Local Government Association

**STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2020**

	Accumulated Surplus \$	Total Equity \$
2020		
Balance at the beginning of the year	759,488	759,488
Surplus for the year	(140,967)	(140,967)
Other Comprehensive Income	-	-
Balance at the end of year	<u>618,521</u>	<u>618,521</u>
2019		
Balance at the beginning of the year	329,282	329,282
Surplus for the year	(29,815)	(29,815)
Other Comprehensive Income	460,021	460,021
Balance at the end of year	<u>759,488</u>	<u>759,488</u>

This Statement is to be read in conjunction with the attached Notes.

Limestone Coast Local Government Association

**STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2020**

	Note	2020 \$	2019 \$
Cash flows from operating activities			
Receipts from members		721,402	642,404
Other receipts		975,487	725,544
Payments to suppliers & employees		(1,627,401)	(1,390,011)
Net cash provided by (or used in) operating activities	6	69,488	(22,063)
Cash flows from investing activities			
Net cash provided by (or used in) investing activities		-	-
Cash flows from financing activities			
Net cash provided by (or used in) financing activities		-	-
Net increase (decrease) in cash held		69,488	(22,063)
Cash & cash equivalents at beginning of period		869,155	891,218
Cash & cash equivalents at end of period	4	938,643	869,155

This Statement is to be read in conjunction with the attached Notes.

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

Note 1: Statement of Significant Accounting Policies

The principal accounting policies adopted in preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless other stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australia legislation.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in apply Limestone Coast LGA accounting policies. The areas involving higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar (\$)

2 The Local Government Reporting Entity

Limestone Coast LGA is incorporated under the SA Local Government Act 1999 and has its principal place of business at Level 1, 9 Bay Road, Mt Gambier, SA 5290. These financial statements include Limestone Coast LGA direct operations and all entities through which Limestone Coast LGA controls resources to carry on its functions. In the process of reporting on Limestone Coast LGA as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

3 Cash and cash equivalents

Cash and cash equivalents include cash on hand, deposits held at-call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the statement of financial position.

4 Income taxes

The activities of the Association are exempt from taxation under the Income Tax Assessment Act 1997.

5 Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

Note 1: Statement of Significant Accounting Policies (cont)

6 Leases

At inception of a contract, the Association assesses if the contract contains or is a lease. If there is a lease present, a right-of-use asset and a corresponding lease liability is recognised by the Association where the Association is a lessee. However, all contracts that are classified as short-term leases (lease with remaining lease term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

7 Impairment of assets

At the end of each reporting period, the Association assesses whether there is any indication that an asset may be impaired. The assessment will consider both external and internal sources of information. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of that asset, being the higher of the asset's fair value less costs to sell and its value-in-use, to the asset's carrying amount. Any excess of the asset's carrying amount over its recoverable amount is immediately recognised in profit or loss.

Where the future economic benefits of the asset are not primarily dependent upon the asset's ability to generate net cash inflows and when the entity would, if deprived of the asset, replace its remaining future economic benefits, value in use is determined as the depreciated replacement cost of an asset where it is not possible to estimate the recoverable amount of an individual asset, the Association estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Where an impairment loss on a revalued asset is identified, this is recognised against the revaluation surplus in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that class of asset.

8 Revenue

The Association recognises revenue under *AASB 1058 Income of Not-for-Profit Entities (AASB 1058)* or *AASB Revenue from Contracts with Customers (AASB 15)* when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer).

Revenue is measured based on the consideration to which the Association expects to be entitled on a contract with a customer. In other cases, AASB 1058 applies when a not-for-profit (NFP) entity enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives

The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the Association to acquire or construct a recognisable non-financial asset that is to be controlled by the Association. In this case, the Association recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

9 Trade and other receivables

These include amounts due from ATO and accrued interest on deposits in financial institutions. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

Note 1: Statement of Significant Accounting Policies (cont)

9 Trade and other receivables (cont.)

Accounts receivable are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment.

10 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncost) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncost) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

No accrual is made for sick leave as experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Association does not make payment for untaken sick leave. Sick leave shall be portable from Association to Association. A local government employee shall be entitled to carry sick leave credits from the previous employing Association (or Associations) to the present Association provided the service is continuous as defined by the Local Government Act 1934 but such credits shall not be available until sick leave credits accrued at the employee's employing Association have been exhausted. The employing Association may recover from previous employing Associations a contribution towards the cost of sick leave granted in accordance with this contribution towards the cost of sick leave granted in accordance with this subclause.

11 New and Amended Accounting Polices Adopted

AASB 16 Leases, which commenced from 1 July 2019, requires that the right of use conveyed by leasing contracts except leases with a maximum term of 12 months and leases for non-material amounts be recognised as a form of Infrastructure, Property, Plant and Equipment, and that the lease liability be disclosed as a liability. At 30 June 2020, the Association has no leases to which this treatment will need to be applied.

The Association had elected to early adopted AASB 1058 (Income of Not for Profit Entities) and AASB 15 (Revenue from Contracts with Customers) effective 30 June 2019 utilising the cumulative effect method. The cumulative effect of transition is shown as an adjustment to retained earnings at the date of initial application and no adjustments were made to comparatives figures

Limestone Coast Local Government Association

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2020**

Note 2: Income

	2020	2019
	\$	\$
<u>Local Government Contributions</u>		
City of Mount Gambier	217,695	180,098
District Council of Grant	86,159	78,125
Wattle Range Council	135,999	134,442
Naracoorte Lucindale Council	110,772	90,027
District Council of Robe	44,968	43,453
District Council of Tatiara	83,874	75,842
District Council of Kingston	41,935	40,417
Total	<u>721,402</u>	<u>642,404</u>
<u>Other Contributions</u>		
South Australian Tourism Commission	77,708	49,013
Local Government Association	130,142	248,846
Regional Development Australia	170	30,000
Starclub Funding	106,000	106,000
Road Safety Funding (Motor Accident Commission)	-	65,000
Total	<u>314,020</u>	<u>498,859</u>
<u>Other Income</u>		
Interest Revenue	17,989	15,891
Funds Carried Forward	70,955	37,252
Sundry Income	31,764	65,998
Sponsorship	37,388	-
Total	<u>158,096</u>	<u>119,141</u>
<u>Project Income</u>		
Department of Environment and Water	5,000	58,910
SA Fire & Emergency Services Commission (NDRP)	23,250	6,750
Sports Academy Contribution	10,468	13,182
Participant Fees (Limestone Coast Leadership Program)	15,437	24,091
SA Coastal Councils Alliance	9,000	9,000
Building Better Regions Fund	21,864	18,136
Department of Planning, Transport & Infrastructure	65,000	-
Department of Health	90,069	-
LCLGA Project Contribution	55,000	-
Total	<u>295,088</u>	<u>130,069</u>
<u>Unbudgeted Project Income</u>		
Green Industries SA	-	2,063
SA Fire & Emergency Services Commission	-	5,000
Other	1,761	-
Total	<u>1,761</u>	<u>7,063</u>
<u>Other Comprehensive Income</u>		
Funds Carried Forward	-	173,376
Project Liability Income	-	286,645
Total	<u>-</u>	<u>460,021</u>

Limestone Coast Local Government Association

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2020**

Note 3: Expenses

	2020	2019
	\$	\$
<u>Operating Expenses</u>		
Advertising	14,343	15,656
Audit fees	11,378	2,900
Bank Charges	643	498
Chairperson's Allowance	13,105	2,895
Computing	16,197	12,538
Consultancy	9,316	20,352
Governance	-	16,005
Insurance	9,972	7,685
Legal Fees	-	-
Minor Equipment	-	7,403
Motor Vehicle	57,899	53,690
Office Expenses	27,808	22,583
Rent	22,797	25,227
Seminars	5,174	5,118
Trade Shows	15,131	42,082
Training	1,712	6,928
Travel and Accommodation	23,726	42,528
Total	<u>229,201</u>	<u>284,088</u>
 <u>Employee Costs</u>		
Salaries and Wages	673,453	500,833
Superannuation	63,327	46,957
Oncosts	6,399	4,809
Leave provision movement	25,042	25,441
Total	<u>768,221</u>	<u>578,040</u>
 <u>Project Expenditure</u>		
Coastal Alliance	67,587	37,663
Leadership Program	65,482	81,255
Administration	3,052	-
Red Meat Cluster	15,184	-
SMLC	27,361	-
Heritage Advisor	70,151	62,870
RDA Limestone Coast	102,143	90,781
Brand Development	6,882	9,325
Regional Growth Plan	1,530	6,050
Planning Reform	16,961	13,546
Climate Project	8,924	122,162
Sports Academy	87,416	46,996
Road Safety	10,149	1,307
Star Club	3,072	-
Tourism	110,926	13,871
Rating Equity State Project	1,000	-
Waste	34,331	24,938
Total	<u>632,151</u>	<u>510,764</u>

Limestone Coast Local Government Association

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2020**

Note 3: Expenses (Cont.)

	2020	2019
	\$	\$
<u>Unbudgeted Project Expenditure</u>		
Substance Misuse	-	40,000
Waste	-	14,459
Other	1,761	-
	1,761	54,459

Note 4: Assets

Cash and Cash Equivalents

Petty Cash	250	500
Cash at bank	228,917	176,856
Term Deposit	709,476	691,799
Total	938,643	869,155

Trade and Other Receivables

Trade Debtors	64,550	109,323
Total	64,550	109,323

Note 5: Liabilities

Trade and Other Payables

Goods & Services	26,272	43,233
Accrued Expenses	8,831	12,979
GST Payable	(2,406)	(1,698)
PAYG Payable	24,156	10,533
Other	1,595	-
	58,448	65,047

Provisions

	2020		2019	
	\$		\$	
	Current	Non-Current	Current	Non-Current
Employee entitlements (including on-costs)	48,883	32,647	41,632	14,856
	48,883	32,647	41,632	14,856

Limestone Coast Local Government Association

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2020**

Note 5: Liabilities (Cont.)

Other Liabilities

The unexpended funds reserve represent funds set aside for the future use on projects manage by the Association

	2020	2019
	\$	\$
Tourism		
Balance brought forward	20,000	151,851
Project Contribution (South Australian Tourism Commission)	23,952	20,000
Expenses/Transfer	<u>(20,000)</u>	<u>(151,851)</u>
Project funds not expended at year end	23,952	20,000
Limestone Coast Leadership		
Balance brought forward	13,000	-
Project Contribution	31,775	13,000
Expenses/Transfer	<u>(6,500)</u>	<u>-</u>
Project funds not expended at year end	38,275	13,000
SMLC -DOH		
Balance brought forward	9,925	-
Project Contribution	87,000	9,925
Expenses/Transfer	<u>(12,993)</u>	<u>-</u>
Project funds not expended at year end	83,932	9,925
Regional Coast Alliance		
Balance brought forward	54,530	-
Project Contribution	98,535	54,530
Expenses/Transfer	<u>(54,530)</u>	<u>-</u>
Project funds not expended at year end	98,535	54,530
Total unspent funds reserves	<u>244,694</u>	<u>97,455</u>

Note 6: Reconciliation of Cash Flow Statement

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the reporting period as shown in the Cash Flow Statement of reconciled to the related Balance Sheet as follows:

Total cash & cash equivalent assets	938,643	869,155
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(b) Reconciliation of Changes in Net Assets to cash from Operating Activities

Net surplus for the year	(140,967)	430,206
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Changes in assets and liabilities

(Increase)/decrease in trade and other receivables	44,773	(61,715)
Increase/(decrease) in trade and other payables	(21,817)	40,999
Increase/(decrease) in employee benefits	25,042	25,441
Increase/(decrease) in other liabilities	<u>162,457</u>	<u>(456,994)</u>
	<u>69,488</u>	<u>(22,063)</u>

(c) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards	15,000	15,000
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Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

Note 7: Financial Instruments

All financial instruments are categorised as *loans and receivables*

Accounting Policies - Recognised Financial Instruments

Bank, Deposits at call, Short Term Deposits	<p>Accounting Policy: Carried at lower of cost and net realisable value, interest is recognised when earned.</p> <p>Terms & Conditions: Deposits are returning fixed interest rates of 1.3% (2019 2.3%)</p> <p>Carrying amount: approximates fair value due to short term to maturity</p>
Receivables: Fees & other charges	<p>Accounting Policy: Carried at nominal values less any allowances for doubtful debts. An allowance for doubtful debts is recognised (and reassessed annually) when collection in full is no longer possible</p> <p>Terms & Conditions: unsecured, and do not bear interest. Although Association is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Associations boundaries.</p> <p>Carrying amount: approximates fair value (after deduction for any allowance)</p>
Receivables: other levels of government	<p>Accounting Policy: Carried at nominal value.</p> <p>Terms & Conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.</p> <p>Carrying amount: approximates fair value</p>
Liabilities: Creditors & Accruals	<p>Accounting Policy: Liabilities are recognised for amounts to be paid in future for goods & services received, whether or not billed to the Association.</p> <p>Terms & Conditions: Liabilities are normally settled within 30 days.</p> <p>Carrying amount: approximates fair value</p>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2020

Note 7: Financial Instruments (cont.)

Liquidity Analysis

	2020		2019	
	Due < 1 year	Due > 1 Year ≥ 5 years	Due > 1 Year ≥ 5 years	Due > 5 Years
	\$	\$	\$	\$
Financial Assets				
Cash & Equivalents	938,643	-	938,643	938,643
Receivables	64,550	-	64,550	64,550
Total	1,003,193	-	1,003,193	1,003,193
			Total Contractual Cash Flows	Carrying Values
Financial Liabilities				
Payables	26,272	-	26,272	26,272
Total	26,272	-	26,272	26,272

	2020		2019	
	Due < 1 year	Due > 1 Year ≥ 5 years	Due > 1 Year ≥ 5 years	Due > 5 Years
	\$	\$	\$	\$
Financial Assets				
Cash & Equivalents	869,155	-	869,155	869,155
Receivables	109,323	-	109,323	109,323
Total	978,478	-	978,478	978,478
			Total Contractual Cash Flows	Carrying Values
Financial Liabilities				
Payables	43,233	-	43,233	43,233
Total	43,233	-	43,233	43,233

The following interest rates were applicable to Limestone Coast LGA at balance date:

	2020	2019
% Weighted Average Interest rate	1.3%	2.3%
Carrying Value	709,476	691,799
Carrying Value	709,476	691,799
Term Deposit		

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

Note 7: Financial Instruments (cont)

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is not recognised market for the financial assets of Limestone Coast LGA.

Risk Exposures:

Credit risk represents the loss that would be recognised if counterparties fail to perform as contracted. Limestone Coast LGA maximum credit risk on financial assets is the carrying amount, net of any allowances for Limestone Coast LGA doubtful debts. All investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Note 4 in relation to individual classes of receivables, exposure is concentrated within limestone Coast LGA boundaries, and there is no material exposure to any individual debtors.

Market risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Limestone Coast LGA's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currently risk apply

Liquidity risk is the risk that Limestone Coast LGA will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA information paper 15), liabilities have a range of maturity dates.

Interest rate risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Limestone Coast LGA has a balance of both fixed and variable rate investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner

Note 8: Contingent Liabilities and Contingent Assets

At 30 June 2020, the Association is unaware of any liability, contingent or otherwise, which has not already been recorded elsewhere in this financial report.

Note 9: Capital Commitments

At 30 June 2020, the Association is unaware of any capital or leasing commitments which have not already been recorded elsewhere in this financial report.

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

Note 10: Events after the end of the reporting period

The entity has and continues to be affected by the current COVID-19 pandemic which has seen some impact on the ability to deliver programs and projects. Some additional grant stimulus has been received.

Subject to the impact from COVID-19 pandemic, the Committee is not aware of any other events which have occurred subsequent to balance date which would materially affect the financial statements prepared for the year ended at 30 June 2020

Note 11: Economic Dependence

Limestone Coast Local Government Association is dependent on the Local Councils within its jurisdiction and other funding bodies for the majority of its revenue used to operate the business. At the date of this report, the Committee believe that the Local Councils and other bodies will continue to fund the Association.

Note 12: Capital Management

The Committee controls the capital of the entity to ensure that adequate cash flows are generated to fund its programs and that returns from investments are maximised within tolerable risk parameters. The Committee ensures that the overall risk management strategy is in line with this objective. The committee operates under policies approved by the board. Risk management policies are approved and reviewed by the board on a regular basis. These include credit risk policies and future cash flow requirements. The entity's capital consists of financial liabilities, supported by financial assets. There have been no changes to the strategy adopted by the Committee to control the capital of the entity since the previous year.

Note 13: Related Party Disclosure

The total remuneration paid to key management personnel of Limestone Coast Local Government Association Incorporated during the year was as follows;

	2020	2019
	\$	\$
Short term employee benefits incl. Allowances	174,801	110,512
Post employment benefits	15,361	10,223

Key management personnel above includes the executive and Board of Management.

The specific banding of key management personnel and Board of management from the Limestone Coast Local Government Association Incorporated during the year was as follows;

\$	2020	2019
under \$50,000	1	1
\$50,001 to \$100,000	0	0
\$100,001 to \$150,000	0	1
\$150,001 to \$200,000	1	0

Limestone Coast Local Government Association

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2020**

Note 13: Related Party Disclosure (cont.)

Other related parties includes close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel individually or collectively with their close family members.

There were no transactions with other related parties apart from:

- A relative of a KMP owns a business who contract's there services as required to the Kingston District Council.

	Amounts received from Related Party during the financial year	Amounts outstanding from Related Party at the end of the financial year
	2020	2020
Related Party Entity	\$	\$
City of Mount Gambier	217,695	-
District Council of Grant	86,159	-
Wattle Range Council	135,999	-
Naracoorte Lucindale Council	110,772	1,650
District Council of Robe	44,968	-
District Council of Tatiara	83,874	-
District Council of Kingston	41,935	-
Total	<u>721,402</u>	<u>1,650</u>

Limestone Coast Local Government Association

**STATEMENT BY MEMBERS OF THE COMMITTEE
FOR THE YEAR ENDED 30 JUNE 2020**

In the opinion of the committee, the Financial Statements comprising of the Statement of Comprehensive Income, Statement of Financial Position, Statement of Changes in Equity, Statement of Cash Flows and Notes to the Financial Statements:

1. Presents a true and fair view of the financial position of Limestone Coast Local Government Association as at 30 June 2020 and its performance for the year ended on that date in accordance with Accounting Standards and other mandatory professional reporting requirements.
2. At the date of this statement, there are reasonable grounds to believe that Limestone Coast Local Government Association will be able to pay its debts as and when they fall due.

The Committee is responsible for the reliability, accuracy and completeness of the accounting records and the disclosure of all material and relevant information.

This statement is made in accordance with a resolution of the Committee and is signed for and on behalf of the Committee by:



Mayor Erika Vickery
President
Date:



Tony Wright
Executive Officer
Date:


Limestone Coast Local Government Association

**STATEMENT BY MEMBERS OF THE COMMITTEE
FOR THE YEAR ENDED 30 JUNE 2020**

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Limestone Coast Local Government Association for the year ended 30 June 2020, the Association's Auditor, Dean Newberry has maintained his independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.



**President
LC Local Government Association**




**Chief Executive Officer
District Council of Grant**




**Chief Executive Officer
City of Mount Gambier**



**Chief Executive Officer
Kingston District Council**



**Chief Executive Officer
Naracoorte Lucindale Council**



**Chief Executive Officer
District Council of Robe**



**Chief Executive Officer
Tatiara District Council**



**Chief Executive Officer
Wattle Range Council**

Certification of Auditor's Independence

I confirm that, for the audit of the financial statements of the Limestone Coast Local Government Association for the year ended 30 June 2020, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



Jim Keogh

Partner

DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS

Dated the 7th day of October 2020

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Opinion

We have audited the financial report of the Limestone Coast Local Government Association (the Authority), which comprises the Statement of Financial Position as at 30 June 2020, the Statement of Comprehensive Income, the Statements of Changes in Equity, the Statement of Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and other explanatory information and the Certification of Financial Statements.

In our opinion, the financial report presents fairly, in all material respects, the financial position of the Authority as at 30 June 2020, and its financial performance and its cash flows for the year then ended in accordance with the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and the Australian Accounting Standards (including Australian Accounting Interpretations).

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described as in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Authority in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110 Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information other than the Financial Report and Auditor's Report Thereon

The Authority is responsible for the other information. The other information comprises the information included in the Authority's annual report for the year ended 30 June 2020, but does not include the financial report and our auditor's report thereon. Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibility for the Financial Report

The Authority is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*. The Authority's responsibility includes establishing and maintaining internal control relevant to preparation and fair presentation of the financial report so that it is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Authority is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Authority's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that the audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by those charged with governance.
- Conclude on the appropriateness of the Authority's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Authority to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

DEAN NEWBERY & PARTNERS CHARTERED ACCOUNTANTS



**JIM KEOGH
PARTNER**

Signed on the 15th day of October 2020,
at 214 Melbourne Street, North Adelaide