

Naracoorte Lucindale Council

# ANNUAL BUSINESS PLAN & BUDGET

2023-2024



Naracoorte Lucindale Council  
*Better by Nature*

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## The Naracoorte Lucindale Story

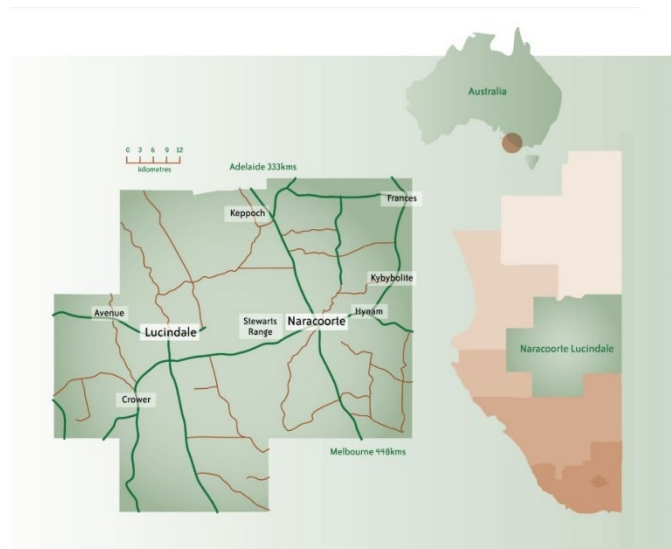
The Naracoorte Lucindale Council is located at the heart of the Limestone Coast region. The Council is approximately 300 kilometres from Adelaide and 450 kilometres from Melbourne. Naracoorte is the main service centre for the Council district, which also contains the smaller communities of Lucindale, Hynam, Kybybolite and Frances.

Settlement began in the 1840s. The Naracoorte town layout is a result of its beginning as two separate towns. Prior to European settlement, several groups of Indigenous peoples occupied the region, with the Meintangk most closely aligned to our district.

The district is characterised by reliable rainfall and contains prime agricultural land and accessible underground water. It is home to a thriving and vibrant rural economy; featuring beef and dairy cattle, sheep for both wool and meat, and cereal growing.

Two large enterprises; Teys Australia Meat Processing Facility and Mini Jumbuk wool manufacturing centre value add to the primary produce with large grain storage facilities supporting the cereal growing industry. Naracoorte Lucindale Council is central to some of Australia's best wine producing areas with parts of both the Wrattenbully and Padthaway wine regions within the district.

There is a strong tourism industry in the Council area, supported by the Visitor Information Centre in Naracoorte. South Australia's only World Heritage site, Naracoorte Caves, and Bool Lagoon Game Reserve, a wetland of international importance, are the district's two best known natural features. Several more conservation parks and reserves are home to abundant wildlife. Other attractions in the area include the Sheep's Back Museum, Mini Jumbuk Centre, Cockatoo Lake, Naracoorte Golf Club, Lucindale Country Club, and the Naracoorte Swimming Lake.



## Strategic Plan 2016-2026

The Strategic Plan is the key document guiding the direction of Council. It is structured so that Council's decision making can be informed by the outcomes and actions set in the Strategic Plan.

Council is currently undertaking a major review of the Strategic Plan, which will provide an opportunity to reflect on what makes the Naracoorte Lucindale Council area great. The Draft Strategic Plan builds on the good work of Council and Community in delivering outcomes from the previous Strategic Plan, and outlines the focus and direction required to achieve the desired future for the Naracoorte Lucindale Council Community.

As the review of the Strategic Plan is still in draft form, the Annual Business Plan and Budget for 2023-2024 refer to the current Strategic Plan 2016-2026.

### Community Vision – What do we want to look like in 10 years?

#### By 2026 NLC will be:

*The best place in regional South Australia to live, work, do business, raise a family and retire. Created by having a Prosperous Community with Healthy Landscapes, Liveable Neighbourhoods and a focus on Harmony and Culture.*

#### An organisation known for:

*Progressive Leadership with strong community connections, efficiently managing our shared assets, services and natural resources.*

Council's responsibility is to deliver the Community Vision by being a progressive leader and creating an organisation that promotes continuous improvement.



## Structure of the Strategic Plan 2016-2026

The Strategic Plan 2016-2026 has four themes which contribute to achieving the community vision.

1. PROSPEROUS COMMUNITY	2. HEALTHY LANDSCAPES	3. HARMONY & CULTURE	4. LIVEABLE NEIGHBOURHOODS
<ul style="list-style-type: none"> <li>➤ A sought-after visitor destination</li> <li>➤ A vibrant and progressive business centre and townships</li> <li>➤ Diverse range of thriving primary industries</li> </ul>	<ul style="list-style-type: none"> <li>➤ Contribute to sustainable land management practices</li> <li>➤ Water resources and ecosystems are protected and restored</li> </ul>	<ul style="list-style-type: none"> <li>➤ An inclusive community</li> <li>➤ A creative and artistic community</li> <li>➤ A learning community</li> <li>➤ A healthy and resilient community</li> </ul>	<ul style="list-style-type: none"> <li>➤ A well-planned district that meets the current and future needs of the community</li> <li>➤ A safe and integrated transport network</li> <li>➤ Preserve the built heritage and character of the district</li> </ul>

The fifth theme focuses on Council as an organization and what is required for it to be effective in the various roles that it has to play in the community.

### 5. PROGRESSIVE LEADERSHIP

- Progressive and representative Elected Member leadership
- Organisational excellence
- Sustainable community finances and assets
- Effective delivery of projects and services
- Effective community communication and engagement
- Engage external stakeholders to leverage local opportunities
- Council is a preferred employer

## Significant Influences and Priorities

A number of significant factors have influenced the preparation of the Council's Annual Business Plan, and these include:

- The economic climate, and the continuing recovery from COVID-19;
- The need to comply with financial, regulatory, transparency and accountability requirements from the State Government, and this includes implementation of Local Government legislative reform across 2021, 2022, and 2023 calendar years;
- Funding challenges which can affect the delivery of the range of services offered;
- Enterprise Bargaining agreements which provide for employment terms & conditions, and wages and salaries;
- Community expectations to maintain and improve infrastructure assets to acceptable standards including roads, footpaths, lighting, stormwater drainage, street trees and plantings, open space and Council properties;

- Challenges of managing waste and improving waste outcomes;
- Local Roads and Community Infrastructure Program – with Phase 4 of this program to be expended by 30 June 2025.

The Annual Business Plan has been prepared within the following guidelines:

- Increase in general rate revenue of 5% (gross of rebates);
- Lucindale Community Wastewater Management Scheme (CWMS) charges to remain at \$589 for occupied properties and \$213 for vacant land;
- Kerbside waste collection charge to increase from \$373 to \$405 per annum, which is a 5% increase and this reflects increased costs and government levies for waste disposal;
- Grants Commission funding allocation being similar to 2022/23;
- Early Grants Commission payment received in May 2023 for 2023/24 funding allocation (approximately 75% of annual allocation).

The Council's priorities continue to be:

- Continuing to maintain and improve Council's assets and infrastructure from a sustainable and affordable perspective, through the continued development of our Long-Term Financial Plan, and Asset Management Plans;
- Exploring opportunities for improvements in effective delivery of services;
- Actively pursuing State and Federal Government grants;
- Attracting and retaining skilled and capable employees at all levels of the Council organisation;
- Enhancing Council's profile within the community, through ongoing engagement and transparent decision making.

## Continuing Services

All Councils have similar responsibilities under the Local Government Act 1999, and other relevant legislation.

These include:

- Regulatory activities e.g. supporting the elected Council
- Setting rates, preparing an annual budget and determining longer-term strategic management plans for the area
- Management of infrastructure and assets including roads, footpaths, parks & gardens, buildings, and public open spaces
- Storm-water drainage
- Planning and compliance, including building safety assessment
- Various environmental health services

In response to community expectations, the Council also provides further services and programs including:

- Naracoorte Swimming Lake
- Libraries
- Economic development
- Street cleaning and waste collection
- Environmental programs

- On-street parking management to maximise shared use of parking space
- Community amenities and programs
- Visitor Information Centre
- Support (financial and in-kind) of Festivals and Events
- Arts, and Health & Wellbeing Programs (funded)

The Council also operates a number of facilities on a fee-for-service basis. These provide important community benefits, while also generating revenue that offset costs for services of benefit to the district, including:

- Town Halls
- Cemeteries
- Aerodrome

Council owns and operates the Naracoorte Regional Livestock Exchange under a business model that aims to meet operational costs and provide for future capital investment from revenue generated by this facility, rather than ratepayer funds.



## Priority Projects 2023-24

The Annual Business Plan and Budget 2023-24 sets out the actions Council will take this financial year to make progress towards achieving our goals identified in the Strategic Plan 2016-2026. The following pages set out the projects Council will be undertaking for each strategic theme area.

Theme 1 – Prosperous Community	Planned Projects	Budget Implication
<b>Facilitating and supporting sustainable growth to achieve economic prosperity</b> <ul style="list-style-type: none"> <li>➤ <i>A sought-after visitor destination</i></li> <li>➤ <i>A vibrant and progressive business centre and township</i></li> <li>➤ <i>Diverse range of thriving primary industries</i></li> </ul>	➤ Continue upgrades and improvements to the Naracoorte Regional Livestock Exchange	\$ 1,726,084
	➤ Tourism Signage	\$ 10,640
	➤ Naracoorte Town Centre Rejuvenation Plan	\$ 180,000
	➤ Community Chest	\$ 40,000

Theme 2 – Healthy Landscapes	Planned Projects	Budget Implication
<b>Working together to protect and enhance our natural environment for the future.</b> <ul style="list-style-type: none"> <li>➤ <i>Contribute to sustainable land management practices</i></li> <li>➤ <i>Water resources and ecosystems are protected and restored</i></li> </ul>	➤ Fire Mitigation	\$ 89,000
	➤ Implementation of the Naracoorte Creek & Creek Walk Plan – includes installation of weirs (stage projects over 2 or 3 years). The plan may be accessed on Council's webpage – <a href="#">Naracoorte Creek &amp; Creek Walk Plan.</a> -	\$ 254,000
	➤ Loechel Park Master Plan – pathways	\$ 85,000



Theme 3 – Harmony & Culture	Planned Projects	Budget Implication
<b>A safe, healthy and diverse community celebrating our similarities and differences</b> <ul style="list-style-type: none"> <li>➤ <i>An inclusive community</i></li> <li>➤ <i>A creative and artistic community</i></li> <li>➤ <i>Learning community</i></li> <li>➤ <i>A healthy and resilient community</i></li> </ul>	➤ Lucindale Library Furniture	\$ 4,250
	➤ Community Art Fund – Grant Program	\$ 10,000
	➤ Sponsorship and support provided to annual programs, community events, festivals and community facilities, including; <ul style="list-style-type: none"> <li>○ Christmas in the Square, Lucindale Christmas Party, Naracoorte Christmas Pageant &amp; Special Kids Christmas Party (Adelaide)</li> <li>○ Fringe Festival</li> <li>○ Harmony Day</li> <li>○ Multicultural Soccer Carnival</li> <li>○ Naracoorte Horse Trial (3-day event)</li> <li>○ South East Field Days</li> <li>○ TASTE Unplugged</li> <li>○ World Heritage Festival Run (previously MegaFest)</li> </ul>	\$ 98,500
	➤ Naracoorte Library programs, activities, and use of community space	\$ 491,000
	➤ Continued support of Naracoorte Art Gallery	\$ 25,000
	➤ Naracoorte Town Centre Rejuvenation Plan – Public art & murals	\$ 10,640

Theme 4 – Liveable Neighborhoods	Planned Projects	Budget Implication
<b>A range of well-planned neighbourhoods and public space, designed with a strong sense of identity and place</b> <ul style="list-style-type: none"> <li>➤ <i>A well-planned district that meets the current and future needs of the community</i></li> <li>➤ <i>A safe and integrated transport network</i></li> <li>➤ <i>Preserve the built heritage and character of the district</i></li> </ul>	➤ Frances Masterplan Implementation – BMX Track and review of plan	\$ 60,000
	➤ Naracoorte Swimming Lake Masterplan implementation - signage, structure, parking, entrance statements and upgrade of changerooms	\$ 388,000
	➤ Naracoorte Cemetery Masterplan – central link project and upgrades	\$ 167,000
	➤ Pioneer Park Masterplan – pathway projects	\$ 55,000

Theme 5 – Progressive Leadership	Planned Projects	Budget Implication
<b>A well led and managed district supported by a professional approach to managing infrastructure and the delivery of projects and services to the community</b> <ul style="list-style-type: none"> <li>➤ <i>Progressive and representative Elected Member leadership</i></li> <li>➤ <i>Organisational excellence</i></li> <li>➤ <i>Sustainable community finances and assets</i></li> <li>➤ <i>Effective delivery of projects and services</i></li> <li>➤ <i>Effective community communication and engagement</i></li> <li>➤ <i>Engage external stakeholders to leverage local opportunities</i></li> <li>➤ <i>Council is a preferred employer</i></li> </ul>	<ul style="list-style-type: none"> <li>➤ Wi-Fi Installation at the Visitor Information Centre</li> </ul>	\$ 2,000
	<ul style="list-style-type: none"> <li>➤ Continued renewal &amp; replacement of infrastructure, including;               <ul style="list-style-type: none"> <li>○ Road construction</li> <li>○ Footpath construction</li> <li>○ Reseals</li> <li>○ Resheeting</li> <li>○ Fleet, Plant &amp; Machinery</li> <li>○ Bridges &amp; Culverts</li> </ul> </li> </ul> <p>(Refer to Appendix B for more detail on projects)</p>	\$ 4,015,455 \$ 265,000 \$ 746,000 \$ 1,549,000 \$ 1,856,900 \$ 394,000
	<ul style="list-style-type: none"> <li>➤ Continued renewal &amp; replacement of buildings and structures, including;               <ul style="list-style-type: none"> <li>○ Naracoorte Cemetery – new amenities</li> <li>○ Naracoorte Town Hall - lighting</li> <li>○ Lucindale Town Hall – septic tank, fans &amp; aircon, exit door</li> </ul> </li> </ul>	\$ 130,000 \$ 75,000 \$ 57,000

# BUDGET 2023-2024



## Financial Statements

The following pages present the formal financial statements for the 2023-24 year. These documents are accompanied by summaries and notes in relation to operational and service areas, which are provided for information purposes, capital budget expenditure, grant income and loan borrowings.

### Statement of Comprehensive Income

#### NARACOORTE LUCINDALE COUNCIL

##### BUDGETED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2024

	\$ Current Budget 30/06/2023 \$'000's	\$ Budget 30/06/2024 \$'000's
<b>INCOME</b>		
Rates - General	10,993	11,550
Rates - Service Charges & Levies	1,970	2,142
Statutory Charges	292	298
User Charges & Commercial Income	2,189	2,356
Grants, Subsidies & Contributions	4,060	4,170
Investment Income	125	183
Reimbursements	43	127
Other Income	95	114
<b>TOTAL INCOME</b>	<b>19,766</b>	<b>20,940</b>
<b>EXPENSES</b>		
Employee costs	5,678	5,999
Materials, contracts & other expenses	7,282	7,307
Finance costs	51	134
Depreciation, amortisation & impairment	5,938	5,946
<b>TOTAL EXPENSES</b>	<b>18,949</b>	<b>19,385</b>
<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>817</b>	<b>1,555</b>
Asset Disposal & Fair Value Adjustment		
Amounts Received Specifically for New or Upgraded Assets	2,347	615
Assets Received Free of Charge		
<b>NET SURPLUS/(DEFICIT)</b>		
transferred to equity statement	<b>3,164</b>	<b>2,170</b>
Other Comprehensive Income		
<b>TOTAL COMPREHENSIVE INCOME</b>	<b>3,164</b>	<b>2,170</b>

## Statement of Changes in Equity

### NARACOORTE LUCINDALE COUNCIL

#### BUDGETED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2024

<b>BUDGET 2024</b>	<b>Accumulated Surplus</b> \$'000's	<b>Asset Revaluation Reserve</b> \$'000's	<b>Available for sale Financial Assets</b> \$'000's	<b>Other Reserves</b> \$'000's	<b>TOTAL EQUITY</b> \$'000's
Balance at end of previous reporting period	57,820	155,218	-	1,990	215,028
<b>Net Surplus / (Deficit) for Year</b>	2,170				2,170
<b>Other Comprehensive Income</b>					-
Transfers between reserves	42			42	-
<b>Balance at end of period</b>	<b>60,032</b>	<b>155,218</b>	<b>-</b>	<b>1,948</b>	<b>217,198</b>
<b>CURRENT BUDGET 2023</b>					
Balance at end of previous reporting period	53,308	155,218	-	3,338	211,864
<b>Net Surplus / (Deficit) for Year</b>	3,164				3,164
<b>Other Comprehensive Income</b>					-
Transfers between reserves	1,348			1,348	-
<b>Balance at end of period</b>	<b>57,820</b>	<b>155,218</b>	<b>-</b>	<b>1,990</b>	<b>215,028</b>

## Statement of Financial Position

### NARACOORTE LUCINDALE COUNCIL

#### BUDGETED STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2024

LTFP 30.06.2024 Adopted 24.05.2022 \$'000's		\$ Current Budget 30/06/2023 \$'000's	\$ Budget 30/06/2024 \$'000's
<b>CURRENT ASSETS</b>			
- 345	Cash & Cash Equivalents	7,444	2,434
1,050	Trade & Other Receivables	989	981
643	Inventory	625	625
<b>1,347</b>	<b>TOTAL CURRENT ASSETS</b>	<b>9,059</b>	<b>4,039</b>
<b>NON-CURRENT ASSETS</b>			
174	Financial Assets	86	77
213,967	Infrastructure, Property, Plant & Equipment	210,052	217,170
1,148	Other Non Current Assets	1,389	1,297
<b>215,289</b>	<b>TOTAL NON-CURRENT ASSETS</b>	<b>211,527</b>	<b>218,545</b>
<b>216,636</b>	<b>TOTAL ASSETS</b>	<b>220,586</b>	<b>222,584</b>
<b>CURRENT LIABILITIES</b>			
-	Bank Overdraft	-	-
1,805	Trade & Other Payables	1,781	1,781
1,058	Provisions	838	851
224	Borrowings	157	258
<b>3,087</b>	<b>TOTAL CURRENT LIABILITIES</b>	<b>2,776</b>	<b>2,890</b>
<b>NON-CURRENT LIABILITIES</b>			
1,284	Provisions	237	299
237	Borrowings	2,544	2,197
<b>1,521</b>	<b>TOTAL NON-CURRENT LIABILITIES</b>	<b>2,781</b>	<b>2,496</b>
<b>4,608</b>	<b>TOTAL LIABILITIES</b>	<b>5,558</b>	<b>5,386</b>
<b>212,028</b>	<b>NET ASSETS</b>	<b>215,029</b>	<b>217,198</b>
<b>EQUITY</b>			
57,840	Accumulated Surplus	57,820	60,032
152,235	Asset Revaluation Reserve	155,218	155,218
1,953	Other Reserves	1,990	1,948
<b>212,028</b>	<b>TOTAL EQUITY</b>	<b>215,028</b>	<b>217,198</b>

## Statement of Cash Flows

### NARACOORTE LUCINDALE COUNCIL

#### BUDGETED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2024

	\$ Current Budget 30/06/2023 \$'000's	\$ Budget 30/06/2024 \$'000's
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Receipts</b>		
Rates - General and Other	13,035	13,692
Statutory Charges	292	298
User Charges & Commercial Income	2,408	2,591
Grants, Subsidies & Contributions	4,060	4,170
Investment Income	125	183
Reimbursements	48	140
Other Income	2,104	1,876
<b>Payments</b>		
Employee costs	(5,679)	(5,999)
Materials, contracts & other expenses	(9,952)	(9,257)
Finance costs	(51)	(134)
<b>NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES</b>	<b>6,389</b>	<b>7,560</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Receipts</b>		
Proceeds from Borrowings	1,929	-
Proceeds from Borrowings (community loans)	89	32
Proceeds from Aged Care Facility Deposits	-	-
<b>Payments</b>		
Repayment of Borrowings	(148)	(245)
Loans to Community Groups	-	-
Repayment of Aged Care Facility Deposits	-	-
Repayment of Lease Liability	-	-
<b>NET CASH PROVIDED (USED) BY FINANCING ACTIVITIES</b>	<b>1,870</b>	<b>(214)</b>
<b>CASH FLOWS FROM INVESTMENT ACTIVITIES</b>		
<b>Receipts</b>		
Capital Grants, Subsidies, Contributions	2,347	615
Sale of Replaced Assets	697	-
Sale of Surplus Assets	-	-
<b>Payments</b>		
Expenditure on Renewal/Replacement of Assets	(10,086)	(9,438)
Expenditure on New/Upgraded Assets	(5,682)	(3,535)
Development of Real Estate for Sale	-	-
<b>NET CASH USED IN INVESTMENT ACTIVITIES</b>	<b>(12,724)</b>	<b>(12,357)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>(4,466)</b>	<b>(5,011)</b>
<b>CASH AT THE BEGINNING OF REPORTING PERIOD</b>	<b>11,910</b>	<b>7,444</b>
<b>CASH AT END OF REPORTING PERIOD</b>	<b>7,444</b>	<b>2,434</b>

## Uniform Presentation of Finances

### **Naracoorte Lucindale Council**

UNIFORM PRESENTATION OF FINANCES	2017-18 Actual \$'000	2018-19 Actual \$'000	2019-20 Actual \$'000	2020-21 Actual \$'000	2021-2022 Actual \$'000	2022-2023 Estimate \$'000	2023-2024 Budget \$'000
OPERATING INCOME	19,148	19,855	19,100	19,864	20,491	19,766	20,940
less OPERATING EXPENSES	18,469	16,045	16,524	17,336	17,728	18,949	19,385
<b>Equals: Operating Surplus/(Deficit) <sup>(a)</sup></b>	679	3,810	2,576	2,528	2,763	817	1,555
<b>Less: Net Outlays on Existing Assets</b>							
Capital Expenditure on Renewal / Replacement of Existing Assets	5,885	6,459	8,623	4,186	5,984	10,086	9,438
less Depreciation	7,035	5,243	5,543	5,785	5,921	5,938	5,946
less Proceeds from Sale of Replaced Assets	50	79	180	336	248	697	-
	(1,200)	1,137	2,900	(1,935)	(185)	3,451	3,492
<b>Less: Net Outlays on New Assets</b>							
Capital Expenditure on New / Upgraded Assets (including investment property & real estate)	1,630	2,135	2,418	1,390	2,264	5,682	3,535
less Amounts Received Specifically for New Assets	656	717	808	697	769	2,347	615
less Proceeds from Sale of Surplus Assets	82	-				-	-
	892	1,418	1,610	693	1,495	3,335	2,920
<b>Equals: Net Lending / (Borrowing) for Financial Year <sup>(b)(c)</sup></b>	987	1,255	(1,934)	3,770	1,453	(5,969)	(4,857)

(a) Operating Surplus / (Deficit) measures the extent to which operating revenue is or is not sufficient to meet all of the costs of providing council services, which include depreciation. Where an operating deficit exists, some costs being incurred in the current year are not being met by today's ratepayers.

(b) Net Lending / (Borrowing) equals Operating Surplus / (Deficit), less Net Outlays on existing and new assets. The Net Lending / (Borrowing) result is a measure of the Council's overall (i.e. Operating and Capital) budget on an accrual basis. The Net Lending / (Borrowing) result can be expected to fluctuate from year to year, given the lumpy nature of some capital expenditure. Achieving a zero result on the Net Lending / (Borrowing) measure in any one year essentially means that the Council has met all of its expenditure (both operating and capital) from the current year's

(c) The Net Lending / (Borrowing) for the financial year does not include principal repayments in relation to loan borrowings.



## Key Financial Indicators

### Naracoorte Lucindale Council

KEY FINANCIAL INDICATORS	Target	2017-18 Actual \$'000	2018-19 Actual \$'000	2019-20 Actual \$'000	2020-21 Actual \$'000	2021-2022 Actual \$'000	2022-2023 Current Budget \$'000	2023-2024 Budget \$'000
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#### 1 Operating Surplus/(Deficit) Ratio - %

Expresses the operating surplus(deficit) as a percentage of operating revenue.

Where an operating deficit exists, this percentage indicates the percentage increase needed in revenue to achieve a break-even operating result. Equally a break even operating result could be targeted by decreasing operating expenses.

Operating Surplus/(Deficit) Ratio - %	0-15%	4	19.2	13.5	12.7	13.5	4.1	7.4
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#### 2 Net Financial Liabilities Ratio

Expresses net financial liabilities as a percentage of Total Operating Revenue.

This measure indicates the capacity of Council to meet its financial obligations from revenue streams. Where the ratio is falling, it indicates that a Council's capacity to meet its financial obligations from revenue streams is strengthening. Conversely, where this ratio is increasing, it indicates that a Council's capacity to meet its financial obligations is deteriorating.

Net Financial Liabilities Ratio - %	>0 < 100	(23)	(28)	(19)	(37)	(43)	(15)	9.05
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#### 3 Asset Renewal Funding Ratio

The asset renewal funding ratio is calculated on the sum of the proposed expenditure as indicated in the Infrastructure & Asset Management Plan.

Asset Renewal Funding Ratio - %	> 90 < 110%	68	81	95.6	100	91	87	68
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Asset Renewal Funding Ratio	>90<110%							
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Based on Depreciation	83%	122%	152%	67%	97%	158%	159%
3 year Average	100%	80%	119%	114%	105%	107%	138%

Based on Asset Management Plan	68%	81%	96%	100%	91%	87%	68%
3 year Average	100%	80%	82%	92%	96%	93%	82%

## Operational Budget 2023/2024

The Naracoorte Lucindale Council 2023/24 budget includes a wide range of services and support to the community. Some of these services are legislated, however a large number of the services are optional and decided upon by Council, or the degree to which they are provided is optional.

This document provides a general explanation of the operational budget areas as a whole.

Council does not adopt the budget at the management working budget level, but rather at a more strategic level. This document is provided to the community for information purposes. A summary of the operational budget is provided below. The 2022/23 budget information is referenced for comparative purposes only, and refers to the original budget adopted by Council in June 2022.

The Operational Budget, along with a series of more detailed budget notes, can be viewed in Appendix A and B respectively.

		Net Operational Budget	Recurring Expenditure	Depreciation	Income
<b>Strategic</b>	2022/2023	\$895,162	\$877,933	\$17,229	\$0
	<b>2023/2024</b>	\$1,065,100	\$1,047,871	\$17,229	\$0
<b>Corporate</b>	2022/2023	\$2,025,114	\$2,084,928	\$219,370	\$279,184
	<b>2023/2024</b>	\$2,025,575	\$2,207,668	\$236,309	\$418,402
<b>Infrastructure &amp; Services</b>	2022/2023	\$8,131,118	\$5,588,805	\$5,075,493	\$2,533,180
	<b>2023/2024</b>	\$8,273,074	\$5,975,070	\$5,087,071	\$2,789,067
<b>Planning &amp; Compliance</b>	2022/2023	\$645,099	\$878,278	\$38,561	\$271,740
	<b>2023/2024</b>	\$632,148	\$883,881	\$39,067	\$290,800
<b>Engagement &amp; Community</b>	2022/2023	\$1,451,195	\$1,628,866	\$193,312	\$370,983
	<b>2023/2024</b>	\$1,355,621	\$1,381,450	\$187,446	\$213,275
<b>Rates &amp; Grants Commission</b>	2022/2023	-	-	-	\$13,736,701
	<b>2023/2024</b>				\$14,500,638
<b>NRLE</b>	2022/2023	\$314,797	\$1,152,131	\$394,125	\$1,861,053
	<b>2023/2024</b>	\$388,669	\$1,233,081	\$378,469	\$2,000,219

## Capital & Projects 2023/2024

The Naracoorte Lucindale Council has, under its care and control, a vast range of assets and infrastructure, which require regular assessment, replacement and renewal if assets are to remain sustainable – and to meet community expectations.

The issue of new assets also needs to be addressed. As a community expands, or simply expects to have certain facilities and infrastructure available to use, Council's asset base is expanded, and new assets are introduced. A simple example of this is the paving or concreting of a footpath that was previously rubble. This is classed as a new asset.

The table below shows Council expenditure on capital works during 2023/24, totalling \$12.9 million The Capital Budget, along with the Capital Works Program can be viewed in Appendices C and D respectively.

<b>SUMMARY TABLE</b>	
Buildings	\$ 273,635
Naracoorte Transfer Station	\$ -
Lucindale CWMS	\$ 84,880
Naracoorte Regional Livestock Exchange	\$ 1,726,084
Aerodrome	\$ -
IT Furniture & Fittings	\$ 77,970
Swimming Lake	\$ 387,828
Open Spaces	\$ 878,389
Plant, Machinery, Vehicle	\$ 1,856,903
Roads & Stormwater	\$ 7,686,559
<b>TOTAL CAPITAL SPEND</b>	<b>\$ 12,972,247</b>

Council's capital program is partially funded from the cash raised to cover the annual depreciation expense.

The following capital income (grants, new loans, principal repayments and sale of assets) is anticipated to be received in 2023/2024:

	<b>Funding Status</b>	<b>\$</b>
Special Local Roads Grant – Boddingtons Road (\$600K of \$1M grant received in 22/23)	Application approved 2022/23	\$ 400,000
Special Local Roads Grant – Wrattenbully Road and East Settlement Road Intersection	Application submitted	\$ 177,523
NRLE – grant funding for Wireless Security cameras at NRLE	Application submitted	\$ 37,240
Sale of Assets (trade ins):		
- Fleet vehicles		\$ 101,080
- Plant & Machinery		\$ 304,304
- NRLE		\$ -
<b>Total</b>		<b>\$ 1,020,049</b>

## Loan Borrowings

Council's loan principal outstanding as at 30 June 2023 is \$2,775,047.09 (30 June 2022: \$919,652.92). All current loans are fixed term with fixed interest rates.

	2021/22	2022/23	2023/24
<b>Principal</b>	\$448,764	\$148,149	\$245,194
<b>Interest</b>	\$70,447	\$46,804	\$133,792
<b>Total Repayment</b>	<b>\$519,211</b>	<b>\$194,953</b>	<b>\$378,986</b>
<b>% of General Rate Revenue</b>	4.75%	1.78%	3.24%

The following principal repayments are scheduled for 2023/24:

	Finalisation Date	Principal
• NRLE Truck Wash & Roof/Water Reuse Infrastructure	17.09.2027	\$156,105
• NRLE D-Yard Roof and & Pens	31.05.2038	\$89,089
<b>TOTAL</b>		<b>\$245,194</b>

An internal loan repayment of \$17,280 is also paid by the NRLE to Council.

## Measuring Performance and Objectives for the Year

Council has adopted a suite of key financial indicators to measure the financial sustainability of the Council.

Key Financial Indicator	Budgeted position for 2023-24	Target	Result
Operating Surplus Ratio	7.4%	<i>To achieve an operating surplus ratio of between 0% and 15% over any five-year period.</i>	✓
Net financial liabilities ratio	9.07%	<i>Net financial liabilities ratio is greater than zero but less than 100% of total operating revenue.</i>	✓
Asset renewal funding ratio – Asset Management Plans	72%	<i>Capital outlays on renewing/replacing assets net of proceeds from sale of replaced assets is greater than 90% but less than 110% of forecast expenditure, based on adopted Asset Management Plans, over a rolling 3-year period.</i>	✗
Asset renewal funding ratio – Depreciation	159%		✗

✓ = Target achieved or within target range

✗ = Outside of target range for 2023-24

The performance of the organisation will be reviewed regularly and will be reported to Council. The performance is principally measured by the achievement of project priorities and compliance with the adopted budget.

Status of all projects and capital expenditure is reported to Council on a monthly basis through the provision of a “Key Projects” report which includes status (e.g. on target), brief commentary, adopted budget and year to date expenditure.

## Funding the Business Plan

Council’s long-term financial sustainability is dependent on ensuring that, on average over time, its expenses are less than its revenue.

In delivering the services and projects included in this Annual Business Plan and Budget, Council is planning to complete the year with an operating surplus of \$1,555,000 before capital revenue. This includes the forecast operating surplus of \$411,149 for the Naracoorte Regional Livestock Exchange.

### Expenditure

Salary and wages and associated expenditure (insurance, leave liability, superannuation, workers compensation levy, etc) of \$6.580 million is budgeted for, and this compares to \$6.327 million budgeted in 2022/23 financial year. The increase of \$0.253 million is largely attributable to inflation increases. As per the Naracoorte Lucindale Council Enterprise Bargaining Agreements, relevant staff (majority) will receive a wage increase based on the CPI of the Adelaide December quarter. The 2023/24 budget includes 66.2 full time equivalent (FTE) employees, compared to 68.7 FTE in 2022/23.

Depreciation of \$5.946 million is included with \$134,000 allowed for finance costs and \$7.312 million for materials, contracts and other expenses.

	<b>Budget</b>
	<b>2023/24</b>
	<b>\$'000</b>
<hr/>	
<b>OPERATING EXPENDITURE</b>	
<i>Employee Costs</i>	5,999
<i>Materials, contracts &amp; other expenses</i>	7,312
<i>Finance costs</i>	134
<i>Depreciation, amortisation &amp; impairment</i>	5,946
<b>TOTAL EXPENDITURE</b>	<hr/> <b>\$19,390</b> <hr/>

### Capital Program

It is anticipated that Council will receive \$615,000 from State and Federal Government Grants specifically for capital expenditure. These Grants are normally not advised to Council prior to adoption of the Annual Business Plan and Budget.

Expenditure on non-current assets is projected to be \$12.972 million with \$9.437 million to be expended on the replacement and renewal of assets and \$3.535 million allocated to new assets.

Loan principal payments of \$245,194 are scheduled for payment. Community Organisations and individuals will repay Council \$31,667 in loan principal repayments.

Council's capital program is partially funded from the cash raised to cover the annual depreciation expense and Council's cash reserves.

### Income

Council's total revenue is budgeted to increase by \$1.17 million, compared with the 2022-23 budget (and prior to the final budget review). This is mainly due to an 8.6% increase in User Charges & Commercial Income (CPI of the Adelaide December quarter) and a 5% increase in Rates revenue, as per Council decision. The table below shows the operating income breakdown for 2023-24.

	<b>Budget</b>
	<b>2023/24</b>
	<b>\$'000</b>
<hr/>	
<b>OPERATING INCOME</b>	
Rates - General	11,550

Rates - Service Charges & Levies	2,142
Statutory Charges	298
User Charges & Commercial Income	2,356
Grants, Subsidies & Contributions	4,170
Investment Income	183
Reimbursements	127
Other Income	114
<b>TOTAL INCOME</b>	<b>\$20,940</b>

### **General Rates**

To continue the level of service that our community currently enjoys, Council is proposing to raise \$11.665 million in general rate revenue (before rate rebates), representing an approximate 5% increase from 2022/23.

Further information on Rates, including the basis for raising rates, differential factors, available assistance when experiencing hardship, and Council’s rating policy can be found on pages 25-26.

Rate income included in the table on the following page includes fines and interest and has been adjusted for rate rebates, and remittances.

### **Rates – Service Charges & Levies**

These charges relate to the waste, recycling and green waste kerbside collection, Landscape SA levy and the Lucindale Community Wastewater Management Scheme.

### **Statutory Charges**

Statutory Charges are set by State Government. These are fees and charges set by regulation and collected by the Council for regulatory functions such as assessment of development applications, dog registrations etc.

### **User Pay Charges & Commercial Income**

These charges are for Council’s fee-based facilities such as town halls, cemeteries and property leases.

Commercial income relates to the Naracoorte Regional Livestock Exchange.

### **Grants, Subsidies & Contributions**

The Council seeks to attract as much grant funding as possible from other levels of government. Major projects that may be of wider regional or State benefit may attract funding in partnership with the State or Federal Governments, or other key stakeholders and partners.

It is the Council’s intention to actively seek grant funding for projects outlined in the strategic plan.

## **Investment Income**

Income relates to interest received from investments (Council funds deposited) with the Local Government Finance Authority, Council's banking partner and loans granted to community organisations.

## **Reimbursements**

Income relates to private work reimbursements, recoveries for insurance claims and rebates.

## **What it means for Rates**

### **General Rates**

In setting its rates each year Council considers the following:

- (a) The specific issues faced by our community, which are:
  - (i) The need to continue to maintain and upgrade the district's infrastructure which includes roads, buildings, drainage and parks
  - (ii) Increased costs associated with the collection and disposal of waste
  - (iii) EPA compliance and other legislative compliance
  - (iv) The benefit ratepayers receive from the services provided by the Council
  - (v) The expectations of the Community to have access to a particular level of service
- (b) The budget for the relevant financial year
- (c) Increase in costs and charges to be paid by Council
- (d) The impact of rates on the community

### **Payment of Rates**

Rates are payable in four approximately equal instalments, and can be paid in advance. Notices are sent quarterly, and legal recovery action may be undertaken by Council for outstanding amounts owing.

### **Basis for Raising Rates**

The Council continues to use capital value (the value of the land and all of the improvements on the land) as the basis for calculating annual rates within the Council area. The Council considers that this method of valuation provides the fairest method of distributing the rate burden across all ratepayers on the following basis:

- The equity principle of taxation requires that ratepayers of similar wealth pay similar taxes and ratepayers of greater wealth pay more tax than ratepayers of lesser wealth
- Property value is a relatively good indicator of wealth and capital value, which closely approximates the market value of a property, provides the best indicator of overall property value

The Land against which rates may be assessed will include:

- Any piece or section of land subject to separate ownership or occupation; or
- Any aggregation of contiguous land subject to the same ownership or occupation.

### **Minimum Rate**

Council is proposing a minimum rate of \$450 on all properties. The minimum rate is levied against the whole of an allotment and only one minimum rate is levied against two or more



pieces of adjoining land (whether intercepted by a road or not) if they are owned by the same owner and occupied by the same occupier or a single farming enterprise. Rate modelling indicates 409 assessments will be charged the minimum rate. This represents 6.52% of Council's rateable properties, with a maximum of 35% of assessments allowed by legislation.

### **Adoption of Valuations**

The Council will adopt the valuations made by the Valuer-General. Anyone who is dissatisfied with the valuation made by the Valuer-General may object to the Valuer-General in writing, within 60 days of receiving this notice of the valuation, explaining the basis for the objection - provided the ratepayer has not:

- Previously received a notice of this valuation under the Local Government Act, in which case the objection period is 60 days from the receipt of the first notice; or
- Previously had an objection to the valuation considered by the Valuer-General.

The address of the State Valuation Office is:

State Valuation Office  
GPO Box 1354  
ADELAIDE SA 5001

and the telephone number is **1300 653 345**. Objections may also be lodged by email at [LSGObjections@sa.gov.au](mailto:LSGObjections@sa.gov.au). The Council has no role in this process. It is important to note that the lodgement of an objection does not change the due date for payment of rates.

### **Fines and Interest for Late Payment**

The amount of rates due will be overdue if they have not been paid by the due date shown on the front of the rate notice. After this date, additional charges will apply. A fine of 2% of the amount due will be added immediately and at the end of each month thereafter, interest, at the rate prescribed in the Local Government Act 1999, will be added on any balance, including interest, not then paid.

### **Hardship**

Section 182 of the Local Government Act permits the Council, on the application of the ratepayer, to partially or wholly remit rates or to postpone rates, on the basis of hardship.

Ratepayers experiencing difficulties in paying their rates and associated charges are encouraged to contact the Council office at an early stage on 08 8760 1100 to discuss options available. Council treats such inquiries confidentially.

Contact may also be made by email at [council@nlc.sa.gov.au](mailto:council@nlc.sa.gov.au)

### **Council Rebates**

Certain persons and/or organisations may be eligible for a rebate, eg community groups, health and education organisations etc. Phone 08 8760 1100 or email [council@nlc.sa.gov.au](mailto:council@nlc.sa.gov.au) for further information.

## Postponement of Rates – Seniors

Ratepayers who hold a State Seniors Card (or who are eligible to hold a State Seniors Card and have applied for one) are able to apply to Council to postpone payment of rates on their principal place of residence.

Postponed rates remain as a charge on the land and are not required to be repaid until the property is sold or disposed of. Phone 08 8760 1100 or email [council@nlc.sa.gov.au](mailto:council@nlc.sa.gov.au) for further information.

## Rating Policy – General Rates

Locality is used as the factor to levy differential rates. There are four (4) general differential rates: Urban – all townships; Rural Living – to reflect a lower level of service, eg no street lighting, Commercial/Industry – ability to generate an income from property; and Rural – ability to generate income from property, but reduced services and generally larger capital values apply.

A formal review of Council's basis for rating approach was undertaken during 2012-13. Council explored various options for raising its rates revenue and resolved to continue with its current principles in relation to differential rates:

- That Council's Commercial/Industrial (Naracoorte Township) rate in the \$ is set at approximately 4 - 4.5% above the urban rate in the \$.
- That Council's Primary Production rate in the \$ is set to enable approximately 60% of total gross rates to be raised.

In June 2019 it was determined that the principles endorsed in 2012/13 were difficult to administer when there is a large increase in capital valuations within one locality. This occurred for the 2019/20 financial year with land rated as primary production experiencing a 25% increase in capital value. Further increases of 17%, 19.7% and 44% in capital value of land rated as primary production has been experienced in 2020/21, 2021/22, and 2022/23 respectively.

To enable Council to spread the Council rates and any increases equitably across the Council, an average of rates raised per locality over the last three (3) years has been used to calculate the applicable rate in the dollar.

Locality	% Capital Valuations 2023/24	% of Total Rates Raised 2023/24
Commercial	3.41%	7.61%
Primary Production	79.27%	59.70%
Rural Living	4.48%	6.14%
Urban	12.84%	26.55%

Council's endorsed Long-Term Financial Plan provided for a forecasted 1.5% increase in general rate income, with CPI (Adelaide) as measured for the previous 12 months from December 2022 being 8.6%. Taking these indicators into consideration, Council has chosen to increase general rate income by 5%.

Across the district there will be properties which will still experience an increase or decrease greater or less than the 5% average general rate increase, and this will largely be due to valuation variations across rating localities.

Council recently endorsed the provision of discretionary rebate of rates as per provisions of S166(1)(m) of the Local Government Act 1999 to all properties that have a general rate increase of greater than 20% for the 23/24 financial year. The rate rebate will be calculated to enable a general rate increase of no more than 20% from the rates levied in the 22/23 financial year.

Council's capital valuation (excluding non-rateable properties) has increased from \$3,835,996,582 in 2022/23 to \$5,428,088,740, or by approximately 41.50%.

Rate in the dollar for localities are identified below:

Rate in Dollar 2022/23		Rate in Dollar 2023/24
<b><u>Rural Living</u></b>		
0.3600	Rural Living Zone	0.2920
0.3600	Deferred Urban Zone	0.2920
<b><u>Urban</u></b>		
0.5500	Residential (Naracoorte) Zone	0.4510
0.5500	Recreation (Naracoorte) Zone	0.4510
0.5500	Conservation (Naracoorte) Zone	0.4510
0.5500	Caravan & Tourist Park (Naracoorte) Zone	0.4510
0.5500	Mixed Use (Naracoorte) Zone	0.4510
<b><u>Commercial</u></b>		
0.5700	Commercial (Naracoorte) Zone	0.4830
0.5700	Light Industry (Naracoorte) Zone	0.4830
0.5700	Industry (Naracoorte) Zone	0.4830
0.5700	Town Centre (Naracoorte) Zone	0.4830
0.5700	Infrastructure (Naracoorte) Zone	0.4830
<b><u>Industrial</u></b>		
0.5700	Industry Zone	0.4830
<b><u>Rural</u></b>		
0.2200	Primary Production Zone	0.1640
0.2200	Airfield Zone	0.1640
<b><u>Townships</u></b>		
0.5500	Town Centre (Lucindale) Zone	0.4510
0.5500	Commercial (Lucindale) Zone	0.4510
0.5500	Township Zone	0.4510
0.5500	Residential (Lucindale) Zone	0.4510
0.5500	Recreation (Lucindale) Zone	0.4510

Based on estimation of 2023/24 rates using capital values as at end April 2023, the expected impact on properties is shown below:

General Rate Variations	No of Assessments	% of Total Assessments
-------------------------	-------------------	------------------------

Land Divisions	47	0.75%
Greater than 20%	65	1.04%
Greater than 10% to 20%	1,639	26.12%
Greater than 5% to 10%	478	7.62%
Greater than 2% to 5%	434	6.92%
0% to 2%	234	3.73%
Decrease	3,153	50.26%
Rebateable	224	3.57%
<b>TOTAL PROPERTIES</b>	<b>6,274</b>	
Number of Properties on Minimum Rate (\$450)	409	6.52%

### **Service Charge - CWMS Levy**

The Council provides a Community Wastewater Management System (CWMS) in Lucindale. The full cost of operating and maintaining this service for this financial year is budgeted to be \$122,383 (including depreciation).

Council maintains funds within a specific CWMS Reserve Fund to fund future replacement of infrastructure such as pumps, pits, pipes and ponds. It is planned to maintain the charge at \$589 for occupied properties and \$213 for vacant land.

A comprehensive audit of the system was undertaken during 2022 to determine the condition of CWMS infrastructure and this will assist with forecasting capital works for the future. The audit will also provide important information for Council and the Lucindale Community on the ongoing operations and maintenance of the Lucindale CWMS.

The Lucindale CWMS Reserve was \$618,743 (audited financials figure) as at 30/6/2023, and is forecast to be \$565,480 as at 30/6/2024.

### **Service Charge - Waste and Recycling Levy**

Council provides kerbside collection, recycling services and green waste collection in defined areas of the Council, consistent with Council's long-term strategy to reduce the volume of waste going to landfill and reducing the overall environmental impact of waste collection and disposal services.

A three-bin kerbside collection service for putrescible waste, recycling and green waste is available in defined areas in the Townships of Naracoorte, Lucindale, Hynam, Kybybolite and Frances, and rural living zones. Council provides a two-bin kerbside collection service for putrescible waste and recycling in defined areas within the township of Naracoorte, including the Town Centre, Industrial and Commercial zones.

The three-bin kerbside collection consists of one 140 litre bin putrescible waste (red lid) and two 240 litre bins, recycling (yellow lid) and green waste (green lid) collection. The two-bin kerbside collection consists of two 240 litre bins, recycling (yellow lid) and putrescible waste (green lid) collection.

The service charge will increase by \$32 per annum to \$405 per annum per occupied rateable property. The increase in levy is aimed to assist the service to be self-sustaining and funded by those that receive the service, rather than being partly subsidised by other ratepayers who don't receive the service.

### **Regional Landscape Levy**

The Regional Landscape Levy is a State levy. Councils are required to collect it under the Landscape South Australia Act. *Further information on Landscape South Australia can be found at <https://landscape.sa.gov.au/>*

Council does not decide the amount of this levy, does not retain this revenue, nor do we determine how the revenue is spent.

The levy is charged per rateable property and indicative values for 2023/24 are:

○ Residential, Vacant & Other	\$87.56
○ Commercial	\$131.34
○ Industrial	\$210.14
○ Primary Production	\$385.26

## Community Budget Submissions

The community was invited to provide suggestions and ideas for Council to consider during budget deliberations by 17 March 2023. The following community requests were received during this period.

Organisation or Person	Request Details	\$	Outcome
Stand Like Stone Foundation	Annual sponsorship	\$ 2,000	<i>Not Included in Corporate budget</i>
Naracoorte Regional Art Gallery	Annual contribution - request for contribution to continue	\$ 25,000	<i>Included in Corporate budget</i>
Naracoorte Golf Club	Request for 10k contribution towards construction of wheelchair access and automatic doors to clubrooms	\$ 10,000	<i>Included in Corporate budget</i>
Lions Club of Naracoorte Inc	Request for financial support to hold Taste Unplugged in 2024 - includes \$1k in in-kind expenses	\$ 6,000	<i>\$3,000 included in Corporate budget</i>
Naracoorte Business Association	Request for funding to support the running of the 2023 Christmas Pageant	\$ 10,000	<i>\$5,000 Included in Corporate budget</i>
	Request for funding to support the NBA in completing projects such as membership drive, NBA website, advertising campaign	\$ 5,000	<i>Included in Corporate budget</i>
Teys Australia	Request for funding to support the Limestone Coast Soccer Carnival, which may be enlarged to incorporate volleyball, tennis and basketball	\$ 12,500	<i>Included in Community &amp; Engagement budget</i>
Australian Migrant Resource Centre	Request for allocation for the 2023 Limestone Coast Multicultural Soccer Carnival	\$ -	<i>Teys Australia have applied for funding for the same event (but incorporating more events).</i>
LINC	Request for the following: - Implementation of particular aspects of the Loechel Park Masterplan - incl native vegetation, trail network & interpretive signs	\$ 85,000	<i>Included in CAPEX budget</i>
	Request for installation of reverse-cycle air conditioners and ceiling fans in the main auditorium of the Lucindale War Memorial Hall	\$ 25,000	<i>Included in CAPEX budget</i>
	Request for contribution of \$1,500 towards the Lucindale Community Christmas Party, plus contribution towards the upgrade of street Christmas decorations (amount not specified)	\$ 1,500	<i>Included in Corporate budget</i>

Organisation or Person	Request Details	\$	Outcome
Wayne Copping - chair Naracoorte Horse Trials	Request for continuation of financial support for the annual Naracoorte Horse Trials, held in May each year	\$ 1,000	<i>Included in Corporate budget</i>
Ann Nolan - Naracoorte Interchurch Council	Request for continuation of annual support for the School Chaplaincy Program (4 x schools @ \$1,500 each)	\$ 6,000	<i>Included in Corporate budget</i>
Eliza Handbury - Lucindale Tennis Club	Request for contribution of \$5,000 towards the opportunity to host the 2023 Tennis SA State League 'All Stars'	\$ 5,000	<i>Endorsed in April Council meeting – brought forward to 2022-23 FY</i>
Special Children's Christmas Party	Request for continuation of annual support for the annual Christmas Party - 2023	\$ 500	<i>Included in Corporate budget</i>
Max Life Church	Request for increase in annual contribution towards Carols in the Square event - from \$1,500 to \$2,000	\$ 2,000	<i>Included in Corporate budget</i>
Lucindale Library	Request for co-funding of furniture purchase for Lucindale Community Library	\$ 4,250	<i>Included in Corporate budget</i>
Jeanette Vine - resident	Construction of a paved footpath along Jenkins Tce - between Smith St and Rolland St	?	<i>Roads AMP – future works</i>
Ken Banning - resident	Replace raised car park outside library + another in Ormerod St (near the PO)	?	<i>Will be captured as part of Naracoorte Town Centre Rejuvenation Design</i>
Michael Lyons - resident	Council to consider purchasing Scouts land, improve aesthetic appeal of Naracoorte Creek, enhance the town and services to appeal to the younger generation and to make them want to be part of its future	?	<i>Previously declined by Council</i>
Cherie Moritz - resident	Improve/maintain Naracoorte Creek, including clean-up of rubbish and debris, installation of more tables/seats, better signage (similar to Caves Trail)	?	<i>Ongoing OPEX + Interpretive Signs to be installed 2022-23</i>
Robyn Zerk - resident	Improve track extension along Bates Lane with planting of attractive trees and shrubs, providing shade and improving aesthetic appeal. Painting of murals along the Showgrounds fence, rather than the current situation of graffiti in the area (if not council's asset, then perhaps liaising with Naracoorte P&A Society might provide a solution).	?	<i>Can be considered – Community &amp; Engagement</i>

Organisation or Person	Request Details	\$	Outcome
Adrienne Cross - resident	Request for recycling services to be extended to include recyclable materials that are not being collected in the current service	?	<i>Council is currently working with State Govt to stay abreast of potential future options</i>
Victor Tischer - resident	Request to bitumenise the Lucindale Airstrip and Loechel Road, Lucindale	?	<i>Funding application submitted for part seal of Airstrip</i>
Heather Heggie - resident	Request for the following: <ul style="list-style-type: none"> <li>- the bitumenising of Moyhall Road</li> <li>- Struan House to become a proper teacher/training agricultural facility as well as a research laboratory</li> <li>- the remaining block of land in the railway yard to be gifted by DIT to Naracoorte Lucindale Council</li> <li>- construction of courtyard flats to accommodate meatworkers and vineyard workers</li> <li>- whatever it takes to prevent the spread of weeds in conjunction with the LC Landscape Board weed inspectors</li> </ul>	?	<i>Moyhall Road – currently identified in AMP</i>  <i>Struan House not council building / property</i>  <i>Railway not council property (DIT)</i> <i>Council staff continue to work with LandscapeSA re weeds</i>
Frances Progress Association	Request for multiple new projects and for consideration to be given to re-prioritising of projects within the Frances Master Plan. Projects include: <ul style="list-style-type: none"> <li>- funding for external party to provide designs for internal fit-out of football clubrooms</li> <li>- court upgrade / resurfacing - Border Districts Netball Club / Tennis Club</li> <li>- construction of a multi-purpose shed to be utilised as a bowls viewing area, undercover warm-up area for netballers, utilised by RV campers</li> <li>- walking / bike track upgrade (as per Frances Master Plan and Recreation Reserve Plan)</li> <li>- relocation and upgrade of playground within the Recreation Reserve</li> </ul>	?	<i>Suggest that clubrooms design be applied for via Community Chest</i> <i>Request has been made by Frances Progress Assoc that Master Plan is reviewed</i> <i>Walking and bike track upgrade included 2023-24 and 40K earmarked for next two years' allocation</i>
Jean Shaw - resident	Request for parking to be left as is along Ormerod Street and further parking be established alongside shopping area with through access to main shops	?	<i>Naracoorte Town Centre Rejuvenation Plan - Design</i>



Organisation or Person	Request Details	\$	Outcome
Phil Ross - Padthaway	Request for the rail corridor (from Stewart Tce to Smith St) be used as a thoroughfare for trucks to travel along and be connected to Wimmera Hwy at the eastern end of Smith St to save heavy vehicles having to travel past the shopping precinct	?	<i>DIT land</i>
Nick Edwards - on behalf of Avenue Range Community	Request for something to be done at the Avenue Range Road - Minnie Crowe Road - Crower Road intersection, suggesting a combination of: <ul style="list-style-type: none"> <li>- adding rumble strips to Minnie Crowe and Crower Road</li> <li>- adding a significant 'CROSS ROAD AHEAD' warning sign(s) ahead of intersection on both MC and C Road</li> <li>- replace current GIVE WAY signs with STOP signs</li> <li>- reduce speed limit along Minnie Crowe Road and Crower Road to 60kpm ahead of the intersection in preparation for stopping</li> </ul>	?	<i>Council staff continue to work with DIT - DIT are responsible for approach signage</i>
Simon - SA Police	Request for further consideration to be given to the installation of CCTV cameras around Naracoorte	?	<i>CCTV cameras continue to be installed around the township</i>
D McCully - resident	Lighting upgrade to Riverside Drive laneway	?	<i>Naracoorte CBD Rejuvenation - Design</i>
M Edmonds - resident	Leicester Street Playground - additional shade structure to be placed over picnic setting.	?	<i>Can be considered in future budgets via the Open Spaces AMP</i>
J Edson - resident	Poor street lighting between 18-20 & 32 Arthur Street.	?	<i>State Govt infrastructure – can give consideration to applying for additional lighting</i>
I Thornley - resident	The footpath and Kerb outside 8 Musgrave Avenue Lucindale is of poor quality.	?	<i>Currently reviewing Lucindale – Musgrave Ave Master Plan</i>
P Wimshurst - resident	Request more street lighting along Memorial Drive	?	<i>State Govt infrastructure – can give consideration to applying for additional lighting</i>
B Marshall - resident	Reconstruction of Corner Crescent, Naracoorte due to poor drainage	?	<i>Included in 2023-24 CAPEX budget</i>
S Polkinghorne - resident	The kerbing along Thompson St especially in front of home at 6 Thompson is broken and falling to pieces and needs to be fixed or replaced.	?	<i>Currently meeting kerbing condition rating standards – not deemed due for replacement</i>

Organisation or Person	Request Details	\$	Outcome
Resident - Longridge	Request more street lighting for the residents of Longridge.	?	<i>State Govt infrastructure – can give consideration to applying for additional lighting</i>
E Giles - resident	Requesting new bench seating be installed outside Naracoorte General Practice on Smith Street.	?	<i>Naracoorte CBD Rejuvenation - Design</i>

Included in Corporate Budget	\$ 63,000
Included in Community & Engagement Budget	\$ 15,000
Included in CAPEX Budget	\$ 85,000
NOT included in Departmental Budget	\$ 50,250
<b>GRAND TOTAL</b>	<b>\$ 213,250</b>

These submissions were considered by Council at a Budget Workshop held on 20 April 2023.

## Community Engagement

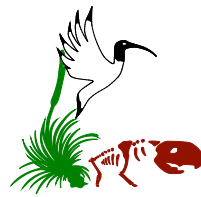
The Naracoorte Lucindale Council Draft Annual Business Plan and Budget 2023/24 will be open for community consultation opening Tuesday 9<sup>th</sup> May and closing 5.00pm Tuesday 30<sup>th</sup> May 2023. This is your opportunity to have input into Council's priorities for the Naracoorte Lucindale area for the coming year.

Feedback can be received in the following ways:

How to provide feedback	
In writing via post	Naracoorte Lucindale Council PO Box 555 Naracoorte SA 5271
In writing via email	council@nlc.sa.gov.au
Online, using Council's online engagement tool at	<a href="http://yoursay.naracoortelucindale.sa.gov.au">http://yoursay.naracoortelucindale.sa.gov.au</a>
In person at a Special Council Meeting	Naracoorte Council Chambers on Wednesday, 7 June 2023 from 5.00pm to 6.00pm.

All feedback must be received by Council by 5.00pm Tuesday 30<sup>th</sup> May 2023.

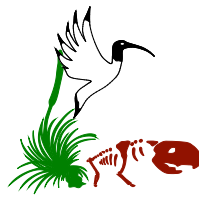
## APPENDIX A: Operational Budget



# NARACOORTE LUCINDALE COUNCIL

## OPERATING BUDGET 2023-2024

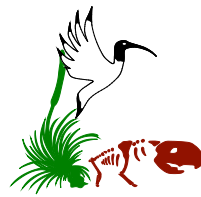
ORIGINAL ADOPTED OPERATING BUDGET 2022-2023						OPERATING BUDGET 2023-2024				
RESERVE TRANSFERS & INTERNAL RECOVERIES	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL	NOTES	RESERVE TRANSFERS	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL
					<b>STRATEGIC</b>					
					<b>ADMINISTRATION</b>					
\$ -	\$ -	\$ 7,659	\$ 349,911	\$ 357,570	CEO	\$ -	\$ -	\$ 7,659	\$ 394,928	\$ 402,587
\$ -	\$ -	\$ 9,570	\$ 327,352	\$ 336,922	ELECTED MEMBERS	\$ -	\$ -	\$ 9,570	\$ 271,911	\$ 281,481
\$ -	\$ -	\$ -	\$ 144,485	\$ 144,485	RISK MANAGEMENT	\$ -	\$ -	\$ -	\$ 155,326	\$ 155,326
\$ -	\$ -	\$ -	\$ 156,168	\$ 156,168	HUMAN RESOURCES	\$ -	\$ -	\$ -	\$ 155,994	\$ 155,994
					<b>ECONOMIC AFFAIRS</b>					
\$ -	\$ -	\$ -	\$ 56,185	\$ 56,185	ECONOMIC DEVELOPMENT	\$ -	\$ -	\$ -	\$ 69,712	\$ 69,712
\$ -	\$ -	\$ 17,229	\$ 1,034,101	\$ 1,051,330		\$ -	\$ -	\$ 17,229	\$ 1,047,871	\$ 1,065,100
					<b>OPERATIONS</b>					
					<b>ADMINISTRATION</b>					
\$ -	\$ -	\$ -	\$ 71,000	\$ 71,000	INVESTIGATIONS	\$ -	\$ -	\$ -	\$ 44,578	\$ 44,578
\$ -	\$ -	\$ 6,924	\$ 285,070	\$ 291,994	OPERATIONS	\$ -	\$ 50,912	\$ 6,924	\$ 307,238	\$ 263,250
\$ -	\$ -	\$ -	\$ 166,740	\$ 166,740	PURCHASING	\$ -	\$ -	\$ -	\$ 103,145	\$ 103,145
\$ -	\$ -	\$ 11,284	\$ 272,741	\$ 284,025	MANAGERS & PROJECT SUPPORT	\$ -	\$ -	\$ 11,284	\$ 271,206	\$ 282,490
					<b>COMMUNITY AMENITIES</b>					
\$ -	\$ 95,100	\$ 11,610	\$ 141,510	\$ 58,020	CEMETERIES	\$ -	\$ 91,109	\$ 12,898	\$ 140,248	\$ 62,037
					<b>WASTE MANAGEMENT</b>					
\$ -	\$ 1,215,905	\$ 30,128	\$ 1,350,747	\$ 164,970	WASTE MANAGEMENT	\$ -	\$ 1,351,733	\$ 32,187	\$ 1,551,856	\$ 232,310
					<b>OTHER ENVIRONMENT</b>					
\$ -	\$ 500	\$ 186,450	\$ 88,697	\$ 274,647	STORMWATER DRAINAGE	\$ -	\$ 500	\$ 160,884	\$ 72,050	\$ 232,434
\$ -	\$ -	\$ -	\$ 173,341	\$ 173,341	STREET CLEANING	\$ -	\$ -	\$ -	\$ 193,249	\$ 193,249
\$ -	\$ -	\$ -	\$ 125,000	\$ 125,000	STREET LIGHTING	\$ -	\$ -	\$ -	\$ 135,750	\$ 135,750
					<b>RECREATION</b>					
\$ -	\$ -	\$ 90,000	\$ 651,560	\$ 741,560	PARKS & GARDENS	\$ -	\$ -	\$ 111,363	\$ 670,188	\$ 781,551
\$ -	\$ 4,760	\$ 21,966	\$ 45,550	\$ 62,756	SPORT & RECREATION	\$ -	\$ 5,262	\$ 24,546	\$ 43,972	\$ 63,256
\$ -	\$ 200	\$ 65,000	\$ 271,863	\$ 336,663	SWIMMING FACILITIES	\$ -	\$ 220	\$ 71,746	\$ 231,373	\$ 302,899



# NARACOORTE LUCINDALE COUNCIL

## OPERATING BUDGET 2023-2024

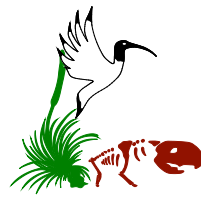
ORIGINAL ADOPTED OPERATING BUDGET 2022-2023						OPERATING BUDGET 2023-2024				
RESERVE TRANSFERS & INTERNAL RECOVERIES	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL	NOTES	RESERVE TRANSFERS	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL
						<b><u>TRANSPORT &amp; COMMUNICATION</u></b>				
\$ -	-\$ 37,295	\$ 101,269	\$ 62,765	\$ 126,739	3	\$ -	-\$ 40,200	\$ 104,338	\$ 88,780	\$ 152,918
\$ -	-\$ 1,039,850	\$ 3,999,598	\$ 2,285,000	\$ 5,244,748		\$ -	-\$ 1,090,131	\$ 3,933,711	\$ 2,522,855	\$ 5,366,435
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -
						<b><u>ECONOMIC AFFAIRS</u></b>				
\$ -	\$ -	\$ -	\$ 400	\$ 400	3	\$ -	\$ -	\$ -	\$ 437	\$ 437
						<b><u>BUSINESS UNDERTAKINGS</u></b>				
\$ -	\$ -	\$ 5,692	\$ 1,410	\$ 7,102	3	\$ -	\$ -	\$ 5,963	\$ 14,640	\$ 20,603
\$ -	-\$ 98,570	\$ 55,030	\$ 30,315	-\$ 13,225		-\$ 53,263	-\$ 99,750	\$ 54,250	\$ 68,133	-\$ 30,630
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	-\$ 1,000	\$ -	\$ 1,000	\$ -		\$ -	-\$ 1,000	\$ -	\$ -	-\$ 1,000
						<b><u>PLANT MACHINERY &amp; DEPOT</u></b>				
\$ -	\$ -	\$ 90,542	-\$ 90,542	-\$ 0	3	\$ -	-\$ 8,250	\$ 102,236	-\$ 98,826	-\$ 4,840
-\$ 1,245,285	-\$ 40,000	\$ 400,000	-\$ 360,000	-\$ 1,245,285		\$ -	-\$ 50,000	\$ 454,741	-\$ 404,741	\$ -
-\$ 120,000	\$ -	\$ -	\$ -	-\$ 120,000		\$ -	\$ -	\$ -	\$ -	\$ -
						<b><u>UNCLASSIFIED</u></b>				
\$ -	\$ -	\$ -	\$ 4,637	\$ 4,637	3	\$ -	\$ -	\$ -	\$ 8,800	\$ 8,800
\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000		\$ -	\$ -	\$ -	\$ 10,140	\$ 10,140
-\$ 1,365,285	-\$ 2,533,180	\$ 5,075,493	\$ 5,588,805	\$ 6,765,833		-\$ 53,263	-\$ 2,789,067	\$ 5,087,071	\$ 5,975,070	\$ 8,219,811
						<b><u>PLANNING &amp; COMPLIANCE</u></b>				
						<b><u>ADMINISTRATION</u></b>				
\$ -	\$ -	\$ 8,250	\$ 132,552	\$ 140,802	4	\$ -	\$ -	\$ 7,120	\$ 185,163	\$ 192,283
\$ -	\$ -	\$ 5,221	\$ 21,888	\$ 27,109	4	\$ -	\$ -	\$ 5,221	\$ 21,500	\$ 26,721
						<b><u>PUBLIC ORDER &amp; SAFETY</u></b>				
\$ -	-\$ 5,500	\$ 2,091	\$ 91,182	\$ 87,773	4	\$ -	-\$ 8,500	\$ 2,196	\$ 95,148	\$ 88,844
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -



# NARACOORTE LUCINDALE COUNCIL

## OPERATING BUDGET 2023-2024

ORIGINAL ADOPTED OPERATING BUDGET 2022-2023						OPERATING BUDGET 2023-2024				
RESERVE TRANSFERS & INTERNAL RECOVERIES	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL	NOTES	RESERVE TRANSFERS	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 18,816	\$ 162,712	\$ 181,528	<u>COMMUNITY AMENITIES</u> PUBLIC CONVENIENCE	\$ -	\$ -	\$ 20,138	\$ 120,600	\$ 140,738
\$ -	\$ -	\$ -	\$ 9,110	\$ 9,110	<u>CULTURE</u> HERITAGE	\$ -	\$ -	\$ -	\$ 9,480	\$ 9,480
\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	<u>RECREATION</u> SPORT & RECREATION	\$ -	\$ -	\$ -	\$ 7,500	\$ 7,500
\$ -	-\$ 136,200	\$ -	\$ 200,586	\$ 64,386	<u>REGULATORY SERVICES</u> DEVELOPMENT CONTROLS	\$ -	-\$ 130,000	\$ -	\$ 194,139	\$ 64,139
\$ -	-\$ 59,240	\$ 2,091	\$ 53,056	-\$ 4,093	DOG CONTROL	\$ -	-\$ 60,800	\$ 2,196	\$ 51,149	-\$ 7,455
\$ -	-\$ 65,000	\$ -	\$ 96,000	\$ 31,000	HEALTH INSPECTION	\$ -	-\$ 87,000	\$ -	\$ 122,200	\$ 35,200
\$ -	-\$ 1,100	\$ 1,046	\$ 38,544	\$ 38,490	GENERAL INSPECTION	\$ -	-\$ 2,500	\$ 1,098	\$ 32,219	\$ 30,817
\$ -	\$ -	\$ 1,046	\$ 15,745	\$ 16,791	LIVESTOCK CONTROL	\$ -	\$ -	\$ 1,098	\$ 15,355	\$ 16,453
\$ -	-\$ 4,700	\$ -	\$ 41,903	\$ 37,203	PARKING CONTROLS	\$ -	-\$ 2,000	\$ -	\$ 29,428	\$ 27,428
\$ -	-\$ 271,740	\$ 38,561	\$ 878,278	\$ 645,099		\$ -	-\$ 290,800	\$ 39,067	\$ 883,881	\$ 632,149
\$ -	\$ -	\$ 4,935	\$ 259,528	\$ 264,463	<u>ENGAGEMENT &amp; COMMUNITY</u> <u>ADMINISTRATION</u> COMMUNITY ENGAGEMENT	\$ -	\$ -	\$ 5,818	\$ 273,751	\$ 279,569
\$ -	-\$ 101,325	\$ 664	\$ 103,000	\$ 2,339	<u>COMMUNITY SUPPORT</u> COMMUNITY WELLBEING	\$ -	-\$ 1,325	\$ 664	\$ 15,845	\$ 15,184
\$ -	-\$ 1,000	\$ 38,316	\$ 22,950	\$ 60,266	HALLS (Lucindale)	\$ -	-\$ 750	\$ 38,895	\$ 20,207	\$ 58,352
\$ -	-\$ 40,000	\$ 95,717	\$ 181,974	\$ 237,691	HALLS (Naracoorte)	\$ -	-\$ 34,500	\$ 97,525	\$ 143,593	\$ 206,618
\$ -	-\$ 56,260	\$ 51,673	\$ 388,595	\$ 384,008	<u>CULTURE</u> LIBRARIES	\$ -	-\$ 60,000	\$ 42,223	\$ 422,247	\$ 404,470
\$ -	-\$ 70,000	\$ -	\$ 144,007	\$ 74,007	ART	\$ -	-\$ 35,000	\$ -	\$ 71,130	\$ 36,130
\$ -	\$ -	\$ -	\$ 8,536	\$ 8,536	<u>RECREATION</u> SPORT & RECREATION	\$ -	\$ -	\$ -	\$ 8,536	\$ 8,536

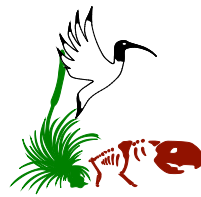


# NARACOORTE LUCINDALE COUNCIL

## OPERATING BUDGET 2023-2024

ORIGINAL ADOPTED OPERATING BUDGET 2022-2023						OPERATING BUDGET 2023-2024				
RESERVE TRANSFERS & INTERNAL RECOVERIES	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL	NOTES	RESERVE TRANSFERS	OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL
					<b><u>ECONOMIC AFFAIRS</u></b>					
\$ -	-\$ 52,000	\$ -	\$ 199,511	\$ 147,511	5	\$ -	-\$ 20,000	\$ -	\$ 120,805	\$ 100,805
\$ -	-\$ 50,398	\$ 2,007	\$ 320,765	\$ 272,374		\$ -	-\$ 61,700	\$ 2,321	\$ 305,336	\$ 245,957
\$ -	-\$ 370,983	\$ 193,312	\$ 1,628,866	\$ 1,451,195		\$ -	-\$ 213,275	\$ 187,446	\$ 1,381,450	\$ 1,355,621
					<b><u>CORPORATE SERVICES</u></b>					
					2					
					<b><u>ADMINISTRATION</u></b>					
					2					
\$ -	-\$ 85,347	\$ -	\$ 246,500	\$ 161,153		\$ -	-\$ 115,591	\$ -	\$ 220,154	\$ 104,563
\$ -	\$ -	\$ -	\$ 41,668	\$ 41,668		\$ -	\$ -	\$ -	\$ 43,291	\$ 43,291
\$ -	\$ -	\$ 11,629	\$ 582,615	\$ 594,244		\$ -	\$ -	\$ 21,540	\$ 593,946	\$ 615,486
\$ -	\$ -	\$ -	\$ 60,475	\$ 60,475		\$ -	\$ -	\$ -	\$ 64,434	\$ 64,434
\$ -	\$ -	\$ -	\$ 17,869	\$ 17,869		\$ -	\$ -	\$ -	\$ 38,741	\$ 38,741
\$ -	-\$ -	\$ 11,955	\$ 263,064	\$ 275,019		\$ -	-\$ -	\$ 11,955	\$ 505,901	\$ 517,856
\$ -	-\$ -	\$ -	\$ 108,452	\$ 108,452		\$ -	-\$ -	\$ -	\$ 21,587	\$ 21,587
\$ -	-\$ -	\$ -	\$ 75,254	\$ 75,254		\$ -	-\$ -	\$ -	\$ 69,286	\$ 69,286
\$ -	-\$ -	\$ -	\$ 152,457	\$ 152,457		\$ -	-\$ -	\$ -	\$ 156,666	\$ 156,666
\$ -	-\$ -	\$ 1,526	\$ 96,875	\$ 98,401		\$ -	-\$ -	\$ 1,526	\$ 114,479	\$ 116,005
\$ -	-\$ -	\$ 13,828	\$ 12,568	\$ 26,396		\$ -	-\$ -	\$ 14,031	\$ 7,275	\$ 21,306
\$ -	-\$ -	\$ 49,495	\$ 92,458	\$ 141,953		\$ -	-\$ -	\$ 60,373	\$ 118,190	\$ 178,563
					<b><u>HEALTH SERVICES</u></b>					
					2					
-\$ 230	-\$ 5,000	\$ 21,750	\$ 5,230	\$ 21,750		-\$ 5,660	-\$ 5,000	\$ 21,750	\$ 10,660	\$ 21,750
					<b><u>COMMUNITY SUPPORT</u></b>					
					2					
\$ -	\$ -	\$ -	\$ 76,500	\$ 76,500		\$ -	\$ -	\$ -	\$ 75,250	\$ 75,250
\$ -	\$ -	\$ 4,109	\$ 340	\$ 4,449		\$ -	\$ -	\$ 3,962	\$ 384	\$ 4,346
\$ -	-\$ 21,600	\$ 31,765	\$ 28,680	\$ 38,845		\$ -	-\$ 21,960	\$ 31,765	\$ 25,647	\$ 35,452
\$ -	\$ -	\$ 10,467	\$ 10,350	\$ 20,817		\$ -	\$ -	\$ 10,467	\$ 4,028	\$ 14,495
					<b><u>COMMUNITY AMENITIES</u></b>					
					2					
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -
					<b><u>CULTURAL SERVICES</u></b>					
					2					
\$ -	\$ -	\$ 21,849	\$ 45,970	\$ 67,819		\$ -	\$ -	\$ 22,207	\$ 46,755	\$ 68,962





# NARACOORTE LUCINDALE COUNCIL

## OPERATING BUDGET 2023-2024

ORIGINAL ADOPTED OPERATING BUDGET 2022-2023					TOTAL	NOTES	OPERATING BUDGET 2023-2024				
RESERVE TRANSFERS & INTERNAL RECOVERIES	OPERATING INCOME	DEPREC	OPERATING EXPEND	RESERVE TRANSFERS			OPERATING INCOME	DEPREC	OPERATING EXPEND	TOTAL	
\$ -	\$ -	\$ -	\$ 2,415	\$ 2,415			\$ -	\$ -	\$ -	\$ 2,450	\$ 2,450
\$ -	\$ -	\$ -	\$ -	\$ -		<u>ECONOMIC DEVELOPMENT</u>	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
\$ -	\$ -	\$ -	\$ -	\$ -		LAND DEVELOPMENT	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
\$ -	-\$ 13,260	\$ 12,150	\$ 1,830	\$ 720		<u>BUSINESS UNDERTAKINGS</u>	\$ -	-\$ 14,040	\$ 12,268	\$ 2,940	\$ 1,168
						HOUSES	\$ -	-\$ 14,040	\$ 12,268	\$ 2,940	\$ 1,168
		\$ 3,225	-\$ 3,225	\$ -		<u>PLANT MACHINERY &amp; DEPOT</u>	\$ -	\$ -	\$ 3,225	\$ 5,000	\$ 8,225
						FLEET OPERATIONS	\$ -	\$ -	\$ 3,225	\$ 5,000	\$ 8,225
\$ -	-\$ 87,310	\$ -	\$ -	-\$ 87,310		<u>UNCLASSIFIED</u>	\$ -	-\$ 157,111	\$ -	\$ -	-\$ 157,111
\$ -	-\$ 27,800	\$ 25,622	\$ 8,415	\$ 6,237		DEBT	\$ -	-\$ 157,111	\$ -	\$ -	-\$ 157,111
\$ -	-\$ 2,000	\$ -	\$ 2,000	\$ -		OTHER PROPERTIES & SERVICES	\$ -	-\$ 37,500	\$ 21,240	\$ 8,605	-\$ 7,655
						OTHER	\$ -	-\$ 62,000	\$ -	\$ 62,000	\$ -
\$ -	-\$ 2,757,427	\$ -	\$ -	-\$ 2,757,427		<u>RATES &amp; GRANTS COMMISSION</u>	\$ -	-\$ 2,970,422	\$ -	\$ -	-\$ 2,970,422
\$ -	-\$ 10,931,274	\$ -	\$ -	-\$ 10,931,274		GRANTS COMMISSION	\$ -	-\$ 2,970,422	\$ -	\$ -	-\$ 2,970,422
\$ -	-\$ 48,000	\$ -	\$ -	-\$ 48,000		GENERAL RATES	\$ -	-\$ 11,486,217	\$ -	\$ -	-\$ 11,486,217
\$ -	-\$ 660,997	\$ -	\$ 660,997	\$ -		FINES & INTEREST	\$ -	-\$ 44,000	\$ -	\$ -	-\$ 44,000
						REGIONAL LANDSCAPES LEVY	\$ -	-\$ 710,265	\$ -	\$ 710,265	\$ -
-\$ 230	-\$ 14,640,015	\$ 219,370	\$ 2,589,757	-\$ 11,831,119			-\$ 5,660	-\$ 15,624,105	\$ 236,309	\$ 2,917,933	-\$ 12,475,523
-\$ 1,365,515	-\$ 17,815,918	\$ 5,543,965	\$ 11,719,807	-\$ 1,917,661		<b>TOTALS (excluding NRLE)</b>	-\$ 58,923	-\$ 18,917,247	\$ 5,567,122	\$ 12,206,205	-\$ 1,202,842
17,280	-1,878,333	394,125	1,146,931	-\$ 337,277		<u>NARACOORTE REGIONAL LIVESTOCK EXCHANGE</u>	17,280	-2,022,699	378,469	1,233,081	-\$ 393,869
-\$ 1,348,235	-\$ 19,694,251	\$ 5,938,090	\$ 12,866,738	-\$ 2,254,938		<b>TOTALS (including NRLE)</b>	-\$ 41,643	-\$ 20,939,947	\$ 5,945,591	\$ 13,439,287	-\$ 1,596,711

-\$ 889,423 SURPLUS

-\$ 1,555,068 SURPLUS

## APPENDIX B: Operational Budget Notes

### NOTE 1: STRATEGIC

	Net Operational Budget	Recurring Expenditure	Depreciation	Income
2022/2023	\$895,162	\$877,933	\$17,229	\$0
<b>2023/2024</b>	<b>\$1,065,100</b>	<b>\$1,047,871</b>	<b>\$17,229</b>	<b>\$0</b>

- Chief Executive Officer
  - Salary & on-costs, including provision of motor vehicle
  - Consultants and legal advice
  - Local Government Associations of SA subscriptions
  - Limestone Coast Local Government Association subscriptions
- Elected Member Support
  - Allowances and meetings expenses
  - Training for Elected Members
- Risk Management
  - Salaries & on-costs
  - Consultants/Training
- Human Resources
  - Salaries & on-costs
  - Recruitment costs
- Economic Development
  - Caves Connection Project
  - Consultancy
  - Growth Strategy
  - Business innovation
  - UniSA Scholarships
  - RDA Limestone Coast contribution

### NOTE 2: CORPORATE

	Net Operational Budget	Recurring Expenditure	Depreciation	Income
2022/2023	\$2,025,114	\$2,084,928	\$219,370	\$279,184
<b>2023/2024</b>	<b>\$2,025,575</b>	<b>\$2,207,668</b>	<b>\$236,309</b>	<b>\$418,402</b>

#### **Expenditure:**

- Administration
  - Debt Collection Charges
  - Emergency Services Levy
  - FBT Liability
  - Insurance
- Computer Operations
  - Systems Administrator – salary and on-costs, including training
  - Licensing, leases, and key ITC infrastructure costs
  - Consultancy advice
- Salary & on-costs for Creditors, Customer Service, Debtors, Finance, Governance, Payroll, Records Management, & Rates roles & functions

- Finance - Audit Committee costs and Auditor Services
- Councils Offices – Naracoorte & Lucindale
  - Building maintenance
  - Cleaning (contract)
  - Utilities & insurance
  - Office equipment costs
- Rates and Property
  - Assessment Costs – annual valuation update, weekly and monthly supplementary updates
- Lucindale Health Centre - Maintenance & insurance
- Art Gallery
  - Annual contribution
  - Insurance
  - Land & Building Maintenance
- Financial Support
  - Community Chest grant fund
  - Annual contribution to Christian Pastoral Services (Naracoorte & Lucindale)
  - Christmas in the Square, Lucindale Xmas Street Party & Special Kids Xmas Party
  - Donations
  - Sponsorship
- Harry Tregoweth Retirement Village (HTRV) - Garden & building maintenance, and insurance
- Senior Citizens Hall (Lucindale) – maintenance & insurance
- Museum (Lucindale) – utilities and insurance

**Income:**

- Debt Collection Recovery
- LGFA Bonus (based on Council investments held with the LGFA)
- Administration Recoveries for Naracoorte Regional Livestock Exchange
- Recoveries Regional Landscape Levy (paid to Council for collecting the Levy)
- Property Search Fees
- Harry Tregoweth Retirement Village (HTRV) rent
- Community Loans - Interest

**NOTE 3: INFRASTRUCTURE & SERVICES**

	<b>Net Operational Budget</b>	<b>Recurring Expenditure</b>	<b>Depreciation</b>	<b>Income</b>
2022/2023	\$8,131,118	\$5,588,805	\$5,075,493	\$2,533,180
<b>2023/2024</b>	<b>\$8,273,074</b>	<b>\$5,975,070</b>	<b>\$5,087,071</b>	<b>\$2,789,067</b>

**Expenditure:**

- Investigations
  - Asset investigation, includes traffic counters, soil testing, pavement testing, etc.
- Salary & on-costs for Director, Manager, Technical Officer, Procurement, Stores, and Administration roles & functions
- Cemeteries
  - Burials and plaques
  - Parks & gardens maintenance

- Land & Building maintenance
- Waste Management
  - Kerbside collection – green waste, putrescible, and recycling
  - Street bin collection
  - Transport & disposal of waste
  - Hard waste collection days
  - Garage Sale Trail
  - EPA Licence
- Parks & Gardens
  - Parks & Gardens Maintenance – including all townships, BBQ's, and playgrounds
  - Building & Structure Maintenance
  - Roadside mowing
  - Street furniture maintenance
  - Town entrances maintenance
  - Naracoorte Creek walk maintenance
  - Naracoorte Creek maintenance
  - Street trees
  - Christmas decorations and installation
- Stormwater Management – repairs and maintenance
- Street Cleaning – street sweeping services
- Street Lighting
- Aerodrome
  - Aviation Technical Services
  - Land & building maintenance
  - Lucindale airstrip
  - Runway lights
  - Mowing and weed spraying
  - Technical Inspections
- Roads Maintenance
  - Bridge maintenance
  - Walkways, driveways, kerb & water table maintenance
  - Drainage maintenance (rural)
  - Guide post installation
  - Native vegetation, mowing & weed spraying
  - Sign replacement (includes temporary road signage)
  - Storm damage & callouts
  - Tree maintenance
  - Water point maintenance
  - Line marking
  - Sealed road repairs
  - Shoulder maintenance
  - Patrol grading
  - Unsealed road repairs
- Naracoorte Swimming Lake
  - Electricity
  - Equipment maintenance & pump servicing
  - Chlorine & chemical treatment
  - Land & building maintenance
  - Parks & gardens maintenance
  - Inspections & monitoring
  - Cleaning
  - Security
- Effluent Disposal – Community Wastewater Management Scheme (CWMS) – Lucindale

- Building maintenance (sheds)
- Electricity
- Insurance
- Licences - EPA & ESCOSA
- Pipes & pumps maintenance
- Quarries
  - Pit sourcing maintenance & rehabilitation
  - Rubble raising & crushing
  - Rubble purchase
- Depot Expenses - includes all expenses associated with running Council's depot – including building maintenance, insurance and depot-based employee on-costs such as annual leave, superannuation and workers' compensation insurance
- Plant Operations
  - Salary and on-cost components, including vehicle and training
  - Fuel and oil, tyres, registration, and insurance
  - Machinery, small plant repairs & maintenance

**Income:**

- Grants Commission – Road Funding Component
- Roads to Recovery Funding
- Cemetery Fees
- Aerodrome Fees
- CWMS Service Charges
- Waste Service Levy

**NOTE 4: PLANNING & COMPLIANCE**

	Net Operational Budget	Recurring Expenditure	Depreciation	Income
2022/2023	\$645,099	\$878,278	\$38,561	\$271,740
<b>2023/2024</b>	<b>\$632,148</b>	<b>\$883,881</b>	<b>\$39,067</b>	<b>\$290,800</b>

**Expenditure**

- Planning
  - Salary and on-costs, including vehicle and training
  - Masterplans
- Building Maintenance - Salary and on-costs, including vehicle and training
- Fire Prevention
  - Salary and on-costs, including vehicle and training
  - Fire Mitigation
  - Slashing (fire compliance) – relates to Railway Land and enforcement notices
- Public Conveniences
  - Public toilets are located in the Naracoorte and Lucindale CBD, at the Lucindale Oval, Memorial Oval (IB Edwards), Pioneer Park, Market Square Recreation Area and Cockatoo Lake.
  - Cleaning
  - Building Maintenance
  - Inspections
  - Utilities, consumables & services
  - Contribution for Frances Toilet
- Heritage

- Contribution to LCLGA for Heritage Advisor
- Local History Collection
- Sport & Recreation
  - Allocation of mower for Frances & Kybybolite
  - Naracoorte Sports Centre – maintenance of common areas
  - Support of local organisations
  - Cockatoo Lake (includes refuse collection, slashing & general maintenance)
  - Lucindale Sports Oval (oval & surrounds, excluding old hockey field)
  - LCLGA – contribution to Regional Recreation & Sports Officer
- Compliance
  - Salary and on-costs, including vehicle and training
  - Corella management
  - Illegal refuse disposal
- Development (Building and Planning) Controls
  - Salary and on-costs, including training
  - Regional Assessment Panel expenses
  - Consultant & legal fees
  - Planning portal contribution (State Government)
- Dog Control
  - Salary and on-costs, including vehicle and training
  - Adopt-a-Dog Program/euthanasia
  - Dog & Cat Management Board contribution (equates to 12% of all fees collected)
  - Pound maintenance
- Health
  - Contracted health service
  - Consultant – inspections (external)
  - Wasp & pest control program
- Livestock Control
  - Salary and on-costs, including vehicle and training
  - Control of wandering stock and associated impounding costs
- Parking Controls
  - Salary and on-costs, including vehicle and training
  - Impounding of abandoned vehicles
  - Signage

**Income:**

- Fines & infringements
- Fire compliance slashing fees
- Lease fees
- Development fees
- Dog registration fees
- Dog expiations, pound fees, dog collar hire, permits
- Health Inspection income
- Septic tank application fees
- Parking fees and charges

## NOTE 5: ENGAGEMENT & COMMUNITY

	Net Operational Budget	Recurring Expenditure	Depreciation	Income
2022/2023	\$1,451,195	\$1,628,866	\$193,312	\$370,983
<b>2023/2024</b>	<b>\$1,355,621</b>	<b>\$1,381,450</b>	<b>\$187,446</b>	<b>\$213,275</b>

- **Community Engagement**
  - Salary and on-costs, including vehicle and training
  - Advertising
  - 'Bang the Table' online community consultation tool
  - Community consultation costs
  - Newsletters
  - Webpage subscription & My Local App, webpage upgrade
- **Community Wellbeing**
  - Community Wellbeing – salary and on-costs, programs and projects (program finishes 30/9/23)
  - Community garden
- **Halls – Naracoorte & Lucindale**
  - Land & Building maintenance
  - Cleaning (contract)
  - Utilities & insurance
  - Salary and on-costs, including training
  - Plant & equipment maintenance
- **Arts**
  - Community Art Program
  - Salary and on-costs, including training for Arts & Culture programs and projects
  - Public art programs, events, and activities
- **Libraries**
  - Salary and on-costs, including training
  - Building maintenance
  - Cleaning (contract)
  - Utilities & insurance
  - Heritage collection
  - Purchases (Magazines & Newspapers)
  - One Library Management System annual costs
  - Lucindale Community library contribution
  - Events & promotion
- **Events**
  - Salary and on-costs (50%)
  - Events (facilitation, organisation, or support) - ANZAC Day, Australia Day, Citizenship Ceremonies, Harmony Day, Naracoorte Horse Trials, Remembrance Day, South East Field Days, TASTE Unplugged, Fringe Festival, Limestone Coast Multicultural Soccer Carnival, MegaFest
- **Visitor Information Centre & Tourism**
  - Salary and on-costs, including training
  - Cleaning
  - LCLGA – contribution to Tourism Industry Development
  - Rental
  - Marketing & Promotion
  - Utilities & insurance

### **Income:**

- Community garden permits
- Community art grant income (State Government)
- Wellbeing grant income (State Government)
- Library maintenance grant, materials grant, and fees & charges
- Event income, sponsorship, and grant funding
- Visitor Information Centre - commission on goods sold, and management fee

## NOTE 6: RATES & GRANTS COMMISSION INCOME

	Income
2022/2023	\$13,736,701
<b>2023/2024</b>	<b>\$14,500,638</b>

- Grants Commission – based on receiving minimal (if any) increase from 2022/23 grant allocation
- Rate Income
  - Landscape SA Levy
  - General Rates
  - Rates rebates – reduction in income (approximately 75% of remittances are legislated mandatory rebates)
  - Fines on overdue rates

## NOTE 7: NARACOORTE REGIONAL LIVESTOCK EXCHANGE (NRLE)

	Net Operational Budget - Income	Recurring Expenditure	Depreciation	Income
2022/2023	\$314,797	\$1,152,131	\$394,125	\$17,280
<b>2023/2024</b>	<b>\$388,669</b>	<b>\$1,233,081</b>	<b>\$378,469</b>	<b>\$2,000,019</b>

- Operating Expenditure
  - Salary, wages and associated on-costs
  - Administration Costs (management, payroll & accounts)
  - Council Rates
  - NRLE Board sitting fees (Independent Members)
  - Electricity
  - Loan interest
  - Maintenance
    - Gardening & cleaning
    - General
    - Compost pit
    - Effluent dams
    - Truck wash
    - Weighbridge
    - Yards
    - Soft flooring
    - Yard washing
  - Stock scanning charges
  - Licences (EPA & Safework)
  - Licence (software)



- Market reporting costs
- P&E Maintenance
- Avdata commission for collecting truckwash fees

**Income**

- Operating Revenue
  - Fees
  - Agistment
  - Canteen lease
  - EU cattle
  - Licence fees (agents)
  - NLIS tags
  - Paddock charges
  - Rents & licence fees
  - Stock disposal
  - Store cattle sales
  - Truck wash fees

## APPENDIX C - Capital Budget



# NARACOORTE LUCINDALE COUNCIL

## CAPITAL BUDGET 2023-2024

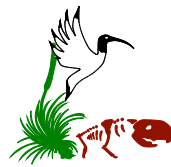
ORIGINAL ADOPTED CAPITAL BUDGET 2022-2023					CAPITAL BUDGET 2023-2024					
CAPITAL RENEWAL & REPLACEMENT	NEW CAPITAL	LOAN PRINCIPAL PAYMENTS	CAPITAL GRANTS, ASSET SALES & LOAN INCOME	TOTAL	NOTES	CAPITAL RENEWAL & REPLACEMENT	NEW CAPITAL	LOAN PRINCIPAL PAYMENTS	CAPITAL GRANTS, ASSET SALES & LOAN INCOME	TOTAL
					<b>STRATEGIC</b>					
					<b>A</b>					
					<u>ADMINISTRATION</u>					
\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000	CEO	\$ -	\$ -	\$ -	\$ -	\$ -
\$ 21,315	\$ -	\$ -	\$ -	\$ 21,315	ELECTED MEMBERS	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	RISK MANAGEMENT	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	HUMAN RESOURCES	\$ -	\$ -	\$ -	\$ -	\$ -
					<u>ECONOMIC AFFAIRS</u>					
\$ -	\$ -	\$ -	\$ -	\$ -	ECONOMIC DEVELOPMENT	\$ -	\$ -	\$ -	\$ -	\$ -
\$ 61,315	\$ -	\$ -	\$ -	\$ 61,315		\$ -	\$ -	\$ -	\$ -	\$ -
					<b>OPERATIONS</b>					
					<b>B</b>					
					<u>ADMINISTRATION</u>					
\$ -	\$ -	\$ -	\$ -	\$ -	INVESTIGATIONS	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	OPERATIONS	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	PURCHASING	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	MANAGERS & PROJECT SUPPORT	\$ -	\$ -	\$ -	\$ -	\$ -
					<u>COMMUNITY AMENITIES</u>					
\$ 126,875	\$ 30,450	\$ -	\$ -	\$ 157,325	CEMETERIES	\$ 90,500	\$ 83,500	\$ -	\$ -	\$ 174,000
					<u>WASTE MANAGEMENT</u>					
\$ -	\$ -	\$ -	\$ -	\$ -	WASTE MANAGEMENT	\$ -	\$ -	\$ -	\$ -	\$ -
					<u>OTHER ENVIRONMENT</u>					
\$ -	\$ -	\$ -	\$ -	\$ -	STORMWATER DRAINAGE	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	STREET CLEANING	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ 130,000	\$ -	\$ -	\$ 130,000	STREET LIGHTING	\$ -	\$ -	\$ -	\$ -	\$ -
					<u>RECREATION</u>					
\$ 253,750	\$ 576,625	\$ -	\$ -	\$ 830,375	PARKS & GARDENS	\$ 198,860	\$ 505,531	\$ -	\$ -	\$ 704,391
\$ -	\$ -	\$ -	\$ -	\$ -	SPORT & RECREATION	\$ -	\$ -	\$ -	\$ -	\$ -
\$ 46,129	\$ -	\$ -	\$ -	\$ 46,129	SWIMMING FACILITIES	\$ 121,828	\$ 266,000	\$ -	\$ -	\$ 387,828
					<u>TRANSPORT &amp; COMMUNICATION</u>					
\$ -	\$ -	\$ -	\$ -	\$ -	AERODROMES	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	ROAD MAINTENANCE	\$ -	\$ -	\$ -	\$ -	\$ -
\$ 3,645,068	\$ 2,253,750	\$ -	\$ 1,000,000	\$ 4,898,818	ROAD CONSTRUCTION	\$ 5,470,070	\$ 2,216,489	\$ -	\$ 577,523	\$ 7,109,036



NARACOORTE LUCINDALE COUNCIL

CAPITAL BUDGET 2023-2024

ORIGINAL ADOPTED CAPITAL BUDGET 2022-2023							CAPITAL BUDGET 2023-2024				
CAPITAL RENEWAL & REPLACEMENT	NEW CAPITAL	LOAN PRINCIPAL PAYMENTS	CAPITAL GRANTS, ASSET SALES & LOAN INCOME	TOTAL	NOTES	CAPITAL RENEWAL & REPLACEMENT	NEW CAPITAL	LOAN PRINCIPAL PAYMENTS	CAPITAL GRANTS, ASSET SALES & LOAN INCOME	TOTAL	
\$ -	\$ -	\$ -	\$ -	\$ -							
					<u>ECONOMIC AFFAIRS</u>						
					PLANTATIONS	\$ -	\$ -	\$ -	\$ -	\$ -	
					<u>BUSINESS UNDERTAKINGS</u>						
					CARAVAN PARKS	\$ -	\$ -	\$ -	\$ -	\$ -	
					COMMUNITY WASTE MANAGEMENT SCHEME	\$ 69,880	\$ 15,000	\$ -	\$ -	\$ 84,880	
					PRIVATE WORKS	\$ -	\$ -	\$ -	\$ -	\$ -	
					QUARRIES	\$ -	\$ -	\$ -	\$ -	\$ -	
					<u>PLANT MACHINERY &amp; DEPOT</u>						
					DEPOT EXPENSES	\$ -	\$ -	\$ -	\$ -	\$ -	
					PLANT OPERATIONS	\$ 1,641,975	\$ 7,448	\$ -	\$ -	\$ 1,345,119	
					FLEET OPERATIONS	\$ 207,480	\$ -	\$ -	\$ -	\$ 106,400	
					<u>UNCLASSIFIED</u>						
					OTHER PROPERTIES & SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	
					VANDALISM	\$ -	\$ -	\$ -	\$ -	\$ -	
\$ 6,359,070	\$ 3,005,035	\$ -	\$ -	\$ 1,465,000		\$ 7,800,593	\$ 3,093,968	\$ -	\$ -	\$ 9,911,654	
					<u>PLANNING &amp; COMPLIANCE</u>						
					<u>ADMINISTRATION</u>						
					PLANNING	\$ 15,225	\$ 85,000	\$ -	\$ -	\$ 100,225	
					BUILDING MAINTENANCE	\$ -	\$ -	\$ -	\$ -	\$ -	
					<u>PUBLIC ORDER &amp; SAFETY</u>						
					FIRE PREVENTION	\$ -	\$ -	\$ -	\$ -	\$ -	
					<u>COMMUNITY AMENITIES</u>						
					PUBLIC CONVENIENCE	\$ -	\$ 130,000	\$ -	\$ -	\$ 130,000	
					<u>CULTURE</u>						
					HERITAGE	\$ -	\$ -	\$ -	\$ -	\$ -	
					<u>RECREATION</u>						
					SPORT & RECREATION	\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000	
					<u>REGULATORY SERVICES</u>						
					DEVELOPMENT CONTROLS	\$ -	\$ -	\$ -	\$ -	\$ -	
					DOG CONTROL	\$ -	\$ -	\$ -	\$ -	\$ -	
					HEALTH INSPECTION	\$ -	\$ -	\$ -	\$ -	\$ -	
					GENERAL INSPECTION	\$ -	\$ -	\$ -	\$ -	\$ -	



NARACOORTE LUCINDALE COUNCIL

CAPITAL BUDGET 2023-2024

ORIGINAL ADOPTED CAPITAL BUDGET 2022-2023							CAPITAL BUDGET 2023-2024				
CAPITAL RENEWAL & REPLACEMENT	NEW CAPITAL	LOAN PRINCIPAL PAYMENTS	CAPITAL GRANTS, ASSET SALES & LOAN INCOME	TOTAL	NOTES	CAPITAL RENEWAL & REPLACEMENT	NEW CAPITAL	LOAN PRINCIPAL PAYMENTS	CAPITAL GRANTS, ASSET SALES & LOAN INCOME	TOTAL	
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	
\$ 15,225	\$ 85,000	\$ -	\$ -	\$ 100,225		\$ 10,000	\$ 130,000	\$ -	\$ -	\$ 140,000	
<b>ENGAGEMENT &amp; COMMUNITY</b> <span style="float: right;">D</span>											
<u>ADMINISTRATION</u>											
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	
COMMUNITY ENGAGEMENT											
<u>COMMUNITY SUPPORT</u>											
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	
COMMUNITY WELLBEING											
\$ -	\$ -	\$ -	\$ -	\$ -		\$ 57,000	\$ -	\$ -	\$ -	\$ 57,000	
HALLS (Lucindale)											
\$ 45,200	\$ -	\$ -	\$ -	\$ 45,200		\$ 75,135	\$ -	\$ -	\$ -	\$ 75,135	
HALLS (Naracoorte)											
<u>CULTURE</u>											
\$ -	\$ -	\$ -	\$ -	\$ -		\$ 1,500	\$ -	\$ -	\$ -	\$ 1,500	
LIBRARIES											
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	
ART											
<u>RECREATION</u>											
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	
SPORT & RECREATION											
<u>ECONOMIC AFFAIRS</u>											
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	
EVENTS											
\$ 4,200	\$ -	\$ -	\$ -	\$ 4,200		\$ -	\$ 2,000	\$ -	\$ -	\$ 2,000	
VISITOR INFORMATION CENTRE & TOURISM											
\$ 49,400	\$ -	\$ -	\$ -	\$ 49,400		\$ 133,635	\$ 2,000	\$ -	\$ -	\$ 135,635	
<b>CORPORATE SERVICES</b> <span style="float: right;">E</span>											
<u>ADMINISTRATION</u>											
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	
ADMINISTRATION											
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	
CREDITORS											
\$ 217,268	\$ -	\$ -	\$ -	\$ 217,268		\$ 75,970	\$ -	\$ -	\$ -	\$ 75,970	
COMPUTER OPERATIONS											
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	
CUSTOMER SERVICE / RECEPTION											
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	
DEBTORS											
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	
FINANCE											
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	
GOVERNANCE											
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	
PAYROLL											
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	
RATES & PROPERTY											
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	
RECORDS MANAGEMENT											
\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	
OFFICE - LUCINDALE											
\$ 500	\$ -	\$ -	\$ -	\$ 500		\$ -	\$ -	\$ -	\$ -	\$ -	
OFFICE - NARACOORTE											
\$ 29,300	\$ 80,830	\$ -	\$ -	\$ 110,130		\$ -	\$ -	\$ -	\$ -	\$ -	



NARACOORTE LUCINDALE COUNCIL

CAPITAL BUDGET 2023-2024

ORIGINAL ADOPTED CAPITAL BUDGET 2022-2023					CAPITAL BUDGET 2023-2024					
CAPITAL RENEWAL & REPLACEMENT	NEW CAPITAL	LOAN PRINCIPAL PAYMENTS	CAPITAL GRANTS, ASSET SALES & LOAN INCOME	TOTAL	NOTES	CAPITAL RENEWAL & REPLACEMENT	NEW CAPITAL	LOAN PRINCIPAL PAYMENTS	CAPITAL GRANTS, ASSET SALES & LOAN INCOME	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -						
					<u>HEALTH SERVICES</u>					
					LUCINDALE HEALTH CENTRE	\$ -	\$ -	\$ -	\$ -	\$ -
					<u>COMMUNITY SUPPORT</u>					
\$ -	\$ -	\$ -	\$ -	\$ -	FINANCIAL SUPPORT	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	HALLS (Other)	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	SENIOR CITIZENS	\$ -	\$ -	\$ -	\$ -	\$ -
\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	HARRY TREGOWETH RETIREMENT VILLAGE	\$ -	\$ -	\$ -	\$ -	\$ -
					<u>COMMUNITY AMENITIES</u>					
\$ -	\$ -	\$ -	\$ -	\$ -	EFFLUENT DISPOSAL - OTHER	\$ -	\$ -	\$ -	\$ -	\$ -
					<u>CULTURAL SERVICES</u>					
\$ -	\$ -	\$ -	\$ -	\$ -	ART GALLERY	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	MUSEUMS	\$ -	\$ -	\$ -	\$ -	\$ -
					<u>ECONOMIC DEVELOPMENT</u>					
\$ -	\$ -	\$ -	\$ -	\$ -	LAND DEVELOPMENT	\$ -	\$ -	\$ -	\$ 100,000	\$ -
					<u>BUSINESS UNDERTAKINGS</u>					
\$ -	\$ -	\$ -	\$ -	\$ -	HOUSES	\$ -	\$ -	\$ -	\$ -	\$ -
					<u>PLANT MACHINERY &amp; DEPOT</u>					
\$ -	\$ -	\$ -	\$ -	\$ -	FLEET OPERATIONS	\$ -	\$ -	\$ -	\$ -	\$ -
					<u>UNCLASSIFIED</u>					
\$ -	\$ -	\$ -	\$ 31,667	\$ -	DEBT	\$ -	\$ -	\$ -	\$ 31,667	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	OTHER PROPERTIES & SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	OTHER	\$ -	\$ -	\$ -	\$ -	\$ -
\$ 252,068	\$ 80,830	\$ -	\$ 31,667	\$ -		\$ 75,970	\$ -	\$ -	\$ -	\$ 131,667
\$ 6,737,078	\$ 3,170,865	\$ -	\$ 31,667	\$ 1,465,000	TOTALS (excluding NRLE)	\$ 8,020,198	\$ 3,225,968	\$ -	\$ -	\$ 1,114,574
\$ 1,481,243	\$ 2,498,960	\$ 148,149	\$ -	\$ 3,090,936	NARACOORTE REGIONAL LIVESTOCK EXCHANGE F	\$ 1,417,524	\$ 308,560	\$ 245,194	\$ -	\$ 37,240
\$ 8,218,321	\$ 5,669,825	\$ 116,482	\$ -	\$ 4,555,936	TOTALS (including NRLE)	\$ 9,437,722	\$ 3,534,528	\$ 245,194	\$ -	\$ 1,151,814

## APPENDIX D - Capital Program 2023-2024

<b>BUILDINGS</b>	
<b>Lucindale Memorial Town Hall</b>	
Replace Septic Tank	\$ 11,000
Exit door at stage	\$ 21,000
Air conditioners + ceiling fans - 2023-24 budget request from LINC	\$ 25,000
<b>Cockatoo Lake</b>	
Cockatoo Lake - Fire Pits	\$ 10,000
Cockatoo Lake - Toilet	\$ 130,000
<b>Library (N)</b>	
CCTV Monitoring System	\$ 1,500
<b>Halls (N)</b>	
Lighting	\$ 75,135
<b>TOTAL CAPITAL SPEND FOR BUILDINGS</b>	<b>\$ 273,635</b>

<b>NARACOORTE TRANSFER STATION</b>	<i>NIL</i>
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<b>CWMS</b>	
Pump Shed 1 - Pump 1	\$ 15,000
Pump Shed All - Replace Galvanised Valves with HDPE Gate Valves	\$ 5,320
Pump Shed All - Install flow meters	\$ 7,000
Pump Shed 4 - Pump 1	\$ 21,280
Pump Shed 4 - Pump 2	\$ 21,280
WWTP - Oxidation Lagoon - NEW aeration and metering	\$ 15,000
WWTP - Evaporation Lagoon - NEW Metering and bore	
<b>TOTAL CAPITAL SPEND FOR CWMS</b>	<b>\$ 84,880</b>

<b>NARACOORTE REGIONAL LIVESTOCK EXCHANGE</b>	
<b>IT &amp; Communications</b>	
Fibre optic and trenching	\$ 53,200
WIFI for agents	\$ 21,280
Tablets for NRLE staff	\$ 6,384
Weighbridge - cable the weighbridge for data and cabinet	\$ 2,128
Battery Back-up for NRLE at weighbridge	\$ 5,320
Scanning Wands	\$ 8,512
<b>Minor Plant</b>	
Minor Plant - Pumps (1 pump per year)	\$ 9,180
Minor Plant - 3 tonne Hoist (Cattle & Sheep Ramps)	\$ 10,640
<b>Buildings</b>	
Buildings - Canteen lino (mess area)	\$ 20,000
Buildings - Office / Canteen Fitout & Services	\$ 41,000
<b>Infrastructure</b>	
Infrastructure - Cattle Yards Crush	\$ 36,000
Infrastructure - Cattle Yards - Bull Pens	\$ 626,000
Infrastructure - Cattle Yards - Final Row	\$ 505,000
<b>Site Improvements</b>	
Site Improvement - all fencing	\$ 25,000
Replace Galv Pipework under auctioneer walkway	\$ 47,880
<b>Infra Addition</b>	
Infra Addition - Energy Capture	\$ 63,840
Infra Addition - Sheep Pens - Roof	\$ 127,680
Infra Addition - Rainwater Tank	\$ 42,560
Infrastructure - wireless/security cameras coverage	\$ 74,480
<b>TOTAL CAPITAL SPEND FOR NRLE</b>	<b>\$ 1,726,084</b>

<b>AERODROME</b>	<i>NIL</i>
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<b>IT FURNITURE &amp; FITTINGS</b>	
<b>IT Capital Servers &amp; Network</b>	
Public WiFi	\$ 2,660
Radio Tower - Town Hall	\$ 7,448
Radio Tower - Town Hall	\$ 7,448
Town Hall to Office	\$ 7,448
Town Hall to VIC	\$ 1,064
Server Storage Room upgrade	\$ 17,024
Depot (N)	\$ 8,512
Library	\$ 8,725
Office (N)	\$ 15,641
VIC - WiFi installation	\$ 2,000
<b>TOTAL CAPITAL SPEND FOR IT FURNITURE &amp; FITTINGS</b>	<b>\$ 77,970</b>

<b>SWIMMING LAKE</b>	
Master Plan - Amenities - Internal Showers	\$ 21,280
Swimming Lake Fencing Replacement	\$ 100,548
<b>Master Plan Projects</b>	
Infrastructure - Shade Structure & Shade	\$ 63,840
Infrastructure - Street Furniture	\$ 31,920
Infrastructure - Gazebo/shelter (3)	\$ 95,760
Infrastructure - BBQ setting	\$ 21,280
Civil Design - Paths and Car Park	\$ 21,280
Catering Facilities/Café - Design	\$ 10,640
Entrance Statement	\$ 10,640
Wayfinding Signs (Riddoch Highway)	\$ 5,320
Uniformed signage around the Lake	\$ 5,320
<b>TOTAL CAPITAL SPEND FOR SWIMMING LAKE</b>	<b>\$ 387,828</b>

<b>OPEN SPACES</b>	
<b>Barclay Park</b>	
½ Court Basketball	\$ 48,182
<b>Naracoorte Leicester Street Playground</b>	
Bin (dual surround)	\$ 4,910
<b>Lucindale Cemetery</b>	
Lucindale Cemetery - replacement site shoring/boxing	\$ 7,000
<b>Pioneer Park Masterplan</b>	
Demolish and rebuild new toilet facility	\$ 138,320
Irrigation upgrade & replacement	\$ 7,448
<b>Naracoorte Cemetery - inc building</b>	
Historical avenue and drainage improvements (50% RENEWAL)	\$ 83,500
<b>Loechel Park</b>	
All Access Trail – 970m Trail Crusher Rubble path	\$ 55,000
SEB Payment	\$ 15,000
Rubble Carpark	\$ 15,000
<b>Pioneer Park Masterplan</b>	
Pathway Project (60m) - from access and inclusion carpark to toilets and train	\$ 24,259
Pathway Project (60m) - Train to VIC	\$ 30,280
<b>Naracoorte Cemetery - inc building</b>	
Historical avenue and drainage improvements (50% new)	\$ 83,500
<b>Naracoorte Rejuvenation Plan</b>	



Branding in town square	\$ 15,960
Tourism Signage	\$ 10,640
Public Art and Murals	\$ 10,640
Naracoorte Creek Weirs	\$ 253,750
<b>Other</b>	
Frances BMX Track	\$ 60,000
CCTV Cameras IB Edwards and Town Centre	\$ 15,000
<b>TOTAL CAPITAL SPEND FOR OPEN SPACE</b>	<b>\$ 878,389</b>

<b>PLANT, MACHINERY, VEHICLE</b>	
PA3104 - Toyota Prado (Auto) - S195CCZ	\$ 79,800
PA3105 - Ford Everest - S570CGL	\$ 63,840
PA3107 - Ford Everest - S892CGL	\$ 63,840
P1217 - Hino Ranger Pro 9 (concrete truck) Truck	\$ 148,960
P1283 - Caterpillar 12M Grader	\$ 462,840
P1216 - Isuzu NQR450 (Sign Maintenance) Light Truck	\$ 212,800
P1321 - Komatsu WA65-6 Loader	\$ 227,696
P1342 - Deutz Agtron M600CDR Tractor	\$ 212,800
P1214 - Isuzu NQR450 small tipper Light Truck	\$ 148,960
P3026 - Case Maxxum Tractor	\$ 212,800
Minor Plant	\$ 15,119
Small Parks Trailer	\$ 7,448
<b>TOTAL CAPITAL EXPENDITURE PLANT, MACHINERY, VEHICLE</b>	<b>\$ 1,856,903</b>

<b>ROAD &amp; STORMWATER</b>	
<b>Bridges and Culverts</b>	
Arthur Street	\$ 319,200
MacDonnell Street - Wingwalls	\$ 74,480
<b>Footpaths</b>	
Smith Street - McRae Street to RM Electronics	\$ 235,000
Magarey Crescent - Smith Street to Roberston Street - right - paved footpath	\$ 30,000
Frances MP - Create a town Walking Trail - Town Hall to the gates of Rec Reserve approx 411m+ kerb ramps	\$ 170,000
<b>Intersections</b>	
Wrattonbully and East Settlement Road (75% RENEWAL)	\$ 266,283
Wrattonbully and East Settlement Road (25% NEW)	\$ 88,761
<b>Kerb and Watertable</b>	
Magarey Crescent - Robertson to Livingston - left	\$ 12,236
<b>Road Reconstructions</b>	
Binum-Benayeo Road - Stage 2 (50% RENEWAL)	\$ 337,488
Ormerod Street - MacDonnell Street (50% RENEWAL)	\$ 170,240
Corner Crescent - Design	\$ 40,000
Diagonal Road Design	\$ 60,000
Boddingtons West Road	\$ 1,450,000
Binum-Benayeo Road - Stage 2 (50% NEW)	\$ 337,488
Ormerod Street - MacDonnell Street (50% NEW)	\$ 170,240
Boddingtons West Road	\$ 1,450,000
<b>Naracoorte Town Centre Rejuvenation Plan</b>	
Naracoorte Town Centre Rejuvenation detailed design	\$ 180,000
<b>Road Reseals</b>	
Cadgee Road - Boddingtons Road to Atkinsons Road	\$ 87,904
Cadgee Road - Atkinsons Road to Kennys Road	\$ 64,748
Cadgee Road - Kennys Road to Johnson Road	\$ 118,712
Kingston Avenue - Wheeler Street to western end cul de sac	\$ 11,011
Illawarra Street - Memorial Drive to Progress Place	\$ 3,370
Illawarra Street - Progress Place to Shorthorn Street	\$ 1,815
Illawarra Street - Shorthorn Street to end of seal	\$ 8,037

Jersey Street - Shorthorn Street to end of seal	\$ 8,589
Guernsey Street - Memorial Drive to Shorthorn Street	\$ 4,992
Guernsey Street - Shorthorn Street to Holstein Crescent	\$ 698
Guernsey Street - Holstein Crescent to Holstein Crescent	\$ 1,825
Guernsey Street - Holstein Crescent to Friesian Street	\$ 4,724
Guernsey Street - Friesian Street to end of seal	\$ 2,147
Shorthorn Street - Illawarra Street to Jersey Street	\$ 5,261
Shorthorn Street - Jersey Street to Guernsey Street	\$ 2,738
Friesian Street - Guernsey Street to Attiwill Street	\$ 6,227
Progress Place - Pine Grove to Illawarra Street	\$ 4,014
Holstein Crescent - Guernsey Street to Guernsey Street	\$ 7,139
Moyhall Road - Deviation Road to Brighton Drive	\$ 10,211
Moyhall Road - Brighton Drive to railway line	\$ 7,757
Moyhall Road - Railway line to 499 Moyhall Road	\$ 24,656
Langkoop Road - Hynam Caves Road to 200m east of HC	\$ 8,174
Langkoop Road - 200m east of HC to 1967m east HC	\$ 58,205
Langkoop Road - 1967m east of HC to Miles Road	\$ 58,092
Langkoop Road - Laurie Park to council boundary	\$ 85,790
Magarey Cres - Smith Street to Robertson Street construction	\$ 48,000
Magarey Cres - Robertson Street construction to Livingston Street	\$ 2,379
Magarey Cres - Livingston Street to Church Street	\$ 3,203
Field Avenue - Edge of asphalt Stewart Terrace end to McLay Street	\$ 2,943
Field Avenue - McLay Street to Day Street	\$ 9,373
Field Avenue - Day Street to cul de sac	\$ 1,713
Field Avenue - cul de sac	\$ 1,226
Day Street - Field Avenue to Gum Avenue	\$ 4,895
Needwood Drive - Smith Street to start of seal (Brandt)	\$ 1,205
Needwood Drive - South of seal (Brandt) to end of seal	\$ 2,288
Lochaber North - Fairview Road to Roy Lawries Road	\$ 71,885
<b>Road Resheets</b>	
Concrete Bridge Rd - Struan Joanna Road to 2.5km north	\$ 200,000
Johnson Road - 425/Bitumen to 3km west	\$ 222,000
West Avenue Extension - Vanstones Road to 2.1km south	\$ 168,000
East Settlement Road - North Settlement Road to Diagonal Road	\$ 192,400
Laurie Park Road - Wimmera Highway to 2km south	\$ 160,000
Biggins Road - Biggins Lane/Railway line to 1.5km north	\$ 111,000
James Road - 4.9km to 7.6km	\$ 199,800
Gum Avenue, Lucindale - Lovers Lane to 620m south	\$ 56,000
Old Robe Road - Woodend to 3km north	\$ 240,000
<b>TOTAL CAPITAL EXPENDITURE ROAD AND STORMWATER</b>	<b>\$ 7,686,559</b>