



Naracoorte Lucindale Council  
Better by Nature

Budget 2021 - 2022



*Funded by the Local Roads & Community Infrastructure Program – Frances Focal Point*

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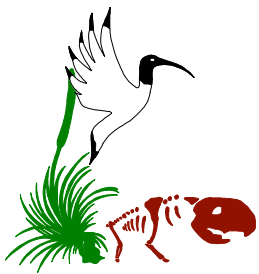
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## Overview

The Budget for the year ending 30 June 2022 includes provision for the continuation of services for the Community, including: -

- ✚ Parks and Gardens, Swimming Lake, Playgrounds & Town Hall Facilities
- ✚ Road Maintenance, Construction, Resealing & Resheeting Projects
- ✚ Footpath & Bike Network Maintenance
- ✚ Urban & Rural Drainage Maintenance
- ✚ Planning & Compliance Services including Fire Mitigation, Animal Management, Parking, Health & Building Functions
- ✚ Naracoorte Regional Livestock Exchange & our Visitor Information Centre
- ✚ Waste & Recyclables Collection and Disposal
- ✚ Street Sweeping
- ✚ Volunteer Services Support
- ✚ Community Development Activities
- ✚ Library Services
- ✚ Administration Services

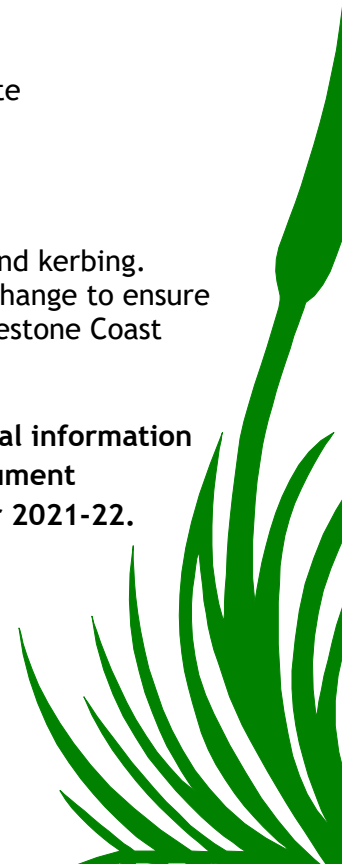
Provision for the support of community events and sport and recreational groups, including: -

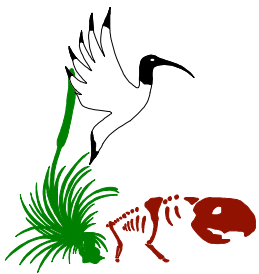
- ✚ Continuation of the community chest program
- ✚ Financial and in-kind support for the South East Field Days & TASTE the Limestone Coast Festival
- ✚ Financial support for the Naracoorte Art Gallery
- ✚ Organisation of civic events such as Australia Day, Anzac Day & Citizenship Ceremonies
- ✚ Support for ongoing events - Tour of the Great South Coast Bike Ride, Naracoorte World Heritage Run, Limestone Coast Multicultural Soccer Carnival, Fringe Festival & Harmony Day
- ✚ Short Film & Photo Competition

The Budget also includes provision for the following projects:

- ✚ Naracoorte Library development at new location 93 Smith Street, Naracoorte
- ✚ Ongoing implementation of the Caves Trail Master Plan
- ✚ Ongoing implementation of the Frances Master Plan
- ✚ Ongoing implementation of the Lucindale Masterplan
- ✚ Progression of Naracoorte Regional Sports Centre Masterplan
- ✚ Continued replacement, renewal and upgrade of Council roads, footpaths and kerbing.
- ✚ Continued promotion and upgrade of the Naracoorte Regional Livestock Exchange to ensure it maintains its position as the premium livestock selling facility on the Limestone Coast

**This overview only includes a portion of Council's services and projects. Additional information can be found in the following pages. Please take time to browse through the document and provide comments and suggestions in relation to what Council is proposing for 2021-22.**

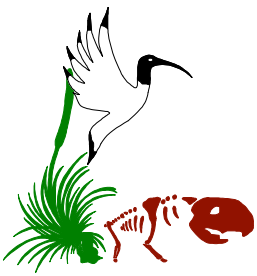




## NARACOORTE LUCINDALE COUNCIL

### BUDGETED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2022

LTFP 30.06.22 Adopted 27.04.2021 \$'000's		\$ Current Budget 30/06/2021 \$'000's	\$ Budget 30/06/2022 \$'000's
	<b>INCOME</b>		
10,891	Rates - General	10,678	10,795
1,842	Rates - Service Charges & Levies	1,808	1,902
214	Statutory Charges	283	287
2,063	User Charges & Commercial Income	2,008	2,067
3,995	Grants, Subsidies & Contributions	4,055	3,796
132	Investment Income	79	64
69	Reimbursements	264	161
147	Other Income	150	94
<b>19,353</b>	<b>TOTAL INCOME</b>	<b>19,325</b>	<b>19,166</b>
	<b>EXPENSES</b>		
5,594	Employee costs	5,453	5,425
6,472	Materials, contracts & other expenses	6,461	7,307
70	Finance costs	99	70
6,007	Depreciation, amortisation & impairment	5,713	5,776
<b>18,143</b>	<b>TOTAL EXPENSES</b>	<b>17,727</b>	<b>18,578</b>
<b>1,210</b>	<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>1,598</b>	<b>588</b>
	Asset Disposal & Fair Value Adjustment		
-	- Amounts Received Specifically for New or Upgraded Assets	1,140	1,607
-	- Assets Received Free of Charge	254	
	<b>NET SURPLUS/(DEFICIT)</b>		
<b>1,210</b>	<b>transferred to equity statement</b>	<b>2,992</b>	<b>2,195</b>
	Other Comprehensive Income		
<b>1,210</b>	<b>TOTAL COMPREHENSIVE INCOME</b>	<b>2,992</b>	<b>2,195</b>

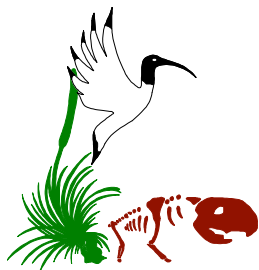


## NARACOORTE LUCINDALE COUNCIL

### BUDGETED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2022

<b>BUDGET 2022</b>	<b>Accumulated Surplus</b>	<b>Asset Revaluation Reserve</b>	<b>Available for sale Financial Assets</b>	<b>Other Reserves</b>	<b>TOTAL EQUITY</b>
	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's
Balance at end of previous reporting period	52,044	137,855	-	3,119	193,018
<b>Net Surplus / (Deficit) for Year</b>	2,195				2,195
<b>Other Comprehensive Income</b>					-
Transfers between reserves	837			- 837	-
<b>Balance at end of period</b>	<b>55,076</b>	<b>137,855</b>	<b>-</b>	<b>2,282</b>	<b>195,213</b>
<b>CURRENT BUDGET 2021</b>					
Balance at end of previous reporting period	49,148	137,855	-	3,023	190,026
<b>Net Surplus / (Deficit) for Year</b>	2,992				2,992
<b>Other Comprehensive Income</b>					-
Transfers between reserves	- 96			96	-
<b>Balance at end of period</b>	<b>52,044</b>	<b>137,855</b>	<b>-</b>	<b>3,119</b>	<b>193,018</b>

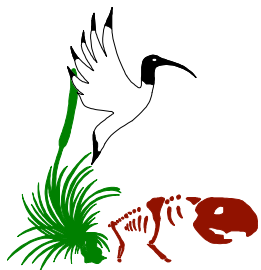




## NARACOORTE LUCINDALE COUNCIL

### BUDGETED STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2022

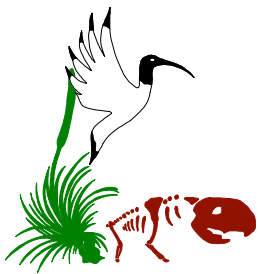
LTFP 30.06.22 Adopted 27.04.21 \$'000's		\$ Current Budget 30/06/2021 \$'000's	\$ Budget 30/06/2022 \$'000's
<b>CURRENT ASSETS</b>			
2,240	Cash & Cash Equivalents	9,023	6,454
1,502	Trade & Other Receivables	1,123	1,125
676	Inventory	614	625
<b>4,418</b>	<b>TOTAL CURRENT ASSETS</b>	<b>10,760</b>	<b>8,204</b>
<b>NON-CURRENT ASSETS</b>			
270	Financial Assets	301	270
188,812	Infrastructure, Property, Plant & Equipment	185,635	190,955
1,042	Other Non Current Assets	1,043	1,148
<b>190,124</b>	<b>TOTAL NON-CURRENT ASSETS</b>	<b>186,979</b>	<b>192,373</b>
<b>194,542</b>	<b>TOTAL ASSETS</b>	<b>197,739</b>	<b>200,576</b>
<b>CURRENT LIABILITIES</b>			
-	Bank Overdraft	-	-
2,105	Trade & Other Payables	1,918	1,980
1,257	Provisions	1,211	1,223
198	Borrowings	493	201
<b>3,560</b>	<b>TOTAL CURRENT LIABILITIES</b>	<b>3,622</b>	<b>3,404</b>
<b>NON-CURRENT LIABILITIES</b>			
340	Provisions	175	237
1,672	Borrowings	924	1,723
<b>2,012</b>	<b>TOTAL NON-CURRENT LIABILITIES</b>	<b>1,099</b>	<b>1,960</b>
<b>5,572</b>	<b>TOTAL LIABILITIES</b>	<b>4,721</b>	<b>5,364</b>
<b>188,970</b>	<b>NET ASSETS</b>	<b>193,018</b>	<b>195,213</b>
<b>EQUITY</b>			
53,847	Accumulated Surplus	52,044	55,076
132,265	Asset Revaluation Reserve	137,855	137,855
2,858	Other Reserves	3,119	2,282
<b>188,970</b>	<b>TOTAL EQUITY</b>	<b>193,018</b>	<b>195,213</b>



## NARACOORTE LUCINDALE COUNCIL

### BUDGETED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2022

	\$ Current Budget 30/06/2021 \$'000's	\$ Budget 30/06/2022 \$'000's
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Receipts</b>		
Rates - General and Other	12,388	12,697
Statutory Charges	283	287
User Charges & Commercial Income	2,209	2,273
Grants, Subsidies & Contributions	4,055	3,796
Investment Income	79	64
Reimbursements	290	177
Other Income	1,603	1,705
<b>Payments</b>		
Employee costs	(5,424)	(5,425)
Materials, contracts & other expenses	(7,984)	(9,040)
Finance costs	(99)	(70)
<b>NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES</b>	<b>7,400</b>	<b>6,464</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Receipts</b>		
Proceeds from Borrowings	-	1,000
Proceeds from Borrowings (community loans)	40	39
Proceeds from Aged Care Facility Deposits	-	-
<b>Payments</b>		
Repayment of Borrowings	(450)	(449)
Loans to Community Groups	-	-
Repayment of Aged Care Facility Deposits	-	-
Repayment of Lease Liability	(58)	(40)
<b>NET CASH PROVIDED (USED) BY FINANCING ACTIVITIES</b>	<b>(468)</b>	<b>550</b>
<b>CASH FLOWS FROM INVESTMENT ACTIVITIES</b>		
<b>Receipts</b>		
Capital Grants, Subsidies, Contributions	984	1,607
Sale of Replaced Assets	111	285
Sale of Surplus Assets	410	-
<b>Payments</b>		
Expenditure on Renewal/Replacement of Assets	(5,035)	(6,526)
Expenditure on New/Upgraded Assets	(1,648)	(4,950)
Development of Real Estate for Sale	-	-
<b>NET CASH USED IN INVESTMENT ACTIVITIES</b>	<b>(5,178)</b>	<b>(9,583)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>1,754</b>	<b>(2,570)</b>
CASH AT THE BEGINNING OF REPORTING PERIOD	7,269	9,023
<b>CASH AT END OF REPORTING PERIOD</b>	<b>9,023</b>	<b>6,454</b>

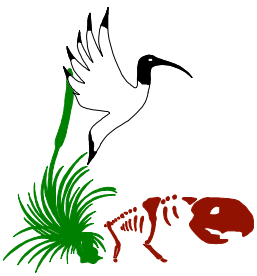


## Naracoorte Lucindale Council

UNIFORM PRESENTATION OF FINANCES	2016-17 Actual \$'000	2017-18 Actual \$'000	2018-19 Actual \$'000	2019-20 Actual \$'000	2020-21 Current Budget \$'000	2021-22 Budget \$'000
OPERATING INCOME	20,057	19,148	19,855	19,100	19,325	19,166
less OPERATING EXPENSES	18,811	18,469	16,045	16,524	17,727	18,578
<b>Equals: Operating Surplus/(Deficit) <sup>(a)</sup></b>	<b>1,246</b>	<b>679</b>	<b>3,810</b>	<b>2,576</b>	<b>1,598</b>	<b>588</b>
<b>Less: Net Outlays on Existing Assets</b>						
Capital Expenditure on Renewal / Replacement of Existing Assets	7,037	5,885	6,459	8,623	5,035	6,526
less Depreciation	7,281	7,035	5,243	5,543	5,713	5,776
less Proceeds from Sale of Replaced Assets	312	50	79	180	111	275
	(556)	(1,200)	1,137	2,900	(789)	475
<b>Less: Net Outlays on New Assets</b>						
Capital Expenditure on New / Upgraded Assets (including investment property & real estate development)	1,089	1,630	2,135	2,418	1,648	4,950
less Amounts Received Specifically for New Assets	1,368	656	717	808	1,140	1,607
less Proceeds from Sale of Surplus Assets	-	82	-		254	-
	(279)	892	1,418	1,610	254	3,343
<b>Equals: Net Lending / (Borrowing) for Financial Year <sup>(b)(c)</sup></b>	<b>2,081</b>	<b>987</b>	<b>1,255</b>	<b>(1,934)</b>	<b>2,134</b>	<b>(3,230)</b>

- (a) Operating Surplus / (Deficit) measures the extent to which operating revenue is or is not sufficient to meet all of the costs of providing council services, which include depreciation. Where an operating deficit exists, some costs being incurred in the current year are not being met by today's ratepayers.
- (b) Net Lending / (Borrowing) equals Operating Surplus / (Deficit), less Net Outlays on existing and new assets. The Net Lending / (Borrowing) result is a measure of the Council's overall (i.e. Operating and Capital) budget on an accrual basis. The Net Lending / (Borrowing) result can be expected to fluctuate from year to year, given the lumpy nature of some capital expenditure. Achieving a zero result on the Net Lending / (Borrowing) measure in any one year essentially means that the Council has met all of its expenditure (both operating and capital) from the current year's revenues.
- (c) The Net Lending / (Borrowing) for the financial year does not include principal repayments in relation to loan borrowings.





## Naracoorte Lucindale Council

KEY FINANCIAL INDICATORS	Target	2016-17 Actual \$'000	2017-18 Actual \$'000	2018-19 Actual \$'000	2019-20 Actual \$'000	2020-21 Current Budget \$'000	2021-22 Budget \$'000
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### 1 Operating Surplus/(Deficit) Ratio - %

Expresses the operating surplus(deficit) as a percentage of operating revenue.

Where an operating deficit exists, this percentage indicates the percentage increase needed in revenue to achieve a break-even operating result. Equally a break even operating result could be targeted by decreasing operating expenses.

Operating Surplus/(Deficit) Ratio - %	0-15%	6	4	19.2	13.5	8.3	3.1
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### 2 Net Financial Liabilities Ratio

Expresses net financial liabilities as a percentage of Total Operating Revenue.

This measure indicates the capacity of Council to meet its financial obligations from revenue streams. Where the ratio is falling, it indicates that a Council's capacity to meet its financial obligations from revenue streams is strengthening. Conversely, where this ratio is increasing, it indicates that a Council's capacity to meet its financial obligations is deteriorating.

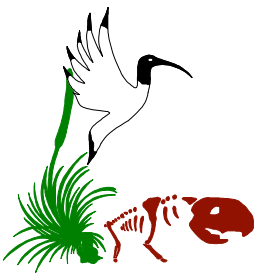
Net Financial Liabilities Ratio - %	>0 < 100	(16)	(23)	(28)	(19)	(30)	(13)
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### 3 Asset Renewal Funding Ratio

The asset renewal funding ratio is calculated on the sum of the proposed expenditure as indicated in the Infrastructure & Asset Management Plan.

Asset Renewal Funding Ratio - %	> 90 < 110%	92	68	81	96	128	99
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# Notes Operational Budget 2021-2022

The Naracoorte Lucindale Council budget includes a wide range of services and support to the community. Some of these services are legislated, however a large number of the services are optional, or the degree to which they are provided is optional.

This document does not touch on every line in the management working budget, but attempts to provide a general explanation of the area as a whole.

Council does not adopt the budget at the management working budget level, but rather at a more strategic level. This document is provided to Members and the Community for information purposes. A summary of the operational budget is provided on pages 38-40 and can be referenced against these notes.

The 2020-21 budget figures referenced for comparison purposes are the original budget adopted by Council in June 2020.

## NOTE 1 - ADMINISTRATION

### Administration

**Net Operational Budget - \$158,072 (2020-21: \$114,526)**

*Recurring Expenditure \$238,000 (2020-21: \$233,390)*

*Internal Recoveries (NRLE) \$11,792 (2020-21: \$11,552)*

- Debt Collection Charges - \$20,000
- Emergency Services Levy - \$12,000
- FBT Liability - \$40,000
- Insurance - \$157,000
- Lease & Licences Compliance - \$1,000
- Postage - \$4,000

*Income \$68,136 (2020-21: \$107,312)*

- Debt Collection Recovery - \$18,500
- LGFA Bonus (based on Council investments held with the LGFA) - \$25,000
- Administration Recoveries for Naracoorte Regional Livestock Exchange - \$11,792
- Recoveries Regional Landscape Levy (paid to Council for collecting the Levy) - \$3,636
- Search Fees - \$19,000

*Increase in net operational budget is due a transfer of the Emergency Services Levy from 'Fire' to 'Admin' and a decrease in the LGFA Bonus and anticipated removal of the special distribution funds from the Local Government Risk Services (as advised by LGRS).*

### Building Maintenance

**Net Operational Budget - \$58,838 (2020-21: \$52,231)**

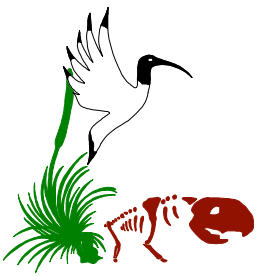
*Recurring Expenditure \$52,648 (2020-21: \$52,231)*

*Depreciation \$6,190 (2020-21: \$0)*

- Salary and on-costs, including vehicle and training

*Increase relates to depreciation associated with vehicle.*





# Notes Operational Budget 2021-2022

## CEO

**Net Operational Budget - \$368,960 (2020-21: \$364,729)**

*Recurring Expenditure - \$331,301 (2020-21: \$327,570)*

*Depreciation \$7,659 (2020-21: \$7,659)*

- Chief Executive Officer - salary and on-cost components, including provision of motor vehicle
- Allocation for use of Consultants and legal advice (eg. CEO Performance Review) - \$20,000
- Local Government Association (LGA) Subscriptions (*estimate*) - \$23,640
- Limestone Coast Local Government Association (LCLGA) Subscriptions - \$52,739

*Additional Expenditure / Projects - \$30,000 (2020-21: \$30,000)*

- Software to monitor Strategic Management Plans & Performance Development Reviews - \$30,000

*Council's total contribution to LCLGA for 2021-22 is estimated to be \$111,748 (2020-21: \$91,956).*

*Council's contribution is shown over a number of budget lines across Strategic, Operations, Engagement & Community and Planning & Compliance. Increase is due to doubling the contribution to the destination marketing strategy (refer Visitor Information & Tourism).*

## Community Engagement

*Council's emphasis on the need to improve community consultation and Council's presence on the web and on social media has seen a consistent allocation in relation to consultation, webpage design and design & print work.*

**Net Operational Budget - \$237,957 (2020-21: \$70,101)**

*Recurring Expenditure \$232,139 (2020-21: \$70,101)*

*Depreciation \$5,818 (2020-21: \$0)*

- Manager Engagement & Community and Community Engagement Officer (50%) - salary and on-costs
- Advertising (weekly advertisement in the local newspaper) - \$8,000
- 'Bang the Table' online community consultation tool - \$7,900
- Community Consultation - \$4,000
- Printing & distribution of quarterly newsletter - \$5,000
- Webpage Subscription & My Local App - \$11,500
- Webpage Upgrade - \$5,000

*Increase in net operational budget is due to the realignment of the Managers role to Engagement & Community, previously included Governance with all costs being allocated to Governance. Refer to Governance where a decrease in net operational budget has been realised.*

## Computer Operations

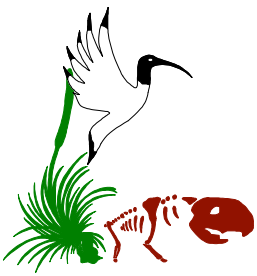
**Net Operational Budget - \$553,278 (2020-21: \$435,322)**

*Recurring Expenditure \$430,949 (2020-21: \$380,522)*

*Depreciation \$11,629 (2020-21: \$10,000)*

*Internal Recoveries (NRLE) \$5,200 (2020-21: \$5,200) - offsets recurring expenditure*

- Systems Administrator & GIS Officer - salary and on-costs, including training
- Lease for two (2) key servers and backup infrastructure - \$18,730
- Licencing - Financial System - \$55,000
- Licencing - Asset Management System - \$17,200
- Licencing - Microsoft - \$52,000
- Licencing - GIS / Mapping System - \$18,200
- Licencing - Other - \$30,000
- Consultancy Assistance (IT & GIS) - \$24,000



# Notes Operational Budget 2021-2022

## *Additional Expenditure / Projects \$115,900 (2020-21: \$50,000)*

- Aerial imagery (update urban imagery) - \$20,900
- Asset Management System (allocation to explore an alternative system, with purchase planned for 2022-23) - \$10,000
- Cloud Migration (testing / planning) - \$30,000
- Migrate to Office 365 (trialled 2020-21) - increased licencing costs / consultancy assistance
- Continue to Trial HAAS (Hardware As A Service) - \$5,000
- Allowance to upgrade Synergy projects to Altus - \$50,000

*Increase in net operational budget relates to additional expenditure / projects listed above and increases to licencing costs.*

## Creditors

### **Net Operational Budget - \$39,016 (2020-21: \$74,869)**

#### *Recurring Expenditure \$39,016 (2020-21: \$74,869)*

- Creditor Officer - salary and on-costs, including training

*Decrease in net operational budget relates to a recent staff retirement and subsequent reduction in hours allocated for this position.*

## Customer Service/Reception

### **Net Operational Budget - \$89,444 (2020-21: \$87,520)**

#### *Recurring Expenditure \$89,444 (2020-21: \$87,520)*

- Customer Service Officers (Naracoorte & Lucindale) - salary and on-costs, including training and relief staff

## Debtors

### **Net Operational Budget - \$17,892 (2020-21: \$17,929)**

#### *Recurring Expenditure \$17,892 (2020-21: \$17,929)*

- Debtor Officer - salary and on-costs, including training

## Elected Members

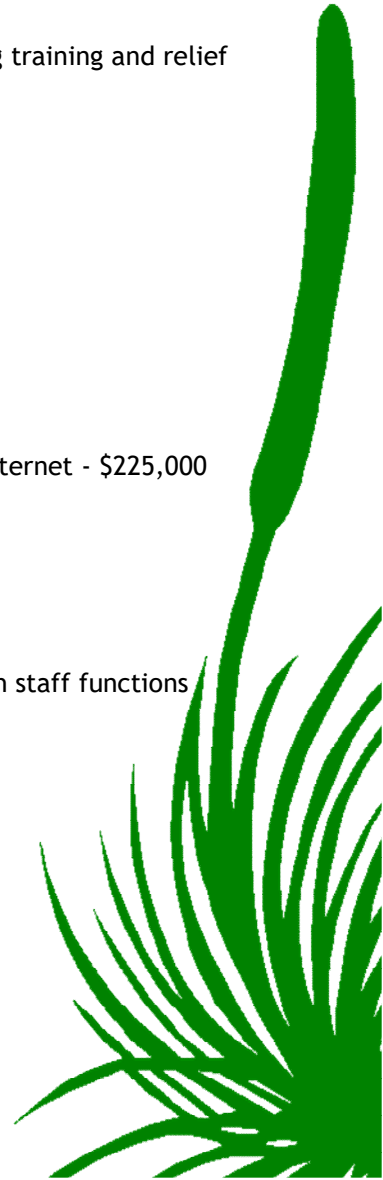
### **Net Operational Budget - \$269,020 (2020-21: \$273,632)**

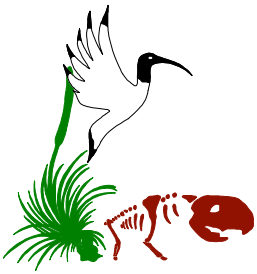
#### *Recurring Expenditure - \$259,450 (2020-21: \$264,062)*

#### *Depreciation \$9,570 (2020-21: \$9,570)*

- Includes mayoral and member allowances, allocation for travelling, telephone & internet - \$225,000
- Council Meetings - \$5,400
- Provision for motor vehicle and associated costs (excluding depreciation) - \$8,000
- Election expenses (roll maintenance) - \$2,500
- LCLGA Hosting Costs - \$1,000
- Conferences and Training - \$11,000

*Decrease in net operational budget relates to the reallocation of costs associated with staff functions (eg. Christmas Function) to HR.*





# Notes Operational Budget 2021-2022

## Finance

**Net Operational Budget - \$319,500 (2020-21: \$297,397)**

**Recurring Expenditure \$307,545 (2020-21: \$290,224)**

**Depreciation \$11,955 (2020-21: \$7,173)**

- Director Corporate Services (50%), Corporate Services and Finance Officers (both part time positions) and 10% of HR Officer - salary and on-costs, including vehicle and training
- Audit Committee - \$5,200
- Audit Services - 5-year contract 2020-21 to 2024-25 - \$16,950
- Asset Management - \$10,000

*Increase in net operational expenditure is due to allocation of portion of HR Officer's salary costs to these budget lines.*

## Governance

**Net Operational Budget - \$74,126 (2020-21: \$168,975)**

**Recurring Expenditure \$74,126 (2020-21: \$168,975)**

- Salary and on-cost components, including training

*Decrease in net operational budget is due to a change in this role to a part-time position with a sole governance focus, allowing greater emphasis by Council on community engagement and development of community services.*

## Human Resources

**Net Operational Budget - \$170,144 (2020-21: \$109,265)**

**Recurring Expenditure \$170,144 (2020-21: \$109,265)**

- Director Corporate Services (50%) and Administration Officer (80%) - salary and on-cost components
- Legal Costs - \$2,000
- Recruitment Costs - \$5,000
- Staff Functions - \$5,000
- Wellness Program - \$3,000

*Increase in net operational budget is due to a reallocation of HR Officer's salary and on-costs to HR (previous allocation was 20%, increased to 80%) from Payroll. Staff Functions have been reallocated to HR, from Members Expense.*

## Investigations

**Net Operational Budget - \$101,000 (2020-21: \$21,000)**

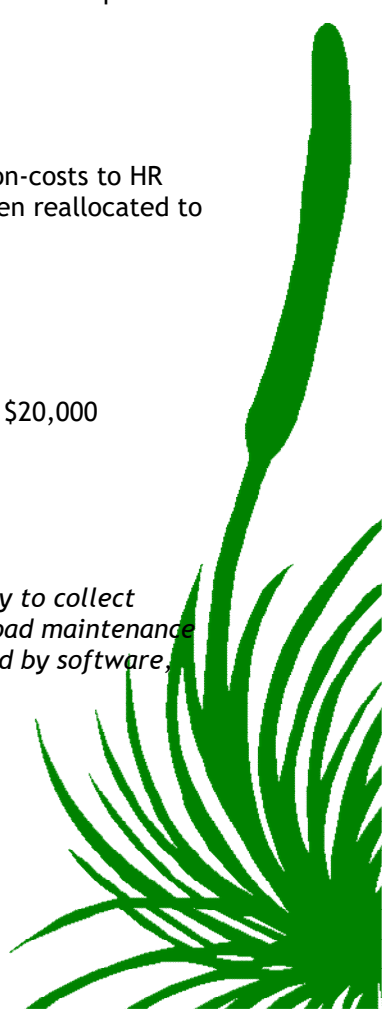
**Recurring Expenditure - \$21,000 (2020-21: \$21,000)**

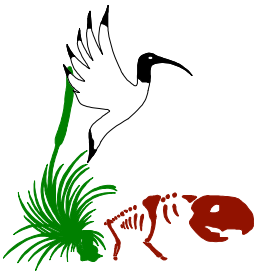
- Asset investigation, includes traffic counters, soil testing, pavement testing, etc. - \$20,000
- Subscriptions and Consumables- \$1,000

**Additional Expenditure / Projects - \$80,000 (2020-21: \$0)**

- Introduction of Roadbotics Technology - \$80,000

*Increase in net operational budget is due to the introduction of Roadbotics technology to collect data on sealed roads. This technology uses 'artificial intelligence' to assess sealed road maintenance requirements by taking photos of the road at 3 metre intervals. Data is then analysed by software, and outputs a recommended works program to improve asset management.*





# Notes Operational Budget 2021-2022

## Managers and Project Support

**Net Operational Budget - \$268,036 (2020-21: \$275,762)**

*Recurring Expenditure - \$256,752 (2020-21: \$264,478)*

*Depreciation \$11,284 (2020-21: \$11,284)*

- Operations Manager and Technical Officer - salary and on-cost components, including vehicles and training

## Office - Lucindale

**Net Operational Budget - \$26,928 (2020-21: \$26,690)**

*Recurring Expenditure \$13,100 (2020-21: \$12,834)*

*Depreciation \$13,828 (2020-21: \$13,856)*

- Building maintenance - \$3,000
- Cleaning (contract) - \$4,200
- Utilities & insurance - \$4,600

*The Lucindale Office is currently open one (1) day a week, with additional days each quarter to facilitate rate payments.*

## Office - Naracoorte

**Net Operational Budget - \$195,225 (2020-21: \$141,846)**

*Recurring Expenditure \$95,730 (2020-21: \$94,815)*

*Depreciation \$49,495 (2020-21: \$47,031)*

- Building maintenance - \$20,000
- Cleaning (contract) & consumables - \$14,500
- Photocopier - \$14,400
- Utilities & insurance - \$39,830

*Additional Expenditure / Projects - \$50,000 (2020-21: \$0)*

- Building Maintenance (pressure clean external walls, fix cracking walls (internal), internal painting, investigate external wall cracking / salt damp) - \$50,000

*Increase in net operational budget is due to the additional allocation for building maintenance.*

## Operations

**Net Operational Budget - \$221,070 (2020-21: \$222,599)**

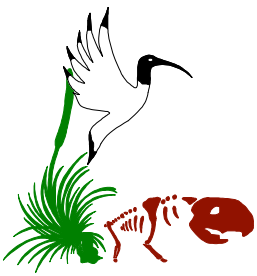
*Recurring Expenditure - \$261,026 (2020-21: \$263,613)*

*Depreciation \$6,924 (2020-21: \$6,924)*

- Director Operations and Administration Officer - salary and on-cost components, including vehicle and training

## *Recoveries*

- Recoveries of approximately 20% of total "Director" expenditure for management role associated with the Naracoorte Regional Livestock Exchange and 5% for waste management - \$46,880



# Notes Operational Budget 2021-2022

## Payroll

**Net Operational Budget - \$69,690 (2020-21: \$124,608)**

*Recurring Expenditure \$76,881 (2020-21: \$136,059)*

*Internal Recoveries (NRLE) \$7,191 (2020-21: \$11,451)*

- Payroll Officers - salary and on-costs, including training
- Administration Recoveries for Naracoorte Regional Livestock Exchange - \$7,191

*Decrease in net operational budget* is due to a reallocation of HR Officer's salary and on-costs to HR from Payroll.

## Planning

**Net Operational Budget - \$135,881 (2020-21: \$187,902)**

*Recurring Expenditure \$114,503 (2020-21: \$114,624)*

*Depreciation \$5,378 (2020-21: \$5,378)*

- Salary and on-costs, including vehicle and training

*Projects - \$16,000 (2020-21: \$68,000)*

- Masterplan Implementation (Frances) - marketing as an alternative route and as the half way point between Melbourne and Adelaide- \$5,000; promotion of Frances and its attractions - \$10,000; community contribution - \$1,000

*Decrease in net operational budget* relates to a reduction in proposed operational expenditure on implementing Master Plans in 2021-22.

## Procurement

**Net Operational Budget - \$171,635 (2020-21: \$163,925)**

*Recurring Expenditure - \$171,635 (2020-21: \$163,925)*

- Purchasing Officer & Stores Officer - salary and on-cost components, including training
- Vendor Panel Platform Licence - \$6,100

*Increase in net operational budget* is due to the Vendor Panel Platform Licence which was introduced in 2020.

## Rates and Property

**Net Operational Budget - \$145,700 (2020-21: \$144,119)**

*Recurring Expenditure \$145,700 (2020-21: \$144,119)*

- Rates Officer - salary and on-costs, including training
- Assessment Costs - annual valuation update, weekly and monthly supplementary updates - \$33,500
- Postage & stationery - \$17,500

## Records Management

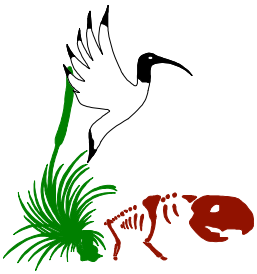
**Net Operational Budget - \$105,674 (2020-21: \$102,770)**

*Recurring Expenditure \$104,148 (2020-21: \$101,244)*

*Depreciation \$1,526 (2020-21: \$1,526)*

- Records Officer - salary and on-costs, including training
- Maintenance of records room (80 Ormerod Street) - \$8,000





# Notes Operational Budget 2021-2022

## Risk Management

**Net Operational Budget - \$99,880 (2020-21: \$61,253)**

**Recurring Expenditure - \$99,880 (2020-21: \$102,253)**

- Risk Officer - salary and on-cost components, including training

**Income \$0 (2020-21: \$41,000)**

*Increase in net operational budget is due to a reduction in income. Original intent was to provide a contract / shared officer service to District Council of Robe. Following recruitment, Robe decided to employ a local resource. \$41,000 was secured from LGRS as a once off contribution.*

## NOTE 2 - HEALTH SERVICES

### Lucindale Health Centre

**Net Operational Budget - \$21,750 (2020-21: \$8,844)**

**Recurring Expenditure \$2,970 (2020-21: \$2,930)**

**Reserve Transfer - \$2,030 (2020-21: \$0)**

**Depreciation \$21,750 (2020-21: \$10,914)**

- Maintenance & insurance - \$2,000

**Income \$5,000 (2020-21: \$5,000)**

- Lease fee - \$5,000

*Increase in net operational budget is due to the increase in depreciation.*

## NOTE 3 - PUBLIC ORDER & SAFETY

### Fire Prevention

**Net Operational Budget - \$81,816 (2020-21: \$81,923)**

**Recurring Expenditure \$93,348 (2020-21: \$102,986)**

**Depreciation \$1,968 (2020-21: \$1,687)**

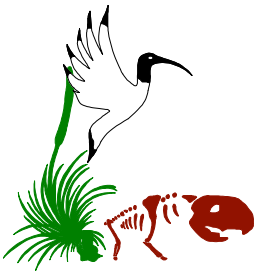
- Compliance Officer (30%) - salary and on-costs, including vehicle and training
- Fire Mitigation - \$45,000
- Slashing (fire compliance) - relates to Railway Land and enforcement notices where the owner does not carry out the work - \$10,000

**Income \$13,500 (2020-21: \$22,500)**

- Fines & infringements - \$3,500
- Slashing Income - offsets fire compliance carried out above - \$10,000

*Increase in net operational budget relates to fire mitigation and a greater emphasis on fire mitigation around townships.*





# Notes Operational Budget 2021-2022

## NOTE 4 - COMMUNITY AMENITIES

### Cemeteries

**Net Operational Budget - \$54,233 (2020-21: \$42,145)**

**Recurring Expenditure - \$141,350 (2020-21: \$142,562)**

**Depreciation \$7,983 (2020-21: \$9,683)**

- Burials and plaques - \$90,000
- Parks & Gardens Maintenance - \$42,000
- Land & Building - \$7,000

**Income \$95,100 (2020-21: \$110,100)**

- Burials - \$95,000

*Increase in net operational budget is due to a decrease in anticipated income from burial fees.*

### Effluent Disposal - Other

**Net Operational Budget - \$2,380 (2020-21: \$5,454)**

**Recurring Expenditure \$2,623 (2020-21: \$5,928)**

- Loan Interest payment - \$2,623

**Income \$243 (2020-21: \$474)**

- Interest - \$243

*Council contributed to the extension of the SA Water sewer scheme at Clover Crescent and Stewart Terrace in 2006-2007. The loans will be fully repaid in 2022.*

*Residents were required to contribute to the extension programs and were offered three options - upfront payment, two payments over a six-month period or a loan over 15 years at a fixed interest rate of 6.3%. Full payment of the loan is received at time of settlement if the property is sold.*

### Public Conveniences

**Net Operational Budget - \$135,105 (2020-21: \$128,976)**

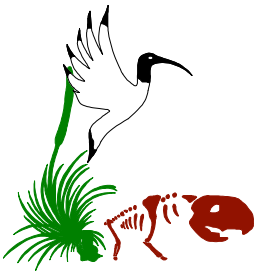
**Recurring Expenditure - \$116,287 (2020-21: \$112,518)**

**Depreciation \$18,818 (2020-21: \$16,458)**

- Public toilets are located in the Naracoorte and Lucindale CBD, at the Lucindale Oval, Memorial Oval (IB Edwards), Pioneer Park, Market Square Recreation Area and Cockatoo Lake.
- Cleaning - \$53,577
- Building Maintenance - \$25,500
- Inspections - \$9,000
- Utilities, consumables & services - \$21,725
- Contribution for Frances Toilet - \$3,000

*Increase in net operational budget relates to minor increases in building maintenance and depreciation.*





# Notes Operational Budget 2021-2022

## NOTE 5 - COMMUNITY SUPPORT

### Community Wellbeing

**Net Operational Budget - \$2,339 (2020-21: \$2,139)**

*Recurring Expenditure \$3,000 (2020-21: \$3,000)*

*Depreciation \$664 (2020-21: \$664)*

Community garden, including depreciation - \$3,664

*Income \$1,325 (2020-21: \$1,525)*

- Community Garden Permits - \$1,325

### Financial Support

**Net Operational Budget - \$56,500 (2020-21: \$66,400)**

*Recurring Expenditure \$56,500 (2020-21: \$56,400)*

- Community Chest (maximum grant to \$3,000) - \$40,000
- Annual contribution to Christian Pastoral Services (Naracoorte & Lucindale) - \$6,000
- Christmas in the Square, Lucindale Xmas Street Party & Special Kids Xmas Party (Adelaide) - \$3,500
- Donations - \$5,000
- Sponsorship - Stand Like Stone - \$2,000

*Decrease in net operational budget is due to the removal of an allocation for \$10,000 to the Prostate Cancer Support Group to purchase a Trans Perineal Prostate Biopsy Machine for the Mount Gambier Hospital. Project was completed in 2021.*

### Halls - Lucindale

**Net Operational Budget - \$56,758 (2020-21: \$56,467)**

*Recurring Expenditure \$19,330 (2020-21: \$19,673)*

*Depreciation \$38,428 (2020-21: \$37,794)*

- Land & Building maintenance - \$11,500
- Cleaning (contract) - \$2,000
- Utilities & insurance - \$5,530

*Income \$1,000 (2020-21: \$1,000)*

- Hire fees income - \$1,000

### Halls - Naracoorte

**Net Operational Budget - \$197,601 (2020-21: \$201,584)**

*Recurring Expenditure \$144,322 (2020-21: \$144,834)*

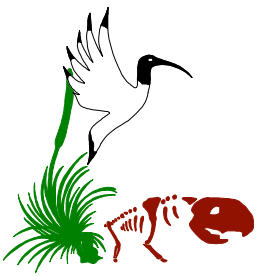
*Depreciation 90,479 (2020-21: \$93,950)*

- Venues Officer - salary and on-costs, including training
- Land & building maintenance - \$25,000
- Cleaning (contract) - \$18,000
- Utilities & insurance - \$28,680
- Plant & equipment maintenance - \$5,000
- Internal hire fees - \$2,000

*Income \$37,200 (2020-21: \$37,200)*

- Hire fees income - \$35,000
- Movies Income - \$2,200





# Notes Operational Budget 2021-2022

*Decrease in net operational budget relates to decreased allocation for building maintenance and reduction in depreciation.*

## Halls (Other)

**Net Operational Budget - \$4,429 (2020-21: \$4,337)**

Recurring Expenditure \$320 (2020-21: \$305)

Depreciation \$4,109 (2020-21: \$4,032)

➤ Insurance - \$320

*This budget line refers to the Hynam Hall. There is no planned maintenance for the Hynam Hall.*

## Harry Tregoweth Retirement Village (HTRV)

**Net Operational Budget - \$51,505 (2020-21: \$41,030)**

Recurring Expenditure \$26,360 (2020-21: \$27,010)

Reserve Transfers \$0 (2020-21: \$0)

Depreciation \$31,765 (2020-21: \$30,240)

Expenditure

- Garden maintenance - \$8,500
- Building maintenance - \$15,000
- Insurance & water - \$6,640

Additional Expenditure / Projects: \$5,000 (2020-21: \$0)

➤ Maintenance (repaint unit 2) - \$5,000

Income \$11,620 (2020-21: \$16,220)

- Rent - \$295 per month (increase \$5 per month) - \$10,620
- Interest (received in relation to deposits held by Council until the tenant vacates the unit) - \$1,000

*Increase in net operational budget relates to the additional allocation for repainting unit 2 and the reduction in anticipated income due to vacancies.*

*The Harry Tregoweth Retirement Village comprises six (6) units located in Lucindale. The units were built by the District Council of Lucindale in the early 1980s to meet a need for affordable aged accommodation in the community. Unfortunately, the income derived from the units does not cover the maintenance costs, let alone capital renewal costs, associated with the complex.*

*Three (3) of the six (6) units are currently tenanted, therefore the budget has been developed based on the assumption that only three (3) units may be tenanted for the financial year.*

*Attracting residents to the Retirement Village is providing difficult in recent years, with many choosing to retire to a Centre that provides more on-site activities and a town that includes hospital services.*

## Senior Citizens Hall (Lucindale)

**Net Operational Budget - \$19,952 (2020-21: \$13,261)**

Recurring Expenditure \$2,985 (2020-21: \$2,959)

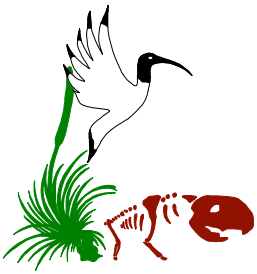
Depreciation \$10,467 (2020-21: \$10,302)

- Maintenance - \$1,500
- Insurance - \$955

Additional Expenditure / Projects \$6,500 (2020-21: \$0)

➤ Maintenance (repair & paint fascias and external doors) - \$6,500

*Increase in net operational budget relates to the additional allocation for maintenance of the building.*



# Notes Operational Budget 2021-2022

## Volunteers

**Net Operational Budget - \$0 (2020-21: Income of \$1,200)**

*Recurring Expenditure \$0 (2020-21: \$62,020)*

*Income \$0 (2020-21: \$63,220)*

*This position was a contract position that Council hosted subject to success of grant funding. Grant funding has ceased and the position will not continue past 30 June 2021.*

## Youth Activities

**Net Operational Budget - \$0 (2020-21: \$0)**

*Changed focus for expenditure on Senior and Youth expenditure. Incorporated into general Events allocation rather than specific targeted activities.*

## **NOTE 6 - CULTURE**

### Arts

**Net Operational Budget - \$42,657 (2020-21: \$31,714)**

*Recurring Expenditure \$57,657 (2020-21: \$56,714)*

- Community Art Development - continued implementation of community art program - \$10,000
- Art & Culture Facilitator salary and on-costs, including training

*Additional Expenditure / Projects: \$10,000 (2020-21: \$0)*

- Public Art Project - \$10,000

*Income \$25,000 (2020-21: \$25,000)*

- Community Art Grant Income - \$25,000

*Three (3) year grant program provides 50% funding for the Art & Cultural Facilitator position (expiry 17.02.2023).*

*Increase in net operational budget relates to the additional allocation for a public art project, which Council have indicated support for during 2021.*

### Art Gallery

**Net Operational Budget - \$112,972 (2020-21: \$53,357)**

*Recurring Expenditure \$34,123 (2020-21: \$31,120)*

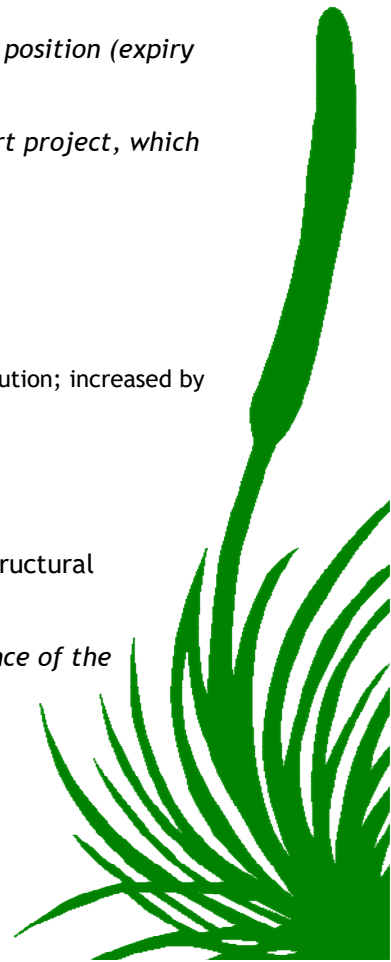
*Depreciation \$21,849 (2020-21: \$22,237)*

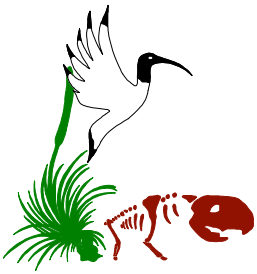
- Annual contribution to Art Gallery (request from Gallery to maintain the current contribution; increased by CPI - 1%) - \$22,950
- Insurance - \$4,173
- Land & Building Maintenance - \$5,000

*Additional Expenditure / Projects \$57,000 (2020-21: \$0)*

- Building Maintenance (repairing & repainting window frames, fascias and doors; structural engineering report on cracking of external walls; LED lighting) - \$57,000

*Increase in net operational budget relates to the additional allocation for maintenance of the building.*





# Notes Operational Budget 2021-2022

## Heritage

**Net Operational Budget - \$7,829 (2020-21: \$22,050)**

**Recurring Expenditure \$7,829 (2020-21: \$22,050)**

- Contribution to LCLGA for Heritage Advisor - \$5,829
- Local History Collection - \$2,000

*Decrease in net operational budget relates to the removal of Heritage Assistance Fund (refer May 2021 Council report)*

## Library

**Net Operational Budget - \$362,321 (2020-21: \$356,155)**

**Recurring Expenditure \$358,116 (2020-21: \$355,955)**

**Depreciation \$60,965 (2020-21: \$58,200)**

- Library Officers - salary and on-costs, including training
- Building maintenance - \$3,000
- Cleaning (contract) - \$16,500
- Utilities & insurance - \$15,993
- Heritage Collection - \$3,500
- Purchases (Magazines & Newspapers) - \$2,500
- One Library Management System Annual costs - \$2,525
- Toy maintenance & replacement - \$1,000
- Rent - \$44,126
- Lucindale Community Library Contribution - \$12,000
- Events & Promotion - \$2,000

**Income \$56,760 (2020-21: \$58,000)**

- Maintenance Grant Received (Naracoorte) - \$24,000
- Materials Grant (Naracoorte) - State Grant to be used to purchase books - \$26,500
- Maintenance Grant Received (Lucindale) - \$560
- Photocopying Fees & Other Income - \$5,700

*Increase in net operational budget relates to an increase in rental costs.*

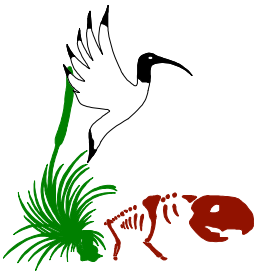
## Museum (Lucindale)

**Net Operational Budget - \$2,295 (2020-21: \$2,540)**

**Recurring Expenditure \$2,295 (2020-21: \$2,540)**

- Utilities - \$970
- Insurance - \$1,325





# Notes Operational Budget 2021-2022

## NOTE 7 - WASTE MANAGEMENT

### Waste Management

**Net Operational Budget - \$209,162 (2020-21: \$210,042)**

**Recurring Expenditure - \$1,329,265 (2020-21: \$1,216,390)**

**Depreciation \$33,103 (2020-21: \$33,928)**

The Naracoorte Waste Transfer Station has been managed privately under a lease arrangement from 1 July 2015.

#### *Expenditure*

- Kerbside collection (green waste) - \$154,458
- Kerbside collection (putrescible) - \$291,437
- Kerbside collection (recycling) - \$115,582
- Street bin collection (putrescible & recycling) - \$11,122
- Transport & Disposal of Putrescible Waste (from kerbside & street collection) - \$652,718
- Transport & Disposal of Recycling - \$173,045
- Hard Waste Disposal (2 free drop off days held annually) - \$55,000
- Waste & Recycling Disposal Education - \$2,000
- Garage Sale Trail - \$2,345
- EPA Licence - \$5,100
- Reinstatement/management of landfill sites - \$6,000
- Waste Management (allocation of Council Officer) - \$9,376

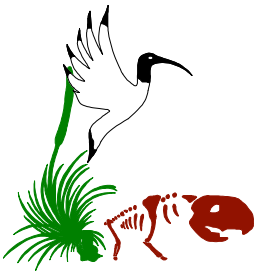
**Income \$1,153,206 (2020-21: \$1,060,276)**

- Service Levy \$356 per year per property (increase \$26 per annum)
- Service Levy income \$1,148,100

**Projects - \$0 (2020-21: \$20,000)**

*Increase in net operational budget relates to anticipated increased costs associated with disposal of waste.*





# Notes Operational Budget 2021-2022

## NOTE 8 - OTHER ENVIRONMENT

### Stormwater Management

**Net Operational Budget - \$263,233 (2020-21: \$232,832)**

*Recurring Expenditure - \$83,733 (2020-21: \$83,332)*

*Depreciation \$180,000 (2020-21: \$150,000)*

- Repairs and maintenance (urban) - \$50,000
- Pit cleaning - \$30,000

*Income \$500 (2020-21: \$500)*

- Reimbursement Caves Valley Drain - \$500

*Increase in net operational budget is due to an increase in depreciation.*

### Street Cleaning

**Net Operational Budget - \$193,555 (2020-21: \$144,555)**

*Recurring Expenditure - \$193,555 (2020-21: \$144,555)*

- Street Sweeping - \$193,555

*Increase in net operational budget relates to increase in areas that are swept and consistency of sweeping across the Naracoorte township.*

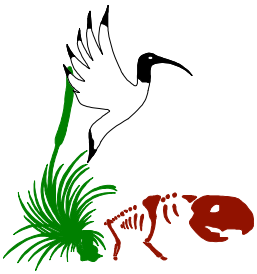
### Street Lighting

**Net Operational Budget - \$125,000 (2020-21: \$115,000)**

*Recurring Expenditure - \$125,000 (2020-21: \$115,000)*

- Increase based on forecast actual expenditure for 2020-21. Allowance for additional lights that have been identified by AGL as not previously having been charged for





# Notes Operational Budget 2021-2022

## NOTE 9 - RECREATION

### Parks & Gardens

**Net Operational Budget - \$741,557 (2020-21: \$646,120)**

**Recurring Expenditure - \$574,557 (2020-21: \$528,460)**

**Depreciation \$90,000 (2020-21: \$87,660)**

- Building & Structure Maintenance (including sound shell) - \$10,000
- BBQ Cleaning - \$10,000
- Bore maintenance & repairs - \$10,000
- Boston Reserve maintenance - \$1,500
- Frances, Hynam & Kybybolite maintenance - \$8,000
- Gares Swamp Restoration - \$5,000
- Naracoorte North Parklands Nature Park - \$2,000
- Roadside mowing - \$40,000
- Street furniture maintenance - \$10,000
- Town entrance maintenance - \$10,000
- Naracoorte Creek maintenance - \$30,000
- Naracoorte Creek walk maintenance - \$20,000
- Naracoorte Creek walk licences - \$1,600 (for access through private properties)
- Playground audits & inspections - \$10,000
- Playground cleaning - \$10,000
- Playground maintenance - \$20,000
- Street trees (maintenance, contractors & purchases) - \$55,000
- Christmas decorations and installation - \$10,000
- Maintenance (Townships) - \$309,000

**Additional Expenditure / Projects: \$82,000 (2020-21: \$45,000)**

- Pioneer Park [N] - Train & Structure - \$10,000
- Street Trees - Naracoorte Northern Entrance (recommendation from Botanical Working Group for an avenue of trees along Stewart Terrace near the Sports Centre) - \$30,000
- Street Trees - Naracoorte Pioneer Park - \$10,000
- Deviation Road Irrigation - \$25,000
- Lucindale Revegetation (from Master Plan) - \$7,000

**Income \$5,000 (2020-21: \$15,000)**

- Grant Income - \$5,000

*Increase in net operational budget relates to increases to playground maintenance, inspections & cleaning (+\$27k); increase to tree maintenance (+\$15k); additional expenditure / projects listed above; a reduction in Naracoorte Town Entrance maintenance (-\$35k) and a transfer of costs associated with the Lucindale Oval and Surrounds to Sport & Rec (-\$21k).*

### Sport & Recreation

**Net Operational Budget - \$182,835 (2020-21: \$61,532)**

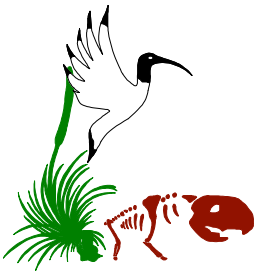
**Recurring Expenditure - \$69,546 (2020-21: \$47,470)**

**Depreciation \$17,979 (2020-21: \$18,707)**

- Allocation of mower for Frances & Kybybolite - \$3,000
- Naracoorte Sports Centre - maintenance of common areas - \$10,000
- Support of local organisations - \$5,000
- Wortley Oval (water) - \$600
- Cockatoo Lake (includes refuse collection, slashing & general maintenance) - \$15,000







# Notes Operational Budget 2021-2022

- Lucindale Sports Oval (oval & surrounds, excluding old hockey field) - \$21,000
- LCLGA - contribution to Regional Recreation & Sports Officer (STAR Club Officer) - \$7,701

*Additional Expenditure / Projects: \$100,000 (2020-21: \$0)*

- Naracoorte Netball / Tennis Courts Upgrade Contribution - \$100,000

*Income \$4,690 (2020-21: \$4,645)*

- Lease fees for Lucindale Football Club & Lucindale Netball Club - \$4,690

*Increase in net operational budget relates to the transfer of costs associated with the Lucindale Oval and Surrounds from parks & gardens (\$21k) and the contribution to the Naracoorte Netball / Tennis Courts Upgrade Contribution which is a RLCIP Round 2 Grant funded project.*

## Naracoorte Swimming Lake

**Net Operational Budget - \$343,508 (2020-21: \$264,816)**

*Recurring Expenditure - \$197,395 (2020-21: \$198,849)*

*Depreciation \$65,313 (2020-21: \$66,147)*

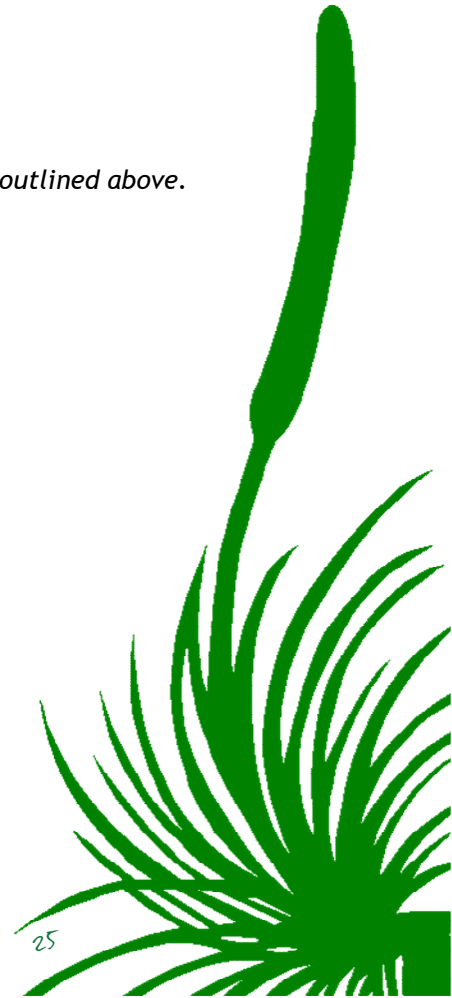
- Electricity \$15,000
- Equipment maintenance & pump servicing - \$5,600
- Chlorine & chemical - \$40,000
- Land & Building Maintenance - \$51,000
- Parks & gardens maintenance - \$10,000
- Inspections and callouts (chlorine and pumps monitoring) - \$54,000
- Cleaning & Consumables - \$7,000
- Lake security - \$9,000

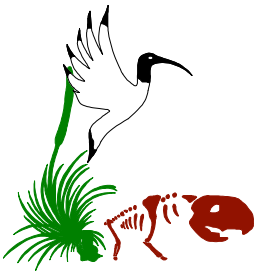
*Additional Expenditure / Projects: \$81,000 (2020-21: \$0)*

- Master Plan - \$20,000
- Building Maintenance Changerooms (painting internal walls, fascias, window frames and eaves; repair septic tank / soakage trench) - \$21,000
- Lake Walls (paint) - \$40,000

*Income \$200 (2020-21: \$180)*

*Increase in net operational budget relates to additional expenditure / projects outlined above.*





# Notes Operational Budget 2021-2022

## NOTE 10 - REGULATORY SERVICES

### Compliance

**Net Operational Budget - \$37,292 (2020-21: \$36,841)**

**Recurring Expenditure \$37,549 (2020-21: \$36,016)**

**Depreciation \$843 (2020-21: \$1,125)**

- General Inspector (10%) - salary and on-costs, including vehicle and training
- Corella Management - \$5,000
- Illegal Refuse Disposal - \$4,000

**Income \$1,100 (2020-21: \$300)**

- Feral cat trap hire - \$100

### Development (Building and Planning) Controls

**Net Operational Budget - \$45,307 (2020-21: \$62,864)**

**Recurring Expenditure \$181,507 (2020-21: \$179,464)**

- Building Officer + Manager (25%) - salary and on-costs, including training
- Assessment Panel - \$4,000
- Consultant & Legal Fees - \$40,000
- Planning Portal Contribution - \$10,000

**Income \$136,200 (2020-21: \$116,600)**

- Development fees - \$136,200

*Decrease in net operational budget relates to increased fees based on actuals for previous two years.*

### Dog Control

*The registration of dogs has been managed by the Dog & Cat Management Board (DCMB) since 1 July 2018. Council is able to accept payments for dog registrations; however, the registration process itself will be done on-line. Though annual registration will*

*still be required, a dog will be issued with one tag number for life. The owner of the dog will be responsible for updating address, desexing and microchipping information.*

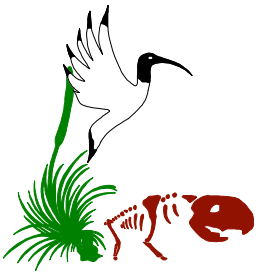
*Council will retain responsibility for setting dog registration fees and dog control (eg. wandering dogs, dog attacks, etc.).*

**Net Operational Budget - Income of \$3,650 (2020-21: Income of \$6,794)**

**Recurring Expenditure \$53,622 (2020-21: \$51,571)**

**Depreciation \$1,968 (2020-21: \$1,685)**

- Dog Control is primarily managed by the Compliance Officer with support from the Building Maintenance Officer as required
- Compliance Officer (30%) - salary and on-costs, including vehicle and training
- Adopt-a-dog Program/Euthanasia (every effort is made to rehome a dog as Council's first option) - \$3,000
- Dog & Cat Management Board Contribution (equates to 12% of all fees collected - this is a legislated contribution) - \$6,240
- Citronella collars (barking dogs), waste bags, etc. - \$2,000
- Pound maintenance - \$5,000



# Notes Operational Budget 2021-2022

*Income \$59,240 (2020-21: \$60,300)*

- Registration Fees - \$52,000
- Expiations, pound fees, dog collar hire, permits - \$7,240

## Health

***Net Operational Budget - \$29,370 (2020-21: \$38,370)***

*Recurring Expenditure \$95,500 (2020-21: \$51,500)*

- Contracted Service - \$50,000
- Consultant - Inspection (external) - \$44,000
- Wasp & Pest Control Program - \$1,000

*Income \$66,130 (2020-21: \$13,130)*

- Inspection Income - \$60,000
- Septic Tank Applications have remained relatively constant in recent years - \$6,000

*Decrease in net operational budget relates to increased income from inspections.*

## Livestock Control

***Net Operational Budget - \$15,360 (2020-21: \$15,861)***

*Recurring Expenditure \$14,517 (2020-21: \$14,736)*

*Depreciation \$843 (2020-21: \$1,125)*

- General Inspector (15%)- salary and on-costs, including vehicle and training
- Relates to control of wandering stock and associated impounding costs.

## Parking Controls

***Net Operational Budget - \$39,400 (2020-21: \$15,773)***

*Recurring Expenditure \$21,900 (2020-21: \$20,273)*

- General Inspector (15%) - salary and on-costs, including vehicle and training
- Impounding of abandoned vehicles - \$1,200
- Signage - \$3,000

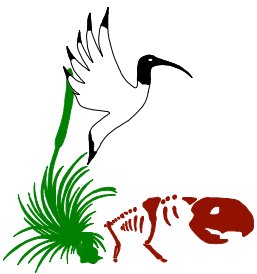
*Income \$4,500 (2020-21: \$4,500)*

- Fees and Charges Income - \$4,500

*Additional / Project Expenditure \$22,000 (2020-21: \$0)*

- Signage (replace Naracoorte CBD / Robertson Street signage) - \$22,000





# Notes Operational Budget 2021-2022

## NOTE 11 - TRANSPORT & COMMUNICATION

### Aerodrome

**Net Operational Budget - \$151,957 (2020-21: \$131,354)**

*Recurring Expenditure - \$62,065 (2020-21: \$63,566)*

*Depreciation \$100,000 (2020-21: \$102,548)*

- Aviation Technical Service (membership) - \$4,450
- L&B Maintenance - \$20,000
- Lucindale airstrip (excluding mowing) - \$2,000
- Runway lights - \$1,000
- Mowing and weed spraying - \$14,000
- Technical Inspections - \$10,000

*Income \$35,108 (2020-21: \$34,760)*

- CPI increase in fees - \$35,108

*Additional / Project Expenditure: \$25,000 (2020-21: \$0)*

- Linemarking - \$25,000

### Roads Maintenance

**Net Operational Budget - \$5,097,802 (2020-21: \$5,194,970)**

*Recurring Expenditure - \$2,231,258 (2020-21: \$2,379,143)*

*Depreciation \$3,879,850 (2020-21: \$3,829,850)*

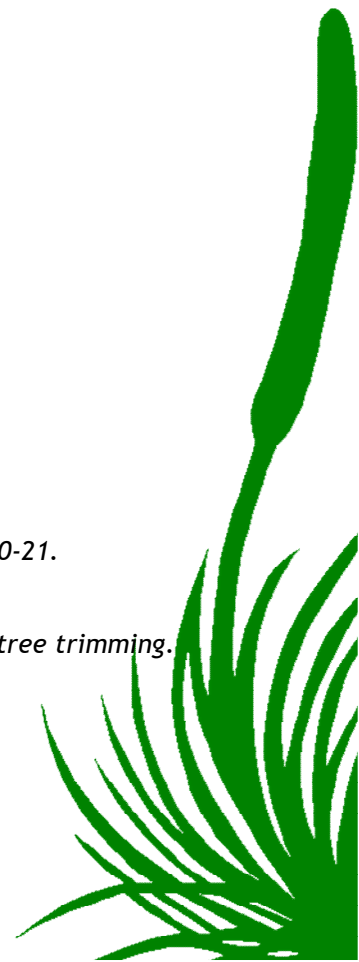
- Bridge maintenance - \$15,000
- Walkways, driveway, kerb & water table maintenance - \$75,000
- Drainage maintenance (rural) - \$70,000
- Guide post installation - \$50,000
- Road Opening & Closings (formal process) - \$5,000
- Native vegetation, mowing & weed spraying - \$160,000
- Sign replacement (includes temporary road signage) - \$120,000
- Storm damage & callouts - \$60,000
- Tree maintenance - \$300,000
- Water point maintenance - \$5,000
- Linemarking - \$80,000
- Sealed road repairs - \$210,000
- Shoulder maintenance - \$50,000
- Grading - \$750,000
- Unsealed road repairs - \$260,000
- Loan interest, Concrete Bridge & CBD Roundabouts - \$6,258

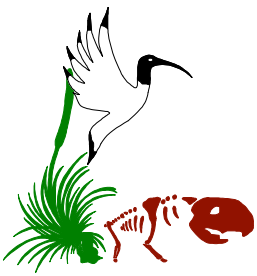
*Income \$1,013,306 (2020-21: \$1,014,023)*

- Grants Commission - \$521,683
- Grants Commission Supplementary Road Funding - \$0
- Roads to Recovery - \$491,623

*Supplementary Road Funding was received in advance in June 2019 for 2019-20 and 2020-21. There has been no commitment for the program to extend beyond 2021.*

*Decrease in net operational expenditure relates to a return to normal expenditure for tree trimming. Additional trimming undertaken in 2020-21.*





# Notes Operational Budget 2021-2022

## NOTE 12 - BUSINESS UNDERTAKINGS

### Caravan Park (Lucindale)

**Net Operational Budget - \$7,638 (2020-21: \$7,497)**

**Recurring Expenditure - \$1,676 (2020-21: \$1,648)**

**Depreciation \$5,962 (2020-21: \$5,849)**

- Land & Building maintenance - \$1,000

*The Caravan Park is leased informally to the Lucindale Football Club.*

### Effluent Disposal - Community Waste Management Scheme (CWMS) - Lucindale

**Net Operational Budget - \$41,256 (2020-21: \$55,006)**

**Recurring Expenditure - \$23,690 (2020-21: \$22,825)**

**Depreciation \$41,256 (2020-21: \$55,006)**

**Reserve Transfer - From Reserve \$17,468 (2020-21: To Reserve \$76,584)**

- Building maintenance (sheds) - \$2,000
- Electricity - \$4,900
- Insurance - \$2,290
- Licences (EPA & ESCOSA) - \$3,500
- Pipes & pumps maintenance - \$10,000
- Septic desludge (residents) - \$1,000

**Additional / Project Expenditure: \$93,000 (2020-21: \$0)**

- Audit / Inspection - \$60,000
- Pump Maintenance - \$8,000
- Septic Tank Desludge - \$25,000

**Income \$99,222 (2020-21: \$99,409)**

- 2021-22 fees are: Occupied \$589/property and Vacant \$213/property  
(2020-21: Occupied \$589/property and Vacant \$213/property)

The balance of fees collected and expenditure in any year is transferred to reserve for future replacement of the Scheme infrastructure (eg pipework, lagoon). The reserve balance at 30 June 2020 was \$521,144.

### Houses

**Net Operational Budget - \$845 (2020-21: Income of \$5,339)**

**Recurring Expenditure \$1,955 (2020-21: \$1,832)**

**Depreciation \$12,150 (2020-21: \$6,089)**

**Expenditure**

- Land & building maintenance - \$1,000
- Insurance - \$736

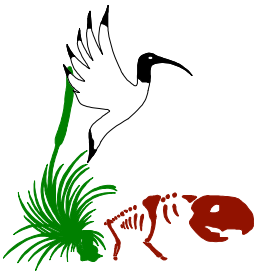
**Income \$13,260 (2020-21: \$13,260)**

**Income**

- Rent - \$255 per week - \$13,260

*Council has one (1) house available for rent, which is located on Carter's Road opposite the Naracoorte Regional Livestock Exchange.*

*Increase in net operational budget is due to increase in depreciation.*



# Notes Operational Budget 2021-2022

## Private Works

Council does not seek out private work, but tends to leave this to private contractors. All costs associated with any works carried out are fully recovered.

## Quarries

Costs are fully recovered by charging rubble to individual jobs or by adding rubble to inventory at year end for use in future years. Council's rubble raising and crushing is outsourced.

### **Net Operational Budget - \$0 (2020-21: \$0)**

*Recurring Expenditure \$617,000 (2020-21: \$617,000)*

*Internal Recoveries \$616,000 (2020-21: \$616,000) - offsets recurring expenditure*

- Pit sourcing maintenance & rehabilitation - \$30,000
- Rubble Raising & Crushing - \$550,000
- Rubble Purchase - \$30,000
- Stockpile Transfer - \$7,000
- Internal Recoveries - \$616,000

*Income \$1,000 (2020-21: \$1,000)*

- Other Income (sale of hay) - \$1,000

## **NOTE 13 - PLANT MACHINERY & DEPOT**

### Depot Expenses

Depot expenses (or indirect expenses) are recovered via a labour overhead rate from the job where employees work. This means that the job more accurately reflects the full costs associated with it. The overhead also recovers costs associated with the Works Coordinator position.

The recovery is reflected in the income line - overheads, which offset expenditure (including depreciation).

### **Net Operational Budget - \$0 (2020-21: - Income of \$69,315)**

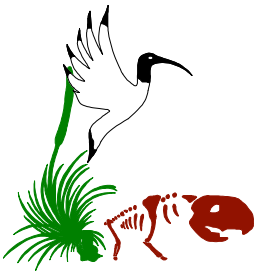
*Recurring Expenditure \$1,109,678 (2020-21: \$1,040,530)*

*Depreciation \$90,542 (2020-21: \$91,856)*

*Internal Recoveries \$1,200,220 (2020-21: \$1,201,701) - offsets recurring expenditure & depreciation*

- Expenditure**
- This includes all expenses associated with running Council's depot - including building maintenance, insurance and employee on costs such as holiday pay, superannuation and workers' compensation insurance - \$1,139,678
  - Internal Recoveries - \$1,230,220

*Increase in Net Operational Budget relates to a reallocation of the Works Coordinator role to Depot expense - previously this expense was costed to Managers & Support and recovered via the internal recoveries (labour overheads). Additional building maintenance is required at the depots and utility accounts have increased.*



# Notes Operational Budget 2021-2022

## Fleet Operations

**Net Operational Budget - \$0 (2020-21: \$1,000)**

*Recurring Expenditure \$3,000 (2020-21: \$6,000)*

*Depreciation \$3,225 (2020-21: \$0)*

*Internal Income \$6,225 (2020-21: \$5,000) - offsets recurring expenditure & depreciation*

- Pool car costs. Use of the pool car is recovered at a per kilometre rate from the relevant department. This is an internal income based on actual expenditure incurred.

*Reserve transfer of \$69,000 (refer page 40) relates to a transfer from reserve to be used to fund capital expenditure related to fleet operations.*

## Plant Operations

Plant Hire Recoveries refer to the amounts costed each time plant is used. For example, all initial costs in relation to a grader are costed to machinery repairs, when the grader is used, the plant item is costed to Road Maintenance - grading at XX dollars, with the other side of the entry costed to the income line. If plant hire rates are correct, the recoveries ensure that Council has adequate funding for the replacement of machinery when most economical to do so, that is, end of economic life. Some backlog exists so borrowing for certain items may be required from time to time.

**Net Operational Budget - \$30,000 (2020-21: \$56,000)**

*Recurring Expenditure \$983,477 (2020-21: \$972,066)*

*Depreciation \$400,000 (2020-21: \$380,000)*

*Internal Recoveries \$1,343,477 (2020-21: \$1,298,066) - offsets recurring expenditure & depreciation*

- Foreman & Mechanic - salary and on-cost components, including vehicle and training
- Fuel and oil - \$270,000
- Machinery and small plant repairs & maintenance - \$425,000
- Registrations and insurance - \$160,000
- Subscription to Caterpillar SIS System - \$3,000
- Tyre supply and repair - \$50,000
- Loan interest - \$4,277
- Reserve Transfer relates to transfer for capital purchase of fleet utilities

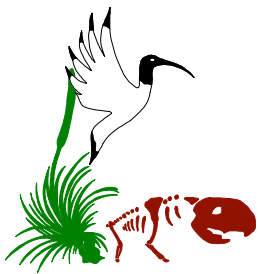
**Additional / Project Expenditure \$30,000 (2020-21: \$0)**

- Tyre Disposal (disposal of old tyres that have been stored at the depot over a number of years) - \$30,000

**Income \$40,000 (2020-21: \$54,000)**

- Fuel Rebate - \$40,000

*Reserve transfer of \$769,613 (refer page 40) relates to a transfer from reserve to be used to fund capital expenditure related to plant & machinery.*



# Notes Operational Budget 2021-2022

## NOTE 14 - ECONOMIC DEVELOPMENT

### Economic Development

**Net Operational Budget - \$67,512 (2020-21: \$141,467)**

**Recurring Expenditure - \$13,512 (2020-21: \$13,467)**

- Contribution to LCLGA for RDA Limestone Coast - \$13,512

**Additional Expenditure / Projects: \$54,000 (2020-21: \$126,000)**

- Consultant - \$12,000
- Naracoorte Caves Connection Project - \$10,000
- Economic Development Strategy - \$10,000
- Innovation Fund - \$20,000
- Scholarship University South Australia (Mt Gambier campus) \$2,000 (year 3 of a 3-year agreement)

*Council has emphasised the importance of facilitating economic development for this district if the district is to continue to thrive into the future.*

*Decrease in net operational budget is due to the finalisation of Council's partnership with the ARC Linkage Project, which involved a contribution of \$74,000 annually for four (4) years.*

### Events

**Net Operational Budget - \$148,266 (2020-21: \$141,666)**

**Recurring Expenditure \$73,566 (2020-21: \$53,966)**

#### **Expenditure**

- Community Engagement Officer salary and on-costs (50%)
- Anzac Day - \$1,000
- Australia Day - \$4,550
- Citizenship Ceremonies - \$1,000
- Harmony Day - \$3,500
- Naracoorte Horse Trials (3 day event) - \$1,000
- Other Functions - \$5,000
- Remembrance Day - \$1,000
- South East Field Days (includes sponsorship) - \$4,000\*
- TASTE Festival - \$5,000\*

**Additional Expenditure / Projects - \$116,700 (2020-21: \$104,700)**

- Fringe Festival - \$30,000
- Limestone Coast Multicultural Soccer Carnival - \$15,000
- Short Film & Photo Competition - \$3,000
- Tour of the Great South Coast Bike Race - \$36,700
- World Heritage Run - \$32,000

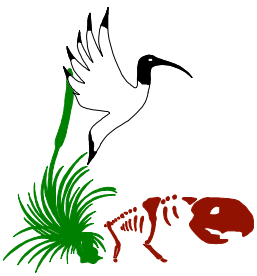
**Income \$42,000 (2020-21: \$17,000)**

- Income (World Heritage Run) - \$17,000
- Sponsorship / Contribution - Fringe Festival - \$15,000
- Sponsorship - Contribution - Tour of the Great South Coast - \$10,000

*\* Includes road closures, extra bin collections, town hall use, etc. Cash component for balance of allocation only*

*Increase in net operational budget is due to an increase in salary and on-costs for Council's Community Engagement Officer and the Fringe Festival 2022.*





# Notes Operational Budget 2021-2022

## Plantations

**Net Operational Budget - \$2,400 (2020-21: \$2,390)**

**Recurring Expenditure - \$2,400 (2020-21: \$2,390)**

- Maintenance - \$2,000
- Water licence - \$400

## Visitor Information Centre & Tourism

**Net Operational Budget - \$237,253 (2020-21: \$214,909)**

**Recurring Expenditure \$285,639 (2020-21: \$263,281)**

**Depreciation \$1,512 (2020-21: \$1,512)**

- Venue Officers - salary and on-costs, including training
- Cleaning - \$9,000
- LCLGA - contribution to Tourism Industry Development - \$31,966
- Rental - \$4,762
- Marketing & Promotion - \$5,000
- Utilities & insurance - \$10,027

**Additional Expenditure / Projects: \$5,000 (2020-21: \$5,000)**

- Augmented Reality App - \$5,000

**Income \$54,898 (2020-21: \$54,884)**

- Management Fee received from National Trust - \$1,398
- Commission on goods sold - \$1,000

*Increase relates to an increase in allocation to LCLGA for development of Tourism strategies & promotion. This is only a portion of the subscription to the LCLGA.*

## **NOTE 15 - UNCLASSIFIED**

### Debt

**Net Operational Budget - Income of \$46,200 (2020-21: Income of \$94,500)**

**Recurring Expenditure \$0 (2020-21: \$0)**

- Council's final community loan via the Local Government Finance Authority (LGFA) was finalised in 2014-15.

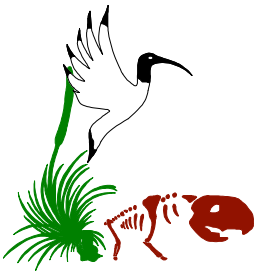
**Income \$46,200 (2020-21: \$94,500)**

**Income**

- Loan receipts (interest) from community organisations - \$7,200
- LGFA Interest Received - \$20,000
- Bank Interest Received - \$9,000
- Cash Advance Interest Received from Naracoorte Regional Livestock Exchange - \$10,000

*Council has granted loans to the Naracoorte Golf Club, Naracoorte Bowling Club, Frances Bowling Club and Naracoorte & District Hockey Association Inc from its own funds. Interest is charged to all organisations at the current cash advance rate*

*Decrease is as a result of falling interest rates and low returns on investments.*



# Notes Operational Budget 2021-2022

## Other Property and Services

Includes the block of land behind the old Corporation depot (Memorial Drive extension), Radio Tower behind the depot, Phylloxera shed at the Naracoorte Regional Livestock Exchange, office at the rear of the Naracoorte Town Hall, Milk Depot (Butler Terrace) and the Old Library building.

**Net Operational Budget - \$19,989 (2020-21: \$20,663)**

*Recurring Expenditure \$22,367 (2020-21: \$20,716)*

*Depreciation \$25,622 (2020-21: \$27,947)*

- Utilities and insurance - \$4,759
- Radio tower (Naracoorte depot) - \$6,000
- Maintenance - \$10,000

*Income \$28,000 (2020-21: \$28,000)*

- Road rent & other rental income - \$28,000

*Income includes the Milk depot land (Butler Terrace) and road rent Income.*

## Other General Purpose

- This area includes income protection, insurance and workers' compensation claims, which are fully recoverable.

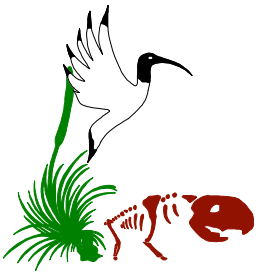
## Vandalism

**Net Operational Budget -\$10,000 (2020-21: \$10,000)**

*Recurring Expenditure \$10,000 (2020-21: \$10,000)*

- Vandalism - \$10,000





# Notes Operational Budget 2021-2022

## NOTE 16 - RATES & GRANTS COMMISSION

### Grants Commission

*Income \$2,701,731 (2020-21: \$2,748,152)*

- Assume no increase on actual 2020-21 grants

### Rate Income

*Net Operational Budget - Income of \$10,777,151 (2020-21: Income of \$10,653,267)*

*Recurring Expenditure \$656,191 (2020-21: \$651,791)*

- Regional Landscape Levy (previously NRM) - \$656,191 (2020-21: \$651,791)

*Income \$11,433,342 (2020-21: \$11,305,058)*

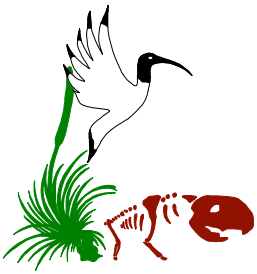
- 1% Increase in general rates - \$10,919,151 (2020-21: \$10,810,267)
- Minimum rate \$395
- Rates remitted - reduction in income (approximately 75% of remittances are legislated mandatory rebates) - \$190,000
- Fines remitted - reduction in income - \$2,000
- Regional Landscape Levy (previously NRM)
  - The levy continues to be charged per rateable property and indicative values for 2021-22 are:

○ Residential, Vacant & Other	\$80.10
○ Commercial	\$120.00
○ Industrial	\$192.50
○ Primary Production	\$353.00

*Council's Rating methodology is discussed in the Annual Business Plan.*

*The Regional Landscape Levy is not a Council Levy. It is simply collected by Council on behalf of the State Government. Further information on Landscape South Australia can be found at <https://landscape.sa.gov.au/>*





# Notes Operational Budget 2021-2022

## NOTE 17 - NARACOORTE REGIONAL LIVESTOCK EXCHANGE (NRLE)

**Net Operational Budget - Income of \$206,995 (2020-21: Income of \$330,370)**

*Recurring Expenditure \$1,044,261 (2020-21: \$974,181)*

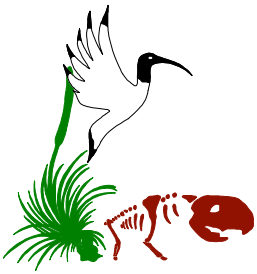
*Reserve Transfer for Internal Loan \$17,280 (2020-21: \$17,280)*

*Depreciation \$375,000 (2020-21: \$376,859)*

- Operating Expenditure (excluding depreciation & reserve transfer)
  - Salary, wages and associated on-costs (*these costs are included in all maintenance lines below*) - \$496,534
  - Administration Costs (management, payroll & accounts) - Council providing these services for the NRLE - \$56,487
  - Council Rates - \$25,500
  - NRLE Board sitting fees - \$4,000
  - Electricity - \$53,000
  - Loan interest - \$57,290
  - Cash advance interest - \$10,000
  - Maintenance
    - Gardening & Cleaning - \$20,000
    - General - \$32,000
    - Compost Pit - \$20,000
    - Effluent Dams - \$30,000
    - Truck wash - \$60,000
    - Water Reuse Plant \$50,000
    - Weighbridge - \$10,000
    - Yards - \$70,000
    - Soft Floor - \$60,000
    - Yard Washing - \$60,000
  - Scanning Charges - \$6,000
  - Licences (EPA & Safework) - \$10,230
  - Licence (Agrinous Software) - \$10,000
  - Market Reporting Costs - \$8,100
  - P&E Maintenance - \$8,000
  - Avdata Commission for collecting truckwash fees - \$19,000

**Additional Expenditure / Projects - \$127,000 (2020-21: \$0)**

- Compliance
  - Soil Testing - \$10,000
  - Testing Analysis - \$10,000
  - Water Testing - \$13,000
- Licences - Expiations - \$2,000
- Maintenance
  - Bores - \$12,000
  - Solid Waste Extraction (removal of on-site storage of waste - once off cost) - \$50,000
  - WIMP Paddock (establish / manage crop) - \$30,000



# Notes Operational Budget 2021-2022

*Income \$1,770,536 (2020-21: \$1,701,300)*

- Operating Revenue
  - Fees - \$1,312,050
    - Estimated 85,000 cattle
    - Estimated 400,000 sheep
  - Agistment - \$5,000
  - Canteen Lease - \$7,706
  - EU Cattle - \$21,000
  - Licence fees (agents) - \$11,810
  - NLIS tags - \$11,000
  - Paddock charges - \$6,000
  - Rents & licence fee income - \$19,330
  - Stock disposal - \$9,000
  - Store Cattle - \$200,000
  - Truck wash - \$180,000

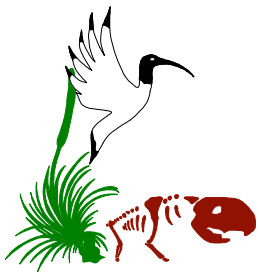
Reserve transfer relates to repayment of internal loan for the Naracoorte Regional Livestock Exchange. The loan was for the purchase of the adjoining land in 2006-07 (due for finalisation 30 June 2037).

*Increase in net operational budget is due to the additional expenditure / projects listed above and increases in L&B Maintenance - Compost Pit (+\$9k); L&B Maintenance - Effluent Dams (+\$22k); L&B Maintenance - Truck Wash (+\$35k); Income (+\$69k).*

*An operating surplus of 224,275 (2020-21: \$350,260) is forecast for the Naracoorte Regional Livestock Exchange in 2021-22.*

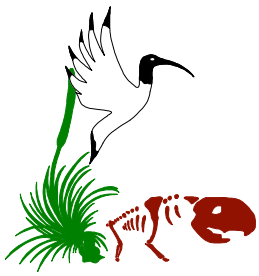
Forecast cash position, which considers all expenditure and income (operational and capital) as at 30 June 2022 is an overdraft of \$395,898 (2020-21: Overdraft \$2,610)





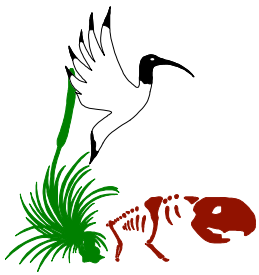
# Operational Budget 2021-2022

ORIGINAL ADOPTED OPERATING BUDGET 2020-2021					TOTAL	NOTES	OPERATING BUDGET 2021-2022				
RESERVE TRANSFERS	OPERATING INCOME	DEPREC	OPERATING EXPEND				RESERVE TRANSFERS	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL
\$ -	107,312	\$ -	\$ 221,838	\$ 114,526	<b>ADMINISTRATION</b>	\$ -	68,136	\$ -	\$ 226,208	\$ 158,072	
\$ -	-	-	\$ 52,231	\$ 52,231		\$ -	-	\$ 6,190	\$ 52,648	\$ 58,838	
\$ -	-	\$ 7,659	\$ 357,070	\$ 364,729		\$ -	-	\$ 7,659	\$ 361,301	\$ 368,960	
\$ -	-	-	\$ 70,101	\$ 70,101		\$ -	-	\$ 5,818	\$ 232,139	\$ 237,957	
\$ -	-	\$ 10,000	\$ 425,322	\$ 435,322		\$ -	-	\$ 11,629	\$ 541,649	\$ 553,278	
\$ -	-	-	\$ 74,869	\$ 74,869		\$ -	-	-	\$ 39,016	\$ 39,016	
\$ -	-	-	\$ 87,520	\$ 87,520		\$ -	-	-	\$ 89,444	\$ 89,444	
\$ -	-	-	\$ 17,929	\$ 17,929		\$ -	-	-	\$ 17,892	\$ 17,892	
\$ -	-	\$ 9,570	\$ 264,062	\$ 273,632		\$ -	-	\$ 9,570	\$ 259,450	\$ 269,020	
\$ -	-	\$ 7,173	\$ 290,224	\$ 297,397		\$ -	-	\$ 11,955	\$ 307,545	\$ 319,500	
\$ -	-	-	\$ 168,975	\$ 168,975		\$ -	-	-	\$ 74,126	\$ 74,126	
\$ -	-	-	\$ 109,265	\$ 109,265		\$ -	-	-	\$ 170,144	\$ 170,144	
\$ -	-	-	\$ 21,000	\$ 21,000		\$ -	-	-	\$ 101,000	\$ 101,000	
\$ -	-	\$ 11,284	\$ 264,478	\$ 275,762		\$ -	-	\$ 11,284	\$ 256,752	\$ 268,036	
\$ -	-	\$ 13,856	\$ 12,834	\$ 26,690		\$ -	-	\$ 13,828	\$ 13,100	\$ 26,928	
\$ -	-	\$ 47,031	\$ 94,815	\$ 141,846		\$ -	-	\$ 49,495	\$ 145,730	\$ 195,225	
\$ -	47,938	\$ 6,924	\$ 263,613	\$ 222,599		\$ -	46,880	\$ 6,924	\$ 261,026	\$ 221,070	
\$ -	-	-	\$ 124,608	\$ 124,608		\$ -	-	-	\$ 69,690	\$ 69,690	
\$ -	-	\$ 5,378	\$ 182,524	\$ 187,902		\$ -	-	\$ 5,378	\$ 130,503	\$ 135,881	
\$ -	-	-	\$ 163,925	\$ 163,925		\$ -	-	-	\$ 171,637	\$ 171,637	
\$ -	-	-	\$ 144,119	\$ 144,119		\$ -	-	-	\$ 145,700	\$ 145,700	
\$ -	-	\$ 1,623	\$ 101,147	\$ 102,770		\$ -	-	\$ 1,526	\$ 104,148	\$ 105,674	
\$ -	41,000	\$ -	\$ 102,253	\$ 61,253	\$ -	-	-	\$ 99,880	\$ 99,880		
\$ -	5,000	\$ 10,914	\$ 2,930	\$ 8,844	<b>HEALTH SERVICES</b>	\$ 2,030	5,000	\$ 21,750	\$ 2,970	\$ 21,750	
\$ -	22,500	\$ 1,687	\$ 102,736	\$ 81,923	<b>PUBLIC ORDER &amp; SAFETY</b>	\$ -	13,500	\$ 1,968	\$ 93,348	\$ 81,816	
\$ -	110,100	\$ 9,683	\$ 142,562	\$ 42,145	<b>COMMUNITY AMENITIES</b>	\$ -	95,100	\$ 7,983	\$ 141,350	\$ 54,233	
\$ -	474	\$ -	\$ 5,928	\$ 5,454	CEMETERIES	\$ -	243	\$ -	\$ 2,623	\$ 2,380	
\$ -	-	\$ 16,458	\$ 112,518	\$ 128,976	EFFLUENT DISPOSAL - OTHER	\$ -	-	\$ 18,818	\$ 116,287	\$ 135,105	
					PUBLIC CONVENIENCE						



# Operational Budget 2021-2022

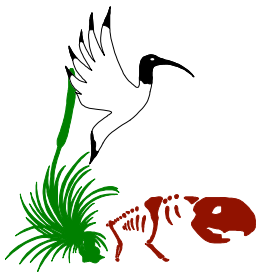
ORIGINAL ADOPTED OPERATING BUDGET 2020-2021						OPERATING BUDGET 2021-2022				
RESERVE TRANSFERS	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL	NOTES	RESERVE TRANSFERS	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL
\$ -	-\$ 1,525	\$ 664	\$ 3,000	\$ 2,139	<b>COMMUNITY SUPPORT</b>					
\$ -	-\$ -	\$ -	\$ 66,400	\$ 66,400	5	\$ -	-\$ 1,325	\$ 664	\$ 3,000	\$ 2,339
\$ -	-\$ 1,000	\$ 37,794	\$ 19,673	\$ 56,467	COMMUNITY SUPPORT	\$ -	-\$ -	\$ -	\$ 56,500	\$ 56,500
\$ -	-\$ 37,200	\$ 93,950	\$ 144,834	\$ 201,584	FINANCIAL SUPPORT	\$ -	-\$ 1,000	\$ 38,428	\$ 19,330	\$ 56,758
\$ -	-\$ -	\$ 4,032	\$ 305	\$ 4,337	HALLS (Lucindale)	\$ -	-\$ -	\$ 37,200	\$ 90,479	\$ 144,322
\$ -	-\$ 16,220	\$ 30,240	\$ 27,010	\$ 41,030	HALLS (Naracoorte)	\$ -	-\$ -	\$ -	\$ 4,109	\$ 4,429
\$ -	-\$ -	\$ 10,302	\$ 2,959	\$ 13,261	HALLS (Other)	\$ -	-\$ -	\$ -	\$ 31,765	\$ 31,360
\$ -	-\$ 63,220	\$ -	\$ 61,770	\$ 1,450	HARRY TREGOWETH RETIREMENT VILLAGE	\$ -	-\$ -	\$ -	\$ 10,467	\$ 9,485
\$ -	-\$ -	\$ -	\$ -	\$ -	SENIOR CITIZENS	\$ -	-\$ -	\$ -	\$ -	\$ -
					VOLUNTEERS	\$ -	-\$ -	\$ -	\$ -	\$ -
					YOUTH ACTIVITIES	\$ -	-\$ -	\$ -	\$ -	\$ -
\$ -	-\$ 25,000	\$ -	\$ 56,714	\$ 31,714	<b>CULTURE</b>					
\$ -	-\$ -	\$ 22,237	\$ 31,120	\$ 53,357	6	\$ -	-\$ 25,000	\$ -	\$ 67,657	\$ 42,657
\$ -	-\$ -	\$ -	\$ 22,050	\$ 22,050	ARTS	\$ -	-\$ -	\$ -	\$ 21,849	\$ 91,123
\$ -	-\$ 58,000	\$ 58,200	\$ 355,955	\$ 356,155	ART GALLERY	\$ -	-\$ -	\$ -	\$ 7,829	\$ 7,829
\$ -	-\$ -	\$ -	\$ 2,540	\$ 2,540	HERITAGE	\$ -	-\$ -	\$ 56,760	\$ 60,965	\$ 358,116
					LIBRARIES	\$ -	-\$ -	\$ -	\$ -	\$ 2,295
					MUSEUMS	\$ -	-\$ -	\$ -	\$ -	\$ -
\$ -	-\$ 1,060,276	\$ 33,928	\$ 1,236,390	\$ 210,042	<b>WASTE MANAGEMENT</b>					
					7	\$ -	-\$ 1,153,206	\$ 33,103	\$ 1,329,265	\$ 209,162
					WASTE MANAGEMENT					
\$ -	-\$ 500	\$ 150,000	\$ 83,332	\$ 232,832	<b>OTHER ENVIRONMENT</b>					
\$ -	-\$ -	\$ -	\$ 144,555	\$ 144,555	8	\$ -	-\$ 500	\$ 180,000	\$ 83,733	\$ 263,233
\$ -	-\$ -	\$ -	\$ 115,000	\$ 115,000	STORMWATER DRAINAGE	\$ -	-\$ -	\$ -	\$ 193,555	\$ 193,555
					STREET CLEANING	\$ -	-\$ -	\$ -	\$ 125,000	\$ 125,000
					STREET LIGHTING					
\$ -	-\$ 15,000	\$ 87,660	\$ 573,460	\$ 646,120	<b>RECREATION</b>					
\$ -	-\$ 4,645	\$ 18,707	\$ 47,470	\$ 61,532	9	\$ -	-\$ 5,000	\$ 90,000	\$ 656,557	\$ 741,557
\$ -	-\$ 180	\$ 66,147	\$ 198,849	\$ 264,816	PARKS & GARDENS	\$ -	-\$ 4,690	\$ 17,979	\$ 169,546	\$ 182,835
					SPORT & RECREATION	\$ -	-\$ 200	\$ 65,313	\$ 278,395	\$ 343,508
					SWIMMING FACILITIES					
\$ -	-\$ 300	\$ 1,125	\$ 36,016	\$ 36,841	<b>REGULATORY SERVICES</b>					
\$ -	-\$ 116,600	\$ -	\$ 179,464	\$ 62,864	10	\$ -	-\$ 1,100	\$ 843	\$ 37,549	\$ 37,292
\$ -	-\$ 60,300	\$ 1,685	\$ 51,321	\$ 7,294	COMPLIANCE	\$ -	-\$ 136,200	\$ -	\$ 181,507	\$ 45,307
\$ -	-\$ 13,130	\$ -	\$ 51,500	\$ 38,370	DEVELOPMENT CONTROLS	\$ -	-\$ 59,240	\$ 1,968	\$ 53,622	\$ 3,650
\$ -	-\$ -	\$ 1,125	\$ 14,736	\$ 15,861	DOG CONTROL	\$ -	-\$ 66,130	\$ -	\$ 95,500	\$ 29,370
\$ -	-\$ 4,500	\$ -	\$ 20,273	\$ 15,773	HEALTH INSPECTION	\$ -	-\$ -	\$ 843	\$ 14,517	\$ 15,360
					LIVESTOCK CONTROL	\$ -	-\$ 4,500	\$ -	\$ 43,900	\$ 39,400
					PARKING CONTROLS					



# Operational Budget 2021-2022

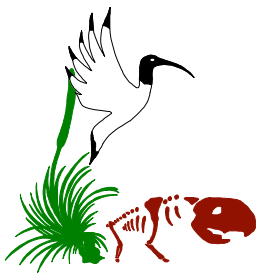
ORIGINAL ADOPTED OPERATING BUDGET 2020-2021						NOTES	OPERATING BUDGET 2021-2022													
RESERVE TRANSFERS	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL	RESERVE TRANSFERS		OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL										
						<b>TRANSPORT &amp; COMMUNICATION</b>														
\$ -	-\$ 34,760	\$ 102,548	\$ 63,566	\$ 131,354		11	\$ -	-\$ 35,108	\$ 100,000	\$ 87,065	\$ 151,957									
\$ -	-\$ -	\$ -	\$ -	\$ -			\$ -	-\$ -	\$ -	\$ -	\$ -									
\$ -	-\$ 1,014,023	\$ 3,829,850	\$ 2,379,143	\$ 5,194,970			\$ -	-\$ 1,013,306	\$ 3,879,850	\$ 2,231,258	\$ 5,097,802									
						<b>BUSINESS UNDERTAKINGS</b>														
\$ -	-\$ -	\$ 5,849	\$ 1,648	\$ 7,497		12	\$ -	-\$ -	\$ 5,962	\$ 1,676	\$ 7,638									
\$ 76,584	-\$ 99,409	\$ 55,006	\$ 22,825	\$ 55,006			-\$ 17,468	-\$ 99,222	\$ 41,256	\$ 116,690	\$ 41,256									
\$ -	-\$ 13,260	\$ 6,089	\$ 1,832	-\$ 5,339			\$ -	-\$ 13,260	\$ 12,150	\$ 1,955	\$ 845									
\$ -	-\$ -	\$ -	\$ -	\$ -			\$ -	-\$ -	\$ -	\$ -	\$ -									
\$ -	-\$ 1,000	\$ -	\$ 1,000	\$ -			\$ -	-\$ 1,000	\$ -	\$ 1,000	\$ -									
						<b>PLANT MACHINERY &amp; DEPOT</b>														
\$ -	-\$ -	\$ 91,856	-\$ 163,171	-\$ 71,315		13	\$ -	-\$ -	\$ 90,542	-\$ 90,542	\$ -									
-\$ 56,000	\$ -	\$ -	\$ 1,000	-\$ 55,000			-\$ 69,000	\$ -	\$ 3,225	-\$ 3,225	-\$ 69,000									
\$ 56,000	-\$ 54,000	\$ 380,000	-\$ 326,000	\$ 56,000			-\$ 769,613	-\$ 40,000	\$ 400,000	-\$ 330,000	-\$ 739,613									
						<b>ECONOMIC AFFAIRS</b>														
\$ -	-\$ -	\$ -	\$ 141,467	\$ 141,467		14	\$ -	-\$ -	\$ -	\$ 67,512	\$ 67,512									
\$ -	-\$ 17,000	\$ -	\$ 158,416	\$ 141,416			\$ -	-\$ 42,000	\$ -	\$ 190,266	\$ 148,266									
\$ -	-\$ -	\$ -	\$ 2,390	\$ 2,390			\$ -	-\$ -	\$ -	\$ 2,400	\$ 2,400									
\$ -	-\$ 54,884	\$ 1,512	\$ 268,281	\$ 214,909			\$ -	-\$ 54,898	\$ 1,512	\$ 290,639	\$ 237,253									
\$ -	-\$ -	\$ -	\$ -	\$ -			\$ -	-\$ -	\$ -	\$ -	\$ -									
						<b>UNCLASSIFIED</b>														
\$ -	-\$ 94,500	\$ -	\$ -	-\$ 94,500		15	\$ -	-\$ 46,200	\$ -	\$ -	-\$ 46,200									
\$ -	-\$ 55,000	\$ -	\$ 55,000	\$ -			\$ -	-\$ 95,000	\$ -	\$ 95,000	\$ -									
\$ -	-\$ 28,000	\$ 27,947	\$ 20,716	\$ 20,663			\$ -	-\$ 28,000	\$ 25,622	\$ 22,367	\$ 19,989									
\$ -	-\$ -	\$ -	\$ 10,000	\$ 10,000			\$ -	-\$ -	\$ -	\$ 10,000	\$ 10,000									





# Operational Budget 2021-2022

ORIGINAL ADOPTED OPERATING BUDGET 2020-2021					TOTAL	NOTES	OPERATING BUDGET 2021-2022				TOTAL	
RESERVE TRANSFERS	OPERATING INCOME	DEPREC	OPERATING EXPEND	RESERVE TRANSFERS			OPERATING INCOME	DEPREC	OPERATING EXPEND			
\$ -	-\$ 2,748,152	\$ -	\$ -	-\$ 2,748,152		<u>RATES &amp; GRANTS COMMISSION</u>	16	\$ -	-\$ 2,701,731	\$ -	\$ -	-\$ 2,701,731
\$ -	-\$ 10,615,267	\$ -	\$ -	-\$ 10,615,267		GRANTS COMMISSION		\$ -	-\$ 10,729,151	\$ -	\$ -	-\$ 10,729,151
\$ -	-\$ 38,000	\$ -	\$ -	-\$ 38,000		GENERAL RATES		\$ -	-\$ 48,000	\$ -	\$ -	-\$ 48,000
\$ -	-\$ 651,791	\$ -	\$ 651,791	\$ -		FINES & INTEREST		\$ -	-\$ 656,191	\$ -	\$ 656,191	\$ -
						REGIONAL LANDSCAPES LEVY						
\$ 76,584	-\$ 17,330,966	\$ 5,277,693	\$ 10,817,995	-\$ 1,158,694		<b>TOTALS (excluding NRLE)</b>		-\$ 854,051	-\$ 17,395,597	\$ 5,400,669	\$ 11,631,541	-\$ 1,217,438
19,890	-1,701,300	376,859	974,181	-\$ 330,370		<u>NARACOORTE REGIONAL LIVESTOCK EXCHANGE</u>	17	17,280	-1,770,536	375,000	1,171,261	-\$ 206,995
\$ 96,474	-\$ 19,032,266	\$ 5,654,552	\$ 11,792,176	-\$ 1,489,064		<b>TOTALS (including NRLE)</b>		-\$ 836,771	-\$ 19,166,133	\$ 5,775,669	\$ 12,802,802	-\$ 1,424,433
<u>-\$ 1,585,538</u> SURPLUS					<u>-\$ 587,662</u> SURPLUS							



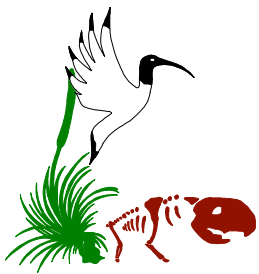
# Capital Budget 2021-2022

The Naracoorte Lucindale Council has under its care and control a vast range of assets and infrastructure, which require regular assessment, replacement and renewal if our assets are to remain sustainable - and to meet community expectations.

The issue of new assets also needs to be addressed. As a community expands or simply expects to have certain facilities and infrastructure available to use, Council's asset base is expanded and new assets are introduced. A common example of this is the paving or concreting of a footpath that was previously rubble. This is classed as a new asset.

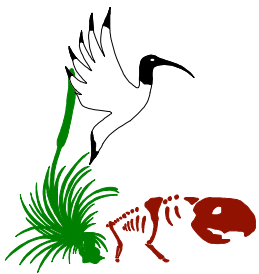
Council's proposed capital program for the 2021-2022 is included in the tables below.

		Renewal %	
<b>MASTER PLANS</b>			
<b><i>Caves Trail Plan (Naracoorte)</i></b>			
	Caves Trail - through Forestry SA land	0%	\$15,000
<b><i>Creek Master Plan (Naracoorte)**</i></b>			
	Creek - Weir Establishment - Stage 1	0%	\$240,000
<b><i>Disability Access Plan</i></b>			
	Sound Shell Access Ramp	0%	\$50,000
<b><i>Frances Master Plan**</i></b>			
	Artwork - Red Tailed Black Cockatoo	0%	\$25,000
	Entrance Statements	0%	\$10,000
	Focal Point (town centre)	0%	\$30,000
<b><i>Lucindale Master Plan**</i></b>			
	Skate Park & Pump Track	100%	\$185,000
	Centennial Park Upgrade	0%	\$92,363
	Town Entrance	0%	\$20,000
	Wayfinding Signage	0%	\$26,000
<b><i>Wayfinding &amp; Town Entrances (Naracoorte)**</i></b>			
	Promotional Banners - Naracoorte Western Entrance	0%	\$25,000
	Signage - Old Caves Road	0%	\$15,000



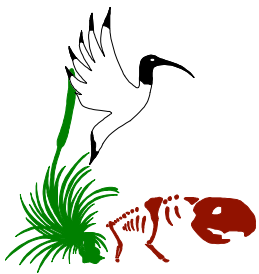
# Capital Budget 2021-2022

		Renewal %	
<b>BUILDINGS</b>			
<b>Depot</b> [Lucindale]	Replace vanity and lockers	100%	\$20,000
<b>Depot</b> [Naracoorte]	Apron sealing and stormwater management	0%	\$100,000
	Fire Hose Reels	0%	\$10,000
	Replace kitchenette	100%	\$10,500
	Power Upgrade (gardeners shed)	100%	\$17,000
	Solar Power	0%	\$35,000
	Truck Pressure Washer Upgrade	100%	\$8,000
<b>Hall</b> [Lucindale]	Switchboard	0%	\$20,000
	Emergency Exit Door (rear of stage)	0%	\$15,000
	Fitout (rangehood / splashback / hot water)	0%	\$5,000
	Rainwater Tanks	0%	\$15,000
<b>Hall</b> [Naracoorte]	Carpets (foyer / supper room / stairs / upstairs)	100%	\$65,000
	Kitchen tiles	100%	\$5,000
<b>Library</b> [Naracoorte]	Upgrade 93 Smith Street	50%	\$2,000,000
<b>Old Library</b> [Naracoorte]	Design work	100%	\$30,000
<b>Office</b> [Lucindale]	Rainwater tank (replace)	100%	\$5,000
<b>Open Space - Buildings</b>			
	Cockatoo Lake Shelter Shed	100%	\$8,000
	Lucindale CBD Amenities - upgrade flooring, replace fitout & install water softener	75%	\$32,500
	Market Square (Naracoorte) Amenities - install private screen, replace fitout & install water softener	75%	\$12,500
	Memorial Oval (Naracoorte) Amenities	100%	\$120,000
	CBD (Naracoorte) Amenities - front entrance shelter / security cameras & time locks / fix lifting pavers	0%	\$25,000
<b>Open Space</b>			
	McTernan Park (Naracoorte) - upgrade aged infrastructure	100%	\$177,000
<b>Swimming Lake</b>			
	Plant & Equipment (Irrigation Controller)	100%	\$1,000
	Pontoon Replacement	100%	\$30,000
<b>Aerodrome</b>			
	Lucindale Airstrip	100%	\$25,000



# Capital Budget 2021-2022

		Renewal %	
<b>STORMWATER AND ROAD INFRASTRUCTURE</b>			
<i>Stormwater Drainage</i>			
	Foster Street (Naracoorte)	0%	\$150,000
<i>Road Construction</i>			
<b>Bridges &amp; Culverts</b>			
<b>Footpaths</b>			
	Bates Lane (Naracoorte) - Sandstone Ave to Eucalyptus Court	0%	\$157,000
	Butler Terrace (Naracoorte) - Jenkins Terrace to Cedar Avenue	0%	\$30,000
	Park Terrace (Naracoorte) - North Kindy	0%	\$50,000
	Park Terrace (Naracoorte) - Creek to Sandstone Avenue	0%	\$145,000
<b>Kerb &amp; Watertable</b>			
	Butler Terrace (Naracoorte) - Corner Butler Terrace & Smith Street	0%	\$60,000
<b>Reseals</b>			
<b>Resheets</b>			
		100%	\$652,623
		100%	\$1,917,821
<b>Sealed Roads</b>			
	Binum Benayeo Road (Binnum) - DESIGN	100%	\$70,000
	Miles Road (Hynam) - DESIGN	100%	\$50,000
	Premier Drive (Naracoorte) - DESIGN	100%	\$60,000
	Robertson Street (Naracoorte) - DESIGN	100%	\$50,000
<b>Unsealed Roads</b>			
	Boddington Road - End of Seal to Riddoch Highway (Naracoorte North)	0%	\$2,000,000
	Clarksons Road (Naracoorte) - DESIGN	50%	\$60,000
	Moyhall Road (Bool Lagoon) - DESIGN	50%	\$100,000
<i>Fleet, Plant &amp; Machinery</i>			
	Major Plant Replacement	100%	\$1,210,000
	Minor Plant Replacement	100%	\$14,300
	Fleet Replacement		
	Replacement of five (5) light fleet vehicles (3 utilities funded from plant replacement reserve)	100%	\$237,000



# Capital Budget 2021-2022

		<b>Renewal %</b>	
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<b>FURNITURE, INFORMATION TECHNOLOGY &amp; COMMUNICATION</b>			
	Live Streaming of Council Meetings	0%	\$40,000
	Depot [Lucindale]	100%	\$1,200
	Depot [Naracoorte]	100%	\$6,400
	Library	100%	\$7,750
	Office [Lucindale]	100%	\$2,100
	Office [Naracoorte]	100%	\$16,800
	Servers & Network	100%	\$18,000
	System Storage	100%	\$7,000
	Town Hall [Naracoorte]	100%	\$1,800
	Visitor Information Centre	40%	\$8,600
	Wireless Infrastructure	100%	\$10,150

<b>Library Books</b>	Book Capital (grant funded)	100%	\$26,500
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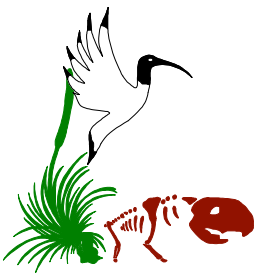
<b>NARACOORTE REGIONAL LIVESTOCK EXCHANGE (NRLE)</b>			
	Cattle Selling Pens - Sprinkler System	0%	\$80,000
	IT Capital	100%	\$14,800
	Fleet	100%	\$46,000
	Minor Plant	100%	\$16,500
	Office / Canteen - hand dryer in men's amenities, UV filter in rainwater tank , replace external lighting, replace guttering	0%	\$9,000
	D Yards -design	0%	\$40,000
	Sheep yards - solids settling area	0%	\$100,000
	Sheep yards - yards & walkways improvements	100%	\$100,000
	Truckwash - solids settling area	0%	\$300,000
	Workshop - replace hand washing facilities, replace gutters, upgrade amenities	100%	\$65,000

<b>TOTAL CAPITAL EXPENDITURE</b>			<b>\$11,456,207</b>
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\*\* Masterplans also includes expenditure classified as 'operational expenditure' and further details can be found earlier in this document or by reviewing Council's Major Projects Report at <https://www.naracoortelucindale.sa.gov.au/services/projects>

The following projects are not currently included in the budget:

-  Naracoorte Regional Sports Centre Master Plan
-  Naracoorte CBD Rejuvenation Plan

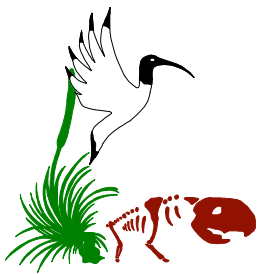


## Capital Budget 2021-2022

Council's capital program is partially funded from the cash raised to cover the annual depreciation expense.

The following capital income (grants, new loans, principal repayments and sale of assets) is anticipated to be received in 2021-2022: -

	Confirmed	
Special Local Roads Grant - Old Caves Road		\$1,000,000
Local Government Roads & Community Infrastructure Grant Income	Successful	\$607,363
Effluent Disposal - Principal Received <i>Residents were required to contribute to the extension programs and were offered three options - upfront payment, two payments over a six-month period or a loan over 15 years at a fixed interest rate of 6.3%. Full payment of the loan is received at time of settlement if the property is sold.</i>		\$3,864
Community Loans - Principal Received <i>In recent years Council has used its own cash to lend to community organisations, recouping the cost of doing so by charging interest at the current LGFA cash advance rate.</i>		\$35,300
New Loan <i>It is anticipated that loan borrowings of approximately 50% of the development costs to establish the Naracoorte Public Library at 93 Smith Street, Naracoorte will be required. This loan will be drawn down in the 3<sup>rd</sup> or 4<sup>th</sup> quarter of the financial year, therefore no repayments will occur until 2021-22.</i>		\$1,000,000
Sale of Assets		
- Fleet vehicles (includes NRLE - \$10k)		\$118,000
- Plant & Machinery		\$167,400



# Capital Budget 2021-2022

## LOAN BORROWINGS

Council's loan principal outstanding as at 30 June 2021 is \$1,368,417.23 (30 June 2020: \$1,817,957.21). All current loans are fixed term with fixed interest rates.

	2019-20	2020-21	2021-22
<b>Principal</b>	\$422,081.66	\$449,539.98	\$448,764.31
<b>Interest</b>	\$126,703.18	\$99,244.86	\$70,447.25
<b>Total Repayment</b>	<b>\$548,784.84</b>	<b>\$548,784.84</b>	<b>\$519,211.56</b>
<b>% of General Rate Revenue</b>	5.07%	5.07%	4.75%

The following principal repayments are scheduled for 2021-22: -

	Finalisation Date	Principal
Naracoorte CBD Roundabouts & Concrete Bridge	15.03.2022 16.04.2022	\$119,603
Plant Machinery	15.03.2022	\$82,173
Effluent Disposal Council contributed to the extension of the SA Water sewer scheme at Clover Crescent and Stewart Terrace in 2006-2007.	15.03.2022	\$50,395
Naracoorte Regional Livestock Exchange Truckwash & Roof/Water Reuse Infrastructure	16.04.2022 17.09.2027	\$196,593
<b>TOTAL</b>		<b>\$448,764</b>

An internal loan repayment of \$17,280 is also paid by the NRLE to Council.