



Naracoorte Lucindale Council
Better by Nature

Budget 2020 - 2021



Cadgee Road Bridge, Wild Dog Valley - Stabilisation



Naracoorte CBD Toilets - Mural



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Overview

The Budget for the year ending 30 June 2021 includes provision for the continuation of services for the Community, including: -

- ✚ Parks and Gardens, Swimming Lake, Playgrounds & Town Hall Facilities
- ✚ Road Maintenance, Construction, Resealing & Resheeting Projects
- ✚ Footpath & Bike Network Maintenance
- ✚ Urban & Rural Drainage Maintenance
- ✚ Planning & Compliance Services including Fire Mitigation, Animal Management, Parking, Health & Building Functions
- ✚ Naracoorte Regional Livestock Exchange & our Visitor Information Centre
- ✚ Waste & Recyclables Collection and Disposal
- ✚ Street Sweeping
- ✚ Volunteer Services Support
- ✚ Community Development Activities
- ✚ Library Services
- ✚ Administration Services

Provision for the support of community events and sport and recreational groups, including: -

- ✚ Continuation of the community chest program
- ✚ Financial and in-kind support for the South East Field Days, TASTE the Limestone Coast Festival, Harmony Day and Senior Super Bowls Series
- ✚ Financial support for the Naracoorte Art Gallery
- ✚ Organisation of civic events such as Australia Day and Anzac Day
- ✚ Support for ongoing events that were introduced for the first time during 2019/20 - Tour of the Great South Coast - Bike Race, MegaFest - Naracoorte World Heritage Festival & Run and Limestone Coast Multicultural Soccer Carnival

The Budget also includes provision for the following projects:

- ✚ ARC Linkage Project (relates to the Naracoorte Caves) - final year
- ✚ Naracoorte Library development at new location 93 Smith Street, Naracoorte
- ✚ Implementation of the Caves Trail Master Plan
- ✚ Implementation of the Frances Master Plan
- ✚ Implementation of the Lucindale Masterplan
- ✚ Progression of Naracoorte Regional Sports Centre Masterplan
- ✚ Naracoorte Town Centre Rejuvenation Project
- ✚ Continued replacement, renewal and upgrade of Council roads, footpaths and kerbing.
- ✚ Continued promotion and upgrade of the Naracoorte Regional Livestock Exchange to ensure it maintains its position as the premium livestock selling facility on the Limestone Coast

This overview only includes a portion of Council's services and projects. Additional information can be found in the following pages. Please take time to browse through the document and provide comments and suggestions in relation to what Council is proposing for 2020-21.



NARACOORTE LUCINDALE COUNCIL

BUDGETED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2021

LTFP 30.06.21 Adopted 25.06.19 \$'000's		\$ Budget 30/06/2020 \$'000's	\$ Budget 30/06/2021 \$'000's
	INCOME		
10,884	Rates - General	10,808	10,678
1,807	Rates - Service Charges & Levies	1,636	1,806
172	Statutory Charges	169	210
1,988	User Charges & Commercial Income	1,947	2,022
4,247	Grants, Subsidies & Contributions	3,915	3,916
54	Investment Income	140	126
164	Reimbursements	174	129
111	Other Income	181	144
19,427	TOTAL INCOME	18,970	19,032
	EXPENSES		
5,510	Employee costs	5,384	5,457
6,414	Materials, contracts & other expenses	6,471	6,236
99	Finance costs	126	99
6,979	Depreciation, amortisation & impairment	5,701	5,655
19,002	TOTAL EXPENSES	17,682	17,447
424	OPERATING SURPLUS/(DEFICIT)	1,288	1,586
	Asset Disposal & Fair Value Adjustment		
650	Amounts Received Specifically for New or Upgraded Assets	813	934
	Assets Received Free of Charge		254
1,074	NET SURPLUS/(DEFICIT) transferred to equity statement	2,101	2,773
	Other Comprehensive Income		
1,074	TOTAL COMPREHENSIVE INCOME	2,101	2,773



NARACOORTE LUCINDALE COUNCIL

BUDGETED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2021

	Accumulated Surplus	Asset Revaluation Reserve	Available for sale Financial Assets	Other Reserves	TOTAL EQUITY
	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's
BUDGET 2021					
Balance at end of previous reporting period	49,960	132,265	-	2,762	184,987
Net Surplus / (Deficit) for Year	2,773				2,773
Other Comprehensive Income					-
Transfers between reserves	- 96			96	-
Balance at end of period	52,637	132,265	-	2,858	187,760
BUDGET 2020					
Balance at end of previous reporting period	47,864	132,265	-	2,757	182,886
Net Surplus / (Deficit) for Year	2,101				2,101
Other Comprehensive Income					-
Transfers between reserves	- 5			5	-
Balance at end of period	49,960	132,265	-	2,762	184,987



NARACOORTE LUCINDALE COUNCIL

BUDGETED STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2021

LTFP 30.06.21 Adopted 25.06.19 \$'000's		\$ Budget 30/06/2020 \$'000's	\$ Budget 30/06/2021 \$'000's
CURRENT ASSETS			
989	Cash & Cash Equivalents	5,615	4,455
1,615	Trade & Other Receivables	1,466	1,479
700	Inventory	671	663
3,304	TOTAL CURRENT ASSETS	7,752	6,597
NON-CURRENT ASSETS			
320	Financial Assets	356	315
184,951	Infrastructure, Property, Plant & Equipment	181,061	185,852
1,000	Other Non Current Assets	1,150	1,042
186,271	TOTAL NON-CURRENT ASSETS	182,567	187,209
189,576	TOTAL ASSETS	190,319	193,806
CURRENT LIABILITIES			
-	Bank Overdraft	-	-
2,079	Trade & Other Payables	2,094	2,171
1,125	Provisions	1,204	1,229
449	Borrowings	450	499
3,653	TOTAL CURRENT LIABILITIES	3,748	3,899
NON-CURRENT LIABILITIES			
299	Provisions	216	278
920	Borrowings	1,368	1,869
1,219	TOTAL NON-CURRENT LIABILITIES	1,584	2,147
4,883	TOTAL LIABILITIES	5,332	6,046
184,693	NET ASSETS	184,987	187,760
EQUITY			
50,014	Accumulated Surplus	49,960	52,637
131,965	Asset Revaluation Reserve	132,265	132,265
2,714	Other Reserves	2,762	2,858
184,693	TOTAL EQUITY	184,987	187,760



NARACOORTE LUCINDALE COUNCIL

BUDGETED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2021

	\$ Budget 30/06/2020 \$'000's	\$ Budget 30/06/2021 \$'000's
CASH FLOWS FROM OPERATING ACTIVITIES		
Receipts		
Rates - General and Other	12,225	12,484
Statutory Charges	169	210
User Charges & Commercial Income	2,142	2,224
Grants, Subsidies & Contributions	3,915	3,916
Investment Income	140	126
Reimbursements	191	142
Other Income	604	1,586
Payments		
Employee costs	(5,362)	(5,457)
Materials, contracts & other expenses	(7,221)	(7,733)
Finance costs	(126)	(99)
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	6,677	7,400
CASH FLOWS FROM FINANCING ACTIVITIES		
Receipts		
Proceeds from Borrowings	-	1,000
Proceeds from Borrowings (community loans)	39	40
Proceeds from Aged Care Facility Deposits	-	-
Payments		
Repayment of Borrowings	(422)	(450)
Loans to Community Groups	-	-
Repayment of Aged Care Facility Deposits	(77)	-
NET CASH PROVIDED (USED) BY FINANCING ACTIVITIES	(460)	590
CASH FLOWS FROM INVESTMENT ACTIVITIES		
Receipts		
Capital Grants, Subsidies, Contributions	813	934
Sale of Replaced Assets	204	80
Sale of Surplus Assets	-	254
Payments		
Expenditure on Renewal/Replacement of Assets	(9,121)	(7,081)
Expenditure on New/Upgraded Assets	(2,245)	(3,337)
Development of Real Estate for Sale	-	-
NET CASH USED IN INVESTMENT ACTIVITIES	(10,349)	(9,150)
NET INCREASE/(DECREASE) IN CASH HELD	(4,132)	(1,160)
CASH AT THE BEGINNING OF REPORTING PERIOD	9,748	5,615
CASH AT END OF REPORTING PERIOD	5,615	4,455



Naracoorte Lucindale Council

UNIFORM PRESENTATION OF FINANCES	2016-17 Actual \$'000	2017-18 Actual \$'000	2018-19 Actual \$'000	2019-20 Budget \$'000	2020-21 Budget \$'000
OPERATING INCOME	20,057	19,148	19,855	18,970	19,032
less OPERATING EXPENSES	18,811	18,469	16,045	17,682	17,447
Equals: Operating Surplus/(Deficit) ^(a)	1,246	679	3,810	1,288	1,586
Less: Net Outlays on Existing Assets					
Capital Expenditure on Renewal / Replacement of Existing Assets	7,037	5,885	6,459	9,121	7,081
less Depreciation	7,281	7,035	5,243	5,701	5,655
less Proceeds from Sale of Replaced Assets	312	50	79	204	80
	(556)	(1,200)	1,137	3,216	1,346
Less: Net Outlays on New Assets					
Capital Expenditure on New / Upgraded Assets (including investment property & real estate development)	1,089	1,630	2,135	2,245	3,337
less Amounts Received Specifically for New Assets	1,368	656	717	813	934
less Proceeds from Sale of Surplus Assets	-	82	-	-	254
	(279)	892	1,418	1,432	2,149
Equals: Net Lending / (Borrowing) for Financial Year ^{(b)(c)}	2,081	987	1,255	(3,360)	(1,910)

(a) Operating Surplus / (Deficit) measures the extent to which operating revenue is or is not sufficient to meet all of the costs of providing council services, which include depreciation. Where an operating deficit exists, some costs being incurred in the current year are not being met by today's ratepayers.

(b) Net Lending / (Borrowing) equals Operating Surplus / (Deficit), less Net Outlays on existing and new assets. The Net Lending / (Borrowing) result is a measure of the Council's overall (i.e. Operating and Capital) budget on an accrual basis. The Net Lending / (Borrowing) result can be expected to fluctuate from year to year, given the lumpy nature of some capital expenditure. Achieving a zero result on the Net Lending / (Borrowing) measure in any one year essentially means that the Council has met all of its expenditure (both operating and capital) from the current year's revenues.

(c) The Net Lending / (Borrowing) for the financial year does not include principal repayments in relation to loan borrowings.



Naracoorte Lucindale Council

KEY FINANCIAL INDICATORS	Target	2016-17 Actual \$'000	2017-18 Actual \$'000	2018-19 Actual \$'000	2019-20 Budget \$'000	2020-21 Budget \$'000
<p>1 Operating Surplus/(Deficit) Ratio - % Expresses the operating surplus(deficit) as a percentage of operating revenue. Where an operating deficit exists, this percentage indicates the percentage increase needed in revenue to achieve a break-even operating result. Equally a break even operating result could be targeted by decreasing operating expenses.</p>	0-15%	6	4	19	7	8
<p>2 Net Financial Liabilities Ratio Expresses net financial liabilities as a percentage of Total Operating Revenue. This measure indicates the capacity of Council to meet its financial obligations from revenue streams. Where the ratio is falling, it indicates that a Council's capacity to meet its financial obligations from revenue streams is strengthening. Conversely, where this ratio is increasing, it indicates that a Council's capacity to meet its financial obligations is deteriorating.</p>	>0 < 100	(16)	(23)	(28)	(11)	(1)
<p>3 Asset Renewal Funding Ratio The asset renewal funding ratio is calculated on the sum of the proposed expenditure as indicated in the Infrastructure & Asset Management Plan plus annual depreciation for those classes currently excluded from the Plan. Excluded classes: furniture & fittings; site improvements, plant & equipment and library books.</p>	> 90 < 110%	92	68	81	101	183



Notes Operational Budget 2020-2021

The Naracoorte Lucindale Council budget includes a wide range of services and support to the community. Some of these services are legislated, however a large number of the services are optional, or the degree to which they are provided is optional.

This document does not touch on every line in the management working budget, but attempts to provide a general explanation of the area as a whole.

Council does not adopt the budget at the management working budget level, but rather at a more strategic level. This document is provided to Members and the Community for information purposes. A summary of the operational budget is provided on pages 33-36 and can be referenced against these notes.

The 2019-20 budget figures referenced for comparison purposes are the original budget adopted by Council in June 2019.

NOTE 1 - ADMINISTRATION

Administration

Net Operational Budget - \$114,526 (2019-20: \$82,935)

Recurring Expenditure \$221,838 (2019-20: \$188,765)

- Debt Collection Charges - \$27,000
- FBT Liability - \$40,000
- Insurance - \$155,790
- Lease & Licences Compliance - \$1,000
- Postage - \$6,000

Income \$107,312 (2019-20: \$105,830)

- Debt Collection Recovery - \$25,000
- LGFA Bonus (based on Council investments held with the LGFA) - \$29,000
- Office rental (hosting Volunteer Management Program) - \$5,200
- Administration Recoveries for Naracoorte Regional Livestock Exchange - \$11,125
- Recoveries Regional Landscape Levy (paid to Council for collecting the Levy) - \$3,625
- Search Fees - \$15,000
- Special Distribution from Local Government Risk Services - \$27,000

Increase in net operational budget is due to an increase in insurance and decrease in anticipated special distribution funds from the Local Government Risk Services.

Building Maintenance

Net Operational Budget - \$52,731 (2019-20: \$54,835)

Recurring Expenditure \$52,731 (2019-20: \$49,524)

Depreciation \$0 (2019-20: \$5,311)

- Salary and on-costs, including vehicle and training

Increased allocation of percentage of salary costed to this budget line. Balance of salary is costed direct to jobs worked on. This has been offset by removal of previous allocation of \$10,000 for management of asbestos in Council owned properties. Vehicle is fully depreciated.



Notes Operational Budget 2020-2021

CEO

Net Operational Budget - \$365,229 (2019-20: \$338,594)

Recurring Expenditure - \$327,570 (2019-20: \$320,935)

Depreciation \$7,659 (2019-20: \$7,659)

- Chief Executive Officer - salary and on-cost components, including provision of motor vehicle
- Allocation for use of Consultants and legal advice (eg. CEO Performance Review) - \$20,000
- Local Government Association (LGA) Subscriptions (*estimate*) - \$23,443
- Limestone Coast Local Government Association (LCLGA) Subscriptions - \$49,698

Projects - \$30,000 (2019-20: \$10,000)

- Software to monitor Strategic Management Plan & Performance Development Review - \$30,000

Council's total contribution to LCLGA for 2020-21 is estimated to be \$91,956 (2019-20: \$90,065).

Council's contribution is shown over a number of budget lines across Strategic, Operations, Governance & Community Development and Planning & Compliance.

Increase in net operational budget due to removal of 2019-20 projects (completion of a 3-year commitment to the performance excellence program and an allocation for a facilitator to review the strategic management plan), offset by an allocation to purchase software in 2020-21 and a transfer of LCLGA subscription costs from waste management to general.

Community Engagement

Council's emphasis on the need to improve community consultation and Council's presence on the web and on social media has seen a consistent allocation in relation to consultation, webpage design and design & print work.

Net Operational Budget - \$70,101 (2019-20: \$66,305)

Recurring Expenditure \$70,101 (2019-20: \$66,305)

- Administration & Community Engagement Officer (44%) - salary and on-costs
- Advertising (weekly advertisement in the local newspaper) - \$8,000
- 'Bang the Table' online community consultation tool - \$7,900
- Community Consultation - \$4,000
- Printing & distribution of quarterly newsletter - \$5,000
- Webpage Subscription & My Local App - \$11,660
- Webpage Upgrade - \$3,000

Increase in net operational budget is due to an increase in the webpage subscription.

Computer Operations

Net Operational Budget - \$417,972 (2019-20: \$374,198)

Recurring Expenditure \$357,972 (2019-20: \$350,993)

Depreciation \$10,000 (2019-20: \$8,205)

- Systems Administrator & GIS Officer - salary and on-costs, including training
- Lease for two (2) key servers and backup infrastructure - \$18,730
- Financial System (annual licence & assistance) - \$55,000
- Asset Management System (annual licence + assistance) - \$17,200
- Mapping System (annual licence & assistance) - \$26,700
- Software Licences - \$45,000
- Consultancy Assistance - \$5,000





Notes Operational Budget 2020-2021

Projects \$50,000 (2019-20: \$15,000)

- Upgrade exchange server & trial Office 365 - \$5,000
- Trial HAAS (Hardware As A Service) - \$5,000
- Introduce Altus Payroll (on-line timesheets & leave forms) (following implementation, will incur \$15,000 annual licensing fee) - \$40,000

Increase in net operational budget relates to three (3) projects listed above.

Creditors

Net Operational Budget - \$75,369 (2019-20: \$89,526)

Recurring Expenditure \$75,369 (2019-20: \$89,526)

- Creditor Officer - salary and on-costs, including training

Customer Service/Reception

Net Operational Budget - \$88,270 (2019-20: \$95,796)

Recurring Expenditure \$88,270 (2019-20: \$95,796)

- Customer Service Officers (Naracoorte & Lucindale) - salary and on-costs, including training and relief staff

Decrease in net operational budget is due to a reduction in allowance for additional staff time to cover absences.

Debtors

Net Operational Budget - \$18,179 (2019-20: \$17,365)

Recurring Expenditure \$18,179 (2019-20: \$17,365)

- Debtor Officer - salary and on-costs, including training

Elected Members

Net Operational Budget - \$274,732 (2019-20: \$268,624)

Recurring Expenditure - \$265,162 (2019-20: \$257,764)

Depreciation \$9,570 (2019-20: \$10,860)

- Includes mayoral and member allowances, allocation for travelling, telephone & internet - \$229,000
- Provision for motor vehicle and associated costs (excluding depreciation) - \$8,000
- Election expenses (roll maintenance) - \$2,500
- LCLGA Hosting Costs - \$1,000
- Staff functions - \$4,000
- Conferences and Training - \$11,000

Increase in net operational budget is due to legislated increase of mayoral and member allowances.

Finance

Net Operational Budget - \$298,397 (2019-20: \$361,067)

Recurring Expenditure \$291,224 (2019-20: \$313,408)

Depreciation \$7,173 (2019-20: \$7,659)

- Director Corporate Services (50%), Corporate Services and Finance Officers (both part time positions) - salary and on-costs, including vehicle and training
- Audit Committee - \$4,600
- Audit Services - 5-year contract 2015-16 to 2019-20 - \$23,000
- Public Consultation in relation to Annual Business Plan & Budget - \$600
- Asset Management - \$10,000



Notes Operational Budget 2020-2021

Projects \$0 (2019-20: \$40,000)

Decrease in net operational expenditure is due to the completion of an asset revaluation project in 2019-20, removal of the accounting services allocation of \$3,000, a reduction in allowance for additional staff time to cover absences and small adjustments across individual budget lines.

Governance

Net Operational Budget - \$169,725 (2019-20: \$164,002)

Recurring Expenditure \$169,725 (2019-20: \$164,002)

- Salary and on-cost components, including training

Human Resources

Net Operational Budget - \$109,515 (2019-20: \$121,433)

Recurring Expenditure \$109,515 (2019-20: \$121,433)

- Director Corporate Services (50%) and Administration Officer (20%) - salary and on-cost components
- Legal Costs - \$5,000
- Recruitment Costs - \$5,000
- Wellness Program - \$3,000

Investigations

Net Operational Budget - \$21,000 (2019-20: \$52,000)

Recurring Expenditure - \$21,000 (2019-20: \$32,000)

- Asset investigation, includes traffic counters, soil testing, pavement testing, etc. - \$20,000
- Subscriptions and Consumables- \$2,000

Projects - \$0 (2019-20: \$20,000)

Decrease in net operational budget is due to removal of an allocation for bridge inspections of \$30,000 that was included in the 2019-20 budget.

Managers and Project Support

Net Operational Budget - \$277,262 (2018-19: \$286,881)

Recurring Expenditure - \$265,978 (2019-20: \$275,597)

Depreciation \$11,284 (2019-20: \$11,284)

- Operations Manager and Technical Officers (70%) - salary and on-cost components, including vehicles and training

25% of Managers and Project Support Expenditure is recovered as a portion of overhead Recovery

Office - Lucindale

Net Operational Budget - \$26,690 (2019-20: \$34,620)

Recurring Expenditure \$12,834 (2019-20: \$17,030)

Depreciation \$13,856(2019-20: \$17,590)

- Building maintenance - \$3,000
- Cleaning (contract) - \$4,200
- Utilities & insurance - \$4,360

The Lucindale Office is currently open one (1) day a week, with additional days each quarter to facilitate rate payments. Decrease in net operational budget is due to a reduction in allocation for building maintenance and cleaning.



Notes Operational Budget 2020-2021

Office - Naracoorte

Net Operational Budget - \$141,846 (2019-20: \$153,504)

Recurring Expenditure \$94,815 (2019-20: \$115,750)

Depreciation \$47,031 (2019-20: \$37,754)

- Building maintenance - \$20,000
- Cleaning (contract) & consumables - \$14,500
- Photocopier - \$14,200
- Utilities & insurance - \$39,815

Decrease in net operational budget is due to a reduction in allocation for building maintenance.

Operations

Net Operational Budget - \$223,599 (2019-20: \$232,449)

Recurring Expenditure - \$264,613 (2019-20: \$263,281)

Depreciation \$6,924 (2019-20: \$6,828)

- Director Operations and Administration Support Officer - salary and on-cost components, including vehicle and training

Recoveries

- Recoveries of approximately 20% of total “Director” expenditure for management role associated with the Naracoorte Regional Livestock Exchange and 5% for waste management - \$47,938

Decrease in net operational budget is due to an increase in recoveries amount of 5% for waste management.

Payroll

Net Operational Budget - \$125,608 (2019-20: \$124,750)

Recurring Expenditure \$125,608 (2019-20: \$124,750)

- Payroll Officers - salary and on-costs, including training
- Administration Recoveries for Naracoorte Regional Livestock Exchange - \$11,451

Planning

Net Operational Budget - \$188,402 (2019-20: \$156,709)

Recurring Expenditure \$115,024 (2019-20: \$111,331)

Depreciation \$5,378 (2019-20: \$5,378)

- Salary and on-costs, including vehicle and training

Projects - \$68,000 (2019-20: \$40,000)

- Masterplan (Naracoorte Town Centre Rejuvenation Plan) - \$50,000
- Masterplan (Frances) - improve vegetation at the Recreation Ground, marketing as an alternative route from Bordertown to Horsham and as the half way point between Melbourne and Adelaide - \$11,000
- Masterplan (Lucindale) - vegetation planting - \$7,000

Increase in net operational budget relates to development of a masterplan for the Naracoorte Town Centre Rejuvenation project and operational expenses to be incurred during implementation of the Frances and Lucindale Masterplans.



Notes Operational Budget 2020-2021

Procurement

Net Operational Budget - \$164,425 (2019-20: \$90,861)

Recurring Expenditure - \$164,425 (2019-20: \$90,861)

- Purchasing Officer - salary and on-cost components, including training

Increase in net operational budget is due to the reallocation of employee costs from surveyor to storeman.

Rates and Property

Net Operational Budget - \$144,619 (2019-20: \$142,235)

Recurring Expenditure \$144,619 (2019-20: \$142,235)

- Rates Officer - salary and on-costs, including training
- Assessment Costs - annual valuation update, weekly and monthly supplementary updates - \$30,000
- Postage & stationery - \$20,000

Records Management

Net Operational Budget - \$103,270 (2019-20: \$108,566)

Recurring Expenditure \$101,647 (2019-20: \$106,392)

Depreciation \$1,623 (2019-20: \$2,174)

- Records Officer - salary and on-costs, including training
- Maintenance of records room (80 Ormerod Street) - \$8,000

Risk Management

Net Operational Budget - \$61,753 (2019-20: \$44,386)

Recurring Expenditure - \$102,753 (2019-20: \$44,386)

- Risk Officer - salary and on-cost components, including training

Income \$41,000 (2019-20: \$0)

- \$41,000 Cost Recovery (subject to confirmation of service agreement with District Council of Robe and accessing of funds from LGA Risk Services)

Increase in net operational budget is due to a greater focus on risk management, including work health & safety, to ensure Council is not exposed in these areas.

NOTE 2 - HEALTH SERVICES

Lucindale Health Centre

Net Operational Budget - \$8,844 (2019-20: \$10,721)

Recurring Expenditure \$2,930 (2019-20: \$5,000)

Reserve Transfer - \$0 (2019-20: \$0)

Depreciation \$10,914 (2019-20: \$10,721)

- Maintenance & insurance - \$2,930

Income \$5,000 (2019-20: \$5,000)

- Lease fee - \$5,000



Notes Operational Budget 2020-2021

NOTE 3 - PUBLIC ORDER & SAFETY

Fire Prevention

Net Operational Budget - \$82,173 (2019-20: \$64,744)

Recurring Expenditure \$82,986 (2019-20: \$86,011)

Depreciation \$1,687 (2019-20: \$1,687)

- Compliance Officer (30%) - salary and on-costs, including vehicle and training
- Bushfire Mitigation - \$15,000
- Emergency Services Levy - \$10,545
- Slashing (fire compliance) - relates to Railway Land and enforcement notices where the owner does not carry out the work - \$20,000

Projects - \$20,000 (2019-20: \$0)

- Cold burn of north/south parklands - \$20,000

Income \$22,500 (2019-20: \$22,954)

- Fines & infringements - \$2,500
- Slashing Income - offsets fire compliance carried out above - \$20,000

Increase in net operational budget relates to proposed project of cold burn in Naracoorte's north and south parklands.

NOTE 4 - COMMUNITY AMENITIES

Cemeteries

Net Operational Budget - \$42,145 (2019-20: \$56,943)

Recurring Expenditure - \$142,562 (2019-20: \$137,472)

Depreciation \$9,683 (2019-20: \$9,671)

- Burials and plaques - \$90,000
- Parks & Gardens Maintenance (includes \$10,000 for landscaping) - \$33,000
- Land & Building - \$17,000

Income \$110,100 (2019-20: \$90,200)

- Burials - \$110,000

Decrease in net operational budget is due to an increase in income from burial fees.

Effluent Disposal - Other

Net Operational Budget - \$5,454 (2019-20: \$8,326)

Recurring Expenditure \$5,928 (2019-20: \$9,016)

- Loan Interest payment - \$9,016

Income \$474 (2019-20: \$690)

- Interest - \$474

Council contributed to the extension of the SA Water sewer scheme at Clover Crescent and Stewart Terrace in 2006-2007. The loans will be fully repaid in 2022.

Residents were required to contribute to the extension programs and were offered three options - upfront payment, two payments over a six-month period or a loan over 15 years at a fixed



Notes Operational Budget 2020-2021

interest rate of 6.3%. Full payment of the loan is received at time of settlement if the property is sold.

Public Conveniences

Net Operational Budget - \$128,976 (2019-20: \$166,249)

Recurring Expenditure - \$112,518 (2019-20: \$140,130)

Depreciation \$16,458 (2019-20: \$26,119)

- Public toilets are located in the Naracoorte and Lucindale CBD, at the Lucindale Oval, Memorial Oval, Pioneer Park, Market Square Recreation Area and Cockatoo Lake.
- Loan interest for Naracoorte CBD public toilets - \$1,355. Loan due for finalisation in 2021
- Cleaning - \$51,105
- Building Maintenance - \$31,360
- Utilities, consumables & services - \$24,276
- Contribution for Frances Toilet - \$3,000

Decrease in net operational budget relates to adjustments to cleaning budget lines to more accurately reflect actual costs being incurred, reduction to allocations for building maintenance (2019-20 included specific additional maintenance requirements) and reduction in depreciation.

NOTE 5 - COMMUNITY SUPPORT

Community Support

Net Operational Budget - \$2,139 (2019-20: \$31,044)

Recurring Expenditure \$3,000 (2019-20: \$164,002)

Depreciation \$664 (2019-20: \$664)

Community garden, including depreciation - \$3,664

Income \$1,525 (2019-20: \$1,500)

- Community Garden Permits - \$1,525

Decrease in net operational budget due to a reallocation of salary and on-costs for Council's Community Engagement Officer to 'Events' and removal of the \$3,000 allocation for community wellbeing.

Financial Support

Net Operational Budget - \$66,400 (2019-20: \$122,720)

Recurring Expenditure \$56,400 (2019-20: \$63,220)

- Community Chest (maximum grant to \$3,000) - \$40,000
- Annual contribution to Christian Pastoral Services (Naracoorte & Lucindale) - \$6,000
- Christmas in the Square, Lucindale Xmas Street Party & Special Kids Xmas Party (Adelaide) - \$3,400
- Donations - \$5,000
- Donations - use of town hall by the Naracoorte Town Band - \$2,000

Projects \$10,000 (2019-20: \$60,000)

- Donation - Prostate Cancer Support Group (*trans perineal prostate biopsy machine*) - \$10,000

Decrease in net operational budget is due to the removal of an allocation for the Lucindale Area School Pool Project from 2019/20 and removal of Council's contribution to the HACC program which has not been sought for the last two (2) financial years.



Notes Operational Budget 2020-2021

Halls - Lucindale

Net Operational Budget - \$56,467 (2019-20: \$74,375)

Recurring Expenditure \$19,673 (2019-20: \$34,125)

Depreciation \$37,794 (2019-20: \$41,250)

- Land & Building maintenance - \$26,500
- Cleaning (contract) - \$2,000
- Utilities & insurance - \$4,113

Income \$1,000 (2019-20: \$1,000)

- Hire fees income - \$1,000

Decrease in net operational budget is due to a reduction in allocation for land & building maintenance.

Naracoorte Hall

Net Operational Budget - \$202,084 (2019-20: \$216,883)

Recurring Expenditure \$145,334 (2019-20: \$148,381)

Depreciation \$93,950 (2019-20: \$105,002)

- Venues Officer - salary and on-costs, including training
- Land & building maintenance - \$25,000
- Cleaning (contract) - \$18,000
- Utilities & insurance - \$32,055
- Plant & equipment maintenance - \$5,000
- Internal hire fees, includes allocation for town band which uses hall each Monday night (refer community support budget) and internal use of the hall - \$4,000

Income \$37,200 (2019-20: \$36,500)

- Hire fees income - \$35,000
- Movies Income - \$2,200

Decrease in net operational budget relates to decreased allocation for building maintenance and reduction in depreciation.

Halls (Other)

Net Operational Budget - \$4,337 (2019-20: \$14,600)

Recurring Expenditure \$305 (2019-20: \$1,270)

Depreciation \$4,032 (2019-20: \$13,330)

- Insurance - \$305

This budget line previously included the Naracoorte Table Tennis Hall, which during 2019-20 has been identified as not belonging to Council. There is no planned maintenance for the Hynam Hall.

Harry Tregoweth Retirement Village (HTRV)

Net Operational Budget - \$41,030 (2019-20: \$37,788)

Recurring Expenditure \$27,010 (2019-20: \$38,385)

Reserve Transfers \$0 (2019-20: \$0)

Depreciation \$30,240 (2019-20: \$31,903)

Expenditure

- Garden maintenance - \$9,400
- Building maintenance - \$10,000
- Insurance & water - \$6,820

Income \$16,220 (2019-20: \$32,500)

- Rent - \$290 per month (increase \$5 per month) - \$13,920



Notes Operational Budget 2020-2021

- Interest (received in relation to deposits held by Council until the tenant vacates the unit) - \$2,300

The Harry Tregoweth Retirement Village comprises six (6) units located in Lucindale. The units were built by the District Council of Lucindale in the early 1980s to meet a need for affordable aged accommodation in the community. Unfortunately, the income derived from the units does not cover the maintenance costs, let alone capital renewal costs, associated with the complex.

Four (4) of the six (6) units are currently tenanted, therefore the budget has been developed based on the assumption that only four (4) units may be tenanted for the financial year.

Senior Citizens Hall (Lucindale)

Net Operational Budget - \$13,261 (2019-20: \$14,237)

Recurring Expenditure \$2,959 (2019-20: \$2,855)

Depreciation \$10,302 (2019-20: \$11,382)

- Maintenance - \$1,500
- Insurance - \$914

Volunteers

Net Operational Budget - Income of \$1,200 (2019-20: Income of \$1,400)

Recurring Expenditure \$62,020 (2019-20: \$58,600)

- Volunteer Coordinator (34 hours per fortnight) - salary and on-costs, including training
- Office Hosting Costs - \$5,200
- Volunteer Promotion & Programs - \$11,709

Income \$63,220 (2019-20: \$60,000)

- Grant income of \$63,220

This position is a contract position that Council hosts subject to success of grant funding. Net income is offset by capital expenditure.

Youth Activities

Net Operational Budget - \$0 (2018-19: \$0)

Changed focus for expenditure on Senior and Youth expenditure. Incorporated into general Events allocation rather than specific targeted activities.

NOTE 6 - CULTURE

Arts

Net Operational Budget - \$85,321 (2019-20: \$88,671)

Recurring Expenditure \$88,084 (2019-20: \$85,000)

Depreciation \$22,237 (2019-20: \$22,951)

- Community Art Development - continued implementation of community art program - \$10,000
- Art & Culture Facilitator salary and on-costs, including training
- Annual contribution to Art Gallery (request from Gallery to maintain the current contribution; increased by CPI - 2.1%) - \$22,720
- Insurance - \$3,400
- Land & Building Maintenance - \$5,000

Income \$25,000 (2019-20: \$25,000)

- Community Art Grant Income - \$25,000





Notes Operational Budget 2020-2021

Three (3) year grant program provides 50% funding for the Art & Cultural Facilitator position (expiry 17.02.2023).

Heritage

Net Operational Budget - \$22,050 (2019-20: \$22,451)

Recurring Expenditure \$22,050 (2019-20: \$22,451)

- Contribution to LCLGA for Heritage Advisor - \$5,050
- Heritage Assistance Fund - \$15,000
- Local History Collection - \$2,000

Library

Net Operational Budget - \$357,155 (2019-20: \$342,193)

Recurring Expenditure \$356,955 (2019-20: \$346,028)

Depreciation \$58,200 (2019-20: \$54,665)

- Library Officers - salary and on-costs, including training
- Building maintenance - \$3,000
- Cleaning (contract) - \$16,500
- Utilities & insurance - \$15,415
- Heritage Collection - \$3,500
- Purchases (Magazines & Newspapers) - \$2,500
- One Library Management System Annual costs - \$2,525
- Toy maintenance & replacement - \$1,000
- Rent - \$42,500
- Lucindale Community Library Contribution - \$12,000
- Events & Promotion - \$2,000

Income \$58,000 (2019-20: \$58,500)

- Maintenance Grant Received (Naracoorte) - \$24,000
- Materials Grant (Naracoorte) - State Grant to be used to purchase books - \$26,500
- Maintenance Grant Received (Lucindale) - \$500
- Photocopying Fees & Other Income - \$7,000

Increase in net operational budget relates to an increase in rental costs and an increase in depreciation.

Museum (Lucindale)

Net Operational Budget - \$2,540 (2019-20: \$2,370)

Recurring Expenditure \$2,540 (2019-20: \$2,370)

- Utilities - \$1,270
- Insurance - \$1,270

NOTE 7 - WASTE MANAGEMENT

Waste Management

Net Operational Budget - \$210,042 (2019-20: \$259,023)

Recurring Expenditure - \$1,216,390 (2019-20: \$1,185,882)

Depreciation \$33,928 (2019-20: \$43,965)

The Naracoorte Waste Transfer Station has been managed privately under a lease arrangement from 1 July 2015.

Expenditure

- Kerbside collection (green waste) - \$152,929





Notes Operational Budget 2020-2021

- Kerbside collection (putrescible) - \$268,128
- Kerbside collection (recycling) - \$114,439
- Street bin collection (putrescible & recycling) - \$10,870
- Transport & Disposal of Putrescible Waste (from kerbside & street collection) - \$456,873
- Transport & Disposal of Recycling - \$139,101
- Hard Waste Disposal (2 free drop off days held annually) - \$55,000
- Waste & Recycling Disposal Education - \$2,000
- Garage Sale Trail - \$4,000
- EPA Licence - \$3,000
- Reinstatement/management of landfill sites - \$6,000
- Waste Management (allocation of Council Officer) - \$9,588

Income \$1,060,276 (2019-20: \$1,020,824)

- Service Levy \$330 per year (increase \$10)
- Service Levy income \$1,056,990

Projects - \$20,000 (2019-20: \$50,000)

- Investigate Options for Improved and Innovative Waste Management - \$20,000

Decrease in net operational budget relates to reduction in the allocation to investigate options for improved and innovative management of waste within the Council district, a reduction in depreciation, increase in contractual costs for kerbside collection and an increase in the annual waste & recycling levy.

NOTE 8 - OTHER ENVIRONMENT

Stormwater Management

Net Operational Budget - \$232,832 (2019-20: \$222,832)

Recurring Expenditure - \$83,332 (2019-20: \$83,332)

Depreciation \$150,000 (2019-20: \$140,000)

- Repairs and maintenance (urban) - \$50,000
- Pit cleaning - \$30,000

Income \$500 (2019-20: \$500)

- Reimbursement Caves Valley Drain - \$500

Increase in net operational budget is due to an increase in depreciation.

Street Cleaning

Net Operational Budget - \$144,555 (2019-20: \$156,580)

Recurring Expenditure - \$144,555 (2019-20: \$156,580)

- Street Sweeping - \$144,555

Decrease in net operational budget relates to the removal of grass edging as a contractual service, to be part of Council's internal functions.

Street Lighting

Net Operational Budget - \$115,000 (2019-20: \$120,000)

Recurring Expenditure - \$115,000 (2019-20: \$120,000)

- Small decrease based on forecast actual expenditure for 2019-20





Notes Operational Budget 2020-2021

NOTE 9 - RECREATION

Parks & Gardens

Net Operational Budget - \$646,120 (2019-20: \$802,139)

Recurring Expenditure - \$528,460 (2019-20: \$548,405)

Depreciation \$87,660 (2019-20: \$78,734)

- Building & Structure Maintenance (including sound shell) - \$9,000
- BBQ Cleaning - \$10,000
- Bore maintenance & repairs - \$10,000
- Boston & Brim Reserve maintenance - \$4,000
- Frances, Hynam & Kybybolite maintenance - \$8,000
- Gares Swamp Restoration - \$5,000
- Naracoorte North Parklands Nature Park - \$2,000
- Roadside mowing - \$40,000
- Street furniture maintenance - \$10,000
- Naracoorte Creek maintenance - \$26,500
- Naracoorte Creek water (to maintain flow) - \$5,000
- Naracoorte Creek walk maintenance - \$16,000
- Naracoorte Creek walk licences - \$1,600 (for access through private properties)
- Playground audits & inspections - \$3,000
- Playground maintenance - \$10,000
- Street trees (maintenance, contractors & purchases) - \$40,000
- Christmas decorations and installation - \$10,000
- Maintenance (Townships) - \$316,000

Projects - \$45,000 (2019-20: \$175,000)

- Naracoorte Town Entrance project - \$45,000 (includes removal of pines on southern entrance and replacement planting - stage 2)

Income \$15,000 (2019-20: \$0)

- Grant Income - \$15,000

Decrease in net operational budget relates to removal of 2019-20 projects Naracoorte CBD (town squares) lawn renovation, a reduction in the allocation for maintenance of Naracoorte and Lucindale and replacement plantings at Lucindale, Market Square, Memorial Parklands and Smith Street.

Sport & Recreation

Net Operational Budget - \$61,532 (2019-20: \$54,613)

Recurring Expenditure - \$47,470 (2019-20: \$44,045)

Depreciation \$18,707 (2019-20: \$15,118)

- Allocation of mower for Frances & Kybybolite - \$3,000
- Naracoorte Sports Centre - maintenance of common areas - \$10,000
- Support of local organisations - \$5,000
- Wortley Oval (water) - \$600
- Cockatoo Lake (includes refuse collection, slashing & general maintenance) - \$15,000
- LCLGA - contribution to Regional Recreation & Sports Officer (STAR Club Officer)

Income \$4,645 (2019-20: \$4,550)

- Lease fees for Lucindale Football Club & Lucindale Netball Club - \$4,645

Increase in net operational budget relates to allocation to install bollards around septic area and install appropriate framework for the bins at Cockatoo Lake and increase in depreciation.



Notes Operational Budget 2020-2021

Naracoorte Swimming Lake

Net Operational Budget - \$264,816 (2019-20: \$266,716)

Recurring Expenditure - \$198,849 (2019-20: \$208,640)

Depreciation \$66,147 (2019-20: \$58,256)

- Electricity \$17,100
- Equipment maintenance & pump servicing - \$5,600
- Chlorine & chemical - \$40,000
- Land & Building Maintenance - \$51,000
- Parks & gardens maintenance - \$10,000
- Inspections and callouts (chlorine and pumps monitoring) - \$54,000
- Cleaning - \$7,000
- Lake security - \$10,000

Income \$180 (2019-20: \$180)

NOTE 10 - REGULATORY SERVICES

Compliance

Net Operational Budget - \$36,841 (2019-20: \$27,789)

Recurring Expenditure \$36,016 (2019-20: \$41,964)

Depreciation \$1,125 (2019-20: \$1,125)

- General Inspector (10%) - salary and on-costs, including vehicle and training
- Corella Management - \$5,000
- Illegal Refuse Disposal - \$4,000

Income \$300 (2019-20: \$15,300)

- Feral cat trap hire - \$300

Development (Building and Planning) Controls

Net Operational Budget - \$63,364 (2019-20: \$75,909)

Recurring Expenditure \$179,964 (2019-20: \$162,659)

- Building Officer + Manager (25%) - salary and on-costs, including training
- Assessment Panel - \$4,000
- Consultant & Legal Fees - \$40,000
- Planning Portal Contribution - \$6,000

Income \$116,600 (2019-20: \$86,750)

- Development fees - \$116,600

Decrease in net operational budget relates to increased fees based on actuals for previous two years.

Dog Control

The registration of dogs has been managed by the Dog & Cat Management Board (DCMB) since 1 July 2018. Council is able to accept payments for dog registrations; however, the registration process itself will be done on-line. Though annual registration will still be required, a dog will be issued with one tag number for life. The owner of the dog will be responsible for updating address, desexing and microchipping information.

Council will retain responsibility for setting dog registration fees and dog control (eg. wandering dogs, dog attacks, etc.).



Notes Operational Budget 2020-2021

Net Operational Budget - Income of \$7,044 (2019-20: \$1,942)

Recurring Expenditure \$51,571 (2019-20: \$58,417)

Depreciation \$1,685 (2019-20: \$1,687)

- Dog Control is primarily managed by the Compliance Officer with support from the Building Maintenance Officer as required
- Compliance Officer (30%) - salary and on-costs, including vehicle and training
- Adopt-a-dog Program/Euthanasia (every effort is made to rehome a dog as Council's first option) - \$1,000
- Dog & Cat Management Board Contribution (equates to 12% of all fees collected - this is a legislated contribution) - \$6,240
- Citronella collars (barking dogs), waste bags, etc. - \$2,000
- Pound maintenance - \$5,000

Income \$60,300 (2019-20: \$58,160)

- Registration Fees - \$52,000
- Expiations, pound fees, dog collar hire, permits - \$8,300

Health

Net Operational Budget - \$38,370 (2019-20: \$47,870)

Recurring Expenditure \$51,500 (2019-20: \$52,000)

- Contracted Service - \$50,000
- Wasp & Pest Control Program - \$1,000

Income \$13,130 (2019-20: \$4,130)

- Inspection Income - \$7,000
- Septic Tank Applications have remained relatively constant in recent years - \$6,000

Decrease in net operational budget relates to increased income from inspections.

Livestock Control

Net Operational Budget - \$15,861 (2019-20: \$18,092)

Recurring Expenditure \$14,736 (2019-20: \$16,967)

Depreciation \$1,125 (2019-20: \$1,125)

- General Inspector (15%) - salary and on-costs, including vehicle and training
- Relates to control of wandering stock and associated impounding costs.

Parking Controls

Net Operational Budget - \$15,773 (2019-20: \$15,015)

Recurring Expenditure \$20,273 (2019-20: \$19,515)

- General Inspector (15%) - salary and on-costs, including vehicle and training
- Impounding of abandoned vehicles - \$850
- Signage - \$1,000

Income \$4,500 (2019-20: \$4,500)

- Fees and Charges Income - \$4,500





Notes Operational Budget 2020-2021

NOTE 11 - TRANSPORT & COMMUNICATION

Aerodrome

Net Operational Budget - \$131,354 (2019-20: \$141,373)

Recurring Expenditure - \$63,566 (2019-20: \$64,045)

Depreciation \$102,548 (2019-20: \$111,373)

- Aviation Technical Service (membership) - \$4,350
- L&B Maintenance - \$20,000
- Lucindale airstrip (excluding mowing) - \$2,000
- Runway lights - \$1,000
- Mowing and weed spraying - \$14,000
- Technical Inspections - \$10,000

Income \$34,760 (2019-20: \$34,045)

- CPI increase in fees - \$34,760

Decrease in net operational budget is due to a reduction in depreciation.

Roads Maintenance

Net Operational Budget - \$5,194,970 (2019-20: \$5,768,219)

Recurring Expenditure - \$2,379,143 (2019-20: \$2,151,507)

Depreciation \$3,829,850 (2019-20: \$4,864,850)

- Bridge maintenance - \$15,000
- Walkways, driveway, kerb & water table maintenance - \$75,000
- Drainage maintenance (rural) - \$70,000
- Guide post installation - \$50,000
- Road Opening & Closings (formal process) - \$5,000
- Native vegetation, mowing & weed spraying - \$160,000
- Sign replacement (includes temporary road signage) - \$120,000
- Storm damage & callouts - \$60,000
- Tree maintenance (includes \$30,000 to remove trees on Morambro Road) - \$440,000
- Water point maintenance - \$5,000
- Linemarking - \$80,000
- Sealed road repairs - \$210,000
- Shoulder maintenance - \$50,000
- Grading - \$750,000
- Unsealed road repairs - \$260,000
- Loan interest, Concrete Bridge & CBD Roundabouts - \$14,143

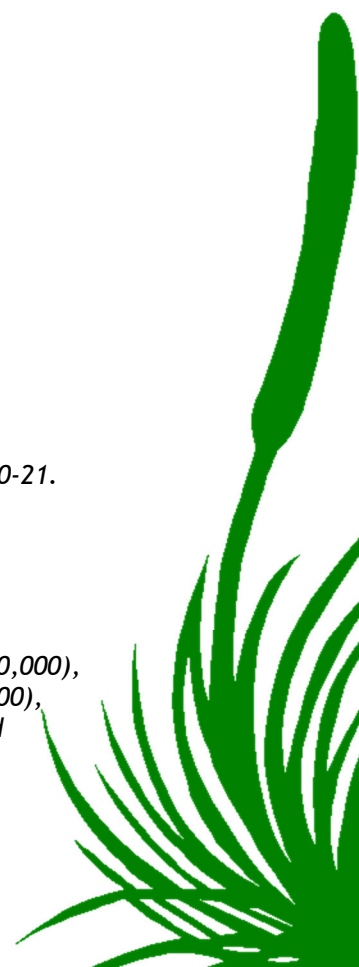
Income \$1,014,023 (2019-20: \$1,248,138)

- Grants Commission - \$522,400
- Grants Commission Supplementary Road Funding - \$0
- Roads to Recovery - \$491,623

Supplementary Road Funding was received in advance in June 2019 for 2019-20 and 2020-21. There has been no commitment for the program to extend beyond 2021.

Decrease in net operational expenditure relates to:

- *Decrease in depreciation*
- *Early receipt of Grants Commission Supplementary Funding (-\$245,000)*
- *Increased allocations for rural drainage (+\$30,000), guide post installation (+\$10,000), sign replacement (+\$20,000), tree maintenance (+\$30,000), linemarking (-\$15,000), sealed road repairs (+\$50,000), shoulder maintenance (-\$60,000), unsealed road repairs (+\$60,000).*





Notes Operational Budget 2020-2021

NOTE 12 - BUSINESS UNDERTAKINGS

Caravan Park (Lucindale)

Net Operational Budget - \$7,497 (2019-20: \$11,125)

Recurring Expenditure - \$1,648 (2019-20: \$5,573)

Depreciation \$5,849 (2019-20: \$5,552)

- Land & Building maintenance - \$1,000
- Depreciation - \$5,552

The Caravan Park is leased informally to the Lucindale Football Club.

Decrease in net operational budget is due to a reduction in allocation for land & building maintenance.

Effluent Disposal - Community Waste Management Scheme (CWMS) - Lucindale

Net Operational Budget - \$55,006 (2019-20: \$57,506)

Recurring Expenditure - \$22,825 (2019-20: \$24,018)

Depreciation \$55,006 (2019-20: \$57,506)

Reserve Transfer - To Reserve \$76,584 (2019-20: \$77,178)

- Building maintenance (sheds) - \$2,000
- Electricity - \$4,900
- Licences (EPA & ESCOSA) - \$3,635
- Pipes & pumps maintenance - \$10,000
- Septic desludge (residents) - \$1,000

Income \$99,409 (2019-20: \$101,196)

- 2020-21 fees are: Occupied \$589/property and Vacant \$213/property
(2019-20: Occupied \$589/property and Vacant \$213/property)

The balance of fees collected and expenditure in any year is transferred to reserve for future replacement of the Scheme infrastructure (eg pipework, lagoon). The reserve balance at 30 June 2019 was \$437,483.

Housing

Net Operational Budget - Income of \$5,339 (2019-20: \$3,518)

Recurring Expenditure \$1,832 (2019-20: \$5,736)

Depreciation \$6,089 (2019-20: \$11,042)

Expenditure

- Land & building maintenance - \$1,000
- Insurance - \$736

Income \$13,260 (2019-20: \$13,260)

Income

- Rent - \$255 per week - \$13,260

Council has one (1) house available for rent, which is located on Carter's Road opposite the Naracoorte Regional Livestock Exchange.

Decrease in net operational budget is due to reduced allocation for land & building maintenance.



Notes Operational Budget 2020-2021

Private Works

Council does not seek out private work, but tends to leave this to private contractors. All costs associated with any works carried out are fully recovered.

Quarries

Costs are fully recovered by charging rubble to individual jobs or by adding rubble to inventory at year end for use in future years. Council's rubble raising and crushing is outsourced.

Net Operational Budget - \$0 (2019-20: \$0)

Recurring Expenditure \$617,000 (2019-20: \$565,000)

Internal Recoveries \$616,000 (2019-20: \$564,000)

- Pit sourcing maintenance & rehabilitation - \$30,000
- Rubble Raising & Crushing - \$550,000
- Rubble Purchase - \$30,000
- Stockpile Transfer - \$7,000
- Internal Recoveries - \$616,000

Income \$1,000 (2019-20: \$1,000)

- Other Income (sale of hay) - \$1,000

NOTE 13 - PLANT MACHINERY & DEPOT

Depot Expenses

Depot expenses (or indirect expenses) are recovered via a labour overhead rate from the job where employees work. This means that the job more accurately reflects the full costs associated with it. The overhead also recovers a percentage of the costs associated with manager & project support positions.

The recovery is reflected in the income line - overheads, which offset expenditure (including depreciation).

Net Operational Budget - Income of \$69,315 (2019-20: -\$71,720)

Recurring Expenditure \$1,040,530 (2019-20: \$1,095,672)

Depreciation \$91,856 (2019-20: \$103,448)

Internal Recoveries \$1,201,701 (2019-20: \$1,270,840)

Expenditure

- This includes all expenses associated with running Council's depot - including building maintenance, insurance and employee on costs such as holiday pay, superannuation and workers' compensation insurance - \$1,040,530
- Internal Recoveries - \$1,201,701

Fleet Operations

Net Operational Budget - Income of \$55,000 (Income of 2019-20: \$54,000)

Recurring Expenditure \$1,000 (2019-20: \$1,000)

Reserve Transfer Incoming \$56,000 (2019-20: Incoming \$55,000)

- Pool car costs. Use of the pool car is recovered at a per kilometre rate from the relevant department. This is an internal allocation of actual expenditure incurred.
- Reserve Transfer relates to transfer for capital purchase of fleet utilities





Notes Operational Budget 2020-2021

Plant Operations

Plant Hire Recoveries refer to the amounts costed each time plant is used. For example, all initial costs in relation to a grader are costed to machinery repairs, when the grader is used, the plant item is costed to Road Maintenance - grading at XX dollars, with the other side of the entry costed to the income line. If plant hire rates are correct, the recoveries ensure that Council has adequate funding for the replacement of machinery when most economical to do so, that is, end of economic life. Some backlog exists so borrowing for certain items may be required from time to time.

Net Operational Budget - \$56,000 (2019-20: \$55,000)

Recurring Expenditure \$972,066 (2019-20: \$987,402)

Depreciation \$380,000 (2019-20: \$380,000)

Reserve Transfer \$56,000 (2019-20: \$55,000)

Internal Recoveries \$1,298,066 (2019-20: \$1,322,402)

- Foreman & Mechanic - salary and on-cost components, including vehicle and training
- Fuel and oil - \$270,000
- Machinery and small plant repairs & maintenance - \$425,000
- Registrations and insurance - \$160,000
- Subscription to Caterpillar SIS System - \$4,400
- Tyre supply and repair - \$50,000
- Loan interest - \$9,666
- Reserve Transfer relates to transfer for capital purchase of fleet utilities

Income \$54,000 (2019-20: \$45,000)

- Fuel Rebate - \$54,000

NOTE 14 - ECONOMIC DEVELOPMENT

Economic Development

Net Operational Budget - \$141,467 (2019-20: \$162,190)

Recurring Expenditure - \$15,467 (2019-20: \$13,190)

- Contribution to LCLGA for RDA Limestone Coast - \$13,467

Projects - \$126,000 (2019-20: \$149,000)

- ARC Linkage Project (Naracoorte Caves) - \$74,000 (refer resolution 83/16)
- Consultant - \$12,000
- Naracoorte Caves Connection Project - \$10,000
- Economic Development Strategy - \$10,000
- Innovation Fund - \$20,000
- Scholarship University South Australia (Mt Gambier campus) \$2,000 (year 2 of a 3-year agreement)

Council has emphasised the importance of facilitating economic development for this district if the district is to continue to thrive into the future.

The ARC Linkage Project is a four (4) year commitment by Council, with 2020-21 being the final year.

Decrease in net operational budget is due to the transfer of the Red Meat Cluster project to the LCLGA (\$10,000) and reduction of \$10,000 in the allocation for review of the economic development strategy)



Notes Operational Budget 2020-2021

Events

Net Operational Budget - \$141,666 (2019-20: \$73,500)

Recurring Expenditure \$53,966 (2019-20: \$34,500)

Expenditure

- Community Engagement Officer salary and on-costs (44%)
- Anzac Day - \$1,000
- Australia Day - \$4,550
- Citizenship Ceremonies - \$1,000
- Harmony Day - \$2,500
- Other Functions - \$5,000
- Remembrance Day - \$1,000
- South East Field Days (includes sponsorship) - \$4,000*
- TASTE Festival - \$5,000*

Projects - \$104,700 (2019-20: \$108,475)

- Tour of the Great South Coast Bike Race - \$36,700
- World Heritage Festival & Run - \$32,000
- Limestone Coast Multicultural Soccer Carnival - \$20,000
- Senior Supa Bowls Series (year 3 of a 3-year commitment) - \$8,000
- Short Film & Photo Competition - \$3,000
- Sponsorship Naracoorte Lions Club 2020 Convention - \$5,000

Income \$17,000 (2019-20: \$69,475)

- Income (World Heritage Festival & Run) - \$17,000

** Includes road closures, extra bin collections, town hall use, etc. Cash component for balance of allocation only*

Increase in net operational budget is due to a reallocation of salary and on-costs for Council's Community Engagement Officer from 'Community Support', reduction in grant funding for Events held for the first time in 2019-20, an increased allocation for the Tour of the Great South Coast Bike Race, continuation of the short film & photo competition and sponsorship of the Lions Club 2020 Convention.

Plantations

Net Operational Budget - \$2,390 (2019-20: \$2,390)

Recurring Expenditure - \$2,390 (2019-20: \$2,390)

- Maintenance - \$2,000
- Water licence - \$390

Visitor Information Centre & Tourism

Net Operational Budget - \$215,409 (2019-20: \$238,078)

Recurring Expenditure \$263,781 (2019-20: \$254,626)

Depreciation \$1,512 (2019-20: \$808)

- Venue Officers - salary and on-costs, including training
- Cleaning - \$9,000
- LCLGA - contribution to Tourism Industry Development - \$16,319
- Rental - \$4,715
- Marketing & Promotion - \$5,000
- Utilities & insurance - \$11,025

Projects - \$5,000 (2019-20: \$30,000)

- Contribution to TV Commercial - \$5,000



Notes Operational Budget 2020-2021

Income \$54,884 (2019-20: \$47,356)

- Management Fee received from National Trust - \$1,384
- Commission on goods sold - \$1,000

2019-20 included an allocation to prepare district brochures. This project was completed, resulting in a decrease in net operational expenditure for the 2020-21 budget.

NOTE 15 - UNCLASSIFIED

Debt

Net Operational Budget - Income of \$94,500 (2019-20: Income of \$95,000)

Recurring Expenditure \$0 (2019-20: \$0)

Reserve Transfer Net \$0

- Council's final community loan via the Local Government Finance Authority (LGFA) was finalised in 2014-15.

Reserve transfer relates to repayment of internal loan from the Naracoorte Regional Livestock Exchange. The loan was for the purchase of the adjoining land in 2006-07 (due for finalisation 30 June 2037).

Income \$94,500 (2019-20: \$95,000)

Income

- Loan receipts (interest) from community organisations - \$8,500
- LGFA Interest Received - \$60,000
- Bank Interest Received - \$26,000

Council has granted loans to the Naracoorte Golf Club, Naracoorte Bowling Club, Frances Bowling Club and Naracoorte & District Hockey Association Inc from its own funds. Interest is charged to all organisations at the current cash advance rate.

Other General Purpose

- This area includes income protection, insurance and workers' compensation claims, which are fully recoverable.

Other Property and Services

Includes the block of land behind the old Corporation depot (Memorial Drive extension), Radio Tower behind the depot, Phylloxera shed at the Naracoorte Regional Livestock Exchange, office at the rear of the Naracoorte Town Hall, Milk Depot (Butler Terrace) and the Old Library building.

Net Operational Budget - \$20,663 (2019-20: Income of \$3,099)

Recurring Expenditure \$20,716 (2019-20: \$24,497)

Depreciation \$27,947 (2019-20: \$4,137)

- Utilities and insurance - \$4,716
- Radio tower (Naracoorte depot) - \$6,000
- Maintenance - \$10,000

Income \$28,000 (2019-20: \$31,733)

- Road rent & other rental income - \$31,733

Income includes the Milk depot (Butler Terrace) and road rent Income. Increase in net operational budget is due to the increase in depreciation.





Notes Operational Budget 2020-2021

Vandalism

Net Operational Budget - \$10,000 (2019-20: \$10,000)

Recurring Expenditure \$10,000 (2019-20: \$10,000)

- Vandalism - \$10,000

NOTE 16 - RATES & GRANTS COMMISSION

Grants Commission

Income \$2,748,152 (2019-20: \$2,720,518)

- Assume increase of 2% on 2019-20 funds

Rate Income

Net Operational Budget - Income of \$10,653,267 (2019-20: Income of \$10,665,267)

Recurring Expenditure \$651,791 (2019-20: \$657,744)

- Regional Landscape Levy (previously NRM) - \$651,791 (2019-20: \$657,744)

Income \$11,305,058 (2019-20: \$11,323,011)

- No Increase in general rates - \$10,810,267 (2018-19: \$10,810,267)
- Minimum rate \$390
- Rates remitted - reduction in income (approximately 75% of remittances are legislated mandatory rebates) - \$195,000
- Fines remitted - reduction in income (increased allocation as a result of resolution 531/20) - \$22,000
- Regional Landscape Levy (previously NRM)
 - The levy continues to be charged per rateable property and indicative values for 2020-21 are:

○ Residential, Vacant & Other	\$79.60
○ Commercial	\$119.60
○ Industrial	\$184.40
○ Primary Production	\$344.45

Council's Rating methodology is discussed in the Annual Business Plan.

The Regional Landscape Levy (previously NRM) is not a Council Levy. It is simply collected by Council on behalf of the State Government. Further information on Landscape South Australia can be found at <https://landscape.sa.gov.au/>





Notes Operational Budget 2020-2021

NOTE 17 - NARACOORTE REGIONAL LIVESTOCK EXCHANGE (NRLE)

Net Operational Budget - \$330,370 (2019-20: Income of \$218,210)

Recurring Expenditure \$974,181 (2019-20: \$1,002,360)

Reserve Transfer for Internal Loan \$17,280 (2019-20: \$17,280)

Reserve Transfer (cash position) \$2,160 (2019-20: Drawdown \$89,881)

Depreciation \$376,859 (2019-20: \$406,500)

- Operating Expenditure (excluding depreciation & reserve transfer)
 - Salary, wages and associated on-costs (*these costs are included in all maintenance lines below*) - \$464,620
 - Administration Costs (management, payroll & accounts) - Council providing these services for the NRLE - \$60,936
 - Council Rates - \$26,800
 - NRLE Board sitting fees - \$4,000
 - Electricity - \$60,000
 - Loan interest - \$68,153
 - Cash advance interest - \$10,000
 - Maintenance
 - Gardening & Cleaning - \$15,600
 - General - \$31,600
 - Compost Pit - \$11,000
 - Effluent Dams - \$8,000
 - Truck wash - \$25,000
 - Water Reuse Plant \$50,000
 - Weighbridge - \$10,000
 - Yards - \$70,000
 - Soft Floor - \$60,000
 - Yard Washing - \$60,000
 - Scanning Charges - \$2,500
 - Market Reporting Costs - \$10,800
 - Licences (EPA & Safework) - \$9,950
 - P&E Maintenance - \$8,000
 - Avdata Commission for collecting truckwash fees - \$18,000

Income \$1,701,300 (2019-20: \$1,644,350)

- Operating Revenue
 - Estimated 85,000 cattle
 - Estimated 400,000 sheep.
 - EU Cattle - \$21,000
 - Store Cattle - \$150,000
 - Non-Sale Use (use of the facility as a transfer point) - \$500
 - Stock disposal - \$11,000
 - Paddock charges - \$5,000
 - NLIS tags - \$15,000
 - Truck wash - \$173,500
 - Agistment - \$3,700
 - Rents & licence fee income - \$19,330

An operating surplus of \$350,260 is forecast for the Naracoorte Regional Livestock Exchange in 2020-21.





Operational Budget 2020-2021

ORIGINAL ADOPTED OPERATING BUDGET 2019-2020				OPERATING BUDGET 2020-2021			
RESERVE TRANSFERS & INTERNAL RECOVERIES	OPERATING INCOME	DEPREC	OPERATING EXPEND	RESERVE TRANSFERS & INTERNAL RECOVERIES	OPERATING INCOME	DEPREC	OPERATING EXPEND
TOTAL	NOTES	TOTAL		TOTAL		TOTAL	TOTAL
\$ -	\$ -	\$ -	\$ 188,765	\$ -	\$ 107,312	\$ -	\$ 221,838
\$ 500	\$ -	\$ 5,311	\$ 49,024	\$ 500	\$ -	\$ -	\$ 52,731
\$ 500	\$ -	\$ 7,659	\$ 330,435	\$ 500	\$ -	\$ 7,659	\$ 357,070
\$ -	\$ -	\$ -	\$ 66,305	\$ -	\$ -	\$ -	\$ 70,101
\$ 16,850	\$ -	\$ 8,205	\$ 382,843	\$ 17,350	\$ -	\$ 10,000	\$ 425,322
\$ 500	\$ -	\$ -	\$ 89,026	\$ 500	\$ -	\$ -	\$ 74,869
\$ 750	\$ -	\$ -	\$ 95,046	\$ 750	\$ -	\$ -	\$ 88,270
\$ 250	\$ -	\$ -	\$ 17,115	\$ 250	\$ -	\$ -	\$ 17,929
\$ 1,100	\$ -	\$ 10,860	\$ 256,664	\$ 1,100	\$ -	\$ 9,570	\$ 264,062
\$ 1,000	\$ -	\$ 7,659	\$ 352,408	\$ 1,000	\$ -	\$ 7,173	\$ 290,224
\$ 750	\$ -	\$ -	\$ 163,252	\$ 750	\$ -	\$ -	\$ 168,975
\$ 250	\$ -	\$ -	\$ 121,183	\$ 250	\$ -	\$ -	\$ 109,265
\$ -	\$ -	\$ -	\$ 52,000	\$ -	\$ -	\$ -	\$ 21,000
\$ 1,500	\$ -	\$ 11,284	\$ 274,097	\$ 1,500	\$ -	\$ 11,284	\$ 264,478
\$ -	\$ -	\$ 17,590	\$ 17,030	\$ -	\$ -	\$ 13,856	\$ 12,834
\$ -	\$ -	\$ 37,754	\$ 115,750	\$ -	\$ -	\$ 47,031	\$ 94,815
\$ 1,000	\$ 37,660	\$ 6,828	\$ 262,281	\$ 1,000	\$ 47,938	\$ 6,924	\$ 263,613
\$ 1,000	\$ -	\$ -	\$ 123,750	\$ 1,000	\$ -	\$ -	\$ 124,608
\$ 500	\$ -	\$ 5,378	\$ 150,831	\$ 500	\$ -	\$ 5,378	\$ 182,524
\$ 500	\$ -	\$ -	\$ 90,361	\$ 500	\$ -	\$ -	\$ 163,925
\$ 500	\$ -	\$ -	\$ 141,735	\$ 500	\$ -	\$ -	\$ 144,119
\$ 500	\$ -	\$ 2,174	\$ 105,892	\$ 500	\$ -	\$ 1,623	\$ 101,147
\$ -	\$ -	\$ -	\$ 44,136	\$ 500	\$ 41,000	\$ -	\$ 102,253
\$ -	\$ -	\$ 10,721	\$ 5,000	\$ -	\$ 5,000	\$ 10,914	\$ 2,930
\$ 250	\$ -	\$ 1,687	\$ 85,761	\$ 250	\$ -	\$ 1,687	\$ 102,736
\$ -	\$ -	\$ 9,671	\$ 137,472	\$ -	\$ 110,100	\$ 9,683	\$ 142,562
\$ -	\$ 690	\$ -	\$ 9,016	\$ -	\$ 474	\$ -	\$ 5,928
\$ -	\$ -	\$ 26,119	\$ 140,130	\$ -	\$ -	\$ 16,458	\$ 112,518
\$ -	\$ -	\$ -	\$ 56,943	\$ -	\$ -	\$ -	\$ 42,145
\$ -	\$ -	\$ 8,326	\$ 8,326	\$ -	\$ -	\$ -	\$ 5,454
\$ -	\$ -	\$ 166,249	\$ 166,249	\$ -	\$ -	\$ 16,458	\$ 128,976



Operational Budget 2020-2021

ORIGINAL ADOPTED OPERATING BUDGET 2019-2020				OPERATING BUDGET 2020-2021							
RESERVE TRANSFERS & INTERNAL RECOVERIES	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL	NOTES	RESERVE TRANSFERS & INTERNAL RECOVERIES	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL	
\$ 250 - \$	1,500 \$	664 \$	31,630 \$	31,044 \$	5	\$ - - \$	1,525 \$	664 \$	3,000 \$	2,139 \$	
\$ - - \$	- \$	- \$	123,220 \$	123,220 \$		COMMUNITY SUPPORT	\$ - - \$	- \$	- \$	66,400 \$	66,400 \$
\$ - - \$	1,000 \$	41,250 \$	34,125 \$	74,375 \$		FINANCIAL SUPPORT	\$ - - \$	1,000 \$	37,794 \$	19,673 \$	56,467 \$
\$ 500 - \$	36,500 \$	105,002 \$	147,881 \$	216,883 \$		HALLS (Lucindale)	\$ 500 - \$	37,200 \$	93,950 \$	144,834 \$	202,084 \$
\$ - - \$	- \$	13,330 \$	1,270 \$	14,600 \$		HALLS (Naracoorte)	\$ - - \$	- \$	4,032 \$	305 \$	4,337 \$
\$ - - \$	- \$	11,382 \$	2,855 \$	14,237 \$		HALLS (Other)	\$ - - \$	- \$	10,302 \$	2,959 \$	13,261 \$
\$ - - \$	32,500 \$	31,903 \$	38,385 \$	37,788 \$		HARRY TREGOWETH RETIREMENT VILLAGE	\$ - - \$	16,220 \$	30,240 \$	27,010 \$	41,030 \$
\$ 250 - \$	60,000 \$	- \$	58,350 - \$	1,400 \$		SENIOR CITIZENS	\$ 250 - \$	63,220 \$	- \$	61,770 - \$	1,200 \$
\$ - - \$	- \$	- \$	- \$	- \$		YOUNG VOLUNTEERS	\$ - - \$	- \$	- \$	- \$	- \$
\$ - - \$	- \$	- \$	- \$	- \$		YOUTH ACTIVITIES	\$ - - \$	- \$	- \$	- \$	- \$
\$ - - \$	25,000 \$	22,951 \$	90,720 \$	88,671 \$	6	\$ 250 - \$	25,000 \$	22,237 \$	87,834 \$	85,321 \$	
\$ - - \$	- \$	- \$	22,451 \$	22,451 \$		CULTURE	\$ - - \$	- \$	- \$	22,050 \$	22,050 \$
\$ 1,000 - \$	58,500 \$	54,665 \$	345,028 \$	342,193 \$		ARTS	\$ 1,000 - \$	58,000 \$	58,200 \$	355,955 \$	357,155 \$
\$ - - \$	- \$	- \$	2,370 \$	2,370 \$		HERITAGE	\$ - - \$	- \$	- \$	2,540 \$	2,540 \$
\$ - - \$	- \$	- \$	- \$	- \$		LIBRARIES	\$ - - \$	- \$	- \$	- \$	- \$
\$ - - \$	- \$	- \$	- \$	- \$	MUSEUMS	\$ - - \$	- \$	- \$	- \$	- \$	
\$ - - \$	1,020,824 \$	43,965 \$	1,235,882 \$	259,023 \$	7	\$ - - \$	1,060,276 \$	33,928 \$	1,236,390 \$	210,042 \$	
\$ - - \$	- \$	- \$	- \$	- \$		WASTE MANAGEMENT	\$ - - \$	- \$	- \$	- \$	- \$
\$ - - \$	500 \$	140,000 \$	83,332 \$	222,832 \$	8	\$ - - \$	500 \$	150,000 \$	83,332 \$	232,832 \$	
\$ - - \$	- \$	- \$	156,580 \$	156,580 \$		OTHER ENVIRONMENT	\$ - - \$	- \$	- \$	144,555 \$	144,555 \$
\$ - - \$	- \$	- \$	120,000 \$	120,000 \$		STORMWATER DRAINAGE	\$ - - \$	- \$	- \$	115,000 \$	115,000 \$
\$ - - \$	- \$	- \$	- \$	- \$		STREET CLEANING	\$ - - \$	- \$	- \$	- \$	- \$
\$ - - \$	- \$	- \$	- \$	- \$	STREET LIGHTING	\$ - - \$	- \$	- \$	- \$	- \$	
\$ - - \$	- \$	78,734 \$	723,405 \$	802,139 \$	9	\$ - - \$	15,000 \$	87,660 \$	573,460 \$	646,120 \$	
\$ - - \$	4,550 \$	15,118 \$	44,045 \$	54,613 \$		RECREATION	\$ - - \$	4,645 \$	18,707 \$	47,470 \$	61,532 \$
\$ - - \$	180 \$	58,256 \$	208,640 \$	266,716 \$		PARKS & GARDENS	\$ - - \$	180 \$	66,147 \$	198,849 \$	264,816 \$
\$ - - \$	- \$	- \$	- \$	- \$		SPORT & RECREATION	\$ - - \$	- \$	- \$	- \$	- \$
\$ - - \$	- \$	- \$	- \$	- \$	SWIMMING FACILITIES	\$ - - \$	- \$	- \$	- \$	- \$	
\$ - - \$	15,300 \$	1,125 \$	41,964 \$	27,789 \$	10	\$ - - \$	300 \$	1,125 \$	36,016 \$	36,841 \$	
\$ 500 - \$	86,750 \$	- \$	162,159 \$	75,909 \$		REGULATORY SERVICES	\$ 500 - \$	116,600 \$	- \$	179,464 \$	63,364 \$
\$ 250 - \$	58,160 \$	1,685 \$	58,167 \$	1,942 \$		COMPLIANCE	\$ 250 - \$	60,300 \$	1,685 \$	51,321 - \$	7,044 \$
\$ - - \$	4,130 \$	- \$	52,000 \$	47,870 \$		DEVELOPMENT CONTROLS	\$ - - \$	13,130 \$	- \$	51,500 \$	38,370 \$
\$ - - \$	- \$	- \$	16,967 \$	18,092 \$		DOG CONTROL	\$ - - \$	- \$	- \$	14,736 \$	15,861 \$
\$ - - \$	- \$	1,125 \$	19,515 \$	15,015 \$		HEALTH INSPECTION	\$ - - \$	- \$	1,125 \$	20,273 \$	15,773 \$
\$ - - \$	4,500 \$	- \$	- \$	- \$		LIVESTOCK CONTROL	\$ - - \$	4,500 \$	- \$	- \$	- \$
\$ - - \$	- \$	- \$	- \$	- \$	PARKING CONTROLS	\$ - - \$	- \$	- \$	- \$	- \$	



Operational Budget 2020-2021

ORIGINAL ADOPTED OPERATING BUDGET 2019-2020					OPERATING BUDGET 2020-2021					
RESERVE TRANSFERS & INTERNAL RECOVERIES	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL	NOTES	RESERVE TRANSFERS & INTERNAL RECOVERIES	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL
\$ -	\$ 34,045	\$ 111,373	\$ 64,045	\$ 141,373	11 <u>TRANSPORT & COMMUNICATION</u> AERODROMES ROAD CONSTRUCTION ROAD MAINTENANCE	\$ -	\$ 34,760	\$ 102,548	\$ 63,566	\$ 131,354
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ 1,248,138	\$ 4,864,850	\$ 2,151,507	\$ 5,768,219		\$ -	\$ 1,014,023	\$ 3,829,850	\$ 2,379,143	\$ 5,194,970
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 5,552	\$ 5,573	\$ 11,125	12 <u>BUSINESS UNDERTAKINGS</u> CARAVAN PARKS COMMUNITY WASTE MANAGEMENT SCHEME HOUSES PRIVATE WORKS QUARRIES	\$ -	\$ -	\$ 5,849	\$ 1,648	\$ 7,497
\$ 77,178	\$ 101,196	\$ 57,506	\$ 24,018	\$ 57,506		\$ 76,584	\$ 99,409	\$ 55,006	\$ 22,825	\$ 55,006
\$ -	\$ 13,260	\$ 11,042	\$ 5,736	\$ 3,518		\$ -	\$ 13,260	\$ 6,089	\$ 1,832	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ 1,000	\$ -	\$ 1,000	\$ -	\$ -	\$ 1,000	\$ -	\$ -	\$ 1,000	\$ -
\$ 2,000	\$ -	\$ 103,448	\$ 177,168	\$ 71,720	13 <u>PLANT MACHINERY & DEPOT</u> DEPOT EXPENSES FLEET OPERATIONS PLANT OPERATIONS	\$ 2,000	\$ -	\$ 91,856	\$ 163,171	\$ 69,315
\$ 55,000	\$ -	\$ -	\$ 1,000	\$ 54,000		\$ 56,000	\$ -	\$ -	\$ 1,000	\$ 55,000
\$ 55,000	\$ 45,000	\$ 380,000	\$ 335,000	\$ 55,000		\$ 56,000	\$ 54,000	\$ 380,000	\$ 326,000	\$ 56,000
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ 162,190	\$ 162,190	14 <u>ECONOMIC AFFAIRS</u> ECONOMIC DEVELOPMENT EVENTS PLANTATIONS VISITOR INFORMATION CENTRE & TOURISM LAND DEVELOPMENT	\$ -	\$ -	\$ -	\$ 141,467	\$ 141,467
\$ -	\$ 69,475	\$ -	\$ 142,975	\$ 73,500		\$ 250	\$ 17,000	\$ -	\$ 158,416	\$ 141,666
\$ -	\$ -	\$ -	\$ 2,390	\$ 2,390		\$ -	\$ -	\$ -	\$ 2,390	\$ 2,390
\$ 500	\$ 47,356	\$ 808	\$ 284,126	\$ 238,078		\$ 500	\$ 54,884	\$ 1,512	\$ 268,281	\$ 215,409
\$ -	\$ -	\$ -	\$ -	\$ -	15 <u>UNCLASSIFIED</u> DEBT OTHER OTHER PROPERTIES & SERVICES VANDALISM	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ 95,000	\$ -	\$ -	\$ 95,000		\$ -	\$ 94,500	\$ -	\$ -	\$ 94,500
\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -		\$ -	\$ 55,000	\$ -	\$ 55,000	\$ -
\$ -	\$ 31,733	\$ 4,137	\$ 24,497	\$ 3,099		\$ -	\$ 28,000	\$ 27,947	\$ 20,716	\$ 20,663
\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ 10,000



Operational Budget 2020-2021

ORIGINAL ADOPTED OPERATING BUDGET 2019-2020						OPERATING BUDGET 2020-2021					
RESERVE TRANSFERS & INTERNAL RECOVERIES	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL	NOTES	RESERVE TRANSFERS & INTERNAL RECOVERIES	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL	
\$ -	\$ -	\$ -	\$ -	\$ 2,720,518	16 <u>RATES & GRANTS COMMISSION</u> GRANTS COMMISSION GENERAL RATES FINES & INTEREST REGIONAL LANDSCAPES LEVY	\$ -	\$ 2,748,152	\$ -	\$ -	\$ 2,748,152	
\$ -	\$ 10,606,267	\$ -	\$ -	\$ 10,606,267		\$ -	\$ 10,615,267	\$ -	\$ -	\$ 10,615,267	
\$ -	\$ 59,000	\$ -	\$ -	\$ 59,000		\$ -	\$ 38,000	\$ -	\$ -	\$ 38,000	
\$ -	\$ 657,744	\$ -	\$ 657,744	\$ -		\$ -	\$ 651,791	\$ -	\$ 651,791	\$ -	
\$ 76,928	\$ 17,476,960	\$ 6,328,771	\$ 10,787,882	\$ 283,379		TOTALS (excluding NRLE)	\$ 76,584	\$ 17,330,966	\$ 5,277,693	\$ 10,817,995	\$ 1,158,694
\$ -72,601	\$ -1,644,350	\$ 406,500	\$ 1,002,360	\$ 308,091	17 <u>NARACOORTE REGIONAL LIVESTOCK EXCHANGE</u>	\$ 19,890	\$ -1,701,300	\$ 376,859	\$ 974,181	\$ 330,370	
\$ 4,327	\$ 19,121,310	\$ 6,735,271	\$ 11,790,242	\$ 591,470		TOTALS (including NRLE)	\$ 96,474	\$ 19,032,266	\$ 5,654,552	\$ 11,792,176	\$ 1,489,064
				\$ -	\$ 595,797					\$ -	\$ 1,585,538
				SURPLUS						SURPLUS	



Capital Budget 2020-2021

The Naracoorte Lucindale Council has under its care and control a vast range of assets and infrastructure, which require regular assessment, replacement and renewal if our assets are to remain sustainable - and to meet community expectations.

The issue of new assets also needs to be addressed. As a community expands or simply expects to have certain facilities and infrastructure available to use, Council's asset base is expanded and new assets are introduced. A common example of this is the paving or concreting of a footpath that was previously rubble. This is classed as a new asset.

Council's proposed capital program for the 2020-2021 is included in the tables below.

		Renewal %	
MASTER PLANS			
<i>Caves Trail Plan (Naracoorte)</i>			
	Beekeeper Cave (protection)	0%	\$10,000
	Interpretation & Directional Signage	0%	\$13,000
	Caves Trail - Michaels Road to Pitt Lane Shelter	0%	\$80,000
<i>Creek Master Plan (Naracoorte)**</i>			
	Creek - Hydrological Assessment & Weir Establishment	0%	\$100,000
	Creek Walk - reseal bitumen area between swimming lake and cemetery	100%	\$7,000
	Creek Walk - install permanent signage for the Parkrun	0%	\$5,000
	Creek Walk - install heritage signs in the railyards	0%	\$10,000
	Creek Walk - directional signage along the walk and at 55 Ormerod Street	75%	\$15,000
<i>Disability Access Plan</i>			
	Swimming Lake - To design accessible footpaths from the car park to the lake and canteen, including a paved area with shelter. (concept designs)	0%	\$30,000
<i>Frances Master Plan**</i>			
	Linear Trail - town centre to primary school	0%	\$20,000
	Signage - for alternative routes, wayfinding and branding, and town event information	0%	\$30,000
	Town Entrance Statements	0%	\$10,000
	Achieve RV Friendly Rating - may include development of supporting infrastructure	0%	\$45,000
	Community Central Space	0%	\$20,000
	Infrastructure - recreation area	0%	\$10,000
<i>Lucindale Master Plan**</i>			
	Signage	0%	\$15,000
	Detailed Design and implementation - Footpaths/shared paths & town centre park design and vegetation guidelines	50%	\$90,000



Capital Budget 2020-2021

		Renewal %	
Wayfinding & Town Entrances (Naracoorte)**			
	Directional Signs - MacDonnell Street & Deviation Road and Smith St/Stewart Terrace	0%	\$21,500
	Directional Signs - Old Caves Road Route	0%	\$21,590
	Promotional Banners - Naracoorte Southern Entrance	0%	\$25,000
	Visitor Information Centre Signage	0%	\$6,000
	Install sculpture on the eastern entrance to Naracoorte - corner of Pinkerton Road/Wimmera Highway Intersection	0%	\$15,000
BUILDINGS			
Library [Naracoorte]	Upgrade 93 Smith Street	50%	\$2,000,000
Town Hall [Naracoorte]	Upgrade Roof Access to address safety concerns	0%	\$9,000
Depot [Lucindale]	Install static water supply (water tank) to comply with bushfire safety requirements	0%	\$25,000
Depot [Naracoorte]	Bushfire Safety (Generator / Bollards \$23k & Fire Hose \$5k) / Steps (carpark & entrance) \$12k / Air-conditioning (meeting room) \$4k	17%	\$69,000
Depot [Naracoorte]	Upgrade Smart Fill Diesel Pump	100%	\$15,000
Old Library [Naracoorte]	Design work	100%	\$10,000
Cemeteries			
	Lucindale Cemetery - expand burial area	0%	\$30,000
	Naracoorte Cemetery - develop a natural burial area and improve the historic section	0%	\$100,000
	Naracoorte Cemetery - upgrade internal roadways	0%	\$25,000
Parks & Gardens			
	Market Square - Replace playground surface - Stage 2 (Naracoorte)	75%	\$80,000
	Rotary Park - upgrade BBQs (Naracoorte)	100%	\$20,000
Swimming Lake			
	New Shade Structure on Northern end of Lake	0%	\$20,000
	Walkways (refer Disability Access Plan)		
Aerodrome			
	Lighting Replacement - stage 2 (Naracoorte)	100%	\$60,000



Capital Budget 2020-2021

		Renewal %	
STORMWATER AND ROAD INFRASTRUCTURE			
<i>Stormwater Drainage</i>			
	Cedar Avenue & Jenkins Terrace, Naracoorte - Design	100%	\$40,000
<i>Road Construction</i>			
Bridges & Culverts	Cadgee/Mahoney Road Bridge (Wild Dog Valley)	100%	\$35,000
	Jessie Road Culverts (Hynam)	100%	\$200,000
	Laurie Park Road Bridge (Laurie Park)	100%	\$40,000
	Rural Culverts (various locations)	100%	\$60,000
Footpaths	Foster Street - Butler Terrace to Pethick Street (Naracoorte)	100%	\$63,000
	Jenkins Terrace - Hospital entrance to Gordon Street (Naracoorte)	0%	\$175,000
	Robertson Street - James to Rolland Street (Naracoorte)	75%	\$52,000
	Sandstone Avenue - Smith Street to Bates Lane (Naracoorte)	100%	\$10,000
	Smith Street - James to Davidson Street (Naracoorte)	0%	\$45,000
Reseals Resheets		99%	\$748,178
		100%	\$1,680,000
Sealed Roads	McRae Street - Smith to Robertson Street (Naracoorte)	100%	\$600,000
	Moore Street & Swimming Lake Carpark - Design (Naracoorte)	75%	\$40,000
	Old Caves Road - 300 metres south of Pistol Club Road for 1.3km south (Mount Light)	50%	\$450,000
	Ormerod Street [N] - McRae St to Railyards - Design (Naracoorte)	100%	\$30,000
Unsealed Roads	Boddington Road - End of Seal to Riddoch Highway - Design (Naracoorte North)	0%	\$70,000
	Crooked Lane Corner (Lucindale)	25%	\$300,000
	Repeater Station Road - seal from Wild Dog Valley Road to Riddoch Highway (Naracoorte)	75%	\$650,000
<i>Fleet, Plant & Machinery</i>			
	Major Plant Replacement (net of trade-ins)	100%	\$632,216
	Minor Plant Replacement	100%	15,000
	Fleet Replacement (net of trade-ins)		
	Replacement of five (5) light fleet vehicles (2 utilities funded from plant replacement reserve) (trade-in income of \$80,000)	100%	\$142,000



Capital Budget 2020-2021

		Renewal %	
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FURNITURE, INFORMATION TECHNOLOGY & COMMUNICATION			
	Mayor - mobile phone	100%	\$1,200
	Server & Network Communications	100%	\$6,000
	Wireless Infrastructure	100%	\$7,700
	Office [Lucindale]	100%	\$3,200
	Office [Naracoorte]	100%	\$10,900
	Office [Naracoorte] - 2 new mobile devices	0%	\$4,400
	Volunteer Management Program - mobile phone	100%	\$1,200
	Halls [Naracoorte]	100%	\$3,800
	Library [Naracoorte]	100%	\$12,600
	Visitor Information Centre [Naracoorte]	100%	\$5,300
	Depot [Naracoorte]	100%	\$15,600
	Depot [Naracoorte]	0%	\$4,400

Library Books			
	Book Capital (fully grant funded)	100%	\$26,500



NARACOORTE REGIONAL LIVESTOCK EXCHANGE (NRLE)			
	NRLE Canteen - replace lino	100%	\$5,000
	IT Capital	100%	\$5,500
	Cattle Selling Pens (This project commenced in 2019, with the complete project staged over a number of years.)	100%	\$511,000

LOCAL GOVERNMENT ROADS & COMMUNITY INFRASTRUCTURE EXPENDITURE (Grant Funded)			
	Various Projects	0%	\$573,718

TOTAL CAPITAL EXPENDITURE			\$10,337,502
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** Masterplan also includes expenditure classified as 'operational expenditure' and further details can be found earlier in this document or by reviewing Council's Major Projects Report at <https://www.naracoortelucindale.sa.gov.au/services/projects>

The following projects are not currently included in the draft budget:

-  Naracoorte Regional Sports Centre Master Plan - design & survey
-  Naracoorte Demons Netball Club - request for financial support for upgrade of netball / tennis courts at the Naracoorte & District Sports Centre



Capital Budget 2020-2021

Council's capital program is partially funded from the cash raised to cover the annual depreciation expense.

The following capital income (grants, new loans, principal repayments and sale of assets) is anticipated to be received in 2020-21: -

	Confirmed	
Special Local Roads Grant - Old Caves Road	Submitted	\$300,000
Open Space and Places for People Grant Program - Naracoorte Caves Trail Project	Successful	\$60,000
Local Government Roads & Community Infrastructure Grant Income	Successful	\$573,718
Effluent Disposal - Principal Received <i>Residents were required to contribute to the extension programs and were offered three options - upfront payment, two payments over a six-month period or a loan over 15 years at a fixed interest rate of 6.3%. Full payment of the loan is received at time of settlement if the property is sold.</i>		\$3,656
Community Loans - Principal Received <i>In recent years Council has used its own cash to lend to community organisations, recouping the cost of doing so by charging interest at the current LGFA cash advance rate.</i>		\$36,000
New Loan <i>It is anticipated that loan borrowings of approximately 50% of the development costs to establish the Naracoorte Public Library at 93 Smith Street, Naracoorte will be required. This loan will be drawn down in the 3rd or 4th quarter of the financial year, therefore no repayments will occur until 2021-22.</i>		\$1,000,000
Sale of Land <i>Proceeds of sale of closed road reserve.</i>		\$254,111



Capital Budget 2020-2021

LOAN BORROWINGS

Council's loan principal outstanding as at 30 June 2020 is \$1,817,957.21 (30 June 2019: \$2,240,038.87). All current loans are fixed term with fixed interest rates.

	2018-19	2019-20	2020-21
Principal	\$396,320.70	\$422,081.66	\$449,539.98
Interest	\$152,464.14	\$126,703.18	\$99,244.86
Total Repayment	\$548,784.84	\$548,784.84	\$548,784.84
% of General Rate Revenue	5.16%	5.07%	5.07%

The following principal repayments are scheduled for 2020-21: -

	Finalisation Date	Principal
Naracoorte CBD Toilets	16.01.2021	\$28,218
Naracoorte CBD Roundabouts & Concrete Bridge	15.03.2022 16.04.2022	\$111,719
Plant Machinery	15.03.2022	\$76,784
Effluent Disposal Council contributed to the extension of the SA Water sewer scheme at Clover Crescent and Stewart Terrace in 2006-2007.	15.03.2022	\$47,090
Naracoorte Regional Livestock Exchange Truckwash & Roof/Water Reuse Infrastructure	16.04.2022 17.09.2027	\$185,729
TOTAL		\$449,540

An internal loan repayment of \$17,280 is also paid by the NRLE to Council.