



Naracoorte Lucindale Council
Better by Nature

Budget 2019 - 2020



Naracoorte Creek Walk



Crinogle Road



Fairview Road



TABLE OF CONTENTS

Overview

Statement of Comprehensive Income

Statement of Changes in Equity

Statement of Financial Position

Statement of Cash Flows

Key Financial Indicators

Uniform Presentation of Finances

Notes - Operational Budget

Operational Budget

Capital Budget



Overview

The Budget for the year ending 30 June 2020 includes provision for the continuation of services for the Community, including: -

- # Parks and Gardens/Swimming Lake/Playgrounds and Town Hall Facilities
- # Road Maintenance, Construction, Resealing and Resheeting Projects
- # Footpath & Bike Network Maintenance
- # Urban & Rural Drainage Maintenance
- # Planning Services including Fire Control, Parking, Health & Building Inspections
- # Naracoorte Regional Livestock Exchange & our Visitor Information Centre
- # Waste & Recyclables Collection and Disposal
- # Regular Street and Pit (drainage) Cleaning
- # Volunteer Services Support
- # Library Services
- # Administration Services

Provision for the support of community events and sport and recreational groups, including: -

- # Continuation of the community chest program
- # Financial and in-kind support for the Frances Folk Gathering, South East Field Days, TASTE the Limestone Coast Festival, Harmony Day and Senior Super Bowls Series
- # Financial support for the Naracoorte Art Gallery
- # Organisation of civic events such as Australia Day and Anzac Day
- # Support for new events - Tour of the Great South Coast - Bike Race, World Heritage Festival & Fun Run and Limestone Coast Multicultural Soccer Carnival

The Budget also includes provision for the following projects:

- # ARC Linkage Project (relates to the Naracoorte Caves)
- # Naracoorte Caves Connection Project
- # Review of Council's Strategic Management Plans
- # Continuation of improvement to district boundary signs, Naracoorte southern entrance and promotional flags at the northern entrance to Naracoorte.
- # Community Wellbeing Support
- # Replacement of retractable seating at the Naracoorte Town Hall and continuation of re-painting program
- # Installation of town signage as part of the Storyboard Project (Lucindale & Hynam)
- # Implementation of the Frances Master Plan
- # Continued replacement, renewal and upgrade of Council roads, footpaths, kerbs & watertables.
- # Continued promotion and upgrade of the Naracoorte Regional Livestock Exchange to ensure it maintains its position as a premium selling facility

This overview only includes a portion of Council's services and projects. Additional information can be found in the following pages. Please take time to browse through the document and provide comments and suggestions in relation to what Council is proposing for 2019-20.



NARACOORTE LUCINDALE COUNCIL

BUDGETED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2020

	\$ Forecast 30/06/2019 \$'000's	\$ Budget 30/06/2020 \$'000's
INCOME		
Rates - General	10,484	10,670
Rates - Service Charges & Levies	1,779	1,772
Statutory Charges	184	169
User Charges & Commercial Income	1,879	1,949
Grants, Subsidies & Contributions	3,745	4,163
Investment Income	200	129
Reimbursements	247	161
Other Income	187	109
TOTAL INCOME	18,705	19,121
EXPENSES		
Employee costs	5,288	5,376
Materials, contracts & other expenses	5,868	6,288
Finance costs	152	126
Depreciation, amortisation & impairment	6,721	6,735
TOTAL EXPENSES	18,029	18,526
OPERATING SURPLUS/(DEFICIT)	676	596
Asset Disposal & Fair Value Adjustment Amounts Received Specifically for New or Upgraded Assets	759	1,075
NET SURPLUS/(DEFICIT) transferred to equity statement	1,435	1,671
Other Comprehensive Income		
TOTAL COMPREHENSIVE INCOME	1,435	1,671



NARACOORTE LUCINDALE COUNCIL

BUDGETED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2020

	Accumulated Surplus	Asset Revaluation Reserve	Available for sale Financial Assets	Other Reserves	TOTAL EQUITY
	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's
BUDGET 2020					
Balance at end of previous reporting period	47,274	131,965	-	2,709	181,948
Net Surplus / (Deficit) for Year	1,671				1,671
Other Comprehensive Income					-
Transfers between reserves	-	5		5	-
Balance at end of period	48,940	131,965	-	2,714	183,619
FORECAST 2019					
Balance at end of previous reporting period	45,879	131,965	-	2,669	180,513
Net Surplus / (Deficit) for Year	1,435				1,435
Other Comprehensive Income					-
Transfers between reserves	-	40		40	-
Balance at end of period	47,274	131,965	-	2,709	181,948



NARACOORTE LUCINDALE COUNCIL

BUDGETED STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2020

	\$ Forecast 30/06/2019 \$'000's	\$ Budget 30/06/2020 \$'000's
CURRENT ASSETS		
Cash & Cash Equivalents	6,562	3,598
Trade & Other Receivables	1,691	1,615
Inventory	770	700
TOTAL CURRENT ASSETS	9,023	5,913
NON-CURRENT ASSETS		
Financial Assets	396	356
Infrastructure, Property, Plant & Equipment	177,071	181,544
Other Non Current Assets	1,067	1,149
TOTAL NON-CURRENT ASSETS	178,534	183,049
TOTAL ASSETS	187,557	188,962
CURRENT LIABILITIES		
Bank Overdraft	-	-
Trade & Other Payables	2,002	2,079
Provisions	1,107	1,125
Borrowings	422	450
TOTAL CURRENT LIABILITIES	3,531	3,654
NON-CURRENT LIABILITIES		
Provisions	260	322
Borrowings	1,818	1,368
TOTAL NON-CURRENT LIABILITIES	2,078	1,690
TOTAL LIABILITIES	5,609	5,343
NET ASSETS	181,948	183,619
EQUITY		
Accumulated Surplus	47,274	48,940
Asset Revaluation Reserve	131,965	131,965
Other Reserves	2,709	2,714
TOTAL EQUITY	181,948	183,619



NARACOORTE LUCINDALE COUNCIL

BUDGETED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2020

	\$ Forecast 30/06/2019 \$'000's	\$ Budget 30/06/2020 \$'000's
CASH FLOWS FROM OPERATING ACTIVITIES		
Receipts		
Rates - General and Other	11,629	12,442
Statutory Charges	184	169
User Charges & Commercial Income	2,067	2,144
Grants, Subsidies & Contributions	3,745	4,163
Investment Income	200	129
Reimbursements	272	177
Other Income	1,505	1,656
Payments		
Employee costs	(5,204)	(5,376)
Materials, contracts & other expenses	(7,315)	(7,742)
Finance costs	(152)	(126)
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	6,931	7,634
CASH FLOWS FROM FINANCING ACTIVITIES		
Receipts		
Proceeds from Borrowings	-	-
Proceeds from Borrowings (community loans)	45	39
Proceeds from Aged Care Facility Deposits	-	-
Payments		
Repayment of Borrowings	(396)	(422)
Loans to Community Groups	(100)	-
Repayment of Aged Care Facility Deposits	-	-
NET CASH PROVIDED (USED) BY FINANCING ACTIVITIES	(451)	(383)
CASH FLOWS FROM INVESTMENT ACTIVITIES		
Receipts		
Capital Grants, Subsidies, Contributions	759	1,075
Sale of Replaced Assets	79	79
Sale of Surplus Assets	-	125
Payments		
Expenditure on Renewal/Replacement of Assets	(7,813)	(9,761)
Expenditure on New/Upgraded Assets	(1,624)	(1,734)
Development of Real Estate for Sale	-	-
NET CASH USED IN INVESTMENT ACTIVITIES	(8,599)	(10,215)
NET INCREASE/(DECREASE) IN CASH HELD	(2,119)	(2,964)
CASH AT THE BEGINNING OF REPORTING PERIOD	8,682	6,562
CASH AT END OF REPORTING PERIOD	6,562	3,598



Naracoorte Lucindale Council

UNIFORM PRESENTATION OF FINANCES	2015-16 Actual \$'000	2016-17 Actual \$'000	2017-18 Actual \$'000	2018-19 Forecast \$'000	2019-20 Budget \$'000
OPERATING INCOME	16,604	20,057	19,148	18,705	19,121
less OPERATING EXPENSES	15,867	18,811	18,469	18,029	18,526
Equals: Operating Surplus/(Deficit) ^(a)	737	1,246	679	676	596
Less: Net Outlays on Existing Assets					
Capital Expenditure on Renewal / Replacement of Existing Assets	8,095	7,037	5,780	7,813	9,761
less Depreciation	5,736	7,281	7,035	6,721	6,735
less Proceeds from Sale of Replaced Assets	18	312	50	79	204
	2,341	(556)	(1,305)	1,013	2,821
Less: Net Outlays on New Assets					
Capital Expenditure on New / Upgraded Assets (including investment property & real estate development)	2,609	1,089	1,735	1,624	1,734
less Amounts Received Specifically for New Assets	1,515	1,368	656	759	1,075
less Proceeds from Sale of Surplus Assets	-	-	-	-	-
	1,094	(279)	1,079	865	659
Equals: Net Lending / (Borrowing) for Financial Year ^{(b)(c)}	(2,698)	2,081	905	(1,202)	(2,884)

- (a) Operating Surplus / (Deficit) measures the extent to which operating revenue is or is not sufficient to meet all of the costs of providing council services, which include depreciation. Where an operating deficit exists, some costs being incurred in the current year are not being met by today's ratepayers.
- (b) Net Lending / (Borrowing) equals Operating Surplus / (Deficit), less Net Outlays on existing and new assets. The Net Lending / (Borrowing) result is a measure of the Council's overall (i.e. Operating and Capital) budget on an accrual basis. The Net Lending / (Borrowing) result can be expected to fluctuate from year to year, given the lumpy nature of some capital expenditure. Achieving a zero result on the Net Lending / (Borrowing) measure in any one year essentially means that the Council has met all of its expenditure (both operating and capital) from the current year's revenues.
- (c) The Net Lending / (Borrowing) for the financial year does not include principal repayments in relation to loan borrowings.



Naracoorte Lucindale Council

KEY FINANCIAL INDICATORS	Target	2015-16 Actual \$'000	2016-17 Actual \$'000	2017-18 Actual \$'000	2018-19 Forecast \$'000	2019-20 Budget \$'000
<p>1 Operating Surplus/(Deficit) Measures the extent to which operating revenue is or is not sufficient to meet all of the costs of providing Council services, which include depreciation. Where an operating deficit exists, some costs being incurred in the current year are not being met by today's ratepayer.</p>						
Operating Surplus/(Deficit) - \$'000	=> 0	737	1,246	679	676	596
<p>2 Operating Surplus/(Deficit) Ratio - % Expresses the operating surplus(deficit) as a percentage of operating revenue. Where an operating deficit exists, this percentage indicates the percentage increase needed in revenue to achieve a break-even operating result. Equally a break even operating result could be targeted by decreasing operating expenses.</p>						
Operating Surplus/(Deficit) Ratio - %	0-15%	4	6	4	4	3
<p>3 Net Financial Liabilities Equals total liabilities less financial assets, where financial assets for this purpose include cash, investments, loans to community groups, receivables and prepayments, but excludes equity held in Council businesses and land held for resale.</p>						
Net Financial Liabilities - \$'000	>0 < \$19,130	(848)	(3,279)	(4,429)	(3,040)	(226)
<p>4 Net Financial Liabilities Ratio Expresses net financial liabilities as a percentage of Total Operating Revenue. This measure indicates the capacity of Council to meet its financial obligations from revenue streams. Where the ratio is falling, it indicates that a Council's capacity to meet its financial obligations from revenue streams is strengthening. Conversely, where this ratio is increasing, it indicates that a Council's capacity to meet its financial obligations is deteriorating.</p>						
Net Financial Liabilities Ratio - %	>0 < 100	(5)	(16)	(23)	(16)	(1)
<p>5 Interest Cover Ratio Net interest Expense as a percentage of Total Operating Revenue</p>						
Interest Cover Ratio - %	>0 < 10%	0.1	0.4	0.0	(0.3)	(0.0)
<p>6 Asset Renewal Funding Ratio Indicates whether the Council is renewing or replacing existing non-financial assets at the same rate as its overall stock of assets is wearing out. The ratio is calculated by measuring capital expenditure on renewal and replacement of assets relative to the level of depreciation.</p>						
Asset Renewal Funding Ratio - %	> 90 < 110%	141	92	67	115	142



Notes Operational Budget 2019-2020

The Naracoorte Lucindale Council budget includes a wide range of services and support to the community. Some of these services are legislated, however a large number of the services are optional, or the degree to which they are provided is optional.

This document does not touch on every line in the management working budget, but attempts to provide a general explanation of the area as a whole.

Council does not adopt the budget at the management working budget level, but rather at a more strategic level. This document is provided to Members and the Community for information purposes. A summary of the operational budget is provided on pages 33-37 and can be referenced against these notes.

NOTE 1 - STRATEGIC

CEO

Total Operational Budget - \$338,594 (2018-19: \$328,819)

- Chief Executive Officer - salary and on-cost components, including provision of motor vehicle
- Allocation for use of Consultants and legal advice (eg. CEO Performance Review) - \$20,000
- Local Government Association (LGA) Subscriptions (*estimate*) - \$20,525
- LCLGA Subscriptions - \$39,958
- Performance Excellence Program (3-year commitment commenced in 2017-18 which will allow comparison of performance against other Councils) - \$3,950
- Strategic Management Plan (Facilitator for formal review) - \$5,000

Council's total contribution to LCLGA for 2019-20 is estimated to be \$90,065 (2018-19: \$90,026). Council's contribution is shown over a number of budget lines across Strategic, Operations, Governance & Community Development and Planning & Compliance.

Elected Members

Total Operational Budget - \$268,624 (2018-19: \$299,635)

- Includes mayoral and member allowances, allocation for travelling, telephone & internet - \$219,000
- Provision for motor vehicle and associated costs (excluding depreciation) - \$8,000
- Election expenses (roll maintenance) - \$2,500
- LCLGA Hosting Costs - \$1,000
- Staff functions - \$4,000
- Conferences and Training - \$11,000

Decrease due to 2018 being a Council election year and subsequent reduction in election expenses (2018-19 \$30,000) and removal of induction costs (2018-19 \$10,000).



Notes Operational Budget 2019-2020

Economic Development

Total Operational Budget - \$162,190 (2018-19: \$177,152)

- ARC Linkage Project (Naracoorte Caves) - \$74,000 (refer resolution 83/16)
- Naracoorte Caves Connection Project - \$20,000
- Economic Development Strategy (major review of Economic Development Strategy) - \$20,000
- Innovation Fund - \$20,000
- Cluster Project - Red Meat (includes in-kind) - \$10,000
- Contribution to LCLGA for RDA Limestone Coast - \$13,190

Council has emphasised the importance of facilitating economic development for this district if the district is to continue to thrive into the future.

The ARC Linkage Project is a four (4) year commitment by Council.

NOTE 2 - OPERATIONS

Asset Investigations

Total Operational Budget - \$52,000 (2018-19: \$34,000)

- Asset investigation, includes traffic counters, soil testing, pavement testing, etc. - \$50,000
- Subscriptions and Consumables- \$2,000

Operations Administration

Total Operational Budget - \$270,109 (2018-19: \$273,563)

Recoveries - \$37,660

- Director Operations and Administration Support Officer - salary and on-cost components, including vehicle and training

Income

- Recoveries of approximately 20% of total “Director” expenditure for management role associated with the Naracoorte Regional Livestock Exchange - \$37,660

Purchasing

Total Operational Budget - \$90,861 (2018-19: \$91,771)

- Purchasing Officer - salary and on-cost components, including training

Employee Safety

Total Operational Budget - \$44,386 (2018-19: \$50,495)

- Employee Safety Officer - salary and on-cost components, including training
- Training - WHS Representatives - \$5,000

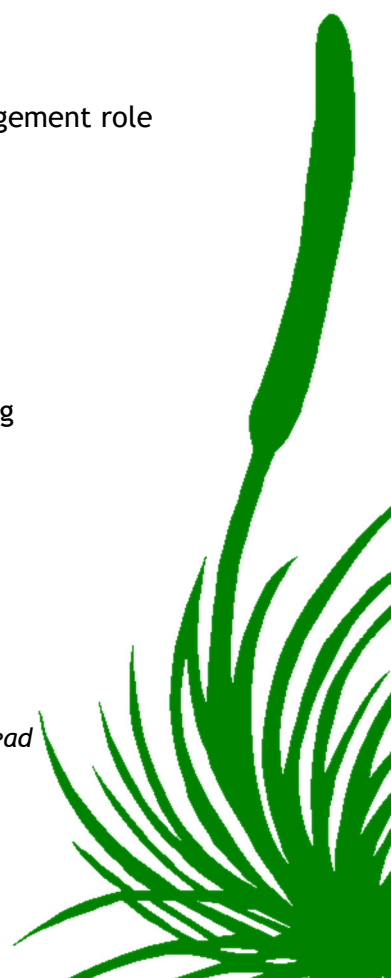
Decrease is due to reduction in allocation for training of WHS Representatives

Managers and Project Support

Total Operational Budget - \$286,881 (2018-19: \$289,008)

- Operations Manager, Works Coordinator (50%), Technical Officer (50%) - salary and on-cost components, including vehicles and training

25% of Managers and Project Support Expenditure is recovered as a portion of overhead Recovery





Notes Operational Budget 2019-2020

Cemeteries

Total Operational Budget - \$56,943 (2018-19: \$71,967)

Expenditure

- Burials and plaques - \$88,000
- Parks & Gardens Maintenance - \$28,000
- Land & Building Maintenance (Naracoorte & Lucindale) (includes \$3,275 for maintenance of the gazebo and gardeners shed at the Naracoorte Cemetery) - \$17,000

Income

- Burials - \$90,000

2018-19 included an allocation of \$10,000 for the establishment of a garden/trees at the Lucindale Cemetery. Completion of this project and a small reduction in expected costs associated with parks & gardens maintenance at both cemeteries has resulted in decreased net expenditure for 2019-20.

Public Conveniences

Total Operational Budget - \$166,249 (2018-19: \$158,901)

Expenditure

- Public toilets are located in the Naracoorte and Lucindale CBD, at the Lucindale Oval, Memorial Oval, Pioneer Park, Market Square Recreation Area and Cockatoo Lake.
- Loan interest for Naracoorte CBD public toilets - \$3,070. Loan due for finalisation in 2021
- Cleaning - \$57,300
- Building Maintenance - \$46,600 (includes \$3,000 to paint the Lucindale CBD Toilets; \$5,000 to paint the IB Edwards Oval Toilets and \$2,000 to install privacy screens at the Market Square Toilets)
- Utilities, consumables & services - \$31,900
- Depreciation - \$26,119

Waste Management

Operational Income - \$1,020,824 (2018-19: \$1,015,956)

Operational Expenditure - \$1,279,847 (2018-19: \$1,199,813)

Net Operational Budget - \$259,023 (2018-19: \$183,857)

The Naracoorte Waste Transfer Station has been managed privately under a lease arrangement from 1 July 2015.

Expenditure

- Kerbside collection (green waste) - \$149,782
- Kerbside collection (putrescible) - \$253,527
- Kerbside collection (recycling) - \$112,085
- Street bin collection (putrescible & recycling) - \$12,570
- Transport & Disposal of Putrescible Waste (from kerbside & street collection) - \$426,960
- Transport & Disposal of Recycling - \$136,240
- Hard Waste Disposal (2 free drop off days held annually) - \$55,000
- Waste & Recycling Disposal Education - \$2,000
- Garage Sale Trail - \$4,000
- Investigate Options for Improved and Innovative Waste Management - \$50,000
- EPA Licence - \$4,000
- Reinstatement/management of landfill sites - \$10,000
- Contribution to LCLGA for Regional Waste Coordinator - \$8,718
- Waste Management (Council Officer) - \$5,000
- Depreciation - \$43,965



Notes Operational Budget 2019-2020

Income

- Service Levy \$320 per year (no increase)
- Service Levy income \$1,016,960

Increase relates to increased costs associated with collection to putrescible waste and an allocation of \$50,000 to investigate options for improved and innovative management of waste within the Council district.

Stormwater Management

Total Operational Budget - \$222,832 (2018-19: \$222,905)

Expenditure

- Repairs and maintenance (urban) - \$50,000
- Pit cleaning - \$30,000
- Depreciation - \$140,000

Income

- Reimbursement Caves Valley Drain - \$500

Street Cleaning

Total Operational Budget - \$156,580 (2018-19: \$151,150)

- Grass edging - \$15,000
- Street Sweeping - \$141,580

Street Lighting

Total Operational Budget - \$120,000 (2018-19: \$120,000)

- No change based on forecast actual expenditure for 2018-19

Parks & Gardens

Total Operational Budget - \$802,139 (2018-19: \$695,046)

Expenditure

- Building & Structure Maintenance (including sound shell) - \$12,530
- BBQ Cleaning - \$4,000
- Bore maintenance & repairs - \$10,000
- Boston & Brim Reserve maintenance - \$5,000
- CBD (Naracoorte) Lawn renovation - \$50,000
- Frances, Hynam & Kybybolite maintenance - \$8,000
- Gare Swamp Restoration - \$5,000
- Naracoorte North Parklands Nature Park - \$1,500
- Roadside mowing - \$40,000
- Street furniture maintenance - \$10,000
- Town Entrance maintenance - \$25,000 (includes removal of poplar trees & some pines on southern entrance and replacement planting)
- Naracoorte Creek maintenance - \$15,000
- Naracoorte Creek walk maintenance - \$23,200 (includes \$3,200 in remitted rates and licence fees for access through private properties)
- Playground audits & inspections - \$3,000
- Playground maintenance - \$10,000
- Lucindale Rose Bed (replacement of 40 roses) - \$10,000
- Market Square Garden Bed (replant) - \$10,000
- Memorial Parklands (replace pines & weed species with avenue planting) - \$50,000



Notes Operational Budget 2019-2020

- Smith Street (replant planter beds) - \$30,000
- Street trees (maintenance, contractors & purchases) - \$35,000
- Christmas decorations and installation - \$10,000
- Maintenance (Townships) - \$354,000
- Depreciation - \$78,734

Increase relates to identification and allocations for structure maintenance across Council's parks & gardens infrastructure, Naracoorte CBD (town squares) lawn renovation and replacement plantings at Lucindale, Market Square, Memorial Parklands and Smith Street.

Sport & Rec

Total Operational Budget - \$37,348 (2018-19: \$32,868)

Expenditure

- Allocation of mower for Frances & Kybybolite - \$5,000
- Naracoorte Sports Centre - maintenance of common areas - \$10,000
- Support of local organisations - \$5,000
- Wortley Oval (water) - \$600
- Depreciation - \$15,118

Income

- Lease fees for Lucindale Football Club & Lucindale Netball Club - \$4,550

Increase relates to addition of support of \$5,000 for local organisations.

Naracoorte Swimming Lake

Total Operational Budget - \$266,716 (2018-19: \$262,586)

Expenditure

- Electricity \$19,000
- Equipment maintenance & pump servicing - \$5,600
- Chlorine & chemical - \$40,000
- Land & Building Maintenance - \$51,000
- Parks & gardens maintenance - \$12,000
- Inspections and callouts (chlorine and pumps monitoring) - \$54,000
- Cleaning - \$9,500
- Lake security - \$14,000
- Depreciation - \$58,256

Aerodrome

Total Operational Budget - \$141,373 (2018-19: \$165,019)

Expenditure

- Aviation Technical Service (membership) - \$4,330
- Maintenance - \$20,000
- Lucindale airstrip (excluding mowing) - \$2,000
- Runway lights - \$1,000
- Mowing and weed spraying - \$14,000
- Technical Inspections - \$10,000
- Depreciation - \$111,373

Income

- CPI increase in fees - \$34,045

2018-19 included an allocation of \$20,000 to upgrade the electricity supply to allow the establishment of additional hangars and other infrastructure. Completion of project has resulted in a decrease for 2019-20.





Notes Operational Budget 2019-2020

Roads Maintenance

Total Operational Budget - \$5,768,219 (2018-19: \$5,760,424)

Expenditure

- Bridge maintenance - \$20,000
- Walkways, driveway, kerb & water table maintenance - \$75,000
- Drainage maintenance (rural) - \$40,000
- Guide post installation - \$40,000
- Road Opening & Closings (formal process) - \$5,000
- Native vegetation, mowing & weed spraying - \$155,000
- Sign replacement (includes temporary road signage) - \$100,000
- Storm damage & callouts - \$60,000
- Tree maintenance - \$300,000
- Water point maintenance - \$5,000
- Linemarking - \$95,000
- Sealed road repairs - \$160,000
- Shoulder maintenance - \$110,000
- Grading - \$750,000
- Unsealed road repairs - \$200,000
- Loan interest, Concrete Bridge & CBD Roundabouts - \$21,507
- Depreciation - \$4,864,850

Income

- Grants Commission - \$511,516
- Grants Commission Supplementary Road Funding - \$245,000 (2018-19: \$247,000)
- Roads to Recovery - \$491,623

Supplementary Road Funding has been extended for a further two years until 30 June 2021.

Net increase relates to:

Increased allocations for kerb & water table maintenance (+\$20,000), rural drainage (+\$10,000), guide post installation (+\$10,000), sign replacement (+\$15,000), sealed road repairs (+\$20,000), patrol grading (+\$50,000), unsealed road weed spraying (\$30,000) which was previously included in the fire mitigation budget under Planning & Compliance, offset by increases to grant allocations and continuation of the Supplementary Road Funding until 30 June 2021.

Plantations

Total Operational Budget - \$2,390 (2018-19: \$2,380)

Expenditure

- Maintenance - \$2,000
- Water licence - \$390

Caravan Park (Lucindale)

Total Operational Budget - \$11,125 (2018-19: \$11,097)

Expenditure

- Land & Building maintenance - \$5,000
- Depreciation - \$5,552

The Caravan Park is leased informally to the Lucindale Football Club.



Notes Operational Budget 2019-2020

Effluent Disposal - Community Waste Management Scheme (CWMS) - Lucindale

Operational Income - \$101,196 (2018-19: \$99,110)

Operational Expenditure - \$81,524 (2018-19: \$70,530)

Reserve Transfer - To Reserve \$77,128 (2018-19: To Reserve \$76,025)

Expenditure

- Building maintenance (sheds) - \$2,000
- Electricity - \$5,400
- Licences (EPA & ESCOSA) - \$3,360
- Pipes & pumps maintenance - \$12,000
- Septic desludge (residents) - \$1,000
- Depreciation - \$57,506

Income

- 2019-20 fees are: Occupied \$589/property and Vacant \$213/property (2018-19: Occupied \$580/property and Vacant \$210/property)

The balance of fees collected and expenditure in any year is transferred to reserve for future replacement of the Scheme infrastructure (eg pipework, lagoon). The reserve balance at 30 June 2018 was \$356,033.

Private Works

Council does not seek out private work, but tends to leave this to private contractors. All costs associated with any works carried out are fully recovered.

Quarries

Costs are fully recovered by charging rubble to individual jobs or by adding rubble to inventory at year end for use in future years. Council's rubble raising and crushing is outsourced.

Expenditure

- Pit sourcing maintenance & rehabilitation - \$30,000
- Rubble Raising & Crushing - \$530,000
- Stockpile Transfer - \$5,000

Income

- Internal Recoveries & Other Income - \$565,000

Depot Expenses

Total Operational Budget - \$1,199,120 (2018-19: \$1,228,253)

Total Operational Recovery - \$1,270,840 (2018-19: \$1,300,505)

Depot expenses (or indirect expenses) are recovered via a labour overhead rate from the job where employees work. This means that the job more accurately reflects the full costs associated with it. The overhead also recovers a percentage of the costs associated with manager & project support positions.

The recovery is reflected in the income line - overheads, which offset expenditure (including depreciation) - \$1,270,840

Expenditure

- This includes all expenses associated with running Council's depot - including building maintenance, insurance and employee on costs such as holiday pay, superannuation and workers' compensation insurance - \$1,095,672
- Depreciation - \$103,448



Notes Operational Budget 2019-2020

Plant Operations

Total Operational Budget - \$1,322,402 (2018-19: \$1,329,908)

Total Operational Recovery - \$1,322,402 (2018-19: \$1,329,908)

Plant Hire Recoveries refer to the amounts costed each time plant is used. For example, all initial costs in relation to a grader are costed to machinery repairs, when the grader is used, the plant item is costed to Road Maintenance - grading at XX dollars, with the other side of the entry costed to the income line. If plant hire rates are correct, the recoveries ensure that Council has adequate funding for the replacement of machinery when most economical to do so, that is, end of economic life. Some backlog exists so borrowing for certain items may be required from time to time.

Expenditure

- Foreman & Mechanic - salary and on-cost components, including vehicle and training
- Fuel and oil - \$270,000
- Machinery and small plant repairs & maintenance - \$425,000
- Registrations and insurance - \$165,000
- Tyre supply and repair - \$70,000
- Loan interest - \$14,402
- Depreciation (may items of plant & machinery are fully depreciated to their residual value) - \$380,000

Income

- Fuel Rebate - \$45,000

Other Property and Services

Total Operational Budget - \$11,715 (2018-19: \$12,000)

Includes the block of land behind the old Corporation depot (Memorial Drive extension), Radio Tower behind the depot and the Phylloxera shed at the Naracoorte Regional Livestock Exchange.

Expenditure

- Water and insurance - \$1,715
- Radio tower (Naracoorte depot) - \$10,000

Vandalism

Total Operational Budget - \$10,000 (2018-19: \$15,000)

- Vandalism - \$10,000

Decreased allocation based on 2018-19 actuals





Notes Operational Budget 2019-2020

NOTE 3 - PLANNING & COMPLIANCE

Administration

Total Operational Budget - \$156,709 (2018-19: \$186,820)

Expenditure

- Salary and on-costs, including vehicle and training
- Masterplan (including Naracoorte CBD) - \$40,000

Decrease relates to completion of township planning project in 2018-19. Implementation of Frances Master Plan included as a capital project.

Building Maintenance

Total Operational Budget - \$54,835 (2018-19: \$69,625)

- Salary and on-costs, including vehicle and training
- Asbestos management - \$10,000

This was a new position for 2018-19. Direct costing of time occurs when work is undertaken on specific assets (eg. Lucindale Town Hall). Decrease relates to a reduction in allocation for asbestos management. The removal of asbestos will be managed as part of risk level assessment, and renovation/renewal projects as appropriate.

Fire Prevention

Total Operational Budget - \$64,744 (2018-19: \$114,025)

Expenditure

- General Inspector (30%) - salary and on-costs, including vehicle and training
- Bushfire Mitigation - \$15,000
- Emergency Services Levy - \$10,200
- Slashing (fire compliance) - relates to Railway Land and enforcement notices where the owner does not carry out the work - \$20,000

Income

- Slashing Income - offsets fire compliance carried out above - \$20,000

Reduction relates to the reallocation of roadside slashing of unsealed roads to the road maintenance budget.

Heritage

Total Operational Budget - \$22,451 (2018-19: \$37,451)

Expenditure

- Contribution to LCLGA for Heritage Advisor - \$4,951
- Heritage Assistance Fund - \$15,000
- Local History Collection - \$2,500

Decrease relates to the more appropriate allocation of the implementation and installation of the Storyboard and Trails Projects as capital projects.



Notes Operational Budget 2019-2020

Sport & Recreation

Total Operational Budget - \$10,000 (2018-19: \$30,000)

Expenditure

- Cockatoo Lake (includes refuse collection, slashing & general maintenance) - \$10,000

2018-19 included an allocation for development of a Master Plan for the Naracoorte & District Sports Centre. Completion of this project has resulted in a decrease in expenditure for 2019-20.

Development (Building and Planning) Controls

Total Operational Budget - \$75,909 (2018-19: \$90,827)

Expenditure

- Building Officer + Manager (25%) - salary and on-costs, including training
- Assessment Panel - \$2,000
- Consultant & Legal Fees - \$45,000

Income

- Development fees - \$86,750

Decrease relates to advice that no contribution is required from Council for the Planning Portal due to Council's relatively low number of development applications. Based on 2018-19 figures a decrease in development fees has also been forecast.

Dog Control

Total Operational Budget - \$1,942 (2018-19: \$3,713)

The registration of dogs has been managed by the Dog & Cat Management Board (DCMB) since 1 July 2018. Council is able to accept payments for dog registrations, however, the registration process itself will be done on-line. Though annual registration will still be required, a dog will be issued with one tag number for life. The owner of the dog will be responsible for updating address, desexing and microchipping information.

Council will retain responsibility for setting dog registration fees and dog control (eg. wandering dogs, dog attacks, etc.).

Expenditure

- Dog Control is primarily managed by the General Inspector with support from the Building Maintenance Officer as required
- General Inspector (30%) - salary and on-costs, including vehicle and training
- Adopt-a-dog Program/Euthanasia (every effort is made to rehome a dog as Council's first option) - \$1,000
- Dog & Cat Management Board Contribution (equates to 12% of all fees collected - this is a legislated contribution) - \$6,000
- Citronella collars (barking dogs), waste bags, etc. - \$3,000
- Pound maintenance - \$8,000

Income

- Registration Fees - \$50,000
- Expiations, pound fees, dog collar hire, permits - \$8,160



Notes Operational Budget 2019-2020

Health

Total Operational Budget - \$47,870 (2018-19: \$57,820)

Expenditure

- Contracted Service - \$50,000
- Wasp & Pest Control Program - \$1,000

Income

- Septic Tank Applications have remained relatively constant in recent years - \$4,000

Decrease relates to small reduction in allocated for contracted services and removal of \$5,000 education program from 2018-19 which was not expended.

General Inspection

Total Operational Budget - \$27,789 (2018-19: \$23,721)

- General Inspector (10%) - salary and on-costs, including vehicle and training
- Clean up orders (fully recoverable) - \$15,000
- Corella Management - \$5,000
- Illegal Refuse Disposal - \$4,000

Income

- Recovery of costs associated with clean up orders - \$15,000

Livestock Control

Total Operational Budget - \$18,092 (2018-19: \$20,188)

- General Inspector (15%) - salary and on-costs, including vehicle and training
- Relates to control of wandering stock and associated impounding costs.

Parking Controls

Total Operational Budget - \$15,015 (2018-19: \$15,013)

Expenditure

- General Inspector (15%) - salary and on-costs, including vehicle and training
- Impounding of abandoned vehicles - \$850
- Signage - \$1,000

Income

- Fees and Charges Income - \$4,500





Notes Operational Budget 2019-2020

NOTE 4 - GOVERNANCE & COMMUNITY DEVELOPMENT

Community Engagement

Total Operational Budget - \$66,305 (2018-19: \$73,875)

Council's emphasis on the need to improve community consultation and Council's presence on the web and on social media has seen a consistent allocation in relation to consultation, webpage design and design & print work.

Expenditure

- Administration & Community Engagement Officer (40%) - salary and on-costs
- Advertising (weekly advertisement in the local newspaper) - \$8,000
- 'Bang the Table' online community consultation tool - \$7,700
- Community Consultation - \$4,000
- Site at South East Field Days in March 2018 and participation in Blue Yakka Trail - \$2,800
- Printing & distribution of quarterly newsletter and annual report - \$5,000
- Webpage Subscription & My Local App - \$8,800
- Webpage Upgrade - \$3,000

Decrease due to:

*The reallocation of public functions to the Events budget (refer page 24-25) and the more appropriate allocation of key signage associated with the Wayfinding Project to capital expenditure.
A reallocation of salary and on-costs for Council's Administration & Community Engagement Officer.*

Governance

Total Operational Budget - \$164,002 (2018-19: \$188,054)

Expenditure

- Salary and on-cost components, including training

Decrease due to a reallocation of salary and on-costs for Council's Administration & Community Engagement Officer.

Community Support

Total Operational Budget - \$31,044 (2018-19: \$42,085)

Expenditure

- Administration & Community Engagement Officer (40%) - salary and on-costs
- Community garden, including depreciation - \$4,664
- Community wellbeing - \$3,000

Income

- Community Garden Permits - \$1,500

Decrease due to a reallocation of salary and on-costs for Council's Administration & Community Engagement Officer.





Notes Operational Budget 2019-2020

Volunteers

Total Operational Budget - \$0 (2018-19: \$0)

Expenditure

- Volunteer Coordinator (34 hours per fortnight) - salary and on-costs, including training
- Office Hosting Costs - \$5,200
- Volunteer Promotion & Programs - \$13,526

Income

- Grant income of \$60,000

This position is a contract position that Council hosts subject to success of grant funding.

Halls - Lucindale

Total Operational Budget - \$74,375 (2018-19: \$74,241)

Expenditure

- Land & Building maintenance - \$26,000
- Cleaning (contract) - \$2,000
- Utilities & insurance - \$4,955
- Depreciation - \$41,250

Income

- Hire fees income - \$1,000

Naracoorte Hall

Total Operational Budget - \$216,883 (2018-19: \$252,324)

Expenditure

- Venues Officer - salary and on-costs, including training
- Land & building maintenance (includes external cleaning and sanding & sealing of floor) - \$30,000
- Cleaning (contract) - \$18,000
- Utilities & insurance - \$29,790
- Plant & equipment maintenance - \$5,000
- Depreciation - \$105,002

Income

- Hire fees income - \$35,000
- Internal hire fees, includes allocation for town band which uses hall each Monday night (refer community support budget) and internal use of the hall - \$4,000
- Movies Income - \$1,500

Increase relates to increased allocation for building maintenance.

Senior Citizens

Total Operational Budget - \$0 (2018-19: \$0)

Youth Activities

Total Operational Budget - \$0 (2018-19: \$0)

Changed focus for expenditure on Senior and Youth expenditure. Incorporated into general Events allocation rather than specific targeted activities.



Notes Operational Budget 2019-2020

Library

Total Operational Budget - \$342,193 (2018-19: \$334,591)

Expenditure

- Library Officers - salary and on-costs, including training
- Building maintenance - \$3,000
- Cleaning (contract) - \$16,000
- Utilities & insurance - \$15,395
- Heritage Collection - \$3,500
- Purchases (Magazines & Newspapers) - \$2,500
- One Library Management System Annual costs - \$2,855
- Toy maintenance & replacement - \$1,000
- Rent - \$35,000
- Lucindale Community Library Contribution - \$12,000
- Events & Promotion - \$2,000
- Depreciation - \$54,665

Income

- Maintenance Grant Received (Naracoorte) - \$22,000
- Materials Grant (Naracoorte) - State Grant to be used to purchase books - \$26,500
- Maintenance Grant Received (Lucindale) - \$500
- Photocopying Fees & Other Income - \$9,500

Increase relates to proposed rental increase.

Arts

Total Operational Budget - \$35,000 (2018-19: \$10,000)

Expenditure

- Community Art Development - continued implementation of community art program - \$10,000
- Art & Culture Facilitator (subject to receipt of successful grant) - \$50,000

Income

- Grant Income - \$25,000

Increase relates to introduction of an Art & Culture Facilitator (subject to successful grant application).

Sport & Recreation

Total Operational Budget - \$7,265 (2018-19: \$7,265)

Expenditure

- LCLGA - contribution to Regional Recreation & Sports Officer (STAR Club Officer)

Events

Total Operational Budget - \$73,500 (2018-19: \$12,500)

Expenditure

- Anzac Day - \$1,000
- Australia Day - \$3,000
- Citizenship Ceremonies - \$1,000
- Frances Folk Gathering - \$5,000*
- Harmony Day - \$2,500





Notes Operational Budget 2019-2020

- Tour of the Great South Coast - Bike Race - \$15,000
- World Heritage Festival & Fun Run - \$45,400
- Limestone Coast Multicultural Soccer Carnival - \$40,075
- Other Functions - \$15,000
- Remembrance Day - \$1,000
- Senior Supa Bowls Series (year 2 of a 3-year commitment) - \$8,000
- South East Field Days - \$1,000**
- TASTE Festival - \$5,000*

Income

- Grant Income (Multicultural Soccer Carnival) - \$40,075
- Grant Income (World Heritage Festival & Fun Run) - \$20,000
- Other Income (World Heritage Festival & Fun Run) - \$9,400

* Includes road closures, extra bin collections, town hall use, etc. Cash component for balance of allocation only

** Road closures only

Increase is due to the reallocation of Events that receive financial support only (that is, no involvement from Council in the organisation or hosting of Event) from Corporate Services to Governance & Community Development and reallocation of public functions from Community Engagement to Events and new Events.

Visitor Information Centre & Tourism

Total Operational Budget - \$238,078 (2018-19: \$233,574)

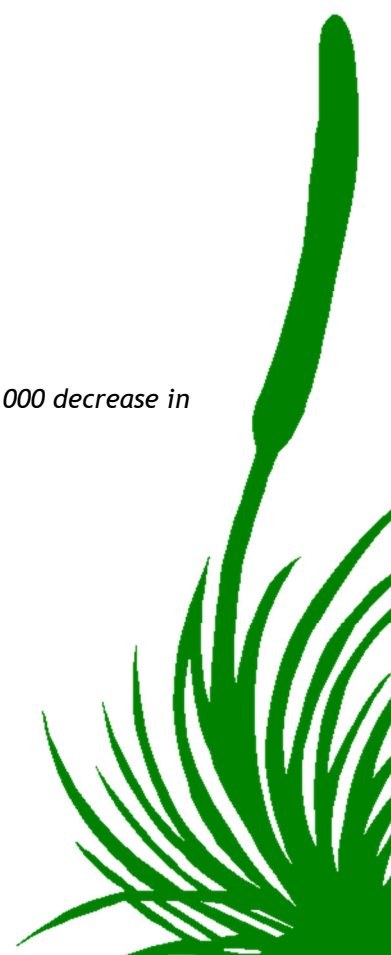
Expenditure

- Venue Officers - salary and on-costs, including training
- Cleaning - \$9,000
- LCLGA - contribution to Tourism Industry Development - \$15,983
- Information bay maintenance (includes electricity) - \$1,000
- Rental - \$4,620
- Contribution to District Brochures - \$20,000
- Contribution to TV Commercial - \$10,000
- Marketing & Promotion - \$5,000
- Utilities & insurance - \$11,025

Income

- Management Fee received from National Trust - \$1,356
- Commission on goods sold - \$1,000

Increase is due to allocation for district brochures, which is partially offset by a \$15,000 decrease in marketing & promotion.





Notes Operational Budget 2019-2020

NOTE 5 - CORPORATE SERVICES

General Operations

Total Operational Budget - \$82,935 (2018-19: \$68,683)

Expenditure

- Debt Collection Charges - \$6,000
- FBT Liability - \$40,000
- Insurance - \$143,890
- Lease & Licences Compliance - \$1,000

Income

- Debt Collection Recovery - \$5,000
- LGFA Bonus (based on Council investments held with the LGFA) - \$25,000
- Office rental (hosting Volunteer Management Program) - \$5,200
- Administration Recoveries for Naracoorte Regional Livestock Exchange - \$11,125
- Recoveries NRM (paid to Council for collecting the NRM Levy) - \$3,530
- Search Fees - \$15,000
- Special Distribution (not a guaranteed income, but we have received it for the previous 7 years) - \$50,000
- Workers Compensation Rebate - \$0

Increase is due to the removal of the workers compensation rebate. The rebate is now calculated as a reduction in workers compensation premium and consequently captured in employee costs across the organisation.

Grants Commission

Income

- Assume increase of 1.6% on 2018-19 funds - \$2,677,675

Creditors

Total Operational Budget - \$89,526 (2018-19: \$88,803)

Expenditure

- Creditor Officer - salary and on-costs, including training

Computer Operations

Total Operational Budget - \$371,198 (2018-19: \$382,667)

Expenditure

- Systems Administrator & GIS Officer - salary and on-costs, including training
- Lease for two (2) key servers and backup infrastructure - \$15,510
- Financial System (annual licence & maintenance) - \$55,000
- Asset Management System (annual licence + assistance) - \$10,000
- Mapping System (annual licence & updates) - \$25,700
- Software Licences - \$45,000
- Software Upgrade (Additional modules for the Property & Financial System) - \$15,000
- Continuity Planning (expert assistance if required) - \$5,000
- Depreciation - \$8,205

2018-19 included an aerial imagery upgrade project. Completion of this project results in a decrease in expenditure in 2019-20.





Notes Operational Budget 2019-2020

Customer Service/Reception

Total Operational Budget - \$95,796 (2018-19: \$98,218)

Expenditure

- Customer Service Officers (Naracoorte & Lucindale) - salary and on-costs, including training and relief staff

Decrease is due to a reduction in allowance for additional staff time to cover absences.

Debtors

Total Operational Budget - \$17,365 (2018-19: \$17,131)

- Debtor Officer - salary and on-costs, including training

Finance Department

Total Operational Budget - \$361,067 (2018-19: \$365,325)

Expenditure

- Director Corporate Services (50%), Corporate Services and Finance Officers (both part time positions) - salary and on-costs, including vehicle and training
- Accounting Services - \$3,000
- Audit Committee - \$5,000
- Audit Services - 5-year contract 2015-16 to 2019-20 - \$26,000
- Public Consultation in relation to Annual Business Plan & Budget - \$1,000
- Revaluation & Asset Management - \$50,000

Decrease is due to a reduction in allowance for additional staff time to cover absences.

Human Resources

Total Operational Budget - \$121,433 (2018-19: \$121,413)

Expenditure

- Director Corporate Services (50%) and Administration Officer (20%) - salary and on-cost components
- Legal Costs - \$3,000
- Recruitment Costs - \$4,000
- Wellness Program - \$8,000

Payroll

Total Operational Budget - \$124,750 (2018-19: \$122,857)

Expenditure

- Payroll Officers - salary and on-costs, including training

Income

- Administration Recoveries for Naracoorte Regional Livestock Exchange - \$11,451

Rates and Property

Total Operational Budget - \$142,235 (2018-19: \$143,075)

Expenditure

- Rates Officer - salary and on-costs, including training
- Assessment Costs - annual valuation update, weekly and monthly supplementary updates - \$30,000
- Postage & stationery - \$20,000



Notes Operational Budget 2019-2020

Rate Income

Total Operational Budget - Income of \$10,665,267 (2018-19: Income of \$10,458,780)

Expenditure

- NRM Levy - \$657,744 (2018-19: \$671,002)
- Rates remitted (approximately 75% of remittances are legislated mandatory rebates) - \$204,000

Income

- Increase in general rates of 1.6% - \$10,810,267 (2018-19: \$10,640,780)
- Minimum rate \$390
- NRM Levy - on 1 July 2016 a tiered approach to the NRM Levy was introduced based on land use codes as established by the Valuer-General. The levy continues to be charged per rateable property and indicative values for 2019-20 are:
 - Residential, Vacant & Other \$77.00
 - Commercial \$115.10
 - Industrial \$178.40
 - Primary Production \$352.00

Review of Rates was undertaken in 2012-13, with Council determining to continue with its current rating methodology. Council's Rating methodology is discussed in the Annual Business Plan.

The NRM Levy is not a Council Levy. It is simply collected by Council on behalf of the Department of Environment and Water. Further information in relation to the Levy and what it is used for can be found at <http://www.naturalresources.sa.gov.au/southeast/about-us/nrm-levy>

Records Management

Total Operational Budget - \$108,566 (2018-19: \$110,279)

Expenditure

- Records Officer - salary and on-costs, including training
- Allocation for archiving and/or improvement of records - \$5,000
- Maintenance and depreciation of records room (80 Ormerod Street) - \$2,174

Council Office - Lucindale

Total Operational Budget - \$34,620 (2018-19: \$37,248)

Expenditure

- Building maintenance - \$6,000
- Cleaning (contract) - \$6,000
- Utilities & insurance - \$3,580
- Depreciation - \$17,590

The Lucindale Office is currently open one (1) day a week, with additional days each quarter to facilitate rate payments.

Council Office - Naracoorte

Total Operational Budget - \$153,504 (2018-19: \$143,903)

Expenditure

- Building maintenance - \$40,000
- Cleaning (contract) & consumables - \$16,000
- Photocopier - \$12,000
- Utilities & insurance - \$39,250
- Depreciation - \$37,754

Increase is due to an additional allocation of \$5,000 for building maintenance and increased utility costs.





Notes Operational Budget 2019-2020

Lucindale Health Centre

Total Operational Budget - \$10,721 (2018-19: \$15,721)

Reserve Transfers - From Reserve \$0 (2018-19: From Reserve \$15,000)

Expenditure

- Maintenance & insurance (allocation to repair roof & drainage concerns) - \$5,000
- Depreciation - \$10,721

Income

- Lease fee - \$5,000

An allocation for repair works to the roof and associated drainage concerns was included in the 2018-19 budget. Completion of this project has resulted in a reduction in expenditure in 2019-20.

Community Support - Financial

Total Operational Budget - \$122,720 (2018-19: \$62,580)

Expenditure

- Contribution to Lucindale Pool Project - \$60,000
- Community Chest (maximum grant to \$3,000) - \$40,000
- Annual contribution to Christian Pastoral Services (Naracoorte & Lucindale) - \$6,000
- Christmas in the Square, Lucindale Xmas Street Party & Special Kids Xmas Party (Adelaide) - \$3,400
- Donations - \$5,000
- Donations - use of town hall by the Naracoorte Town Band & internal use by Council - \$4,000

Increase is due to the inclusion of an allocation for the Lucindale Area School Pool Project.

Halls (Other)

Total Operational Budget - \$14,600 (2018-19: \$14,585)

Expenditure

- Maintenance - \$1,000
- Insurance - \$270
- Depreciation - \$13,330

Senior Citizens Hall (Lucindale)

Total Operational Budget - \$14,237 (2018-19: \$14,053)

Expenditure

- Maintenance - \$1,700
- Insurance - \$810
- Depreciation - \$11,382





Notes Operational Budget 2019-2020

Harry Tregoweth Retirement Village (HTRV)

Total Operational Budget - \$37,788 (2018-19: \$24,291)

Reserve Transfers - From Reserve \$0 (2018-19: From Reserve \$0)

Expenditure

- Garden maintenance - \$9,000
- Building maintenance - \$22,000
- Insurance & water - \$6,495

Income

- Rent - \$285 per month (increase \$5 per month) - \$20,520
- Interest (received in relation to deposits held by Council until the tenant vacates the unit) - \$6,400

The Harry Tregoweth Retirement Village comprises six (6) units located in Lucindale. The units were built by the District Council of Lucindale in the early 1980s to meet a need for affordable aged accommodation in the community. Unfortunately, the income derived from the units does not cover the maintenance costs, let alone capital renewal costs, associated with the complex.

All six (6) units are currently tenanted.

Effluent Disposal - Other

Total Operational Budget - \$8,326 (2018-19: \$11,007)

Expenditure

- Loan Interest payment - \$9,016

Income

- Interest - \$690

Council contributed to the extension of the SA Water sewer scheme at Clover Crescent and Stewart Terrace in 2006-2007. The loans will be fully repaid in 2022.

Residents were required to contribute to the extension programs and were offered three options - upfront payment, two payments over a six-month period or a loan over 15 years at a fixed interest rate of 6.3%. Full payment of the loan is received at time of settlement if the property is sold.

Arts

Total Operational Budget - \$53,671 (2018-19: \$53,211)

Expenditure

- Annual contribution to Art Gallery (request from Gallery to maintain the current contribution; increased by CPI - 1.6%) - \$22,250
- Land & Building Maintenance - \$5,000
- Depreciation - \$22,951

Museum (Lucindale)

Total Operational Budget - \$2,370 (2018-19: \$3,185)

Expenditure

- Utilities - \$1,250
- Insurance - \$1,120



Notes Operational Budget 2019-2020

Events - Financial

Total Operational Budget - \$0 (2018-19: \$33,000)

Decrease is due to the reallocation of Events that receive financial support only (that is, no involvement from Council in the organisation or hosting of Event) from Corporate Services to Governance & Community Development. Refer pages 24-25.

Housing

Total Operational Budget - \$3,518 (2018-19: \$3,482)

Expenditure

- Land & building maintenance - \$5,000
- Insurance - \$736
- Depreciation - \$11,042

Income

- Rent - \$255 per week - \$13,260

Council has one (1) house available for rent, which is located on Carter's Road opposite the Naracoorte Regional Livestock Exchange.

Fleet Operations

Total Operational Budget - \$1,000 (2018-19: \$1,000)

Transfer from Plant/Machinery Reserve - \$55,000 (2018-19: \$81,000)

Expenditure

- Pool car costs. Use of the pool car is recovered at a per kilometre rate from the relevant department. This is an internal allocation of actual expenditure incurred.
- Transfer from plant/machinery reserve is for purchase of fleet vehicles (primarily utilities)

Debt

Total Operational Budget - Income of \$95,000 (2018-19: \$89,500)

Reserve Transfers - To Reserve \$17,280 (2018-19: To Reserve \$17,280)

Expenditure

- Council's final community loan via the Local Government Finance Authority (LGFA) was finalised in 2014-15.

Reserve transfer relates to repayment of internal loan from the Naracoorte Regional Livestock Exchange. The loan was for the purchase of the adjoining land in 2006-07 (due for finalisation 30 June 2037).

Income

- Loan receipts (interest) from community organisations - \$15,000
- LGFA Interest Received - \$60,000
- Bank Interest Received - \$20,000

Council has granted loans to the Naracoorte Golf Club, Naracoorte Bowling Club, Frances Bowling Club and Naracoorte & District Hockey Association Inc from its own funds. Interest is charged to all organisations at the current cash advance rate.



Notes Operational Budget 2019-2020

Other Property and Services

Total Operational Budget - Income \$14,814 (2018-19: Income \$28,369)

Expenditure

- Utilities & Insurance - \$2,382
- Maintenance - \$10,000

Income

- Road rent & other rental income - \$31,733
- Lease fee (office behind the town hall) - \$3,533

Includes the Milk depot (Butler Terrace), the office behind the town hall and road rent income.

Reduction in income is due to current tenant proposing to vacate the office behind the Naracoorte town hall early in the 2019-20 financial year. Future use of office space to be determined.

Other General Purpose

- This area includes income protection, insurance and workers' compensation claims, which are fully recoverable.





Notes Operational Budget 2019-2020

NOTE 6 - NARACOORTE REGIONAL LIVESTOCK EXCHANGE (NRLE)

Expenditure

- Total Operating Expenditure (excluding depreciation & reserve transfer) - \$1,002,360
 - Salary, wages and associated on-costs (*these costs are included in all maintenance lines below*) - \$485,341
 - Administration Costs (management, payroll & accounts) - Council providing these services for the NRLE - \$60,236
 - Council Rates - \$27,593
 - NRLE Board sitting fees - \$4,000
 - Electricity - \$61,200
 - Loan interest - \$48,407
 - Cash advance interest - \$10,000
 - Maintenance
 - Gardening & Cleaning - \$15,600
 - General - \$30,600
 - Compost Pit - \$7,283
 - Effluent Dams - \$8,000
 - Truckwash - \$20,000
 - Water Reuse Plant (includes maintenance contract with Factor UTB) - \$80,000
 - Weighbridge - \$10,404
 - Yards - \$90,000
 - Soft Floor - \$40,000
 - Yard Washing - \$57,784
 - Scanning Charges - \$2,500
 - Market Reporting Costs - \$7,140
 - Licences (EPA & Safework) - \$8,973
 - P&E Maintenance - \$8,000
 - Avdata Commission for collecting truckwash fees - \$18,000

- Depreciation - \$406,500

Income

- Total revenue \$1,644,350 including:
 - Estimated 90,000 cattle
 - Estimated 380,000 sheep.
 - EU Cattle - \$20,000
 - Store Cattle - \$100,000
 - Non-Sale Use (use of the facility as a transfer point) - \$500
 - Stock disposal - \$11,000
 - Paddock charges - \$5,000
 - NLIS tags - \$15,000
 - Truckwash - \$165,000
 - Agistment - \$3,640
 - Rents & licence fee income - \$18,940

An operating surplus of \$235,490 is forecast for the Naracoorte Regional Livestock Exchange in 2019-20.





Operational Budget 2019-2020

ORIGINAL ADOPTED OPERATING BUDGET 2018-2019				OPERATING BUDGET 2019-2020						
RESERVE TRANSFERS & INTERNAL RECOVERIES	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL	NOTES	RESERVE TRANSFERS & INTERNAL RECOVERIES	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL
\$ 500	\$ -	\$ 7,660	\$ 320,659	\$ 328,819	1 <u>ADMINISTRATION</u> CEO ELECTED MEMBERS <u>ECONOMIC AFFAIRS</u> ECONOMIC DEVELOPMENT	\$ 500	\$ -	\$ 7,659	\$ 330,435	\$ 338,594
\$ 1,100	\$ -	\$ 11,110	\$ 287,425	\$ 299,635		\$ 1,100	\$ -	\$ 10,860	\$ 256,664	\$ 268,624
\$ -	\$ -	\$ -	\$ 177,152	\$ 177,152		\$ -	\$ -	\$ -	\$ 162,190	\$ 162,190
\$ 1,600	\$ -	\$ 18,770	\$ 785,236	\$ 805,606		\$ 1,600	\$ -	\$ 18,519	\$ 749,289	\$ 769,408
\$ -	\$ -	\$ -	\$ 34,000	\$ 34,000	2 <u>OPERATIONS</u> <u>ADMINISTRATION</u> ASSET MANAGEMENT OPERATIONS PURCHASING EMPLOYEE SAFETY MANAGERS & PROJECT SUPPORT <u>COMMUNITY AMENITIES</u> CEMETERIES PUBLIC CONVENIENCES <u>WASTE MANAGEMENT</u> WASTE MANAGEMENT <u>OTHER ENVIRONMENT</u> STORMWATER DRAINAGE STREET CLEANING STREET LIGHTING <u>RECREATION</u> PARKS & GARDENS SPORT & RECREATION SWIMMING FACILITIES	\$ -	\$ -	\$ -	\$ 52,000	\$ 52,000
\$ 1,000	\$ 39,772	\$ 6,828	\$ 265,735	\$ 233,791		\$ 1,000	\$ 37,660	\$ 6,828	\$ 262,281	\$ 232,449
\$ 500	\$ -	\$ -	\$ 91,271	\$ 91,771		\$ 500	\$ -	\$ -	\$ 90,361	\$ 90,861
\$ 250	\$ -	\$ -	\$ 50,245	\$ 50,495		\$ 250	\$ -	\$ -	\$ 44,136	\$ 44,386
\$ 1,500	\$ -	\$ 10,941	\$ 276,567	\$ 289,008		\$ 1,500	\$ -	\$ 11,284	\$ 274,097	\$ 286,881
\$ -	\$ 81,200	\$ 9,687	\$ 143,480	\$ 71,967		\$ -	\$ 90,200	\$ 9,671	\$ 137,472	\$ 56,943
\$ -	\$ -	\$ 26,670	\$ 132,231	\$ 158,901		\$ -	\$ -	\$ 26,119	\$ 140,130	\$ 166,249
\$ -	\$ 1,015,956	\$ 45,420	\$ 1,154,393	\$ 183,857		\$ -	\$ 1,020,824	\$ 43,965	\$ 1,235,882	\$ 259,023
\$ -	\$ -	\$ 140,000	\$ 83,405	\$ 222,905		\$ -	\$ -	\$ 140,000	\$ 83,332	\$ 222,832
\$ -	\$ -	\$ -	\$ 151,150	\$ 151,150		\$ -	\$ -	\$ -	\$ 156,580	\$ 156,580
\$ -	\$ -	\$ -	\$ 120,000	\$ 120,000		\$ -	\$ -	\$ -	\$ 120,000	\$ 120,000
\$ -	\$ -	\$ 70,281	\$ 624,765	\$ 695,046		\$ -	\$ -	\$ 78,734	\$ 723,405	\$ 802,139
\$ -	\$ 4,479	\$ 15,647	\$ 21,700	\$ 32,868		\$ -	\$ 4,550	\$ 15,118	\$ 26,780	\$ 37,348
\$ -	\$ 150	\$ 58,256	\$ 204,480	\$ 262,586		\$ -	\$ -	\$ 58,256	\$ 208,640	\$ 266,716



Operational Budget 2019-2020

ORIGINAL ADOPTED OPERATING BUDGET 2018-2019				OPERATING BUDGET 2019-2020				TOTAL
RESERVE TRANSFERS & INTERNAL RECOVERIES	OPERATING INCOME	DEPREC	OPERATING EXPEND	RESERVE TRANSFERS & INTERNAL RECOVERIES	OPERATING INCOME	DEPREC	OPERATING EXPEND	
\$ -	\$ 28,100	\$ 109,989	\$ 83,130	\$ -	\$ 34,045	\$ 111,373	\$ 64,045	\$ 141,373
\$ -	\$ 1,112,812	\$ 4,864,850	\$ 2,008,386	\$ -	\$ 1,248,138	\$ 4,864,850	\$ 2,151,507	\$ 5,768,219
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ 2,380	\$ -	\$ -	\$ -	\$ 2,390	\$ 2,390
\$ -	\$ -	\$ 5,552	\$ 5,545	\$ -	\$ -	\$ 5,552	\$ 5,573	\$ 11,125
\$ 76,025	\$ 99,110	\$ 47,445	\$ 23,085	\$ 77,178	\$ 101,196	\$ 57,506	\$ 24,018	\$ 57,506
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ 1,000	\$ -
\$ 2,000	\$ -	\$ 104,277	\$ 178,529	\$ 2,000	\$ -	\$ 103,448	\$ 177,168	\$ 71,720
\$ 81,000	\$ 35,000	\$ 380,000	\$ 345,000	\$ 55,000	\$ 45,000	\$ 380,000	\$ 335,000	\$ 55,000
\$ -	\$ -	\$ -	\$ 12,000	\$ -	\$ -	\$ -	\$ 11,715	\$ 11,715
\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
\$ 162,275	\$ 2,417,079	\$ 5,895,843	\$ 4,979,419	\$ 137,428	\$ 2,583,293	\$ 5,912,704	\$ 5,313,176	\$ 8,780,015
<u>TRANSPORT & COMMUNICATION</u>								
AERODROMES								
ROAD MAINTENANCE								
ROAD CONSTRUCTION								
<u>ECONOMIC AFFAIRS</u>								
PLANTATIONS								
<u>BUSINESS UNDERTAKINGS</u>								
CARAVAN PARKS								
COMMUNITY WASTE MANAGEMENT SCHEME								
PRIVATE WORKS								
QUARRIES								
<u>PLANT MACHINERY & DEPOT</u>								
DEPOT EXPENSES								
PLANT OPERATIONS								
<u>UNCLASSIFIED</u>								
OTHER PROPERTIES & SERVICES								
VANDALISM								
<u>PLANNING & COMPLIANCE</u>								
ADMINISTRATION								
PLANNING								
BUILDING MAINTENANCE								
<u>PUBLIC ORDER & SAFETY</u>								
FIRE PREVENTION								
CULTURE								
HERITAGE								
<u>RECREATION</u>								
SPORT & RECREATION								



Operational Budget 2019-2020

ORIGINAL ADOPTED OPERATING BUDGET 2018-2019				OPERATING BUDGET 2019-2020						
RESERVE TRANSFERS & INTERNAL RECOVERIES	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL	NOTES	RESERVE TRANSFERS & INTERNAL RECOVERIES	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL
\$ 500 - \$	101,600 \$	-	191,927 \$	90,827 \$		\$ 500 - \$	86,750 \$	-	162,159 \$	75,909 \$
\$ 250 - \$	59,800 \$	1,685 \$	61,578 \$	3,713 \$		\$ 250 - \$	58,160 \$	1,685 \$	58,167 \$	1,942 \$
\$ - \$	4,130 \$	-	62,000 \$	57,870 \$		\$ - \$	4,130 \$	-	52,000 \$	47,870 \$
\$ - \$	300 \$	1,125 \$	22,896 \$	23,721 \$		\$ - \$	15,300 \$	1,125 \$	41,964 \$	27,789 \$
\$ - \$	-	1,125 \$	19,063 \$	20,188 \$		\$ - \$	-	1,125 \$	16,967 \$	18,092 \$
\$ - \$	4,500 \$	-	19,513 \$	15,013 \$		\$ - \$	4,500 \$	-	19,515 \$	15,015 \$
\$ 2,000 - \$	190,790 \$	16,311 \$	821,732 \$	649,253 \$		\$ 2,000 - \$	191,794 \$	16,311 \$	668,839 \$	495,356 \$
REGULATORY SERVICES										
DEVELOPMENT CONTROLS										
DOG CONTROL										
HEALTH INSPECTION										
GENERAL INSPECTION										
LIVESTOCK CONTROL										
PARKING CONTROLS										
GOVERNANCE & COMMUNITY DEVELOPMENT										
4										
ADMINISTRATION										
COMMUNICATION AND PUBLIC FUNCTIONS										
GOVERNANCE										
COMMUNITY SUPPORT										
COMMUNITY SUPPORT										
VOLUNTEERS										
HALLS (Lucindale)										
HALLS (Naracoorte)										
SENIOR CITIZENS										
YOUTH ACTIVITIES										
CULTURE										
LIBRARIES										
ART										
RECREATION										
SPORT & RECREATION										
ECONOMIC AFFAIRS										
EVENTS										
VISITOR INFORMATION CENTRE & TOURISM										
\$ 3,250 - \$	198,435 \$	200,584 \$	1,223,110 \$	1,228,509 \$		\$ 3,250 - \$	299,331 \$	202,389 \$	1,340,937 \$	1,247,245 \$
\$ 1,000 - \$	56,000 \$	52,849 \$	336,742 \$	334,591 \$		\$ 1,000 - \$	58,500 \$	54,665 \$	345,028 \$	342,193 \$
\$ - \$	-	-	10,000 \$	10,000 \$		\$ - \$	25,000 \$	-	60,000 \$	35,000 \$
\$ - \$	-	-	7,265 \$	7,265 \$		\$ - \$	-	-	7,265 \$	7,265 \$
\$ - \$	-	-	12,500 \$	12,500 \$		\$ - \$	69,475 \$	-	142,975 \$	73,500 \$
\$ 500 - \$	43,335 \$	130 \$	276,279 \$	233,574 \$		\$ 500 - \$	47,356 \$	808 \$	284,126 \$	238,078 \$



Operational Budget 2019-2020

ORIGINAL ADOPTED OPERATING BUDGET 2018-2019				OPERATING BUDGET 2019-2020							
RESERVE TRANSFERS & INTERNAL RECOVERIES	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL	NOTES	RESERVE TRANSFERS & INTERNAL RECOVERIES	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL	
					5						
					<u>CORPORATE SERVICES</u>						
						<u>ADMINISTRATION</u>					
\$ -	\$ 160,219	\$ -	\$ 228,902	\$ 68,683		ADMINISTRATION	\$ -	\$ 105,830	\$ -	\$ 188,765	\$ 82,935
\$ 500	\$ -	\$ -	\$ 88,303	\$ 88,803		CREDITORS	\$ 500	\$ -	\$ -	\$ 89,026	\$ 89,526
\$ 16,850	\$ -	\$ 11,167	\$ 388,350	\$ 382,667		COMPUTER OPERATIONS	\$ 16,850	\$ -	\$ 8,205	\$ 382,843	\$ 374,198
\$ 750	\$ -	\$ -	\$ 97,468	\$ 98,218		CUSTOMER SERVICE / RECEPTION	\$ 750	\$ -	\$ -	\$ 95,046	\$ 95,796
\$ 250	\$ -	\$ -	\$ 16,881	\$ 17,131		DEBTORS	\$ 250	\$ -	\$ -	\$ 17,115	\$ 17,365
\$ 1,000	\$ -	\$ 7,017	\$ 357,308	\$ 365,325		FINANCE	\$ 1,000	\$ -	\$ 7,659	\$ 352,408	\$ 361,067
\$ 250	\$ -	\$ -	\$ 121,163	\$ 121,413		HUMAN RESOURCES	\$ 250	\$ -	\$ -	\$ 121,183	\$ 121,433
\$ 1,000	\$ -	\$ -	\$ 121,857	\$ 122,857		PAYROLL	\$ 1,000	\$ -	\$ -	\$ 123,750	\$ 124,750
\$ 500	\$ -	\$ -	\$ 142,575	\$ 143,075		RATES & PROPERTY	\$ 500	\$ -	\$ -	\$ 141,735	\$ 142,235
\$ 500	\$ -	\$ 2,174	\$ 107,605	\$ 110,279		RECORDS MANAGEMENT	\$ 500	\$ -	\$ 2,174	\$ 105,892	\$ 108,566
\$ -	\$ -	\$ 17,213	\$ 20,035	\$ 37,248		OFFICE - LUCINDALE	\$ -	\$ -	\$ 17,590	\$ 17,030	\$ 34,620
\$ -	\$ -	\$ 37,078	\$ 106,825	\$ 143,903		OFFICE - NARACOORTE	\$ -	\$ -	\$ 37,754	\$ 115,750	\$ 153,504
\$ 15,000	\$ 5,000	\$ 10,721	\$ 25,000	\$ 15,721		<u>HEALTH SERVICES</u>	\$ -	\$ 5,000	\$ 10,721	\$ 5,000	\$ 10,721
						LUCINDALE HEALTH CENTRE					
						<u>COMMUNITY SUPPORT</u>					
\$ -	\$ -	\$ -	\$ 62,580	\$ 62,580		FINANCIAL SUPPORT	\$ -	\$ -	\$ -	\$ 123,220	\$ 123,220
\$ -	\$ -	\$ 13,330	\$ 1,255	\$ 14,585		HALLS (Other)	\$ -	\$ -	\$ 13,330	\$ 1,270	\$ 14,600
\$ -	\$ -	\$ 11,263	\$ 2,790	\$ 14,053		SENIOR CITIZENS	\$ -	\$ -	\$ 11,382	\$ 2,855	\$ 14,237
\$ -	\$ 32,240	\$ 30,941	\$ 25,590	\$ 24,291		HARRY TREGOWETH RETIREMENT VILLAGE	\$ -	\$ 32,500	\$ 31,903	\$ 38,385	\$ 37,788
						<u>COMMUNITY AMENITIES</u>					
\$ -	\$ 895	\$ -	\$ 11,902	\$ 11,007	EFFLUENT DISPOSAL - OTHER	\$ -	\$ 690	\$ -	\$ 9,016	\$ 8,326	
					<u>CULTURAL SERVICES</u>						
\$ -	\$ -	\$ 22,951	\$ 30,260	\$ 53,211	ARTS	\$ -	\$ -	\$ 22,951	\$ 30,720	\$ 53,671	
\$ -	\$ -	\$ -	\$ 3,185	\$ 3,185	MUSEUMS	\$ -	\$ -	\$ -	\$ 2,370	\$ 2,370	
					<u>ECONOMIC DEVELOPMENT</u>						
\$ -	\$ -	\$ -	\$ 33,000	\$ 33,000	EVENTS - FINANCIAL SUPPORT	\$ -	\$ -	\$ -	\$ -	\$ -	
					<u>BUSINESS UNDERTAKINGS</u>						
\$ -	\$ 13,260	\$ 11,042	\$ 5,700	\$ 3,482	HOUSES	\$ -	\$ 13,260	\$ 11,042	\$ 5,736	\$ 3,518	



Operational Budget 2019-2020

ORIGINAL ADOPTED OPERATING BUDGET 2018-2019				OPERATING BUDGET 2019-2020							
RESERVE TRANSFERS & INTERNAL RECOVERIES	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL	NOTES	RESERVE TRANSFERS & INTERNAL RECOVERIES	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL	
-\$ 81,000	\$ -	\$ -	\$ 1,000	-\$ 80,000	<u>PLANT MACHINERY & DEPOT FLEET OPERATIONS</u> <u>UNCLASSIFIED DEBT</u> OTHER PROPERTIES & SERVICES OTHER <u>RATES & GRANTS COMMISSION</u> GRANTS COMMISSION GENERAL RATES FINES & INTEREST NRM LEVY	-\$ 55,000	\$ -	\$ -	\$ 1,000	-\$ 54,000	
\$ -	\$ 89,500	\$ -	\$ -	\$ 89,500		\$ -	\$ 95,000	\$ -	\$ -	\$ 95,000	
\$ -	\$ 41,706	\$ 4,137	\$ 9,200	\$ 28,369		\$ -	\$ 31,733	\$ 4,137	\$ 12,782	\$ 14,814	
\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -		\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -	
\$ -	\$ 2,534,555	\$ -	\$ -	\$ 2,534,555		\$ -	\$ 2,720,518	\$ -	\$ -	\$ 2,720,518	
\$ -	\$ 10,400,780	\$ -	\$ -	\$ 10,400,780		\$ -	\$ 10,606,267	\$ -	\$ -	\$ 10,606,267	
\$ -	\$ 58,000	\$ -	\$ -	\$ 58,000		\$ -	\$ 59,000	\$ -	\$ -	\$ 59,000	
\$ -	\$ 671,002	\$ -	\$ 671,002	\$ -		\$ -	\$ 657,744	\$ -	\$ 657,744	\$ -	
-\$ 108,100	\$ 14,082,157	\$ 179,034	\$ 2,754,736	-\$ 11,256,487			\$ 67,100	\$ 14,402,542	\$ 178,848	\$ 2,715,641	-\$ 11,575,153
\$ 61,025	\$ 16,888,461	\$ 6,310,542	\$ 10,564,233	\$ 47,339		TOTALS (excluding NRLE)	\$ 77,178	\$ 17,476,960	\$ 6,328,771	\$ 10,787,882	-\$ 283,129
-21,145	-1,556,943	410,604	1,092,292	75,192	<u>NARACOORTE REGIONAL LIVESTOCK EXCHANGE</u> 6	-72,601	-1,644,350	406,500	1,002,360	-\$ 308,091	
\$ 39,880	\$ 18,445,404	\$ 6,721,146	\$ 11,656,525	-\$ 27,853		TOTALS (including NRLE)	\$ 4,577	\$ 19,121,310	\$ 6,735,271	\$ 11,790,242	-\$ 591,220

-\$ 67,733 SURPLUS

-\$ 595,797 SURPLUS



Capital Budget 2019-2020

The Naracoorte Lucindale Council has under its care and control a vast range of assets and infrastructure, which require regular replacement and renewal if they are going to survive this generation and be usable by the next one.

The issue of new assets also needs to be addressed. As a community expands or simply expects to have certain facilities and infrastructure available to use, Council's asset base is expanded and new assets are introduced. A common example of this is the paving or concreting of a footpath that was previously rubble. This is classed as a new asset.

Council's proposed capital program for the 2019-2020 is included in the tables below.

		Renewal %	
STRATEGIC			
	There are no capital projects planned		

OPERATIONS			
Cemeteries	Extend Burial Area (Naracoorte Cemetery)	0%	\$200,000
Public Conveniences	Naracoorte CBD Toilets	100%	\$80,000
Stormwater Drainage	Illawarra, Guernsey, Jersey Streets (design)	0%	\$50,000
Parks & Gardens	Market Square - Replace playground surface	100%	\$100,000
	Memorial Parklands - Renew paths	100%	\$50,000
	Musgrave Ave Playground - Shade sail and establish paths	0%	\$40,000
	Street Furniture - Replace bin surrounds in open space areas	100%	\$50,000
Sport & Recreation			
	Caves Trail Plan - Implement	0%	\$50,000
	Naracoorte to Caves Bike Path	0%	\$100,000
Swimming Lake			
	Chlorine Shed	100%	\$100,000
	Air-conditioner (canteen) - replace	100%	\$3,500
Aerodrome			
	Lighting Replacement (Naracoorte)	100%	\$100,000
Road Construction			
Bridges & Culverts	Cadgee Road Bridge & Creek Stabilisation	25%	\$200,000
	Grubbed Road Bridge	100%	\$300,000
	Jessie Road Culvert	100%	\$200,000
Sealed Roads	High Street, Frances - Frances to Border	75%	\$200,000
	McCoy/Livingston Street - Stage 2	100%	\$1,200,000
	Old Caves Road - Arthur St to Sunrise School	100%	\$1,300,000
	Robertson Street	75%	\$900,000



Capital Budget 2019-2020

		Renewal %	
Footpaths	Butler Terrace - Jenkins to Gordon Street	0%	\$100,000
	Jenkins Terrace - Butler Terrace to 170metre south	0%	\$40,000
	Smith Street - 162 Smith Street to Jones Street	100%	\$70,000
Intersections	Bourne/Bool Lagoon Roads	50%	\$80,000
	Cooee/Mills/Shepherds Road	100%	\$100,000
	Langkoop/Schultzs Road	100%	\$250,000
Kerb & Water Table	Cedar Avenue - Schinckel Road to the south	0%	\$100,000
	Laurie Crescent	100%	\$30,000
Unsealed Roads	Fern Street - creek to Moore Street	75%	\$220,000
	Repeater Station Road - design	50%	\$50,000
	Wrights Road - End of seal to Mt McIntosh Rd	75%	\$150,000
Reseals		100%	\$700,000
Resheets		100%	\$2,089,200
Depots			
	Building Capital - rebuild termite damage and fire safety improvements	100%	\$75,000
	IT Capital	100%	\$6,700
Plant & Machinery			
	Plant Replacement (trade-in income of \$125,000)	100%	\$1,010,000
Other Property			
	Bus Stop Shelter (Kybybolite)	0%	\$12,000

PLANNING & COMPLIANCE			
Planning			
	Frances Master Plan - Implementation	0%	\$30,000
Heritage			
	Storyboard Project - Lucindale & Hynam	0%	\$12,000
	Trails Project - Complete initial project (6 markers)	0%	\$20,000



Capital Budget 2019-2020

		Renewal %	
GOVERNANCE & COMMUNITY DEVELOPMENT			
Community Engagement			
	Boundary Signs	0%	\$15,000
	Flagtrax Banners - Riddoch Hwy northern entrance	0%	\$25,000
Volunteers			
	IT Capital	100%	\$1,400
Lucindale Hall			
	Fire Safety Improvements (fire hose reels & emergency exit doors) & Range Hood	30%	\$29,000
Naracoorte Hall			
	Replace Retractable Seating	100%	\$130,000
	Replace Blinds/Curtains	100%	\$33,000
	Auditorium Stage Curtain	100%	\$12,000
Library			
	Defibrillator	0%	\$2,100
	Book Capital (fully grant funded)	100%	\$26,500
	IT Capital	45%	\$9,180
Visitor Information Centre			
	IT Capital	100%	\$800

CORPORATE SERVICES			
Computer Operations			
	IT Capital (server & network communications)	100%	\$18,600
	IT Capital (wireless infrastructure)	100%	2,500
	IT Capital (public wifi infrastructure)	100%	\$8,800
Council Office - Naracoorte			
	IT Capital	100%	\$17,200
Harry Tregoweth Retirement Village			
	Hot Water System (U1) + Stoves (U1 & U5)	100%	\$7,000
Art Gallery			
	Fire Safety Improvements (hose reels & emergency lighting)	50%	\$30,000
Fleet Operations			
	Replacement of four (4) light fleet vehicles (2 utilities funded from plant replacement reserve) (trade-in income of \$63,000)	100%	\$181,000

NARACOORTE REGIONAL LIVESTOCK EXCHANGE (NRLE)			
	IT Capital	100%	\$7,000
	Cattle Selling Pens (This project commenced in 2019, with the complete project staged over a number of years.)	100%	\$550,000
	Truck Wash Modifications	100%	\$80,000



Capital Budget 2019-2020

Council's capital program is partially funded from the cash raised to cover the annual depreciation expense.

The following capital income (grants, new loans and principal repayments) is anticipated to be received in 2019-20: -

	Confirmed	
Bike Path Grant - Naracoorte to Caves Bike Path	Submitted	\$50,000
Regional Airports Grant - Lighting Upgrade	To be submitted	\$50,000
Black Spot Grant - Langkoop/Schultzs Intersection	To be submitted	\$125,000
Bridge Grant - Grubbed Road	To be submitted	\$150,000
DPTI Contribution - Cooee Intersection	To be Confirmed	\$50,000
Special Local Roads Grant - Old Caves Road	Submitted	\$650,000
Effluent Disposal - Principal Received <i>Residents were required to contribute to the extension programs and were offered three options - upfront payment, two payments over a six-month period or a loan over 15 years at a fixed interest rate of 6.3%. Full payment of the loan is received at time of settlement if the property is sold.</i>		\$3,439
Community Loans - Principal Received <i>In recent years Council has used its own cash to lend to community organisations, recouping the cost of doing so by charging interest at the current LGFA cash advance rate.</i>		\$36,000





Capital Budget 2019-2020

LOAN BORROWINGS

Council's loan principal outstanding as at 30 June 2019 is \$2,240,038.87 (30 June 2018: \$2,636,359.57). All current loans are fixed term with fixed interest rates.

	2017-18	2018-19	2019-20
Principal	\$372,150.94	\$396,320.70	\$422,081.66
Interest	\$176,633.90	\$152,464.14	\$126,703.18
Total Repayment	\$548,784.84	\$548,784.84	\$548,784.84
% of General Rate Revenue	5.35%	5.16%	5.07%

The following principal repayments are scheduled for 2019-20: -

	Finalisation Date	Principal
Naracoorte CBD Toilets	16.01.2021	\$26,503
Naracoorte CBD Roundabouts & Concrete Bridge	15.03.2022 16.04.2022	\$104,353
Plant Machinery	15.03.2022	\$71,748
Effluent Disposal Council contributed to the extension of the SA Water sewer scheme at Clover Crescent and Stewart Terrace in 2006-2007.	15.03.2022	\$44,002
Naracoorte Regional Livestock Exchange Truckwash & Roof/Water Reuse Infrastructure	16.04.2022 17.09.2027	\$175,475
TOTAL		\$422,081

An internal loan repayment of \$17,280 is also paid by the NRLE to Council.